

# **2018 - 2022 FIVE YEAR FINANCIAL PLAN**

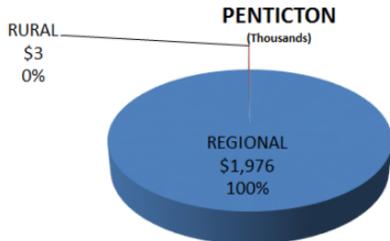
# 2018 REQUISITIONS

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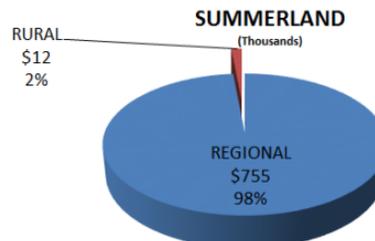
**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 TOTAL REQUISITION SUMMARY**

	2018		2017			
	<u>2018</u>	<u>2017</u>	<u>\$ Change</u>	<u>% Change</u>	<u>% of Total</u>	<u>% of Total</u>
PENTICTON	\$ 1,978,695	\$ 1,890,259	\$ 88,436	4.68%	11.21%	11.89%
SUMMERLAND	766,233	727,386	38,847	5.34%	4.34%	4.57%
PRINCETON	103,555	95,366	8,189	8.59%	0.59%	0.60%
OLIVER	1,264,098	1,237,960	26,138	2.11%	7.16%	7.78%
OSOYOOS	799,799	778,330	21,469	2.76%	4.53%	4.89%
KEREMEOS	407,851	360,671	47,180	13.08%	2.31%	2.27%
	<b>5,320,231</b>	<b>5,089,972</b>	<b>230,259</b>			
PENTICTON INDIAN BAND	63,615	58,137	5,478	9.42%	0.36%	0.37%
ELECTORAL AREA A	1,078,744	1,021,311	57,433	5.62%	6.11%	6.42%
ELECTORAL AREA B	620,616	540,442	80,174	14.83%	3.52%	3.40%
ELECTORAL AREA C	1,922,062	1,667,899	254,163	15.24%	10.89%	10.49%
ELECTORAL AREA D	3,608,876	3,061,327	547,549	17.89%	20.45%	19.25%
ELECTORAL AREA E	1,745,713	1,477,905	267,808	18.12%	9.89%	9.29%
ELECTORAL AREA F	1,201,301	1,126,519	74,782	6.64%	6.81%	7.08%
ELECTORAL AREA G	719,363	653,921	65,442	10.01%	4.08%	4.11%
ELECTORAL AREA H	1,367,122	1,205,818	161,304	13.38%	7.75%	7.58%
	<b>12,263,798</b>	<b>10,755,142</b>	<b>1,508,656</b>			

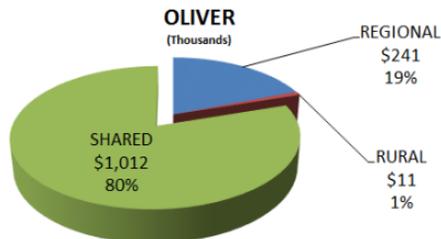
2018 REQUISITION \$1,978,695



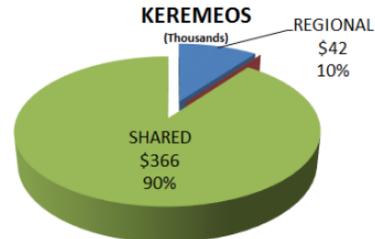
2018 REQUISITION \$766,233



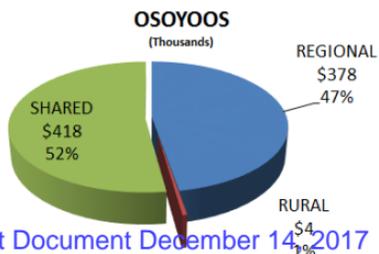
2018 REQUISITION \$1,264,098



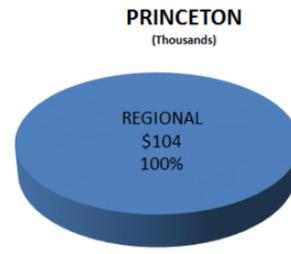
2018 REQUISITION \$407,851



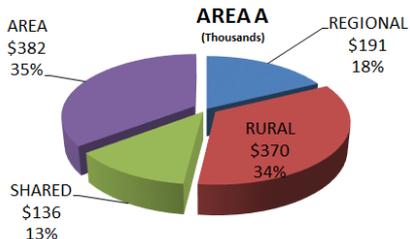
2018 REQUISITION \$799,799



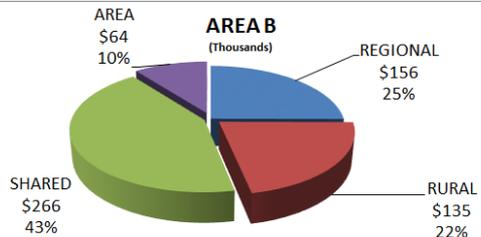
2018 REQUISITION \$103,555



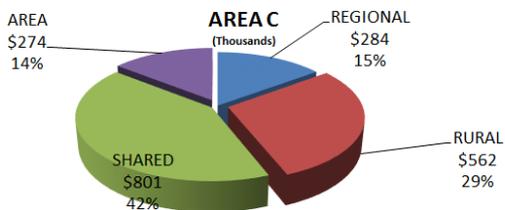
**2018 REQUISITION \$1,078,744**



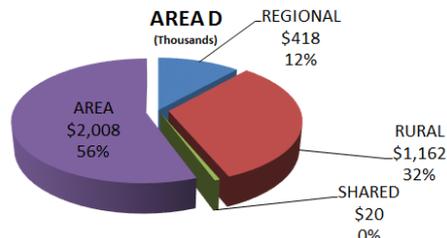
**2018 REQUISITION \$620,616**



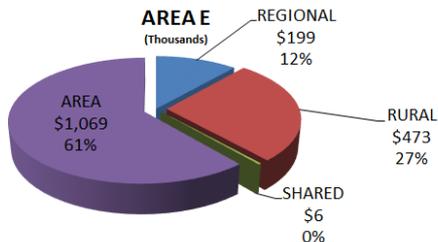
**2018 REQUISITION \$1,922,062**



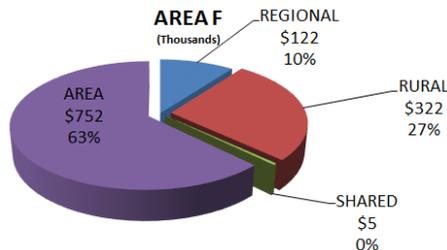
**2018 REQUISITION \$3,608,876**



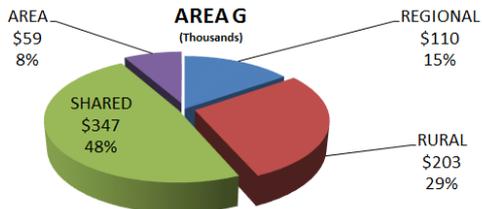
**2018 REQUISITION \$1,745,713**



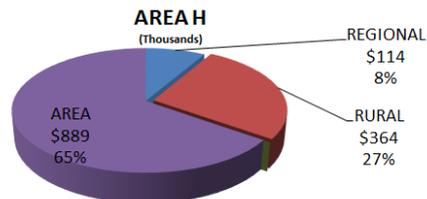
**2018 REQUISITION \$1,201,301**



**2018 REQUISITION \$719,363**



**2018 REQUISITION \$1,367,122**



**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

<u>CITY OF PENTICTON</u>	<u>2018</u>	<u>2017</u>	<u>NET</u> <u>CHANGE</u>	<u>%</u> <u>CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM	\$ 356,719	\$ 302,728	\$ 53,991	
EMERGENCY PLANNING	92,039	71,953	20,086	
ENVIRONMENTAL CONSERVATION	228,438	228,438	0	
GENERAL GOVERNMENT	498,668	504,350	(5,682)	
HERITAGE (Subregional)	10,203	7,453	2,750	
ILLEGAL DUMPING	12,847	3,525	9,322	
MOSQUITO CONTROL	3,172	1,769	1,403	
NOXIOUS WEEDS	18,890	16,494	2,396	
NUISANCE CONTROL	10,283	10,283	(0)	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	14,396	14,396	0	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	13,761	29,984	(16,223)	
REGIONAL TRAILS	107,127	106,414	713	
SOLID WASTE MANAGEMENT PLAN	61,431	60,035	1,396	
<b>Subtotal</b>	<b>1,427,973</b>	<b>1,357,822</b>	<b>70,151</b>	<b>5.17%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	334,790	323,132	11,658	
S.I.R. PROGRAM	175,265	170,668	4,597	
<b>Subtotal</b>	<b>510,055</b>	<b>493,800</b>	<b>16,255</b>	<b>3.29%</b>
<b>TOTAL</b>	<b>\$ 1,938,027</b>	<b>\$ 1,851,622</b>	<b>\$ 86,405</b>	<b>4.67%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 0.25</b>	<b>\$ 0.24</b>	<b>\$ 0.01</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 93.79</b>	<b>\$ 89.72</b>	<b>\$ 4.07</b>	
MUNICIPAL DEBT REPAYMENT	\$ 5,830,290	\$ 7,804,428		
PARCEL TAX: STERILE INSECT RELEASE	\$ 40,668	\$ 38,637	\$ 2,031	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

<u>DISTRICT OF SUMMERLAND</u>	<u>2018</u>	<u>2017</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM	\$ 121,335	\$ 102,970	\$ 18,365	
DESTRUCTION OF PESTS	1,739	1,739	-	
EMERGENCY PLANNING	30,492	23,838	6,654	
ENVIRONMENTAL CONSERVATION	75,681	75,681	0	
GENERAL GOVERNMENT	165,208	167,090	(1,882)	
HERITAGE (Subregional)	3,380	2,469	911	
ILLEGAL DUMPING	4,256	1,168	3,088	
MOSQUITO CONTROL	9,803	5,122	4,681	
NOXIOUS WEEDS	6,258	5,464	794	
NUISANCE CONTROL	3,407	3,407	(0)	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	4,769	4,769	0	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	4,559	9,934	(5,375)	
REGIONAL TRAILS	35,491	35,255	236	
SOLID WASTE MANAGEMENT PLAN	20,352	19,890	462	
<b>Subtotal</b>	<b>486,731</b>	<b>458,796</b>	<b>27,935</b>	<b>6.09%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	110,915	107,053	3,862	
S.I.R. PROGRAM	56,274	54,834	1,440	
<b>Subtotal</b>	<b>167,189</b>	<b>161,887</b>	<b>5,302</b>	<b>3.28%</b>
<b>TOTAL</b>	<b>\$ 653,920</b>	<b>\$ 620,683</b>	<b>\$ 33,237</b>	<b>5.35%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 0.26</b>	<b>\$ 0.25</b>	<b>\$ 0.01</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 111.08</b>	<b>\$ 105.61</b>	<b>\$ 5.47</b>	
MUNICIPAL DEBT REPAYMENT	\$ 2,464,477	\$ 2,763,513		
PARCEL TAX/STERILE INSECT RELEASE	\$ 112,313	\$ 106,703	\$ 5,610	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

<u>TOWN OF PRINCETON</u>	<u>2018</u>	<u>2017</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM	\$ 39,442	\$ 33,472	\$ 5,970	
EMERGENCY PLANNING	7,234	5,656	1,578	
GENERAL GOVERNMENT	39,195	39,642	(447)	
ILLEGAL DUMPING	1,010	277	733	
NOXIOUS WEEDS	1,485	1,296	189	
NUISANCE CONTROL	808	808	0	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,132	1,132	(0)	
REGIONAL TRAILS	8,420	8,364	56	
SOLID WASTE MANAGEMENT	4,828	4,719	109	
<b>TOTAL</b>	<b>\$ 103,555</b>	<b>\$ 95,366</b>	<b>\$ 8,189</b>	<b>8.59%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>0.17</b>	<b>\$ 0.16</b>	<b>\$ 0.01</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 29.81</b>	<b>\$ 27.49</b>	<b>\$ 2.32</b>	
<b>MUNICIPAL DEBT REPAYMENT</b>	<b>\$ -</b>	<b>\$ -</b>		<b>8</b>

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

<u>TOWN OF OLIVER</u>	<u>2018</u>	<u>2017</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM	\$ 47,921	\$ 40,668	7,253	
DESTRUCTION OF PESTS	200	200	-	
EMERGENCY PLANNING	10,555	8,251	2,304	
ENVIRONMENTAL CONSERVATION	26,196	26,196	0	
GENERAL GOVERNMENT	57,185	57,837	(652)	
HERITAGE (Subregional)	1,170	855	315	
ILLEGAL DUMPING	1,473	404	1,069	
MOSQUITO CONTROL	10,713	5,953	4,760	
NOXIOUS WEEDS	2,166	1,891	275	
NUISANCE CONTROL	1,179	1,179	0	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,651	1,651	(0)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	1,578	3,438	(1,860)	
REGIONAL TRAILS	12,285	12,203	82	
SOLID WASTE MANAGEMENT PLAN	7,045	6,885	160	
TRANSIT - SOUTH OKANAGAN	11,697	9,647	2,050	
<b>Subtotal</b>	<b>193,015</b>	<b>177,258</b>	<b>15,757</b>	<b>8.89%</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
ARENA	174,842	195,837	(20,995)	
PARKS	193,380	187,091	6,289	
POOL	122,301	114,681	7,620	
RECREATION HALL	88,058	91,092	(3,034)	
RECREATION PROGRAMS	78,953	81,535	(2,582)	
<b>Parks &amp; Recreation Subtotal</b>	<b>657,533</b>	<b>670,236</b>	<b>(12,703)</b>	<b>-1.90%</b>
ECONOMIC DEVELOPMENT	14,178	15,656	(1,478)	
FRANK VENABLES AUDITORIUM	137,812	121,626	16,186	
HERITAGE GRANT	82,215	78,780	3,435	
REFUSE DISPOSAL	58,072	58,607	(535)	
VENABLES THEATRE SERVICE	62,096	58,635	3,461	
<b>Subtotal</b>	<b>1,011,907</b>	<b>1,003,540</b>	<b>8,367</b>	<b>0.83%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	38,393	37,056	1,337	
S.I.R. PROGRAM	16,117	15,672	445	
	<b>54,509</b>	<b>52,728</b>	<b>1,781</b>	<b>3.38%</b>
<b>TOTAL</b>	<b>\$ 1,259,430</b>	<b>\$ 1,233,526</b>	<b>\$ 25,904</b>	<b>2.10%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>1.44</b>	<b>\$ 1.41</b>	<b>\$ 0.03</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 413.33</b>	<b>\$ 404.58</b>	<b>\$ 8.75</b>	
MUNICIPAL DEBT REPAYMENT	\$ 579,203	\$ 579,203		
PARCEL TAX/STERILE INSECT RELEASE	\$ 4,667	\$ 4,434	\$ 233	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

<u>TOWN OF OSOYOOS</u>	<u>2018</u>	<u>2017</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM	\$ 72,510	\$ 61,535	\$ 10,975	
EMERGENCY PLANNING	18,839	14,728	4,111	
GENERAL GOVERNMENT	102,072	103,235	(1,163)	
HERITAGE (Subregional)	2,089	1,526	563	
ILLEGAL DUMPING	2,630	722	1,908	
MOSQUITO CONTROL	3,759	2,381	1,378	
NOXIOUS WEEDS	3,867	3,376	491	
NUISANCE CONTROL	2,105	2,105	(0)	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	2,947	2,947	(0)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	2,817	6,137	(3,320)	
REGIONAL TRAILS	21,928	21,782	146	
SOLID WASTE MANAGEMENT PLAN	12,574	12,289	285	
TRANSIT - SOUTH OKANAGAN	20,878	17,220	3,658	
<b>Subtotal</b>	<b>269,013</b>	<b>249,983</b>	<b>19,030</b>	<b>7.61%</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
ARENA	360,129	361,408	(1,279)	
MUSEUM - Land & Building Acquisition (Debt Servicing)	58,114	58,114	(0)	
	<b>418,243</b>	<b>419,522</b>	<b>(1,279)</b>	<b>-0.30%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	68,528	66,142	2,386	
S.I.R. PROGRAM	36,163	35,223	940	
<b>Subtotal</b>	<b>104,690</b>	<b>101,365</b>	<b>3,325</b>	<b>3.28%</b>
<b>TOTAL</b>	<b>\$ 791,947</b>	<b>\$ 770,870</b>	<b>\$ 21,077</b>	<b>2.73%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 0.51</b>	<b>\$ 0.49</b>	<b>\$ 0.02</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 156.69</b>	<b>\$ 152.54</b>	<b>\$ 4.15</b>	
<b>MUNICIPAL DEBT REPAYMENT</b>	<b>\$ 101,402</b>	<b>\$ 100,463</b>		
<b>PARCEL TAX/STERILE INSECT RELEASE</b>	<b>\$ 7,853</b>	<b>\$ 7,460</b>	<b>\$ 393</b>	<b>10</b>

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

<u>VILLAGE OF KEREMEOS</u>	<u>2018</u>	<u>2017</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM	\$ 12,185	\$ 10,341	\$ 1,844	
DESTRUCTION OF PESTS	200	200	-	
EMERGENCY PLANNING	2,607	2,038	569	
GENERAL GOVERNMENT	14,127	14,288	(161)	
HERITAGE (Subregional)	289	211	78	
ILLEGAL DUMPING	364	100	264	
NOXIOUS WEEDS	535	467	68	
NUISANCE CONTROL	291	291	0	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	408	408	(0)	
REGIONAL TRAILS	3,035	3,015	20	
SOLID WASTE MANAGEMENT PLAN	1,740	1,701	39	
<b>Subtotal</b>	<b>35,782</b>	<b>33,060</b>	<b>2,722</b>	<b>8.23%</b>
<b><u>Village &amp; Regional Director determine budget</u></b>				
FIRE PROTECTION	218,567	180,647	37,920	
KEREMEOS & DIST. RECREATION FACILITY	38,077	31,675	6,402	
REFUSE SITE -IMPR ONLY	80,945	81,459	(514)	
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	13,000	13,000	0	
SWIMMING POOL -IMPR ONLY	15,552	15,115	437	
<b>Subtotal</b>	<b>366,142</b>	<b>321,896</b>	<b>44,246</b>	<b>13.75%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
S.I.R. PROGRAM - Land Tax	3,784	3,680	104	
<b>TOTAL</b>	<b>\$ 405,709</b>	<b>\$ 358,636</b>	<b>\$ 47,073</b>	<b>13.13%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 1.88</b>	<b>\$ 1.66</b>	<b>\$ 0.22</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 396.87</b>	<b>\$ 351.04</b>	<b>\$ 45.83</b>	
MUNICIPAL DEBT REPAYMENT	\$ 14,062	\$ 14,062		
PARCEL TAX/STERILE INSECT RELEASE	\$ 2,142	\$ 2,035	\$ 107	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

<u>PENTICTON INDIAN BAND</u>	<u>2018</u>	<u>2017</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 13,009	\$ 11,040	\$ 1,969	
GENERAL GOVERNMENT	8,529	8,626	(97)	
EMERGENCY PLANNING	3,148	2,461	687	
MOSQUITO CONTROL - Impr. Only	1,428	671	757	
REGIONAL AREA PLANNING	23,949	22,232	1,717	
SOLID WASTE MANAGEMENT	2,101	2,054	47	
<b>Subtotal</b>	<b>52,163</b>	<b>47,084</b>	<b>5,079</b>	<b>10.79%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	11,452	11,053	399	3.61%
<b>TOTAL</b>	<b>\$ 63,615</b>	<b>\$ 58,137</b>	<b>\$ 5,478</b>	<b>9.42%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 0.24</b>	<b>\$ 0.22</b>	<b>\$ 0.02</b>	
<b>Average Res Taxes per Property</b>	<b>\$ 64.99</b>	<b>\$ 52.08</b>	<b>\$ 12.91</b>	<b>12</b>

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

**ELECTORAL AREA A  
(OSOYOOS RURAL)**

	<u>2018</u>	<u>2017</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 23,782	\$ 20,183	\$ 3,599	
ANIMAL CONTROL	12,719	12,092	627	
BUILDING INSPECTION	15,153	31,334	(16,181)	
DESTRUCTION OF PESTS	277	242	35	
ELECTORAL AREA ADMINISTRATION	129,871	107,279	22,592	
ELECTORAL AREA PLANNING	93,893	87,163	6,730	
EMERGENCY PLANNING	6,172	4,825	1,347	
ENVIRONMENTAL CONSERVATION	15,318	15,318	(0)	
GENERAL GOVERNMENT	33,437	33,819	(382)	
HERITAGE (Subregional)	684	500	184	
ILLEGAL DUMPING	861	236	625	
MOSQUITO CONTROL - Impr. Only	10,598	6,372	4,226	
NOXIOUS WEEDS	1,267	1,106	161	
NUISANCE CONTROL	690	690	(0)	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	965	965	0	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	923	2,011	(1,088)	
REGIONAL TRAILS	7,183	7,135	48	
SOLID WASTE MANAGEMENT PLAN	4,119	4,026	93	
SUBDIVISION SERVICING	13,082	8,764	4,318	
TRANSIT - SOUTH OKANAGAN	6,839	5,641	1,198	
<b>Subtotal</b>	<b>377,833</b>	<b>349,701</b>	<b>28,132</b>	<b>8.04%</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
ARENA	117,974	118,392	(418)	-0.35%
<b><u>Regional Director determines budget</u></b>				
CEMETERY	1,000	1,000	-	
COMMUNITY PARKS	29,066	23,701	5,365	
ECONOMIC DEVELOPMENT	11,233	12,485	(1,252)	
GRANT IN AID	4,500	3,500	1,000	
HERITAGE CONSERVATION	-	-	-	
MUSEUM LAND AND BUILDING (DEBT SERVICING)	18,399	18,399	0	
MUSEUM SERVICE	15,225	15,224	1	
RECREATION SERVICES - TOWN OF OSOYOOS	61,420	70,309	(8,889)	
RURAL PROJECTS	16,422	11,358	5,064	
VICTIM SERVICES AREA A	5,000	5,000	-	
<b>Subtotal</b>	<b>162,265</b>	<b>160,976</b>	<b>1,289</b>	<b>0.80%</b>
<b>SUBTOTAL</b>	<b>658,072</b>	<b>629,069</b>	<b>29,003</b>	<b>4.61%</b>
<b><u>Services</u></b>				
OKANAGAN REGIONAL LIBRARY	94,092	93,521	571	
OBWB - Defined Area A/D (1/2 of Req)	29,079	28,066	1,013	
REFUSE DISPOSAL	3,000	3,000	-	
STERILE INSECT RELEASE	59,516	56,858	2,658	
<b>Subtotal</b>	<b>185,687</b>	<b>181,445</b>	<b>4,242</b>	<b>2.34%</b>
<b>TOTAL</b>	<b>\$ 843,760</b>	<b>\$ 810,514</b>	<b>\$ 33,246</b>	<b>4.10%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 1.56</b>	<b>\$ 1.50</b>	<b>\$ 0.06</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 565.21</b>	<b>\$ 546.28</b>	<b>\$ 18.93</b>	
<b><u>Service Areas</u></b>				
ANARCHIST MTN. FIRE	219,383	195,197	24,186	
NORTHWEST SEWER	15,601	15,600	1	0.02%

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

<b>ELECTORAL AREA B (CAWSTON)</b>	<b>2018</b>	<b>2017</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 9,508	\$ 8,069	\$ 1,439	
ANIMAL CONTROL	3,475	3,304	171	
DESTRUCTION OF PESTS	76	66	10	
ELECTORAL AREA ADMINISTRATION	35,485	29,312	6,173	
ELECTORAL AREA PLANNING	25,655	23,816	1,839	
EMERGENCY PLANNING	1,686	1,318	368	
GENERAL GOVERNMENT	9,136	9,240	(104)	
HERITAGE (Subregional)	187	137	50	
ILLEGAL DUMPING	235	65	170	
NUISANCE CONTROL	188	188	0	
NOXIOUS WEEDS	346	302	44	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	264	264	(0)	
REGIONAL TRAILS	1,963	1,950	13	
SOLID WASTE MANAGEMENT PLAN	1,125	1,100	25	
STERILE INSECT RELEASE	1,523	1,521	2	
SUBDIVISION SERVICING	3,575	2,395	1,180	
<b>Subtotal</b>	<b>94,429</b>	<b>83,047</b>	<b>11,382</b>	<b>13.71%</b>
<b><u>Village &amp; Regional Director determine budget</u></b>				
ECONOMIC DEVELOPMENT	-	-	-	
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY	29,712	24,716	4,996	
REFUSE DISPOSAL - IMPR ONLY	63,162	63,563	(401)	
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,000	10,000	-	
SWIMMING POOL - IMPR ONLY	12,135	11,795	341	
<b>Subtotal</b>	<b>115,010</b>	<b>110,074</b>	<b>4,936</b>	<b>4.48%</b>
<b><u>Regional Director determines budget</u></b>				
COMMUNITY PARKS	38,594	20,842	17,752	
GRANT IN AID	5,284	5,123	161	
RURAL PROJECTS	20,427	17,737	2,690	
<b>Subtotal</b>	<b>64,305</b>	<b>43,702</b>	<b>20,603</b>	<b>47.14%</b>
<b>SUBTOTAL</b>	<b>273,744</b>	<b>236,823</b>	<b>36,921</b>	<b>15.59%</b>
<b><u>Service Areas</u></b>				
FIRE PROTECTION	150,717	124,568	26,149	
MOSQUITO CONTROL Impr. Only	40,969	30,488	10,481	
OKANAGAN REGIONAL LIBRARY	25,709	25,553	156	
STERILE INSECT RELEASE	129,477	123,010	6,467	
<b>Subtotal</b>	<b>346,872</b>	<b>303,619</b>	<b>43,253</b>	<b>14.25%</b>
<b>TOTAL</b>	<b>\$ 620,616</b>	<b>\$ 540,442</b>	<b>\$ 80,174</b>	<b>14.83%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 3.52</b>	<b>\$ 2.99</b>	<b>\$ 0.53</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 727.33</b>	<b>\$ 622.21</b>	<b>\$ 105.12</b>	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

**ELECTORAL AREA C  
(OLIVER RURAL)**

	<u>2018</u>	<u>2017</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 44,520	\$ 37,782	\$ 6,738	
ANIMAL CONTROL	17,219	16,370	849	
BUILDING INSPECTION	40,309	39,671	638	
DESTRUCTION OF PESTS	375	327	48	
SOLID WASTE MANAGEMENT PLAN	5,576	5,450	126	
ELECTORAL AREA ADMINISTRATION	175,818	145,233	30,585	
ELECTORAL AREA PLANNING	127,111	118,001	9,110	
EMERGENCY PLANNING	8,355	6,532	1,823	
EASTGATE SETTLEMENT	-	-	-	
ENVIRONMENTAL CONSERVATION	20,737	20,737	(0)	
GENERAL GOVERNMENT	45,267	45,783	(516)	
HERITAGE (Subregional)	926	677	249	
ILLEGAL DUMPING	1,166	320	846	
MOSQUITO CONTROL - Impr Only	56,212	27,051	29,161	
NOXIOUS WEEDS	1,715	1,497	218	
NUISANCE CONTROL	933	933	0	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,307	1,307	(0)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	1,249	2,722	(1,473)	
REGIONAL TRAILS	9,725	9,660	65	
SUBDIVISION SERVICING	17,711	11,865	5,846	
TRANSIT - SOUTH OKANAGAN	9,259	7,637	1,622	
<b>Subtotal</b>	<b>585,492</b>	<b>499,555</b>	<b>85,937</b>	<b>17.20%</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
ARENA	138,403	155,023	(16,620)	
PARKS	153,077	148,099	4,978	
POOL	96,812	90,780	6,032	
RECREATION HALL	69,705	72,108	(2,403)	
RECREATION PROGRAMS	62,498	64,543	(2,045)	
<b>Parks &amp; Recreation Subtotal</b>	<b>520,496</b>	<b>530,553</b>	<b>(10,057)</b>	<b>-1.90%</b>
REFUSE DISPOSAL	45,970	46,393	(423)	
HERITAGE GRANT	65,080	62,362	2,718	
ECONOMIC DEVELOPMENT	11,224	12,394	(1,170)	
VENABLES THEATRE SERVICE	49,154	46,415	2,739	
FRANK VENABLES AUDITORIUM	109,091	96,277	12,814	
<b>Subtotal</b>	<b>801,014</b>	<b>794,394</b>	<b>6,620</b>	<b>0.83%</b>
<b><u>Regional Director determines budget</u></b>				
GRANT IN AID	5,000	5,000	-	
HERITAGE CONSERVATION	-	-	-	
NOISE BYLAW AREA C	5,296	7,177	(1,881)	
RURAL PROJECTS	21,798	13,050	8,748	
UNTIDY/UNSIGHTLY PREMISES C	4,188	3,935	253	
OKAN REG LIBRARY-FURNISHINGS	-	-	-	
VICTIM SERVICES AREA C	5,000	5,000	-	
WATER SYSTEM - LOOSE BAY	16,329	15,896	433	
<b>Subtotal</b>	<b>57,611</b>	<b>50,058</b>	<b>7,553</b>	<b>15.09%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	30,391	29,333	1,058	
OKANAGAN REGIONAL LIBRARY	127,381	126,609	772	
STERILE INSECT RELEASE	103,366	98,631	4,735	
<b>Subtotal</b>	<b>261,138</b>	<b>254,573</b>	<b>6,565</b>	<b>2.58%</b>
<b>SUBTOTAL</b>	<b>1,705,255</b>	<b>1,598,580</b>	<b>106,675</b>	
<b><u>Service Areas</u></b>				
FIRE PROT-WILLOWBROOK-K(714)	216,807	69,319	147,488	
<b>TOTAL</b>	<b>\$ 1,922,062</b>	<b>\$ 1,667,899</b>	<b>\$ 254,163</b>	<b>15.24%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.64</b>	<b>\$ 2.28</b>	<b>\$ 0.36</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 727.51</b>	<b>\$ 635.58</b>	<b>\$ 91.93</b>	<b>15</b>

**REGIONAL DISTRICT OKANAGAN-SIMILIKAMEEN  
2018 Budget Comparative Requisition**

<b>ELECTORAL AREA D (KALEDEN/OK FALLS)</b>	<b>2018</b>	<b>2017</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 79,361	\$ 67,349	\$ 12,012	
ANIMAL CONTROL	41,041	39,018	2,023	
EMERGENCY PLANNING	19,914	15,568	4,346	
BUILDING INSPECTION	40,423	67,299	(26,876)	
DESTRUCTION OF PESTS	895	780	115	
ELECTORAL AREA ADMINISTRATION	419,056	346,160	72,896	
ELECTORAL AREA PLANNING	302,966	281,251	21,715	
ENVIRONMENTAL CONSERVATION	49,426	49,426	(0)	
GENERAL GOVERNMENT	107,894	109,123	(1,229)	
HERITAGE (Subregional)	2,208	1,613	595	
ILLEGAL DUMPING	2,780	763	2,017	
MOSQUITO CONTROL - Impr Only	12,204	7,289	4,915	
NOXIOUS WEEDS	4,087	3,569	518	
NUISANCE CONTROL	2,225	2,225	(0)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	2,977	6,487	(3,510)	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	3,115	3,115	(0)	
REGIONAL TRAILS	23,178	23,024	154	
SOLID WASTE MANAGEMENT PLAN	13,291	12,989	302	
SUBDIVISION SERVICING	42,213	28,279	13,934	
<b>Subtotal</b>	<b>1,169,253</b>	<b>1,065,327</b>	<b>103,926</b>	<b>9.76%</b>
<b><u>Regional Director determines budget</u></b>				
ECONOMIC DEVELOPMENT	137,934	131,796	6,138	
GRANT IN AID	13,000	18,000	(5,000)	
HERITAGE CONSERVATION	-	-	-	
NOISE BYLAWS	6,597	7,614	(1,017)	
RURAL PROJECTS	252,521	82,419	170,102	
UNSIGHTLY/UNTIDY PREMISES	8,016	7,276	740	
VICTIM SERVICES DEF	5,910	5,910	0	
<b>Subtotal</b>	<b>423,979</b>	<b>253,015</b>	<b>170,964</b>	<b>67.57%</b>
<b>SUBTOTAL</b>	<b>1,593,232</b>	<b>1,318,342</b>	<b>274,890</b>	
<b><u>Service Areas - Ok Falls</u></b>				
FIRE PROT-OK FALLS-J(714) & J(715)	349,101	305,005	44,096	
RECREATION-OK FALLS-F(714) & F(715)	531,977	512,320	19,657	
<b>Subtotal</b>	<b>881,078</b>	<b>817,325</b>	<b>63,753</b>	<b>7.80%</b>
<b><u>Service Areas - Kaleden</u></b>				
FIRE PROT-KALEDEN-H(714) H(715)	417,420	245,826	171,594	
REC COMM KALEDEN-N(714)(715)	131,440	134,751	(3,311)	
<b>Subtotal</b>	<b>548,860</b>	<b>380,577</b>	<b>168,283</b>	<b>44.22%</b>
<b><u>Service Areas - Other</u></b>				
APEX CIRCLE DEBT SERVICING -parcel	5,128	5,128	-	
APEX WASTE TRANSFER STATION	63,353	35,822	27,531	
AREA D TRANSIT	91,990	85,418	6,572	
HERITAGE HILLS ELEC. SYS-M(715)	6,251	6,251	-	
OBWB - Defined Area A/D (1/2 of Req)	29,079	28,066	1,013	
OBWB - Defined Area D	30,482	29,421	1,061	
OKANAGAN REGIONAL LIBRARY	303,609	301,768	1,841	
SEPTAGE DISPOSAL SERVICE	7,811	7,852	(41)	
STERILE INSECT RELEASE	40,067	38,811	1,256	
TRANSIT - SOUTH OKANAGAN	7,937	6,546	1,391	
<b>Subtotal</b>	<b>585,707</b>	<b>545,083</b>	<b>40,624</b>	<b>7.45%</b>
<b>TOTAL</b>	<b>\$ 3,608,876</b>	<b>\$ 3,061,327</b>	<b>\$ 547,549</b>	<b>17.89%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.19</b>	<b>\$ 1.85</b>	<b>\$ 0.34</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 811.77</b>	<b>\$ 690.40</b>	<b>\$ 121.37</b>	<b>16</b>

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

<b>ELECTORAL AREA E (NARAMATA)</b>	<b>2018</b>	<b>2017</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 29,603	\$ 25,122	\$ 4,481	
ANIMAL CONTROL	16,728	15,904	824	
BUILDING INSPECTION	20,197	33,838	(13,641)	
DESTRUCTION OF PESTS	365	318	47	
EMERGENCY PLANNING	8,117	6,346	1,771	
ELECTORAL AREA ADMINISTRATION	170,809	141,096	29,713	
ELECTORAL AREA PLANNING	123,490	114,639	8,851	
ENVIRONMENTAL CONSERVATION	20,146	20,146	0	
GENERAL GOVERNMENT	43,978	44,479	(501)	
HERITAGE (Subregional)	900	657	243	
ILLEGAL DUMPING	1,133	311	822	
NOXIOUS WEEDS	1,666	1,455	211	
NUISANCE CONTROL	907	907	(0)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	1,214	2,644	(1,430)	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,270	1,270	(0)	
REGIONAL TRAILS	9,448	9,385	63	
SOLID WASTE MANAGEMENT PLAN	5,418	5,295	123	
SUBDIVISION SERVICING	17,206	11,526	5,680	
<b>Subtotal</b>	<b>472,593</b>	<b>435,338</b>	<b>37,255</b>	<b>8.56%</b>
<b><u>Regional Director determines budget</u></b>				
GRANT IN AID	9,000	6,000	3,000	
NARAMATA MUSEUM	8,863	8,236	627	
NARAMATA PARKS & REC	260,574	175,715	84,859	
NARAMATA TRANSIT	85,544	73,833	11,711	
NOISE CONTROL	5,296	7,117	(1,821)	
RURAL PROJECTS	41,931	31,914	10,017	
TOURISM & COMMUNITY SERVICE CONTRIBUTION	10,000	10,000	-	
UNTIDY AND UNSIGHTLY CONTROL	3,703	3,560	143	
VICTIM SERVICES DEF	2,409	2,409	(0)	
<b>Subtotal</b>	<b>427,320</b>	<b>318,784</b>	<b>108,536</b>	<b>34.05%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	29,525	28,497	1,028	
OKANAGAN REGIONAL LIBRARY	123,752	123,001	751	
	153,277	151,498	1,779	1.17%
<b>SUBTOTAL</b>	<b>1,053,190</b>	<b>905,620</b>	<b>147,570</b>	<b>16.29%</b>
<b><u>Service Areas</u></b>				
CEMETERY-P(715)	31,528	22,345	9,183	
NARAMATA FIRE DEPARTMENT	491,445	382,197	109,248	
NARAMATA WATER (Parcel)	120,750	120,750	-	
SEPTAGE DISPOSAL SERVICE	3,184	3,201	(17)	
STERILE INSECT RELEASE	45,616	43,792	1,824	
<b>Subtotal</b>	<b>692,523</b>	<b>572,285</b>	<b>120,238</b>	<b>21.01%</b>
<b>TOTAL</b>	<b>\$ 1,745,713</b>	<b>\$ 1,477,905</b>	<b>\$ 267,808</b>	<b>18.12%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.56</b>	<b>\$ 2.16</b>	<b>\$ 0.40</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 1,221.94</b>	<b>\$ 1,035.32</b>	<b>\$ 186.62</b>	<b>17</b>

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

<b>ELECTORAL AREA F (OKANAGAN LAKE WEST/WESTBENCH)</b>	<b>2018</b>	<b>2017</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 20,743	\$ 17,604	\$ 3,139	
ANIMAL CONTROL	11,673	11,098	575	
BUILDING INSPECTION	6,003	11,259	(5,256)	
DESTRUCTION OF PESTS	255	222	33	
ELECTORAL AREA ADMINISTRATION	119,192	98,458	20,734	
ELECTORAL AREA PLANNING	86,172	79,996	6,176	
EMERGENCY PLANNING	5,664	4,428	1,236	
EASTGATE SETTLEMENT	-	-	-	
ENVIRONMENTAL CONSERVATION	14,058	14,058	0	
GENERAL GOVERNMENT	30,688	31,038	(350)	
HERITAGE (Subregional)	628	459	169	
ILLEGAL DUMPING	791	217	574	
MOSQUITO CONTROL - Impr Only	489	183	306	
NOXIOUS WEEDS	1,162	1,015	147	
NUISANCE CONTROL	633	633	(0)	
SUBDIVISION SERVICING	12,007	8,043	3,964	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	886	886	(0)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	847	1,845	(998)	
REGIONAL TRAILS	6,593	6,549	44	
SOLID WASTE MANAGEMENT PLAN	3,780	3,695	85	
<b>Subtotal</b>	<b>322,264</b>	<b>291,686</b>	<b>30,578</b>	<b>10.48%</b>
<b><u>Regional Director determines budget</u></b>				
GRANT-IN-AID	2,500	2,500	-	
NOISE BYLAW	1,877	2,166	(289)	
PARKS COMMISSION	116,358	115,427	931	
RURAL PROJECTS	22,476	11,087	11,389	
UNTIDY AND UNSIGHTLY CONTROL	3,788	3,515	273	
VICTIM SERVICES DEF	1,681	1,681	(0)	
<b>Subtotal</b>	<b>148,680</b>	<b>136,376</b>	<b>12,304</b>	<b>9.02%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	20,603	19,886	717	3.61%
<b>SUBTOTAL</b>	<b>491,547</b>	<b>447,948</b>	<b>43,599</b>	<b>9.73%</b>
<b><u>Service Areas</u></b>				
ELECT SYS-WESTBENCH EST/HUSULA-A(715)	6,201	6,201	-	
FAULDER WATER SYSTEM-A(777)	140,304	140,297	7	
FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715)	324,420	294,224	30,196	
OKANAGAN REGIONAL LIBRARY	86,355	85,832	523	
REC CENTRE COST SHARING-M(715)	20,000	20,000	-	
STERILE INSECT RELEASE	15,265	14,799	466	
SEPTAGE DISPOSAL SERVICE	1,610	1,618	(8)	
WEST BENCH WATER CAPITAL (PARCEL)	115,600	115,600	-	
<b>Subtotal</b>	<b>709,754</b>	<b>678,571</b>	<b>31,183</b>	<b>4.60%</b>
<b>TOTAL</b>	<b>\$ 1,201,301</b>	<b>\$ 1,126,519</b>	<b>\$ 74,782</b>	<b>6.64%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.31</b>	<b>\$ 2.15</b>	<b>\$ 0.16</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 1,152.62</b>	<b>\$ 1,076.74</b>	<b>\$ 75.88</b>	<b>18</b>

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

<b>ELECTORAL AREA G (HEDLEY/KEREMEOS)</b>	<b>2018</b>	<b>2017</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 16,882	\$ 14,327	\$ 2,555	
ANIMAL CONTROL	7,022	6,676	346	
DESTRUCTION OF PESTS	153	133	20	
ELECTORAL AREA ADMINISTRATION	71,696	59,224	12,472	
ELECTORAL AREA PLANNING	51,834	48,119	3,715	
EMERGENCY PLANNING	3,407	2,664	743	
GENERAL GOVERNMENT	18,459	18,670	(211)	
HERITAGE (Subregional)	378	276	102	
ILLEGAL DUMPING	476	130	346	
MOSQUITO CONTROL - Impr Only	13,626	10,106	3,520	
NOXIOUS WEEDS	699	611	88	
NUISANCE CONTROL	381	381	(0)	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	533	533	(0)	
REGIONAL TRAILS	3,966	3,939	27	
SOLID WASTE MANAGEMENT PLAN	2,274	2,222	52	
SUBDIVISION SERVICING	7,222	4,838	2,384	
<b>Subtotal</b>	<b>199,007</b>	<b>172,849</b>	<b>26,158</b>	<b>15.13%</b>
<b><u>Village &amp; Regional Director determine budget</u></b>				
CEMETERY	2,000	2,000	-	
ECONOMIC DEVELOPMENT - G	-	-	-	
B/G/KEREMEOS LIBRARY CONTRIBUTION	-	-	-	
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY	52,753	43,883	8,870	
REFUSE DISPOSAL - IMPR ONLY	112,143	112,855	(712)	
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,000	10,000	0	
SWIMMING POOL - IMPR ONLY	21,546	20,941	605	
TRANSIT	3,168	3,113	55	
<b>Subtotal</b>	<b>201,610</b>	<b>192,792</b>	<b>8,818</b>	<b>4.57%</b>
<b><u>Regional Director determines budget</u></b>				
ELECTRICAL SYSTEM OLALLA	1,476	1,351	125	
GRANT IN AIDS	8,000	9,250	(1,250)	
HERITAGE CONSERVATION	-	-	-	
HERITAGE GRANT	4,160	4,000	160	
RURAL PROJECTS	34,423	32,582	1,841	
UNTIDY AND UNSIGHLY CONTROL	4,907	4,768	139	
<b>Subtotal</b>	<b>52,966</b>	<b>51,951</b>	<b>1,015</b>	<b>1.95%</b>
<b>SUBTOTAL</b>	<b>453,583</b>	<b>417,592</b>	<b>35,991</b>	<b>8.62%</b>
<b><u>Service Areas</u></b>				
ELECT SYS-SCHNEIDER SUB-A(716)	1,000	1,000	-	
FIRE PROTECTION-J(716)	150,717	124,568	26,149	
OBWB - Defined Area	200	193	7	
OLALLA WATER U(716)	-	-	-	
OKANAGAN REGIONAL LIBRARY	51,944	51,629	315	
STERILE INSECT RELEASE	61,920	58,939	2,981	
<b>Subtotal</b>	<b>265,780</b>	<b>236,329</b>	<b>29,451</b>	<b>12.46%</b>
<b>TOTAL</b>	<b>\$ 719,363</b>	<b>\$ 653,921</b>	<b>\$ 65,442</b>	<b>10.01%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.34</b>	<b>\$ 2.12</b>	<b>\$ 0.22</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 425.90</b>	<b>\$ 387.35</b>	<b>\$ 38.55</b>	<b>19</b>

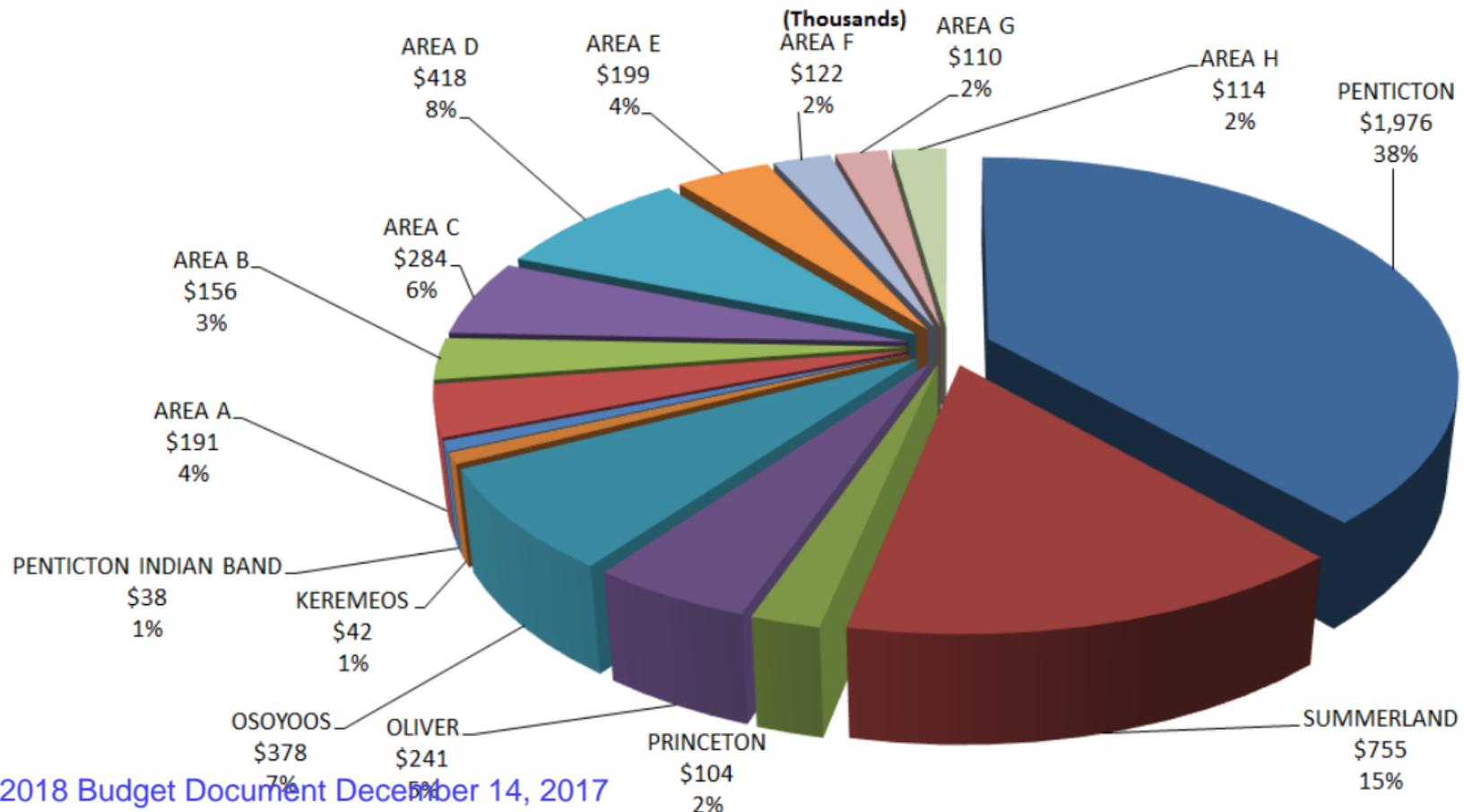
**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

<b>ELECTORAL AREA H (PRINCETON RURAL)</b>	<b>2018</b>	<b>2017</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 35,824	\$ 30,402	\$ 5,422	
BUILDING INSPECTION	20,855	40,472	(19,617)	
ELECTORAL AREA ADMINISTRATION	182,779	150,984	31,795	
ELECTORAL AREA PLANNING	132,144	122,673	9,471	
EMERGENCY PLANNING	8,686	6,790	1,896	
GENERAL GOVERNMENT	47,060	47,596	(536)	
HERITAGE (Subregional)	963	703	260	
ILLEGAL DUMPING	1,212	333	879	
NOXIOUS WEEDS	1,783	1,557	226	
NUISANCE CONTROL	970	970	0	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,359	1,359	(0)	
REGIONAL TRAILS	10,110	10,042	68	
SOLID WASTE MANAGEMENT PLAN	5,797	5,666	131	
SUBDIVISION SERVICING	18,412	12,334	6,078	
<b>Subtotal</b>	<b>467,953</b>	<b>431,881</b>	<b>36,072</b>	<b>8.35%</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
HERITAGE CONSERVATION	-	-	-	
RECREATON	226,000	226,000	-	
REFUSE DISPOSAL	196,415	210,824	(14,409)	
TRANSIT	1,293	1,271	22	
<b>Subtotal</b>	<b>423,708</b>	<b>438,095</b>	<b>(14,387)</b>	<b>-3.28%</b>
<b><u>Regional Director determines budget</u></b>				
CEMETERY	3,000	3,000	-	
ECONOMIC DEVELOPMENT - H	-	-	-	
GRANT IN AID	20,000	16,000	4,000	
MOSQUITO CONTROL - Impr. Only	9,723	6,444	3,279	
NOISE BYLAW - AREA H	5,296	7,217	(1,921)	
RURAL PROJECTS	60,708	53,164	7,544	
UNTIDY UNSIGHTLY	6,986	6,915	71	
<b>Subtotal</b>	<b>105,713</b>	<b>92,740</b>	<b>12,973</b>	<b>13.99%</b>
<b>SUBTOTAL</b>	<b>997,374</b>	<b>962,716</b>	<b>34,658</b>	<b>3.60%</b>
<b><u>Service Areas</u></b>				
FIRE PROT-TULAMEEN/COALMONT-C(717)	229,063	107,471	121,592	
TULAMEEN RECREATION COMMISSION	28,694	23,753	4,941	
	<b>257,757</b>	<b>131,224</b>	<b>126,533</b>	<b>96.43%</b>
<b><u>Service Areas</u></b>				
ELEC SYS-MISSEZULA LAKE	-	-	-	
FIRE PROTECTION AREA H	101,479	101,383	96	
OBWB - Defined Area	513	495	18	
SHINISH CREEK DIVERSION-B(717)	10,000	10,000	-	
<b>Subtotal</b>	<b>111,992</b>	<b>111,878</b>	<b>114</b>	<b>0.10%</b>
<b>TOTAL</b>	<b>\$ 1,367,122</b>	<b>\$ 1,205,818</b>	<b>\$ 161,304</b>	<b>13.38%</b>
<b>Average Tax Rate/\$1000</b>	<b>\$ 1.90</b>	<b>\$ 1.68</b>	<b>\$ 0.22</b>	
<b>Average Taxes per Property</b>	<b>\$ 459.71</b>	<b>\$ 406.01</b>	<b>\$ 53.70</b>	<b>20</b>

# REGIONAL SERVICES

• Summary Information		22
• 911 Emergency Call System	0400	24
• Emergency Planning	0410	27
• Environmental Conservation	5010	30
• General Government	0100	31
• Heritage Conservation	7890	34
• Illegal Dumping	4250	36
• Invasive Species <small>formerly Noxious Weeds</small>	0200	38
• Municipal Fiscal Services	9990	40
• Nuisance Control (Starling)	5550	42
• Okanagan Basin Water Board	6500	44
• Regional Economic Development	9390	46
• Regional Growth Strategy	5020	47
• Regional Trails	7720	49
• Solid Waste Management Plan	4300	51
• Sterile Insect Release Program	6000	53
• South Okanagan Transit (Sub Regional)	8600	55

REGIONAL SERVICES

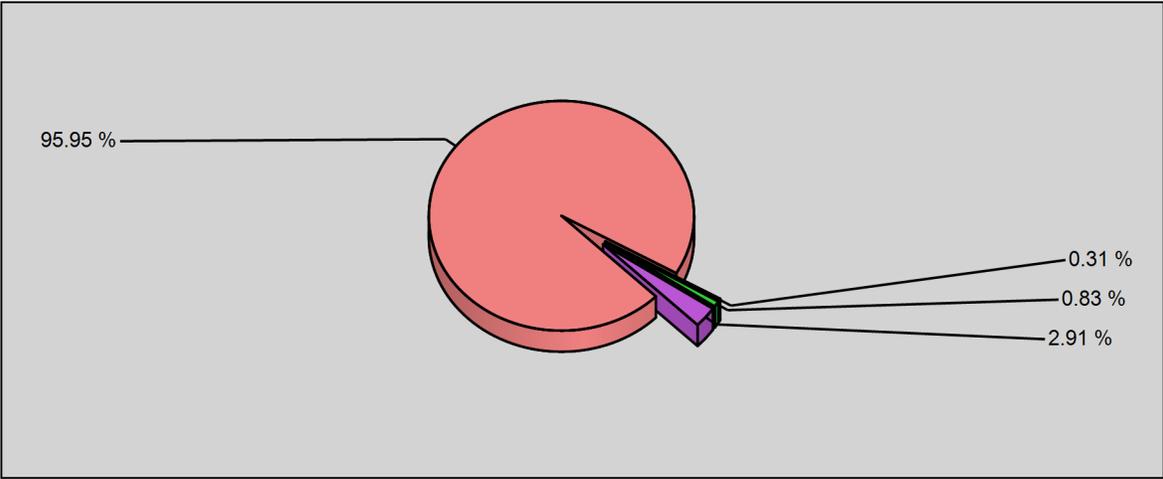


**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN  
TAX REQUISITION CHANGE**

REGIONAL SERVICES	2018	2017	CHANGE	EXPLANATION
9-1-1 EMERGENCY CALL SYSTEM	\$923,344	\$783,593	\$139,751	\$40K in contract costs; less prior yr surplus \$60k; additional costs assoc with utilities, salaries and transfer to reserves.
EMERGENCY PLANNING	\$226,916	\$177,395	\$49,521	New Emergency Program Coordinator
ENVIRONMENTAL CONSERVATION	\$450,000	\$450,000	\$0	
GENERAL GOVERNMENT	\$1,220,904	\$1,234,816	-\$13,912	Savings in equipment compared to prior yr
ILLEGAL DUMPING	\$31,235	\$8,570	\$22,665	More resources being allocated to this service for the expansion of the program
INVASIVE SPECIES formerly NOXIOUS WEEDS	\$45,925	\$40,100	\$5,825	Increase consulting costs
NUISANCE CONTROL A/B/C/D/E/F/G	\$25,000	\$25,000	\$0	
O.B.W.B.	\$733,949	\$708,392	\$25,557	less of a prior year surplus; estimation of slight increase
RGS - SUB REGIONAL	\$29,924	\$65,203	-\$35,279	Sub regional growth strategy project complete.
REGIONAL TRAILS	\$260,449	\$258,716	\$1,733	
SOLID WASTE MANAGEMENT	\$151,453	\$148,013	\$3,440	
STERILE INSECT RELEASE PROGRAM	\$911,996	\$875,708	\$36,288	Based on slight increase from 2017 actuals
HERITAGE CONSERVATION	\$24,005	\$17,534	\$6,471	Additional staffing resources allocated based on 2017 actual.
SOUTH OKANAGAN TRANSIT (Sub Regional)	\$56,610	\$46,691	\$9,919	additional contract costs associated with service
REGIONAL ECONOMIC DEVELOPMENT	\$35,000	\$35,000	\$0	
	\$5,126,710	\$4,874,731	\$251,979	



**Revenues By GL Category**



 Contract Revenue	 Grants	 Prior Surplus	 Taxes
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# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	3,000	3,000	0
Grants	8,000	8,000	0
Prior Surplus	86,901	28,000	(58,901)
Taxes	783,593	923,344	139,751
<b>Total Revenues:</b>	<b>881,494</b>	<b>962,344</b>	<b>80,850</b>
<b>Expenditures</b>			
Administration	71,055	72,176	1,121
Capital and Equipment	34,824	28,000	(6,824)
Contingency	0	4,000	4,000
Contracts and Agreements	348,525	389,000	40,475
Financing	172,596	178,120	5,524
Insurance	2,282	2,250	(32)
Legal	500	500	0
Maintenance and Repairs	109,173	110,000	827
Operations	91,473	81,000	(10,473)
Transfers	20,000	31,013	11,013
Utilities	17,000	40,000	23,000
Wages and benefits	14,066	26,285	12,219
<b>Total Expenditures:</b>	<b>881,494</b>	<b>962,344</b>	<b>80,850</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

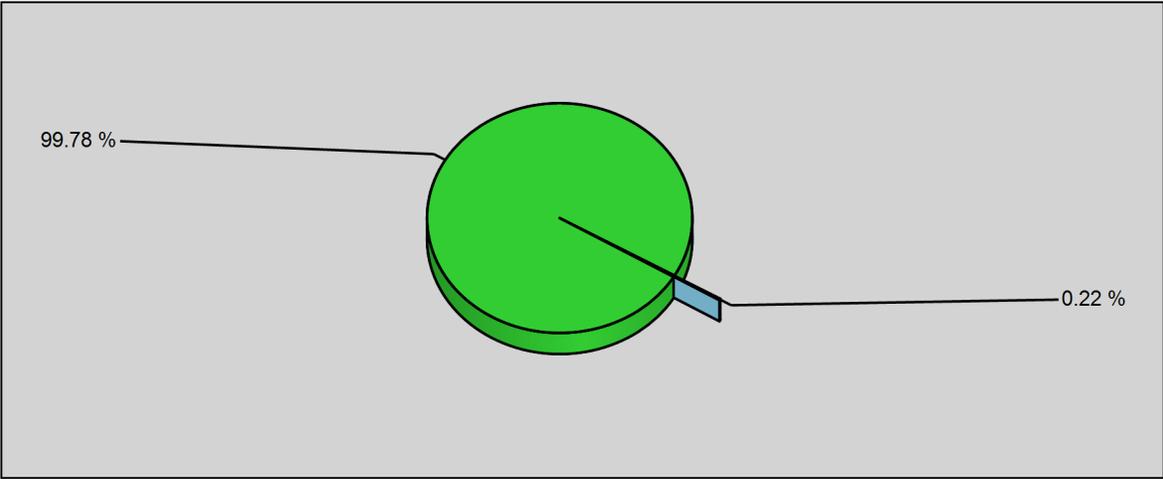
Service Participants: All Municipalities, All Electoral Areas, PIB



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	3,000	3,000	3,000	3,000	3,000
Grants	8,000	8,000	8,000	8,000	8,000
Prior Surplus	28,000	10,000	10,000	10,000	1,000
Taxes	923,344	907,265	932,079	949,632	973,759
<b>Total Revenues:</b>	<b>962,344</b>	<b>928,265</b>	<b>953,079</b>	<b>970,632</b>	<b>985,759</b>
<b>Expenditures</b>					
Administration	72,176	73,918	75,423	77,379	80,263
Capital and Equipment	28,000	0	0	0	0
Contingency	4,000	4,000	4,000	4,000	4,000
Contracts and Agreements	389,000	397,020	415,800	427,457	433,000
Financing	178,120	178,120	178,120	178,120	178,120
Insurance	2,250	2,285	2,321	2,357	2,430
Legal	500	500	500	500	500
Maintenance and Repairs	110,000	89,788	91,089	92,300	92,700
Operations	81,000	82,418	83,860	84,200	85,600
Transfers	31,013	31,901	32,646	33,407	36,600
Utilities	40,000	41,500	42,025	43,075	44,152
Wages and benefits	26,285	26,815	27,295	27,837	28,394
<b>Total Expenditures:</b>	<b>962,344</b>	<b>928,265</b>	<b>953,079</b>	<b>970,632</b>	<b>985,759</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Admin Revenue	40,000	0	(40,000)
Grants	500	508	8
Prior Surplus	3,000	0	(3,000)
Recoveries	1,030	0	(1,030)
Taxes	177,395	226,916	49,521
<b>Total Revenues:</b>	<b>221,925</b>	<b>227,424</b>	<b>5,499</b>
<b>Expenditures</b>			
Administration	13,356	13,891	535
Capital and Equipment	9,000	9,000	0
Contracts and Agreements	60,000	60,000	0
Grant in Aid	1,300	1,200	(100)
Insurance	2,555	2,360	(195)
Legal	1,000	1,000	0
Operations	3,500	3,500	0
Other Expense	1,051	1,000	(51)
Recoverable	1,030	0	(1,030)
Supplies	3,000	3,500	500
Travel	2,500	2,500	0
Utilities	1,200	1,200	0
Wages and benefits	122,433	128,273	5,840
<b>Total Expenditures:</b>	<b>221,925</b>	<b>227,424</b>	<b>5,499</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Admin Revenue	0	0	0	0	0
Grants	508	518	528	538	548
Recoveries	0	0	0	0	0
Taxes	226,916	229,543	232,149	235,315	237,939
<b>Total Revenues:</b>	<b>227,424</b>	<b>230,061</b>	<b>232,677</b>	<b>235,853</b>	<b>238,487</b>
<b>Expenditures</b>					
Administration	13,891	14,199	14,476	14,817	14,815
Capital and Equipment	9,000	9,180	9,364	9,504	9,750
Contracts and Agreements	60,000	60,000	60,000	60,000	60,000
Grant in Aid	1,200	1,200	1,200	1,200	1,200
Insurance	2,360	2,402	2,444	2,964	3,120
Legal	1,000	1,000	1,000	1,000	1,000
Operations	3,500	3,500	3,500	3,500	3,500
Other Expense	1,000	1,000	1,000	1,000	1,000
Recoverable	0	0	0	0	0
Supplies	3,500	3,500	3,500	3,500	3,500
Travel	2,500	2,500	2,500	2,500	2,500
Utilities	1,200	1,200	1,200	1,200	1,200
Wages and benefits	128,273	130,380	132,493	134,668	136,902
<b>Total Expenditures:</b>	<b>227,424</b>	<b>230,061</b>	<b>232,677</b>	<b>235,853</b>	<b>238,487</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

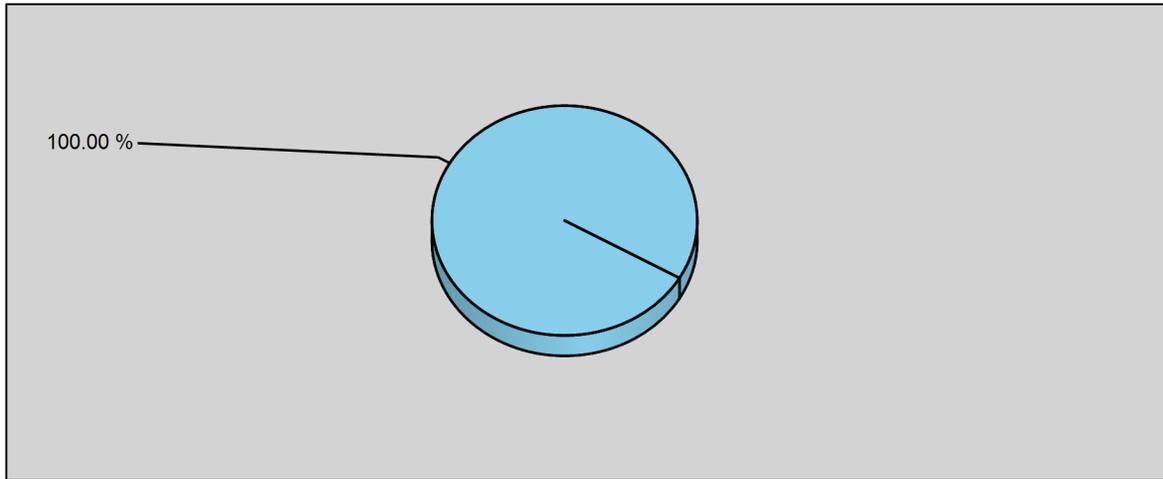
Service: ENVIRONMENTAL CONSERVATION

Dept Number: 5010

Service Participants: Penticton, Summerland, Oliver and Electoral Areas A, C, D, E and F



Revenues By GL Category



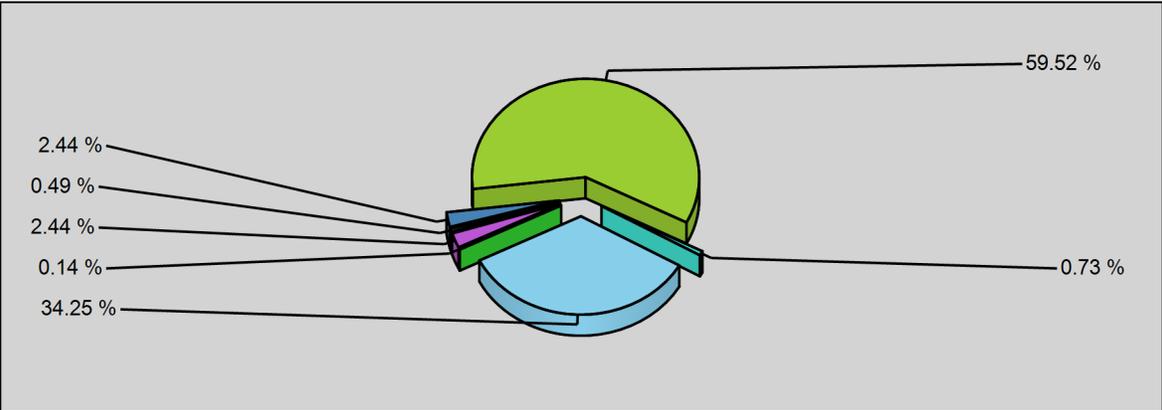
Taxes

Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	450,000	450,000	0
<b>Total Revenues:</b>	<b>450,000</b>	<b>450,000</b>	<b>0</b>
<b>Expenditures</b>			
Operations	450,000	450,000	0
<b>Total Expenditures:</b>	<b>450,000</b>	<b>450,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2018	2019	2020	2021	2022
<b>Revenues</b>					
Taxes	450,000	450,000	450,000	450,000	450,000
<b>Total Revenues:</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>
<b>Expenditures</b>					
Operations	450,000	450,000	450,000	450,000	450,000
<b>Total Expenditures:</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



Admin Revenue	Other Revenue	Taxes
Grants	Prior Surplus	Transfers from Reserve
Interest		

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Admin Revenue	686,984	702,470	15,486
Grants	0	2,800	2,800
Interest	40,000	50,000	10,000
Other Revenue	0	10,000	10,000
Prior Surplus	90,000	50,000	(40,000)
Taxes	1,234,816	1,220,904	(13,912)
Transfers from Reserve	15,000	15,000	0
<b>Total Revenues:</b>	<b>2,066,800</b>	<b>2,051,174</b>	<b>(15,626)</b>
<b>Expenditures</b>			
Administration	73,158	80,988	7,830
Advertising	42,500	42,500	0
Capital and Equipment	198,940	157,080	(41,860)
Consultants	38,570	39,992	1,422
Contracts and Agreements	21,276	34,500	13,224
Grant in Aid	25,517	25,000	(517)
Insurance	12,930	13,557	627
Legal	25,438	26,000	562
Maintenance and Repairs	202,060	215,779	13,719
Other Expense	10,000	5,000	(5,000)
Supplies	126,586	130,342	3,756
Transfers	70,500	70,500	0
Travel	53,395	44,383	(9,012)
Utilities	56,044	57,025	981
Wages and benefits	1,109,886	1,108,528	(1,358)
<b>Total Expenditures:</b>	<b>2,066,800</b>	<b>2,051,174</b>	<b>(15,626)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Admin Revenue	702,470	716,519	730,849	745,466	760,375
Grants	2,800	2,800	2,800	2,800	2,800
Interest	50,000	40,000	40,000	40,000	0
Other Revenue	10,000	10,000	10,000	10,000	10,000
Prior Surplus	50,000	25,000	25,000	25,000	0
Taxes	1,220,904	1,268,709	1,273,893	1,256,864	1,396,091
Transfers from Reserve	15,000	0	0	0	0
<b>Total Revenues:</b>	<b>2,051,174</b>	<b>2,063,028</b>	<b>2,082,542</b>	<b>2,080,130</b>	<b>2,169,266</b>
<b>Expenditures</b>					
Administration	80,988	82,516	83,764	85,521	86,829
Advertising	42,500	42,631	42,765	42,901	43,059
Capital and Equipment	157,080	159,218	146,858	124,351	175,147
Consultants	39,992	34,904	32,060	32,218	32,402
Contracts and Agreements	34,500	35,104	35,718	36,343	37,070
Grant in Aid	25,000	40,000	40,000	40,000	40,000
Insurance	13,557	13,795	14,036	14,282	14,568
Legal	26,000	26,000	26,000	26,000	26,000
Maintenance and Repairs	215,779	216,753	217,743	219,056	220,382
Other Expense	5,000	5,000	5,000	5,000	5,000
Supplies	130,342	132,150	133,991	135,870	137,863
Transfers	70,500	70,500	70,500	70,500	70,500
Travel	44,383	44,933	45,491	46,059	46,720
Utilities	57,025	58,023	59,038	60,071	61,272
Wages and benefits	1,108,528	1,101,501	1,129,578	1,141,958	1,172,454
<b>Total Expenditures:</b>	<b>2,051,174</b>	<b>2,063,028</b>	<b>2,082,542</b>	<b>2,080,130</b>	<b>2,169,266</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

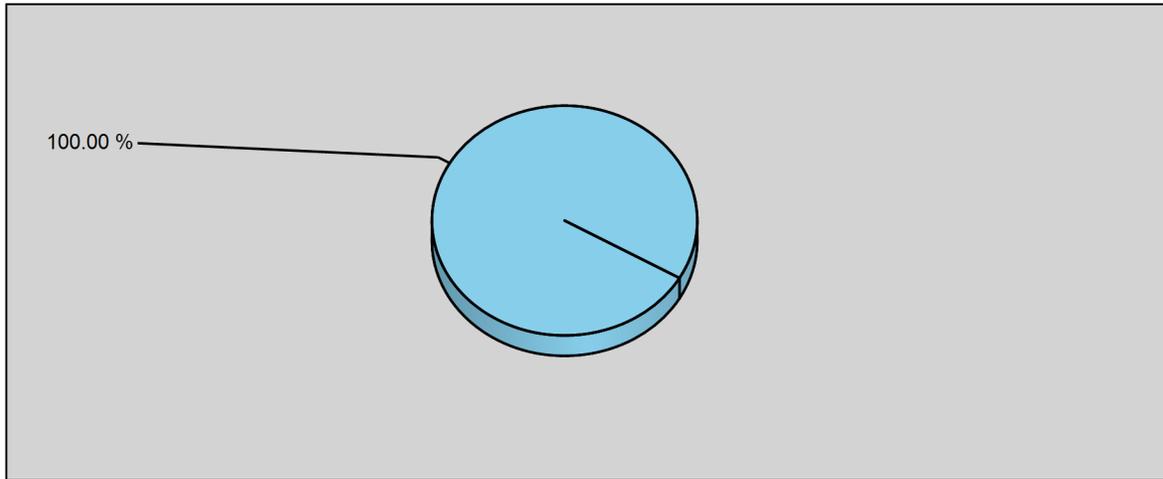


Service: HERITAGE (Sub Regional)

Dept Number: 7890

Service Participants: ALL ELECTORAL AREAS AND ALL MUNICIPALITIES EXCEPT PRNCETON

Revenues By GL Category



Taxes

Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	17,534	24,005	6,471
<b>Total Revenues:</b>	<b>17,534</b>	<b>24,005</b>	<b>6,471</b>
<b>Expenditures</b>			
Administration	2,243	2,280	37
Consultants	2,000	3,500	1,500
Maintenance and Repairs	6,500	6,598	98
Wages and benefits	6,791	11,627	4,836
<b>Total Expenditures:</b>	<b>17,534</b>	<b>24,005</b>	<b>6,471</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

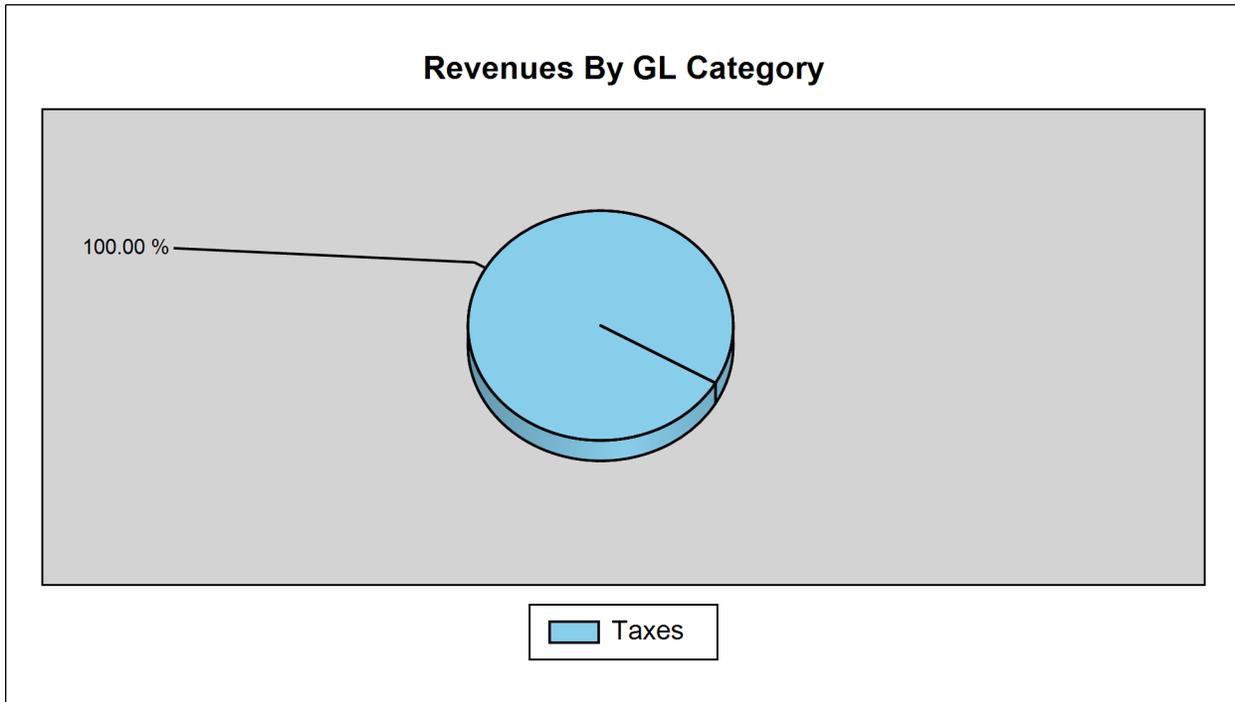
Service: HERITAGE (Sub Regional)

Dept Number: 7890

Service Participants: ALL ELECTORAL AREAS AND ALL MUNICIPALITIES EXCEPT PRNCETON



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	24,005	23,891	24,247	24,621	25,078
<b>Total Revenues:</b>	<b>24,005</b>	<b>23,891</b>	<b>24,247</b>	<b>24,621</b>	<b>25,078</b>
<b>Expenditures</b>					
Administration	2,280	2,335	2,382	2,443	2,551
Consultants	3,500	3,000	3,000	3,000	3,000
Maintenance and Repairs	6,598	6,697	6,797	6,899	7,001
Wages and benefits	11,627	11,859	12,068	12,279	12,526
<b>Total Expenditures:</b>	<b>24,005</b>	<b>23,891</b>	<b>24,247</b>	<b>24,621</b>	<b>25,078</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	5,000	0	(5,000)
Taxes	8,570	31,235	22,665
<b>Total Revenues:</b>	<b>13,570</b>	<b>31,235</b>	<b>17,665</b>
<b>Expenditures</b>			
Administration	3,414	3,659	245
Advertising	500	1,000	500
Contracts and Agreements	4,000	8,875	4,875
Insurance	392	330	(62)
Travel	450	450	0
Wages and benefits	4,814	16,921	12,107
<b>Total Expenditures:</b>	<b>13,570</b>	<b>31,235</b>	<b>17,665</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ILLEGAL DUMPING

Dept Number: 4250

Service Participants: All Municipalities, All Electoral Areas, PIB

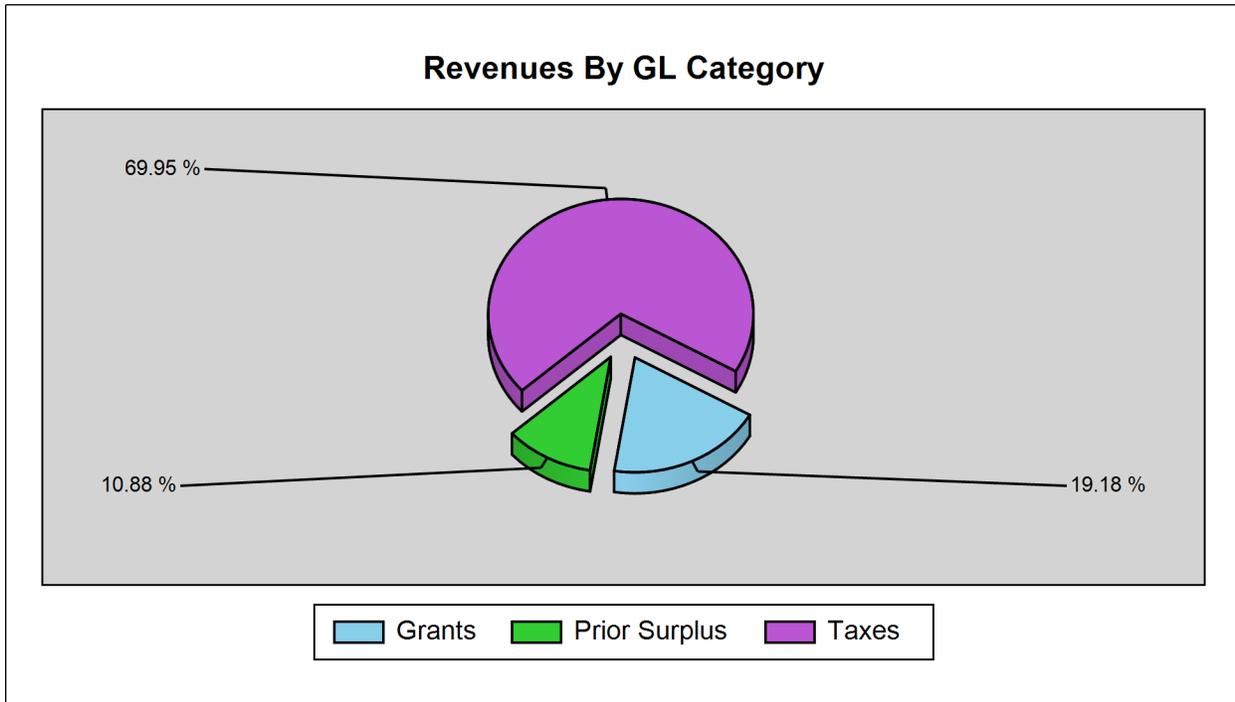


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	0	0	0	0	0
Taxes	31,235	31,360	31,486	31,617	31,749
<b>Total Revenues:</b>	<b>31,235</b>	<b>31,360</b>	<b>31,486</b>	<b>31,617</b>	<b>31,749</b>
<b>Expenditures</b>					
Administration	3,659	3,770	3,887	3,995	4,080
Advertising	1,000	1,000	1,000	1,000	1,000
Contracts and Agreements	8,875	8,471	8,157	7,837	7,516
Insurance	330	407	415	423	431
Travel	450	450	450	450	450
Wages and benefits	16,921	17,262	17,577	17,912	18,272
<b>Total Expenditures:</b>	<b>31,235</b>	<b>31,360</b>	<b>31,486</b>	<b>31,617</b>	<b>31,749</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: INVASIVE SPECIES formerly noxious weeds  
 Dept Number: 0200  
 Service Participants: All Municipalities, All Electoral Areas



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Grants	0	12,590	12,590
Prior Surplus	12,000	7,142	(4,858)
Taxes	40,100	45,925	5,825
<b>Total Revenues:</b>	<b>52,100</b>	<b>65,657</b>	<b>13,557</b>
<b>Expenditures</b>			
Consultants	52,100	55,000	2,900
Transfers	0	7,142	7,142
Wages and benefits	0	3,515	3,515
<b>Total Expenditures:</b>	<b>52,100</b>	<b>65,657</b>	<b>13,557</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

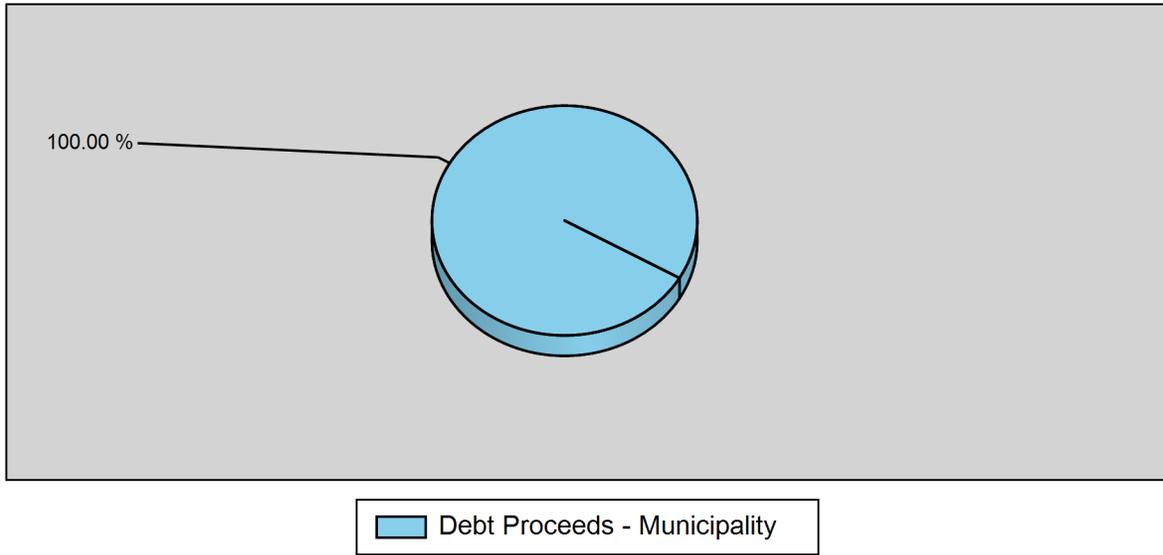
Service: INVASIVE SPECIES formerly noxious weeds  
 Dept Number: 0200  
 Service Participants: All Municipalities, All Electoral Areas



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	12,590	12,590	12,590	12,590	12,590
Prior Surplus	7,142	5,000	5,000	5,000	5,000
Taxes	45,925	45,995	46,059	46,124	46,199
<b>Total Revenues:</b>	<b>65,657</b>	<b>63,585</b>	<b>63,649</b>	<b>63,714</b>	<b>63,789</b>
<b>Expenditures</b>					
Consultants	55,000	55,000	55,000	55,000	55,000
Transfers	7,142	5,000	5,000	5,000	5,000
Wages and benefits	3,515	3,585	3,649	3,714	3,789
<b>Total Expenditures:</b>	<b>65,657</b>	<b>63,585</b>	<b>63,649</b>	<b>63,714</b>	<b>63,789</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



**Notes:** FLOW THROUGH ACCOUNT FOR MUNICIPAL DEBT

<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds - Municipality	10,922,633	8,989,434	(1,933,199)
<b>Total Revenues:</b>	<b>10,922,633</b>	<b>8,989,434</b>	<b>(1,933,199)</b>
<b>Expenditures</b>			
Financing - Municipalities	10,922,633	8,989,434	(1,933,199)
<b>Total Expenditures:</b>	<b>10,922,633</b>	<b>8,989,434</b>	<b>(1,933,199)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

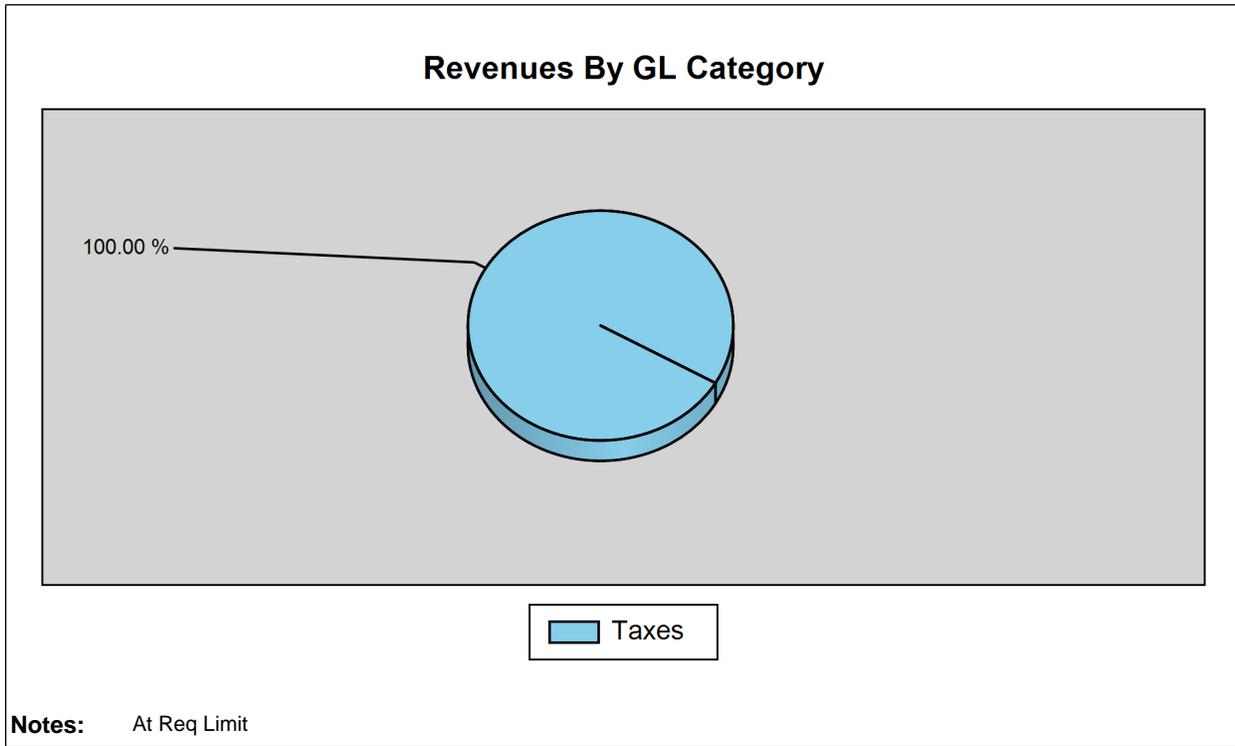
**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

**Service: MUNICIPAL FISCAL SERVICES  
 Dept Number: 9990  
 Service Participants: Municipalities Recovery**



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Debt Proceeds - Municipality	8,989,434	7,430,061	7,274,386	7,055,877	6,998,329
<b>Total Revenues:</b>	<b>8,989,434</b>	<b>7,430,061</b>	<b>7,274,386</b>	<b>7,055,877</b>	<b>6,998,329</b>
<b>Expenditures</b>					
Financing - Municipalities	8,989,434	7,430,061	7,274,386	7,055,877	6,998,329
<b>Total Expenditures:</b>	<b>8,989,434</b>	<b>7,430,061</b>	<b>7,274,386</b>	<b>7,055,877</b>	<b>6,998,329</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	25,000	25,000	0
<b>Total Revenues:</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>
<b>Expenditures</b>			
Operations	25,000	25,000	0
<b>Total Expenditures:</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

Service: NUISANCE CONTROL  
 Dept Number: 5550  
 Service Participants: All Municipalities, All Electoral Areas



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	0	0	0	0	0
Taxes	25,000	25,500	25,000	25,000	25,000
<b>Total Revenues:</b>	<b>25,000</b>	<b>25,500</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Expenditures</b>					
Operations	25,000	25,500	25,000	25,000	25,000
<b>Total Expenditures:</b>	<b>25,000</b>	<b>25,500</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

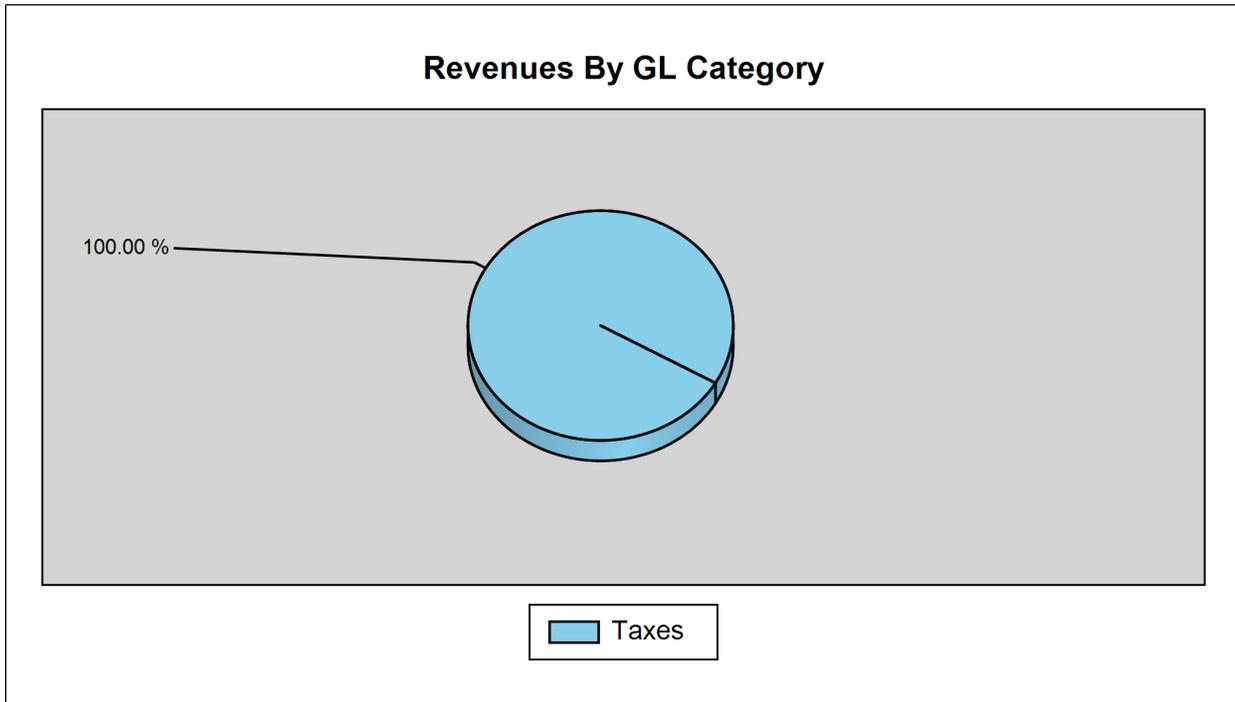
2018 - 2022



Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Areas N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	7,500	0	(7,500)
Taxes	708,392	733,949	25,557
<b>Total Revenues:</b>	<b>715,892</b>	<b>733,949</b>	<b>18,057</b>
<b>Expenditures</b>			
Administration	9,073	8,949	(124)
Transfers - Other Agencies	706,819	725,000	18,181
<b>Total Expenditures:</b>	<b>715,892</b>	<b>733,949</b>	<b>18,057</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

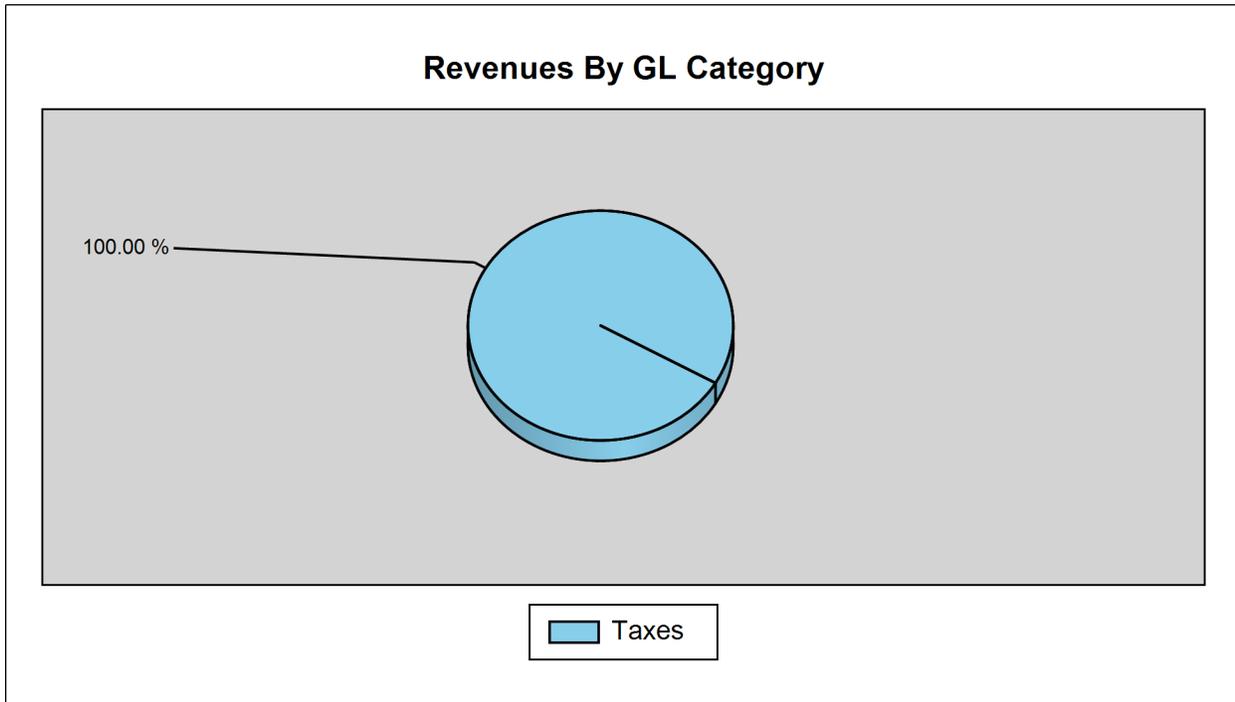
Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Ares N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	733,949	734,106	734,265	734,427	734,616
<b>Total Revenues:</b>	<b>733,949</b>	<b>734,106</b>	<b>734,265</b>	<b>734,427</b>	<b>734,616</b>
<b>Expenditures</b>					
Administration	8,949	9,106	9,265	9,427	9,616
Transfers - Other Agencies	725,000	725,000	725,000	725,000	725,000
<b>Total Expenditures:</b>	<b>733,949</b>	<b>734,106</b>	<b>734,265</b>	<b>734,427</b>	<b>734,616</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	35,000	35,000	0
<b>Total Revenues:</b>	<b>35,000</b>	<b>35,000</b>	<b>0</b>
<b>Expenditures</b>			
Grant Expense	35,000	35,000	0
<b>Total Expenditures:</b>	<b>35,000</b>	<b>35,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	35,000	35,000	35,000	35,000	35,000
<b>Total Revenues:</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
<b>Expenditures</b>					
Grant Expense	35,000	35,000	35,000	35,000	35,000
<b>Total Expenditures:</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

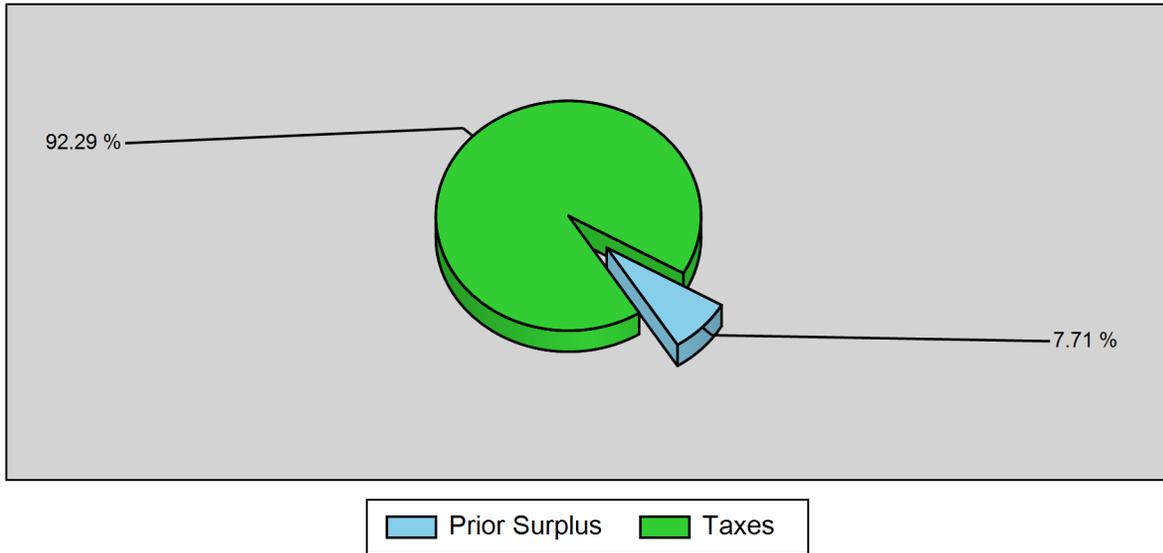
2018 - 2022

Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL  
 Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



Revenues By GL Category



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	2,500	2,500	0
Taxes	65,203	29,924	(35,279)
<b>Total Revenues:</b>	<b>67,703</b>	<b>32,424</b>	<b>(35,279)</b>
<b>Expenditures</b>			
Administration	5,584	5,663	79
Advertising	500	0	(500)
Consultants	15,000	0	(15,000)
Contracts and Agreements	1,000	1,000	0
Operations	3,500	0	(3,500)
Supplies	500	0	(500)
Transfers	2,500	2,500	0
Wages and benefits	39,119	23,261	(15,858)
<b>Total Expenditures:</b>	<b>67,703</b>	<b>32,424</b>	<b>(35,279)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL

Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	2,500	2,500	2,500	0	0
Taxes	29,924	29,527	30,067	33,162	33,784
Transfers from Reserve	0	0	10,000	0	0
<b>Total Revenues:</b>	<b>32,424</b>	<b>32,027</b>	<b>42,567</b>	<b>33,162</b>	<b>33,784</b>
<b>Expenditures</b>					
Administration	5,663	5,801	5,920	6,076	6,204
Advertising	0	0	0	0	0
Consultants	0	0	10,000	0	0
Contracts and Agreements	1,000	0	0	0	0
Operations	0	0	0	0	0
Supplies	0	0	0	0	0
Transfers	2,500	2,500	2,500	2,500	2,500
Wages and benefits	23,261	23,726	24,147	24,586	25,080
<b>Total Expenditures:</b>	<b>32,424</b>	<b>32,027</b>	<b>42,567</b>	<b>33,162</b>	<b>33,784</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

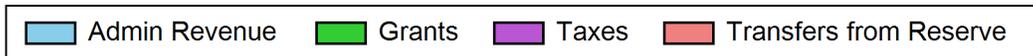
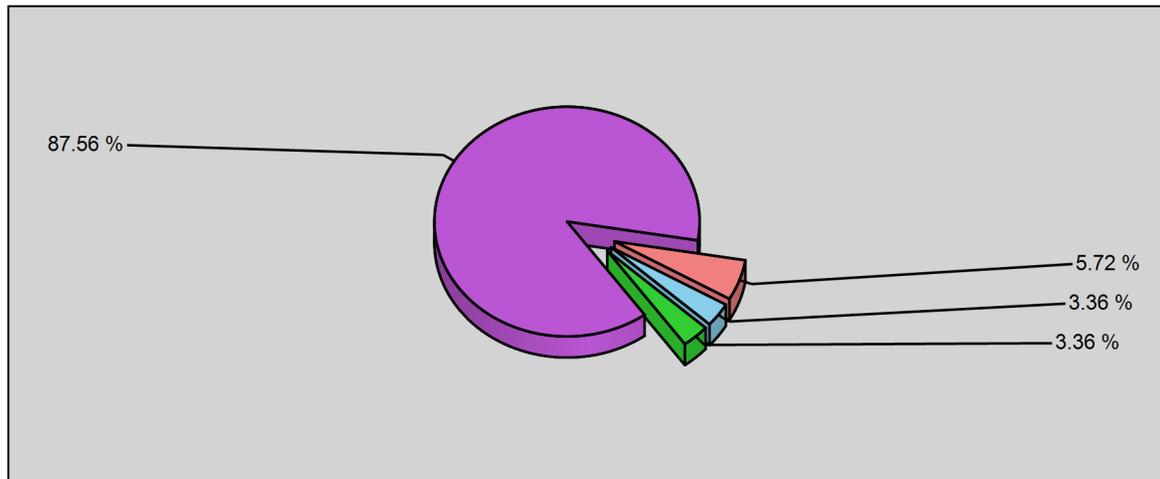
Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



### Revenues By GL Category



### Budget Comparison

	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Admin Revenue	8,000	10,000	2,000
Grants	89,600	10,000	(79,600)
Taxes	258,716	260,449	1,733
Transfers from Reserve	91,607	17,007	(74,600)
<b>Total Revenues:</b>	<b>447,923</b>	<b>297,456</b>	<b>(150,467)</b>
<b>Expenditures</b>			
Administration	26,111	26,617	506
Advertising	2,579	2,620	41
Capital and Equipment	181,200	16,000	(165,200)
Financing	17,007	17,007	0
Insurance	6,304	7,250	946
Maintenance and Repairs	69,500	71,500	2,000
Operations	14,000	7,000	(7,000)
Supplies	8,000	6,500	(1,500)
Transfers	30,000	30,000	0
Travel	0	12,000	12,000
Wages and benefits	93,222	100,962	7,740
<b>Total Expenditures:</b>	<b>447,923</b>	<b>297,456</b>	<b>(150,467)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Admin Revenue	10,000	10,000	10,000	10,000	10,000
Grants	10,000	0	0	0	0
Taxes	260,449	275,251	279,836	282,675	292,493
Transfers from Reserve	17,007	17,007	11,002	8,000	0
<b>Total Revenues:</b>	<b>297,456</b>	<b>302,258</b>	<b>300,838</b>	<b>300,675</b>	<b>302,493</b>
<b>Expenditures</b>					
Administration	26,617	27,288	27,856	28,616	28,917
Advertising	2,620	2,620	2,650	2,690	2,620
Capital and Equipment	16,000	16,000	16,000	16,000	16,000
Financing	17,007	17,007	11,002	8,000	8,000
Insurance	7,250	7,377	7,506	5,646	5,646
Maintenance and Repairs	71,500	73,500	75,500	77,500	77,500
Operations	7,000	7,000	7,000	7,000	7,000
Supplies	6,500	7,000	7,500	8,000	8,000
Transfers	30,000	30,000	30,000	30,000	30,000
Travel	12,000	12,000	12,000	12,000	12,000
Wages and benefits	100,962	102,466	103,824	105,223	106,810
<b>Total Expenditures:</b>	<b>297,456</b>	<b>302,258</b>	<b>300,838</b>	<b>300,675</b>	<b>302,493</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

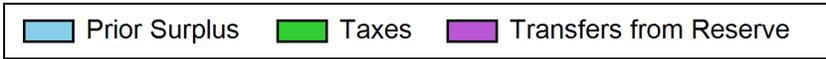
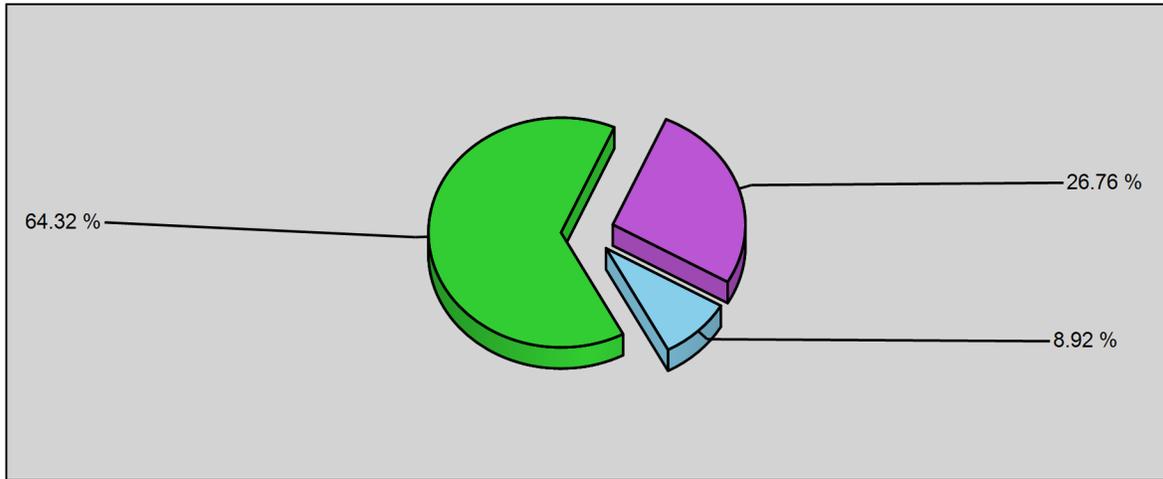
Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



Revenues By GL Category



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	80,000	21,000	(59,000)
Taxes	148,013	151,453	3,440
Transfers from Reserve	10,000	63,000	53,000
<b>Total Revenues:</b>	<b>238,013</b>	<b>235,453</b>	<b>(2,560)</b>
<b>Expenditures</b>			
Administration	11,617	11,238	(379)
Consultants	5,000	5,000	0
Contracts and Agreements	81,000	41,000	(40,000)
Grant Expense	8,000	10,000	2,000
Legal	0	1,500	1,500
Plans and Studies	0	63,000	63,000
Supplies	1,000	4,400	3,400
Transfers	38,744	22,955	(15,789)
Wages and benefits	92,652	76,360	(16,292)
<b>Total Expenditures:</b>	<b>238,013</b>	<b>235,453</b>	<b>(2,560)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Other Revenue	0	0	0	0	0
Prior Surplus	21,000	1,000	1,000	1,000	1,000
Taxes	151,453	159,798	160,331	161,978	166,755
Transfers from Reserve	63,000	22,000	0	0	85,000
<b>Total Revenues:</b>	<b>235,453</b>	<b>182,798</b>	<b>161,331</b>	<b>162,978</b>	<b>252,755</b>
<b>Expenditures</b>					
Administration	11,238	11,494	11,733	12,014	12,262
Consultants	5,000	5,000	5,000	5,000	105,000
Contracts and Agreements	41,000	41,000	41,000	41,000	41,000
Grant Expense	10,000	10,000	10,000	10,000	10,000
Legal	1,500	1,500	1,500	1,500	1,500
Plans and Studies	63,000	25,000	0	0	0
Supplies	4,400	1,000	1,000	1,000	1,000
Transfers	22,955	10,000	12,000	12,000	0
Wages and benefits	76,360	77,804	79,098	80,464	81,993
<b>Total Expenditures:</b>	<b>235,453</b>	<b>182,798</b>	<b>161,331</b>	<b>162,978</b>	<b>252,755</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

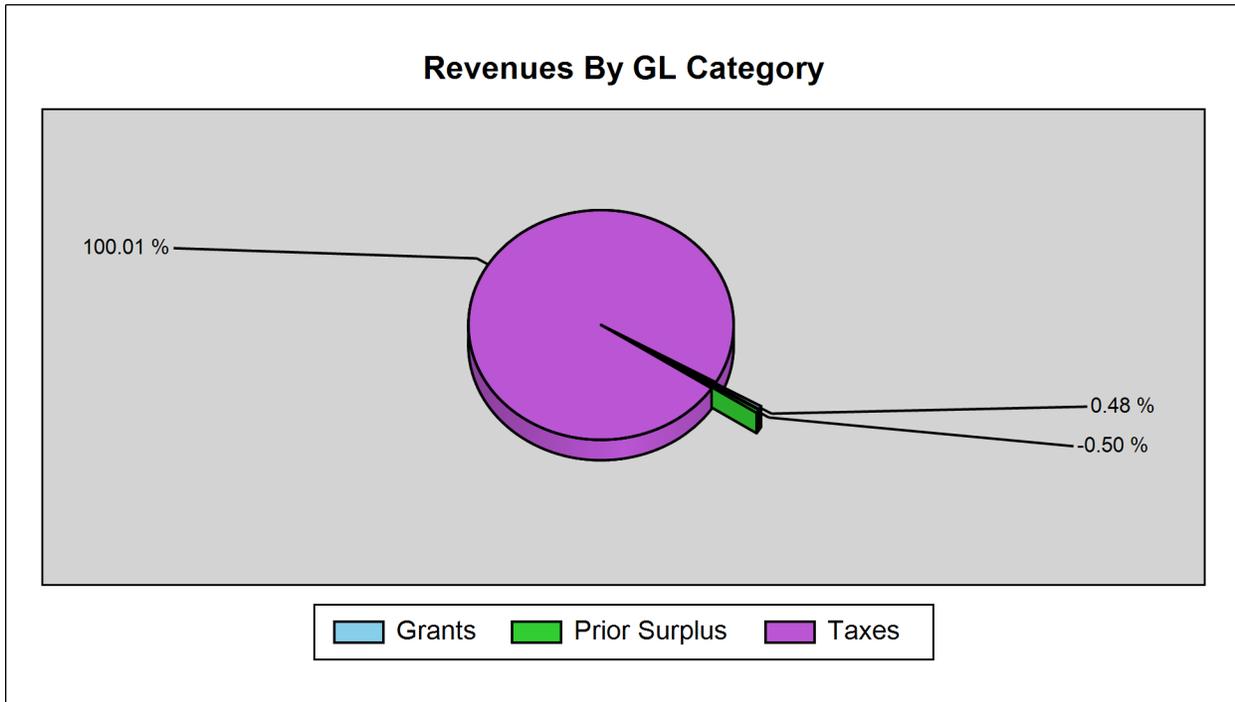
# FIVE YEAR FINANCIAL PLAN

2018 - 2022



Service: STERILE INSECT RELEASE PROGRAM  
 Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Grants	5,000	4,416	(584)
Prior Surplus	3,419	(4,540)	(7,959)
Taxes	875,708	911,996	36,288
<b>Total Revenues:</b>	<b>884,127</b>	<b>911,872</b>	<b>27,745</b>
<b>Expenditures</b>			
Administration	9,713	10,199	486
Transfers - Other Agencies	874,414	901,673	27,259
<b>Total Expenditures:</b>	<b>884,127</b>	<b>911,872</b>	<b>27,745</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022



Service: STERILE INSECT RELEASE PROGRAM  
 Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos

<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	4,416	4,416	4,416	4,416	4,416
Prior Surplus	(4,540)	0	0	0	0
Taxes	911,996	907,634	907,816	908,001	908,216
<b>Total Revenues:</b>	<b>911,872</b>	<b>912,050</b>	<b>912,232</b>	<b>912,417</b>	<b>912,632</b>
<b>Expenditures</b>					
Administration	10,199	10,377	10,559	10,744	10,959
Transfers - Other Agencies	901,673	901,673	901,673	901,673	901,673
<b>Total Expenditures:</b>	<b>911,872</b>	<b>912,050</b>	<b>912,232</b>	<b>912,417</b>	<b>912,632</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

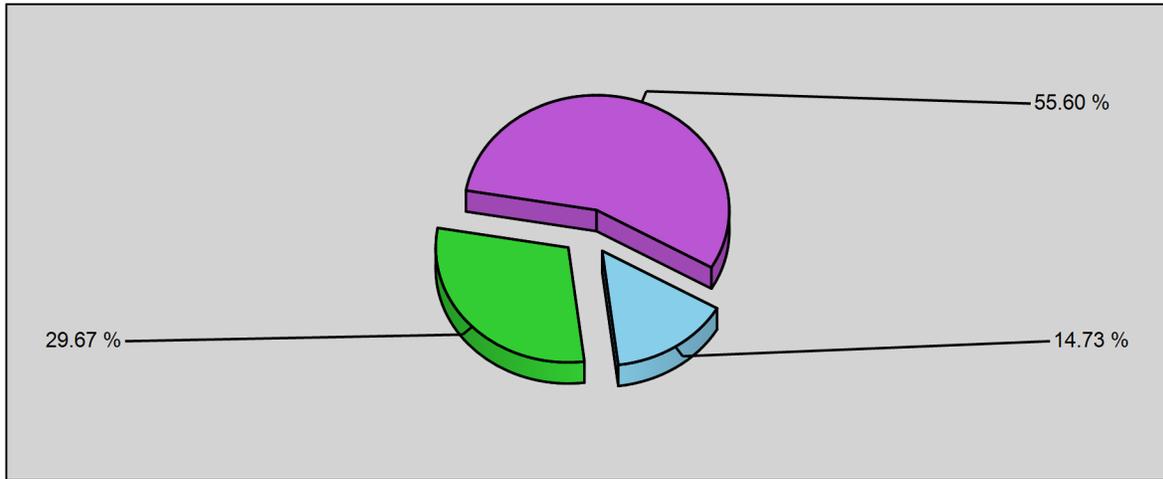
Service: TRANSIT - SOUTH OKANAGAN

Dept Number: 8600

Service Participants: Electoral Areas A and C , Area D Specified Service Area,  
Town of Oliver, Town of Osoyoos



Revenues By GL Category



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	15,000	15,000	0
Grants	0	30,215	30,215
Taxes	46,691	56,610	9,919
<b>Total Revenues:</b>	<b>61,691</b>	<b>101,825</b>	<b>40,134</b>
<b>Expenditures</b>			
Administration	0	1,234	1,234
Maintenance and Repairs	0	3,000	3,000
Operations	57,191	89,000	31,809
Other Expense	0	1,440	1,440
Transfers	4,500	4,500	0
Wages and benefits	0	2,651	2,651
<b>Total Expenditures:</b>	<b>61,691</b>	<b>101,825</b>	<b>40,134</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: TRANSIT - SOUTH OKANAGAN

Dept Number: 8600

Service Participants: Electoral Areas A and C , Area D Specified Service Area,  
Town of Oliver, Town of Osoyoos



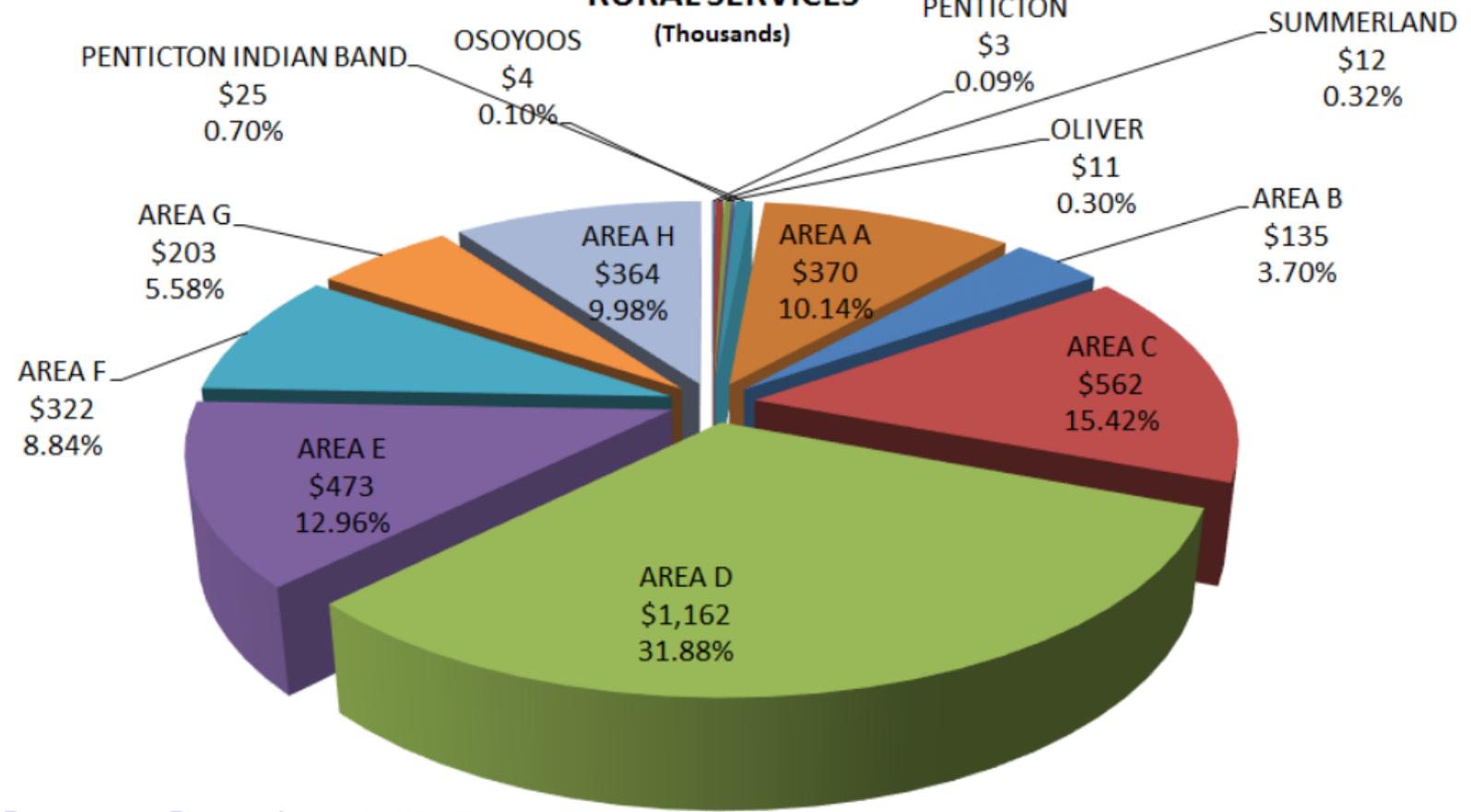
<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	15,000	15,000	15,000	15,000	15,000
Grants	30,215	30,215	30,215	30,215	30,215
Taxes	56,610	57,190	59,265	61,331	63,401
<b>Total Revenues:</b>	<b>101,825</b>	<b>102,405</b>	<b>104,480</b>	<b>106,546</b>	<b>108,616</b>
<b>Expenditures</b>					
Administration	1,234	1,250	1,265	1,270	1,275
Maintenance and Repairs	3,000	1,500	1,500	1,500	1,500
Operations	89,000	91,000	93,000	95,000	97,000
Other Expense	1,440	1,450	1,460	1,470	1,480
Transfers	4,500	4,500	4,500	4,500	4,500
Wages and benefits	2,651	2,705	2,755	2,806	2,861
<b>Total Expenditures:</b>	<b>101,825</b>	<b>102,405</b>	<b>104,480</b>	<b>106,546</b>	<b>108,616</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# RURAL SERVICES

• Summary Information		58
• Animal Control – Areas A,B,C,D,E,F,G	9200	60
• Building Inspection	2500	62
• Bylaw Enforcement	5100	65
• Destruction of Pests – Oliver / Keremeos / Areas A,B,C,D,E,F,G,	5500	67
• Destruction of Pests – Penticton	5600	69
• Destruction of Pests – Summerland	5800	71
• Electoral Area Administration	0300	73
• Electoral Area Planning	5000	76
• Information Services (IS)	0600	79
• Mosquito Control	5700	81
• Okanagan Regional Library	9900	83
• Subdivision Servicing	4200	85

**RURAL SERVICES**

(Thousands)



**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN  
TAX REQUISITION CHANGE**

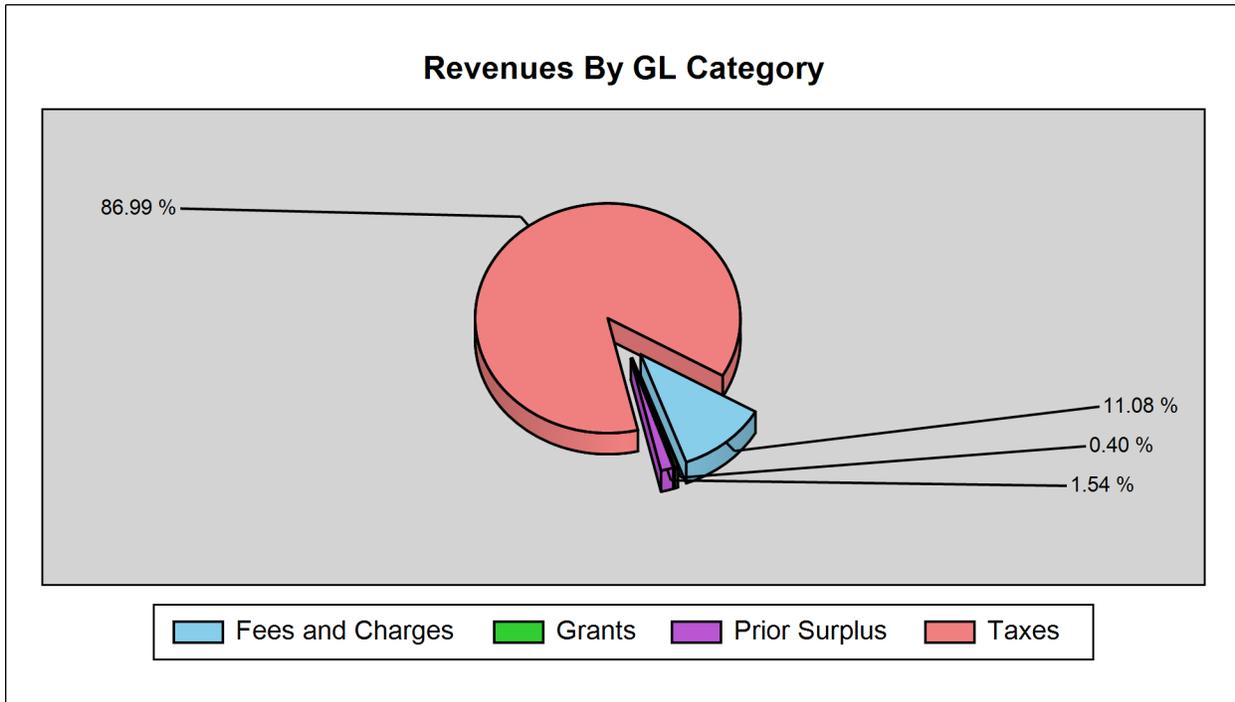
<b>RURAL SERVICES</b>	<b>2018</b>	<b>2017</b>	<b>CHANGE</b>	<b>EXPLANATION</b>
ANIMAL CONTROL - A,B,C,D,E,F,G,H	\$109,877	\$104,461	\$5,416	
BUILDING INSPECTION	\$142,940	\$223,884	-\$80,944	Reduction in taxation for 2018; use of Building Inspection reserve
DESTRUCTION OF PESTS	\$4,535	\$4,228	\$307	
ELECTORAL AREA ADMINISTRATION	\$1,304,706	\$1,077,746	\$226,960	increased S&W allocation; less of a prior year surplus carried over compared to 2017
ELECTORAL AREA PLANNING	\$967,214	\$897,891	\$69,323	less or reliance on prior year surplus and additional staffing allocation
MOSQUITO CONTROL	\$172,694	\$103,830	\$68,864	additional resources required in order to administer this program
OKANAGAN REGIONAL LIBRARY	\$812,843	\$807,913	\$4,930	
SUBDIVISION SERVICING	\$131,429	\$88,044	\$43,385	less of a revenue source from subdivision servicing fees based on upcoming projects; increase consulting for works and services bylaw.
	\$3,646,238	\$3,307,997	\$338,241	

<b>NON TAX SUPPORTED SERVICES - REALLOCATIONS</b>				
BYLAW ENFORCEMENT	\$211,903	\$209,917	\$1,986	
INFORMATION SERVICES	\$600,072	\$577,408	\$22,664	increase in admin charges and some contract costs

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ANIMAL CONTROL - A,B,C,D,E,F,G  
 Dept Number: 9200  
 Service Participants: All Electoral Areas except "H"



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	14,000	14,000	0
Grants	500	500	0
Prior Surplus	5,000	1,939	(3,061)
Taxes	104,461	109,877	5,416
<b>Total Revenues:</b>	<b>123,961</b>	<b>126,316</b>	<b>2,355</b>
<b>Expenditures</b>			
Administration	22,886	25,215	2,329
Advertising	1,500	1,500	0
Contracts and Agreements	70,000	70,000	0
Grant in Aid	9,000	9,000	0
Legal	2,575	2,601	26
Operations	18,000	18,000	0
<b>Total Expenditures:</b>	<b>123,961</b>	<b>126,316</b>	<b>2,355</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

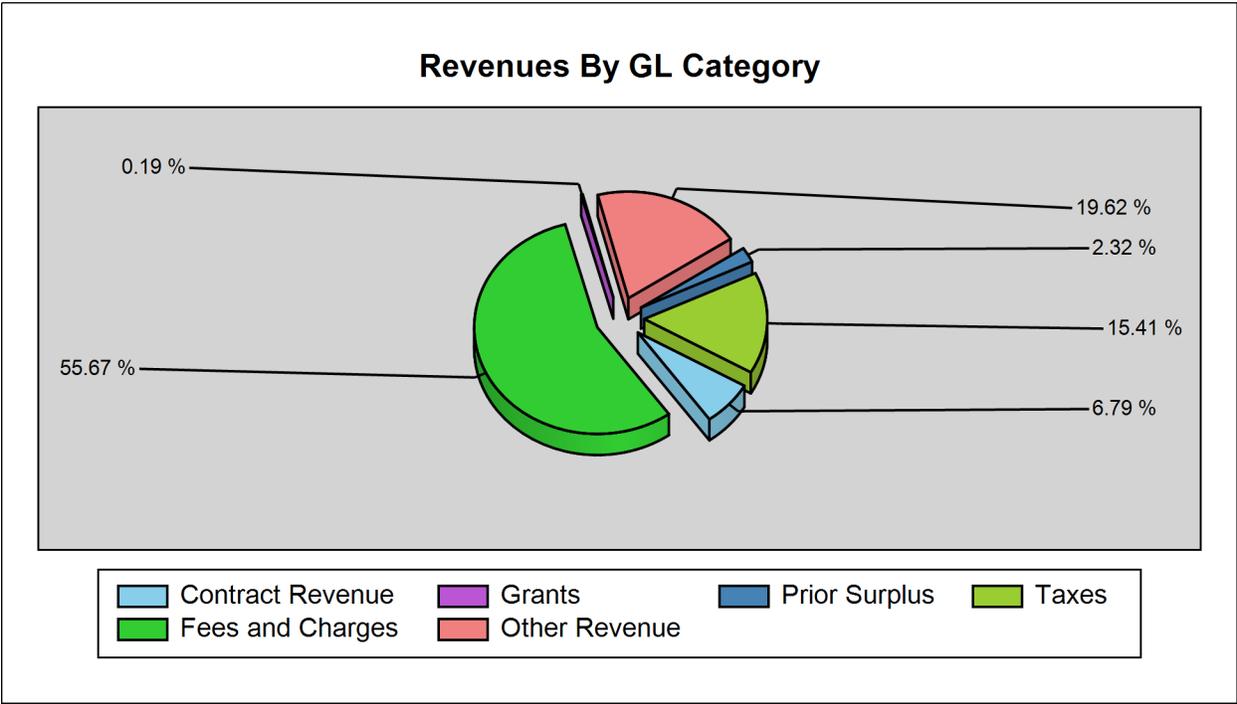
Service: ANIMAL CONTROL - A,B,C,D,E,F,G  
 Dept Number: 9200  
 Service Participants: All Electoral Areas except "H"



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	14,000	14,000	14,000	14,000	14,000
Grants	500	500	500	500	500
Prior Surplus	1,939	1,938	1,937	936	1,344
Taxes	109,877	111,426	111,936	113,499	113,649
<b>Total Revenues:</b>	<b>126,316</b>	<b>127,864</b>	<b>128,373</b>	<b>128,935</b>	<b>129,493</b>
<b>Expenditures</b>					
Administration	25,215	26,739	27,223	27,735	28,293
Advertising	1,500	1,500	1,500	1,500	1,500
Contracts and Agreements	70,000	70,000	70,000	70,000	70,000
Grant in Aid	9,000	9,000	9,000	9,000	9,000
Legal	2,601	2,625	2,650	2,700	2,700
Operations	18,000	18,000	18,000	18,000	18,000
<b>Total Expenditures:</b>	<b>126,316</b>	<b>127,864</b>	<b>128,373</b>	<b>128,935</b>	<b>129,493</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Service: BUILDING INSPECTION**  
**Dept Number: 2500**  
**Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos**



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	63,000	63,000	0
Fees and Charges	500,000	516,500	16,500
Grants	1,800	1,800	0
Other Revenue	82,000	181,981	99,981
Prior Surplus	29,000	21,500	(7,500)
Taxes	223,884	142,940	(80,944)
<b>Total Revenues:</b>	<b>899,684</b>	<b>927,721</b>	<b>28,037</b>
<b>Expenditures</b>			
Administration	82,700	89,368	6,668
Advertising	2,000	2,000	0
Capital and Equipment	3,500	3,500	0
Consultants	10,000	0	(10,000)
Insurance	40,462	41,000	538
Legal	15,000	15,000	0
Operations	6,000	6,000	0
Other Expense	5,000	5,000	0
Supplies	5,000	5,000	0
Transfers	15,000	15,000	0
Travel	42,974	43,203	229
Utilities	15,000	15,000	0
Wages and benefits	657,048	687,650	30,602
<b>Total Expenditures:</b>	<b>899,684</b>	<b>927,721</b>	<b>28,037</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

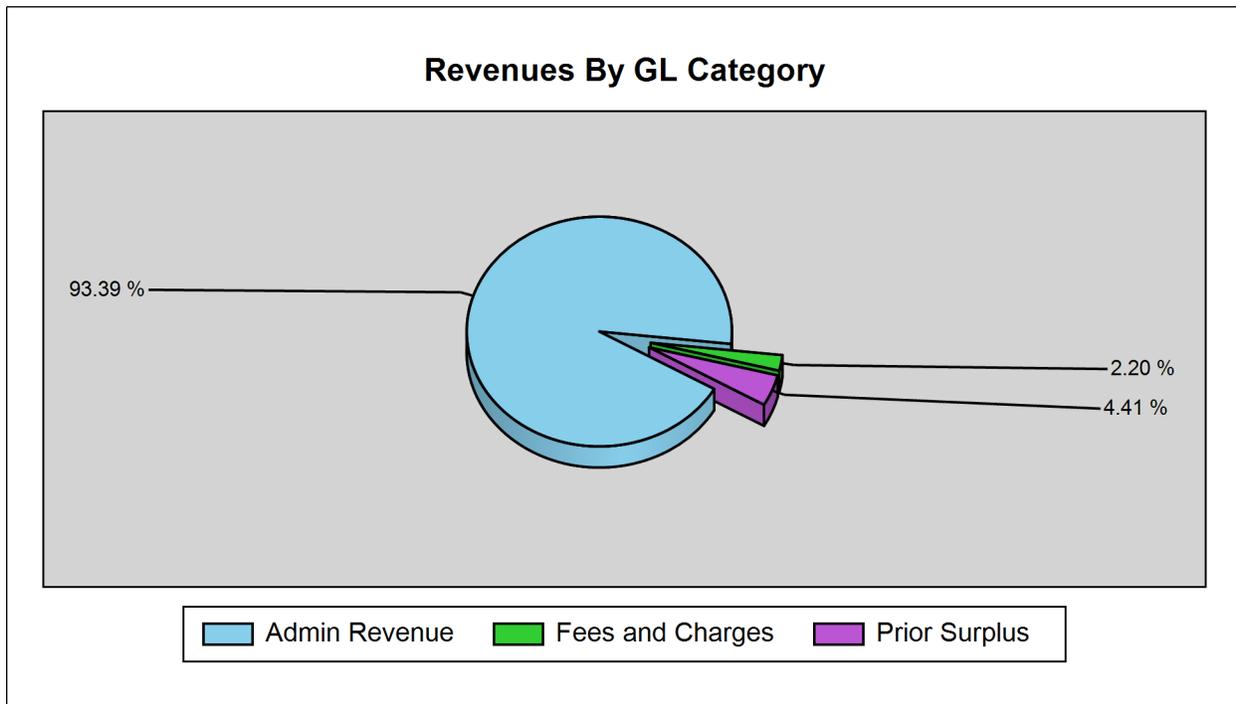
Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	63,000	63,000	63,000	63,000	63,000
Fees and Charges	516,500	545,000	560,000	575,000	590,000
Grants	1,800	1,800	1,800	1,800	1,800
Other Revenue	181,981	75,382	75,742	76,108	76,529
Prior Surplus	21,500	10,000	10,000	10,000	10,000
Taxes	142,940	248,721	248,782	249,136	250,947
<b>Total Revenues:</b>	<b>927,721</b>	<b>943,903</b>	<b>959,324</b>	<b>975,044</b>	<b>992,276</b>
<b>Expenditures</b>					
Administration	89,368	91,138	92,824	94,722	96,653
Advertising	2,000	2,000	2,000	2,000	2,000
Capital and Equipment	3,500	3,500	3,500	3,500	3,500
Insurance	41,000	41,718	42,448	43,191	44,055
Legal	15,000	15,000	15,000	15,000	15,000
Operations	6,000	6,000	6,000	6,000	6,000
Other Expense	5,000	5,000	5,000	5,000	5,000
Supplies	5,000	5,000	5,000	5,000	5,000
Transfers	15,000	15,000	15,000	15,000	15,000
Travel	43,203	43,340	44,130	44,772	44,933
Utilities	15,000	15,000	15,000	15,000	15,000
Wages and benefits	687,650	701,207	713,422	725,859	740,135
<b>Total Expenditures:</b>	<b>927,721</b>	<b>943,903</b>	<b>959,324</b>	<b>975,044</b>	<b>992,276</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Admin Revenue	209,917	211,903	1,986
Fees and Charges	0	5,000	5,000
Prior Surplus	10,000	10,000	0
<b>Total Revenues:</b>	<b>219,917</b>	<b>226,903</b>	<b>6,986</b>
<b>Expenditures</b>			
Administration	27,155	28,379	1,224
Contracts and Agreements	26,010	27,000	990
Legal	5,189	5,280	91
Supplies	1,038	1,500	462
Wages and benefits	160,525	164,744	4,219
<b>Total Expenditures:</b>	<b>219,917</b>	<b>226,903</b>	<b>6,986</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: BYLAW ENFORCEMENT  
 Dept Number: 5100  
 Service Participants: REALLOCATION DEPARTMENT



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Admin Revenue	211,903	226,393	230,468	234,899	239,458
Fees and Charges	5,000	5,000	5,000	5,000	5,000
Prior Surplus	10,000	0	0	0	0
<b>Total Revenues:</b>	<b>226,903</b>	<b>231,393</b>	<b>235,468</b>	<b>239,899</b>	<b>244,458</b>
<b>Expenditures</b>					
Administration	28,379	29,032	29,609	30,334	30,967
Contracts and Agreements	27,000	27,500	28,000	28,600	29,000
Legal	5,280	5,386	5,494	5,604	5,716
Supplies	1,500	1,500	1,500	1,500	1,500
Wages and benefits	164,744	167,975	170,865	173,861	177,275
<b>Total Expenditures:</b>	<b>226,903</b>	<b>231,393</b>	<b>235,468</b>	<b>239,899</b>	<b>244,458</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

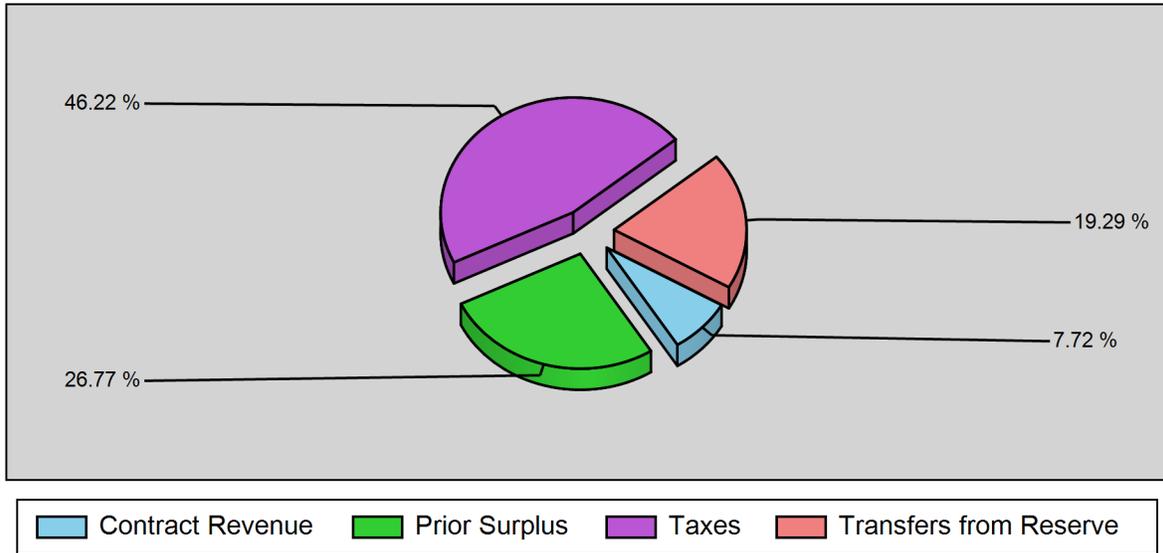
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G  
 Dept Number: 5500  
 Service Participants: All Areas except "H" and by contract with Town of Oliver and Town of Keremeos



Revenues By GL Category



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	400	400	0
Prior Surplus	1,000	1,388	388
Taxes	2,089	2,396	307
Transfers from Reserve	1,000	1,000	0
<b>Total Revenues:</b>	<b>4,489</b>	<b>5,184</b>	<b>695</b>
<b>Expenditures</b>			
Administration	550	550	0
Advertising	550	550	0
Contracts and Agreements	1,500	1,500	0
Insurance	189	160	(29)
Operations	100	100	0
Supplies	550	550	0
Travel	550	550	0
Wages and benefits	500	1,224	724
<b>Total Expenditures:</b>	<b>4,489</b>	<b>5,184</b>	<b>695</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G  
 Dept Number: 5500

Service Participants: All Areas expect "H" and by contract with Town of Oliver and  
 Town of Keremeos

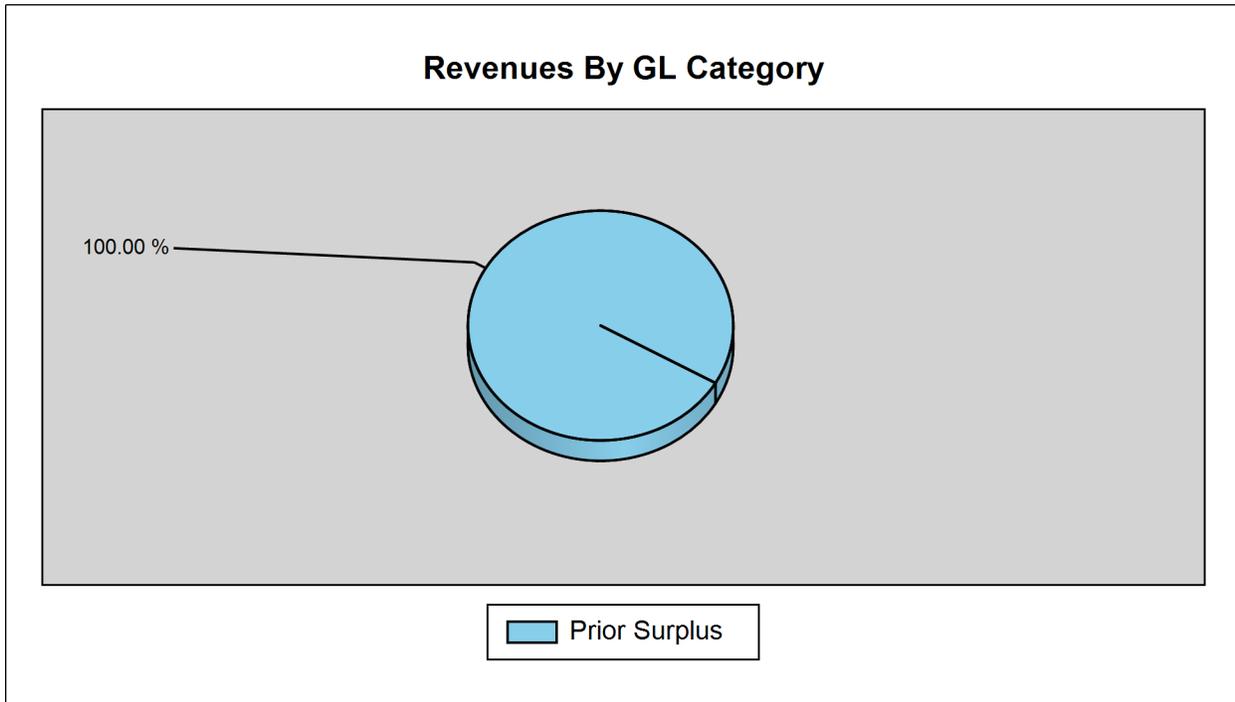


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	400	400	400	400	400
Prior Surplus	1,388	0	0	0	0
Taxes	2,396	3,827	4,360	4,894	4,930
Transfers from Reserve	1,000	1,000	500	0	0
<b>Total Revenues:</b>	<b>5,184</b>	<b>5,227</b>	<b>5,260</b>	<b>5,294</b>	<b>5,330</b>
<b>Expenditures</b>					
Administration	550	571	582	594	606
Advertising	550	550	550	550	550
Contracts and Agreements	1,500	1,500	1,500	1,500	1,500
Insurance	160	163	166	170	173
Operations	100	100	100	100	100
Supplies	550	550	550	550	550
Travel	550	550	550	550	550
Wages and benefits	1,224	1,243	1,262	1,280	1,301
<b>Total Expenditures:</b>	<b>5,184</b>	<b>5,227</b>	<b>5,260</b>	<b>5,294</b>	<b>5,330</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: DESTRUCTION OF PESTS -PENTICTON  
 Dept Number: 5600  
 Service Participants: City of Penticton Contract



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	3,689	4,484	795
<b>Total Revenues:</b>	<b>3,689</b>	<b>4,484</b>	<b>795</b>
<b>Expenditures</b>			
Administration	550	550	0
Advertising	200	200	0
Contracts and Agreements	1,050	1,050	0
Insurance	189	160	(29)
Operations	100	100	0
Supplies	200	200	0
Transfers	500	500	0
Travel	500	500	0
Wages and benefits	400	1,224	824
<b>Total Expenditures:</b>	<b>3,689</b>	<b>4,484</b>	<b>795</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: DESTRUCTION OF PESTS -PENTICTON  
 Dept Number: 5600  
 Service Participants: City of Penticton Contract

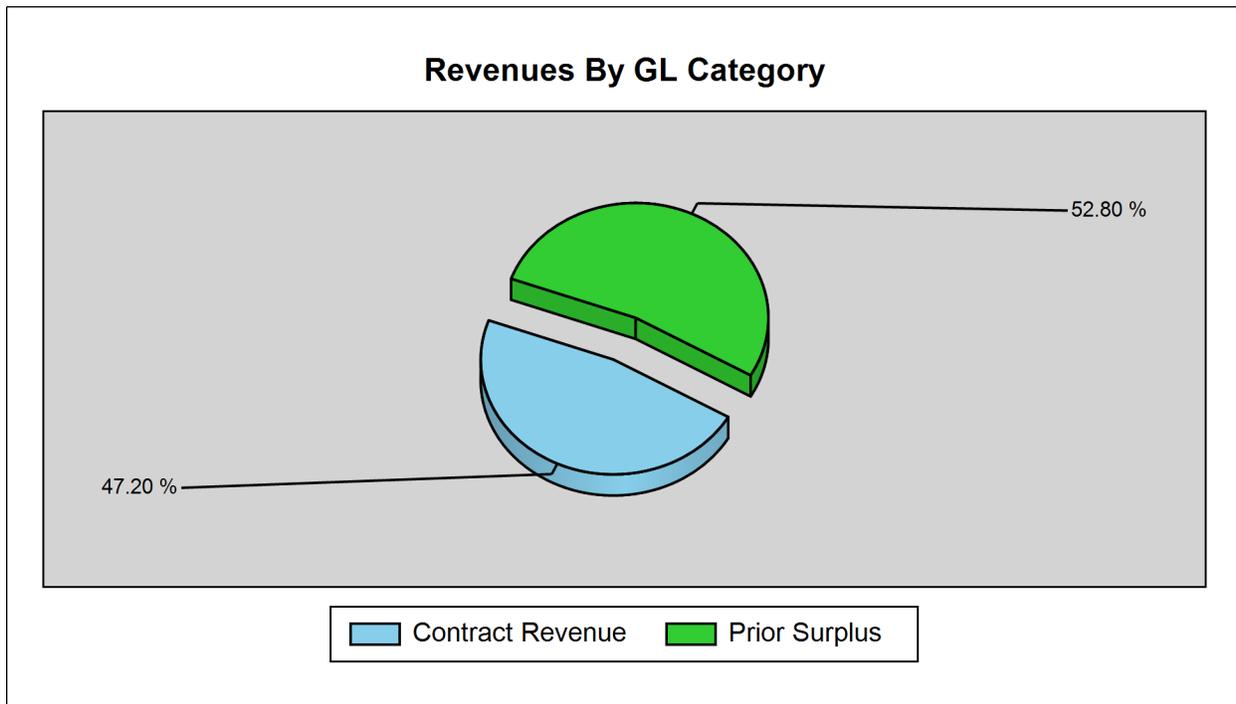


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	0	4,527	4,560	4,594	4,630
Prior Surplus	4,484	0	0	0	0
<b>Total Revenues:</b>	<b>4,484</b>	<b>4,527</b>	<b>4,560</b>	<b>4,594</b>	<b>4,630</b>
<b>Expenditures</b>					
Administration	550	571	582	594	606
Advertising	200	200	200	200	200
Contracts and Agreements	1,050	1,050	1,050	1,050	1,050
Insurance	160	163	166	170	173
Operations	100	100	100	100	100
Supplies	200	200	200	200	200
Transfers	500	500	500	500	500
Travel	500	500	500	500	500
Wages and benefits	1,224	1,243	1,262	1,280	1,301
<b>Total Expenditures:</b>	<b>4,484</b>	<b>4,527</b>	<b>4,560</b>	<b>4,594</b>	<b>4,630</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: DESTRUCTION OF PESTS -SUMMERLAND  
 Dept Number: 5800  
 Service Participants: District of Summerland Contract



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	1,739	1,739	0
Prior Surplus	1,000	1,945	945
<b>Total Revenues:</b>	<b>2,739</b>	<b>3,684</b>	<b>945</b>
<b>Expenditures</b>			
Administration	550	550	0
Advertising	200	200	0
Contracts and Agreements	250	250	0
Insurance	189	160	(29)
Operations	100	100	0
Supplies	200	200	0
Travel	1,000	1,000	0
Wages and benefits	250	1,224	974
<b>Total Expenditures:</b>	<b>2,739</b>	<b>3,684</b>	<b>945</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

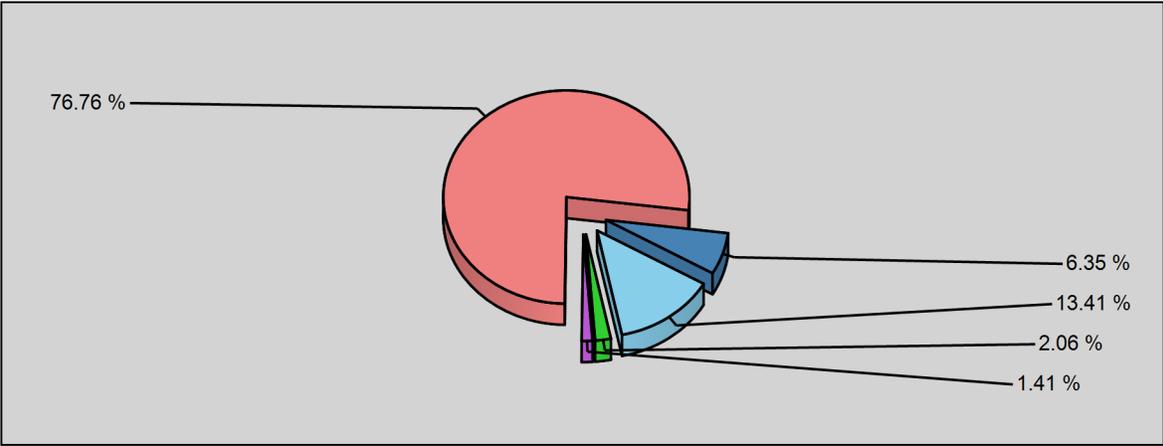
Service: DESTRUCTION OF PESTS -SUMMERLAND  
 Dept Number: 5800  
 Service Participants: District of Summerland Contract



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	1,739	1,740	1,740	1,740	1,740
Prior Surplus	1,945	1,987	2,020	2,053	2,120
<b>Total Revenues:</b>	<b>3,684</b>	<b>3,727</b>	<b>3,760</b>	<b>3,793</b>	<b>3,860</b>
<b>Expenditures</b>					
Administration	550	571	582	594	606
Advertising	200	200	200	200	200
Contracts and Agreements	250	250	250	250	250
Insurance	160	163	166	169	203
Operations	100	100	100	100	100
Supplies	200	200	200	200	200
Transfers	0	0	0	0	0
Travel	1,000	1,000	1,000	1,000	1,000
Wages and benefits	1,224	1,243	1,262	1,280	1,301
<b>Total Expenditures:</b>	<b>3,684</b>	<b>3,727</b>	<b>3,760</b>	<b>3,793</b>	<b>3,860</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



Grants	Prior Surplus	Taxes	Transfers from Reserve
Other Revenue			

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ELECTORAL AREA ADMINISTRATION  
 Dept Number: 0300  
 Service Participants: All Electoral Areas



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	254,999	228,000	(26,999)
Other Revenue	35,000	35,000	0
Prior Surplus	152,556	24,000	(128,556)
Taxes	1,077,746	1,304,706	226,960
Transfers from Reserve	15,000	108,000	93,000
<b>Total Revenues:</b>	<b>1,535,301</b>	<b>1,699,706</b>	<b>164,405</b>
<b>Expenditures</b>			
Administration	212,441	219,322	6,881
Capital and Equipment	17,500	22,000	4,500
Consultants	10,000	1,220	(8,780)
Contingency	500	500	0
Grant Expense	100,000	28,000	(72,000)
Legal	2,500	2,500	0
Other Expense	1,000	15,000	14,000
Projects	0	93,000	93,000
Transfers	25,000	25,000	0
Utilities	10,000	10,000	0
Wages and benefits	1,156,360	1,283,164	126,804
<b>Total Expenditures:</b>	<b>1,535,301</b>	<b>1,699,706</b>	<b>164,405</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

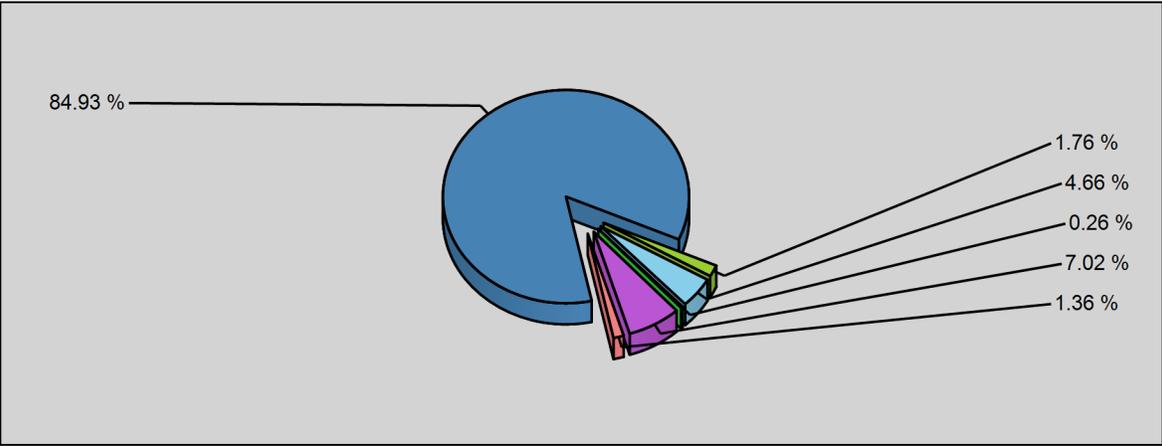
Service: ELECTORAL AREA ADMINISTRATION  
 Dept Number: 0300  
 Service Participants: All Electoral Areas



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	228,000	170,000	170,000	170,000	170,000
Other Revenue	35,000	35,000	35,000	35,000	35,000
Prior Surplus	24,000	42,000	42,000	42,000	42,000
Taxes	1,304,706	1,300,255	1,327,784	1,361,674	1,393,152
Transfers from Reserve	108,000	0	0	0	80,000
<b>Total Revenues:</b>	<b>1,699,706</b>	<b>1,547,255</b>	<b>1,574,784</b>	<b>1,608,674</b>	<b>1,720,152</b>
<b>Expenditures</b>					
Administration	219,322	225,103	229,938	236,523	241,583
Capital and Equipment	22,000	5,000	5,000	7,500	7,500
Consultants	1,220	0	0	0	0
Contingency	500	500	500	500	500
Grant Expense	28,000	0	0	0	0
Legal	2,500	2,500	2,500	2,500	2,500
Other Expense	15,000	1,000	1,000	1,000	1,000
Projects	93,000	0	0	0	80,000
Transfers	25,000	25,000	25,000	25,000	25,000
Utilities	10,000	10,200	10,404	10,612	10,824
Wages and benefits	1,283,164	1,277,952	1,300,442	1,325,039	1,351,245
<b>Total Expenditures:</b>	<b>1,699,706</b>	<b>1,547,255</b>	<b>1,574,784</b>	<b>1,608,674</b>	<b>1,720,152</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



Fees and Charges	Prior Surplus	Taxes	Transfers from Reserve
Other Revenue	Recoveries		

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ELECTORAL AREA PLANNING  
 Dept Number: 5000  
 Service Participants: All Electoral Areas and PIB



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	43,090	53,121	10,031
Grants	6,000	0	(6,000)
Other Revenue	2,000	3,000	1,000
Prior Surplus	80,000	80,000	0
Recoveries	15,500	15,500	0
Taxes	897,891	967,214	69,323
Transfers from Reserve	15,500	20,000	4,500
<b>Total Revenues:</b>	<b>1,059,981</b>	<b>1,138,835</b>	<b>78,854</b>
<b>Expenditures</b>			
Administration	304,248	314,410	10,162
Advertising	12,000	15,000	3,000
Capital and Equipment	1,000	1,000	0
Consultants	105,924	105,924	0
Contingency	1,000	1,000	0
Insurance	7,404	6,300	(1,104)
Legal	56,665	57,233	568
Other Expense	3,000	3,000	0
Projects	10,303	10,000	(303)
Supplies	8,000	8,000	0
Transfers	1,000	0	(1,000)
Travel	3,860	3,899	39
Utilities	0	800	800
Wages and benefits	545,577	612,269	66,692
<b>Total Expenditures:</b>	<b>1,059,981</b>	<b>1,138,835</b>	<b>78,854</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ELECTORAL AREA PLANNING  
 Dept Number: 5000  
 Service Participants: All Electoral Areas and PIB

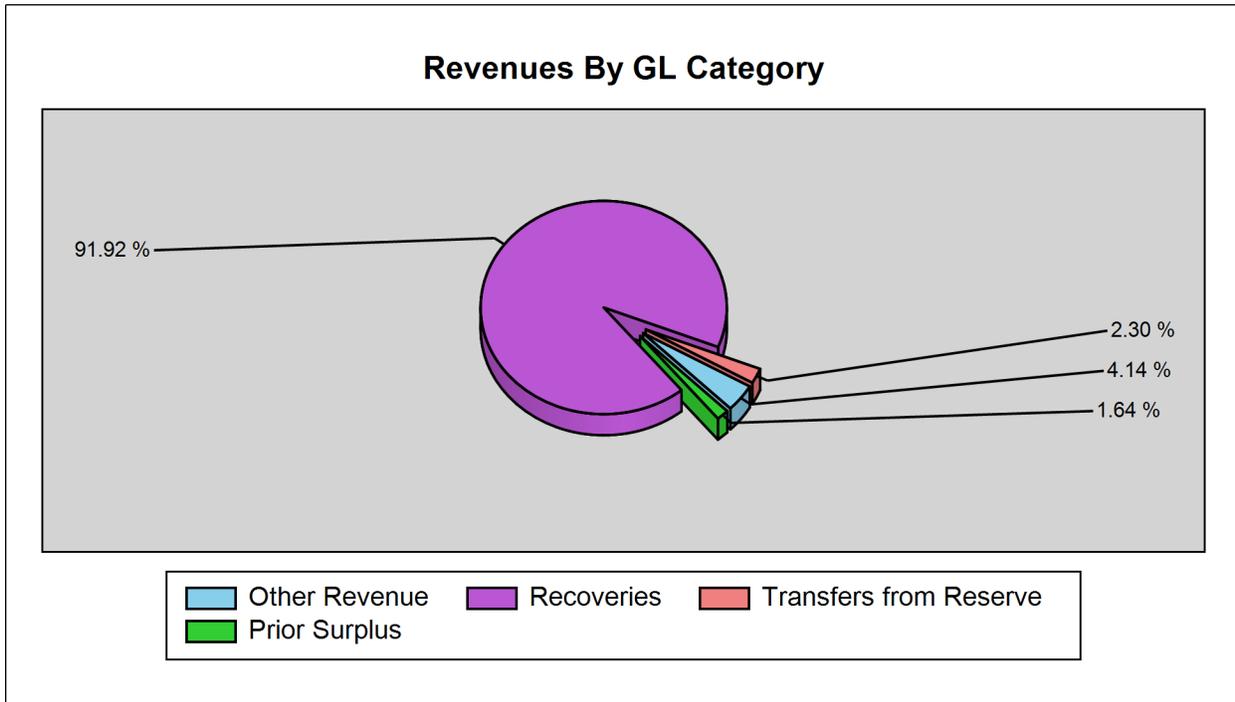


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	53,121	53,200	53,200	53,200	53,200
Grants	0	0	0	0	0
Other Revenue	3,000	3,000	3,000	3,000	3,000
Prior Surplus	80,000	10,000	10,000	10,000	10,000
Recoveries	15,500	15,500	15,500	15,500	15,500
Taxes	967,214	1,033,757	1,061,700	1,086,001	1,106,541
Transfers from Reserve	20,000	20,000	10,000	5,000	5,000
<b>Total Revenues:</b>	<b>1,138,835</b>	<b>1,135,457</b>	<b>1,153,400</b>	<b>1,172,701</b>	<b>1,193,241</b>
<b>Expenditures</b>					
Administration	314,410	327,934	334,168	341,419	348,426
Advertising	15,000	15,000	15,000	15,000	15,000
Capital and Equipment	1,000	1,000	1,000	1,000	1,000
Consultants	105,924	77,000	77,000	77,000	77,000
Contingency	1,000	1,000	1,000	1,000	1,000
Insurance	6,300	6,410	6,522	6,636	6,769
Legal	57,233	57,350	57,350	58,200	58,200
Other Expense	3,000	3,000	3,000	3,000	3,000
Projects	10,000	10,000	10,000	10,000	10,000
Supplies	8,000	8,000	9,000	9,000	10,000
Transfers	0	0	0	0	0
Travel	3,899	3,950	3,950	4,000	4,000
Utilities	800	800	800	800	800
Wages and benefits	612,269	624,013	634,610	645,646	658,046
<b>Total Expenditures:</b>	<b>1,138,835</b>	<b>1,135,457</b>	<b>1,153,400</b>	<b>1,172,701</b>	<b>1,193,241</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: INFORMATION SERVICES  
 Dept Number: 0600  
 Service Participants: REALLOCATION DEPARTMENT



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Other Revenue	25,000	27,000	2,000
Prior Surplus	5,000	10,716	5,716
Recoveries	577,408	600,072	22,664
Transfers from Reserve	15,000	15,000	0
<b>Total Revenues:</b>	<b>622,408</b>	<b>652,788</b>	<b>30,380</b>
<b>Expenditures</b>			
Administration	31,000	34,000	3,000
Capital and Equipment	5,000	5,000	0
Contracts and Agreements	65,000	67,000	2,000
Maintenance and Repairs	3,000	3,000	0
Supplies	2,000	2,000	0
Transfers	5,000	10,407	5,407
Wages and benefits	511,408	531,381	19,973
<b>Total Expenditures:</b>	<b>622,408</b>	<b>652,788</b>	<b>30,380</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: INFORMATION SERVICES  
 Dept Number: 0600  
 Service Participants: REALLOCATION DEPARTMENT



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Other Revenue	27,000	25,000	25,000	25,000	25,000
Prior Surplus	10,716	5,000	5,000	5,000	5,000
Recoveries	600,072	616,482	629,849	648,695	662,686
Transfers from Reserve	15,000	15,000	15,000	15,000	15,000
<b>Total Revenues:</b>	<b>652,788</b>	<b>661,482</b>	<b>674,849</b>	<b>693,695</b>	<b>707,686</b>
<b>Expenditures</b>					
Administration	34,000	37,000	40,000	43,000	45,000
Capital and Equipment	5,000	5,000	5,000	6,000	6,000
Contracts and Agreements	67,000	67,000	67,000	70,000	70,000
Maintenance and Repairs	3,000	3,500	4,000	4,500	5,000
Supplies	2,000	2,500	3,000	3,500	4,000
Transfers	10,407	4,685	4,679	4,673	4,666
Wages and benefits	531,381	541,797	551,170	562,022	573,020
<b>Total Expenditures:</b>	<b>652,788</b>	<b>661,482</b>	<b>674,849</b>	<b>693,695</b>	<b>707,686</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

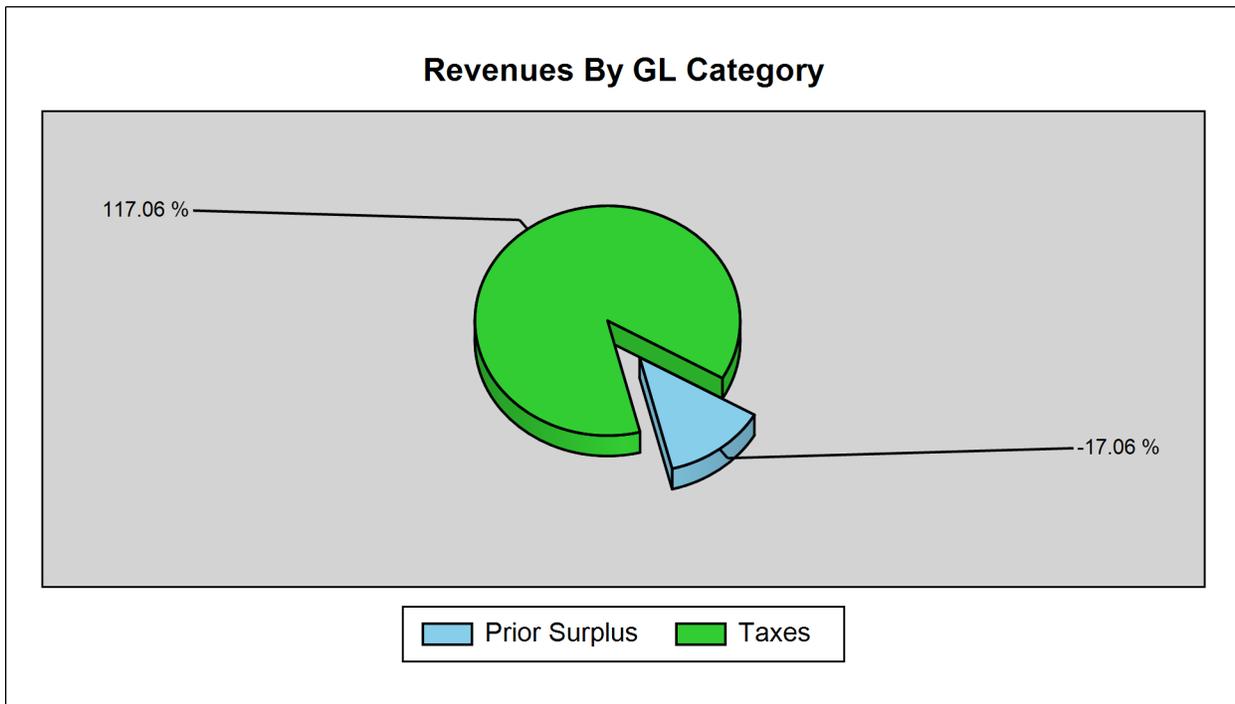
2018 - 2022



Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	5,000	(25,166)	(30,166)
Taxes	103,830	172,694	68,864
Transfers from Reserve	55,000	0	(55,000)
<b>Total Revenues:</b>	<b>163,830</b>	<b>147,528</b>	<b>(16,302)</b>
<b>Expenditures</b>			
Administration	7,835	8,306	471
Advertising	1,200	1,200	0
Capital and Equipment	36,300	1,300	(35,000)
Consultants	2,000	2,000	0
Insurance	1,757	2,700	943
Operations	21,000	29,000	8,000
Supplies	30,000	30,000	0
Transfers	5,000	5,000	0
Travel	7,500	10,000	2,500
Utilities	0	100	100
Wages and benefits	51,238	57,922	6,684
<b>Total Expenditures:</b>	<b>163,830</b>	<b>147,528</b>	<b>(16,302)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	(25,166)	100	100	100	100
Taxes	172,694	158,723	158,744	158,799	158,822
<b>Total Revenues:</b>	<b>147,528</b>	<b>158,823</b>	<b>158,844</b>	<b>158,899</b>	<b>158,922</b>
<b>Expenditures</b>					
Administration	8,306	8,501	8,678	8,893	9,078
Advertising	1,200	1,300	1,300	1,300	1,300
Capital and Equipment	1,300	1,326	1,353	1,380	1,408
Consultants	2,000	2,000	2,000	2,000	2,000
Insurance	2,700	2,730	2,760	2,792	2,824
Operations	29,000	29,000	29,000	29,000	29,000
Supplies	30,000	30,000	30,000	30,000	30,000
Transfers	5,000	14,606	13,566	12,294	10,863
Travel	10,000	10,000	10,000	10,000	10,000
Utilities	100	100	100	100	100
Wages and benefits	57,922	59,260	60,087	61,140	62,349
<b>Total Expenditures:</b>	<b>147,528</b>	<b>158,823</b>	<b>158,844</b>	<b>158,899</b>	<b>158,922</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

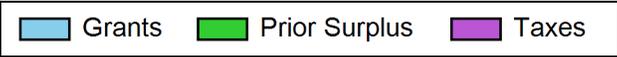
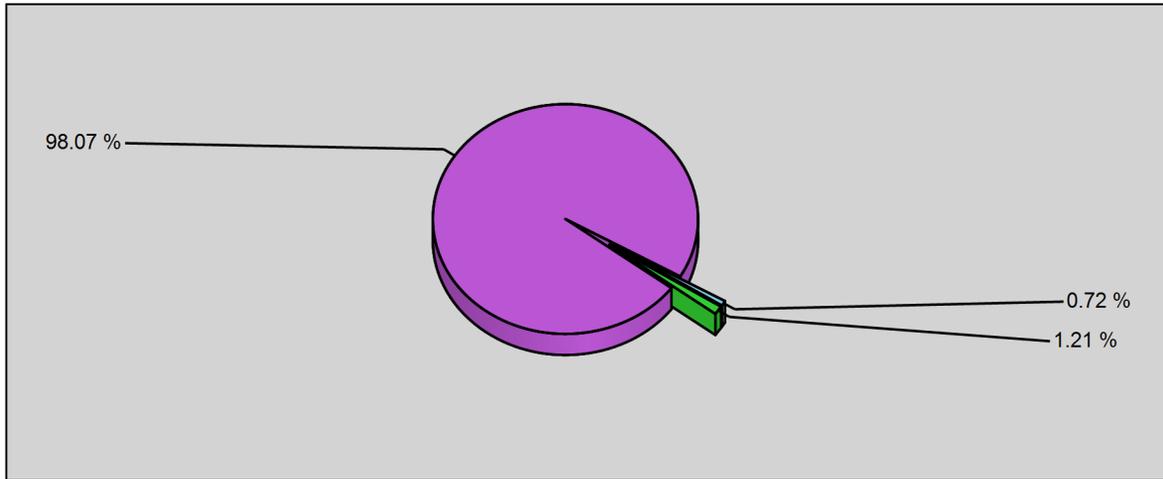
Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: Specified Service Areas in All Electoral Areas except Area "H"



Revenues By GL Category



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Grants	0	6,000	6,000
Prior Surplus	10,000	10,000	0
Taxes	807,912	812,843	4,931
<b>Total Revenues:</b>	<b>817,912</b>	<b>828,843</b>	<b>10,931</b>
<b>Expenditures</b>			
Administration	9,833	10,224	391
Transfers - Other Agencies	808,079	818,619	10,540
<b>Total Expenditures:</b>	<b>817,912</b>	<b>828,843</b>	<b>10,931</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: Specified Service Areas in All Electoral Areas except Area "H"

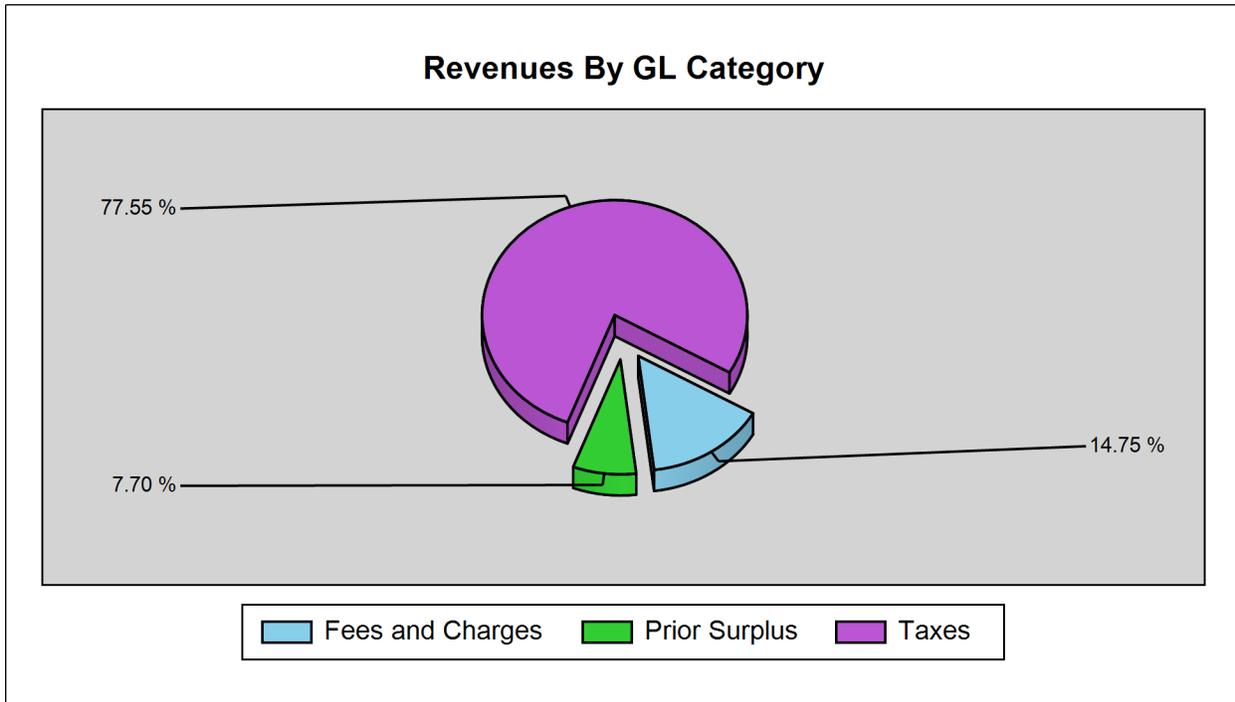


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	6,000	6,000	6,000	6,000	6,000
Prior Surplus	10,000	5,000	5,000	5,000	5,000
Taxes	812,843	838,092	855,074	872,396	890,064
<b>Total Revenues:</b>	<b>828,843</b>	<b>849,092</b>	<b>866,074</b>	<b>883,396</b>	<b>901,064</b>
<b>Expenditures</b>					
Administration	10,224	10,428	10,637	10,850	11,067
Transfers - Other Agencies	818,619	838,664	855,437	872,546	889,997
<b>Total Expenditures:</b>	<b>828,843</b>	<b>849,092</b>	<b>866,074</b>	<b>883,396</b>	<b>901,064</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SUBDIVISION SERVICING  
 Dept Number: 4200  
 Service Participants: All Electoral Areas



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	45,000	25,000	(20,000)
Prior Surplus	20,000	13,052	(6,948)
Taxes	88,044	131,429	43,385
<b>Total Revenues:</b>	<b>153,044</b>	<b>169,481</b>	<b>16,437</b>
<b>Expenditures</b>			
Administration	9,486	10,090	604
Consultants	20,000	30,000	10,000
Legal	10,000	10,000	0
Supplies	500	500	0
Travel	500	1,000	500
Wages and benefits	112,558	117,891	5,333
<b>Total Expenditures:</b>	<b>153,044</b>	<b>169,481</b>	<b>16,437</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SUBDIVISION SERVICING  
 Dept Number: 4200  
 Service Participants: All Electoral Areas



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	25,000	25,000	25,000	35,000	35,000
Prior Surplus	13,052	0	0	0	0
Taxes	131,429	125,022	125,290	125,296	125,303
Transfers from Reserve	0	0	0	0	0
<b>Total Revenues:</b>	<b>169,481</b>	<b>150,022</b>	<b>150,290</b>	<b>160,296</b>	<b>160,303</b>
<b>Expenditures</b>					
Administration	10,090	10,269	10,427	10,699	10,923
Consultants	30,000	5,000	5,000	5,000	5,000
Legal	10,000	10,000	10,000	10,000	10,000
Supplies	500	500	500	500	500
Transfers	0	3,000	1,000	8,432	5,725
Travel	1,000	1,000	1,000	1,000	1,000
Wages and benefits	117,891	120,253	122,363	124,665	127,155
<b>Total Expenditures:</b>	<b>169,481</b>	<b>150,022</b>	<b>150,290</b>	<b>160,296</b>	<b>160,303</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# SHARED SERVICES

<b>AREA “A” and OSOYOOS</b>		
• Summary Information		89
• Arena (Sun Bowl)	7050	90
• Museum Property Debt	7865	92
<b>AREAS “B” &amp; “G” &amp; KEREMEOS</b>		
• Summary Information		94
• Fire Protection – B-G Keremeos	1100	95
• Pool – Keremeos, Areas B & G	7310	98
• Recreation Facility Similkameen	7200	100
• Recycling/ Garbage Pick Up Areas – Keremeos	3590	103
• Refuse - Keremeos & District Landfill B-G	3400	105
• Similkameen Valley Visitor Information Centre	9250	108
<b>SHARED SERVICES (CONTINUED)</b>		

<b>AREAS “C” and OLIVER</b>		
• Summary Information		109
• Economic Development Oliver	9350	110
• Heritage Grant	7820	112
• Oliver Parks and Rec - Arena	7100	114
• Oliver Parks and Rec – Parks	7700	116
• Oliver Parks and Rec – Pool	7300	118
• Oliver Parks and Rec - Programs	7810	120
• Oliver Parks and Rec – Recreation Hall	7400	122
• Refuse Disposal Oliver	3000	124
• Venables Auditorium	7410	127
• Venables Theatre Service	7420	129
<b>AREAS “D” and “E” and “F”</b>		
• Summary Information		131
• Noise Bylaws D F	2700	132
• Recycling Areas DEF	3550	133
• Refuse Disposal D3/Penticton (Campbell Mountain Landfill)	3500	135
• Septage Disposal Service	3820	138
• Victim Services Contribution DEF	0425	140

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

SHARED A - OSOYOOS	2018	2017	CHANGE	EXPLANATION
ARENA - OSOYOOS/A	\$478,103	\$479,800	-\$1,697	
MUSEUM PROPERTY DEBT - AREA A	\$76,513	\$76,513	\$0	
	\$554,616	\$556,313	-\$1,697	

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

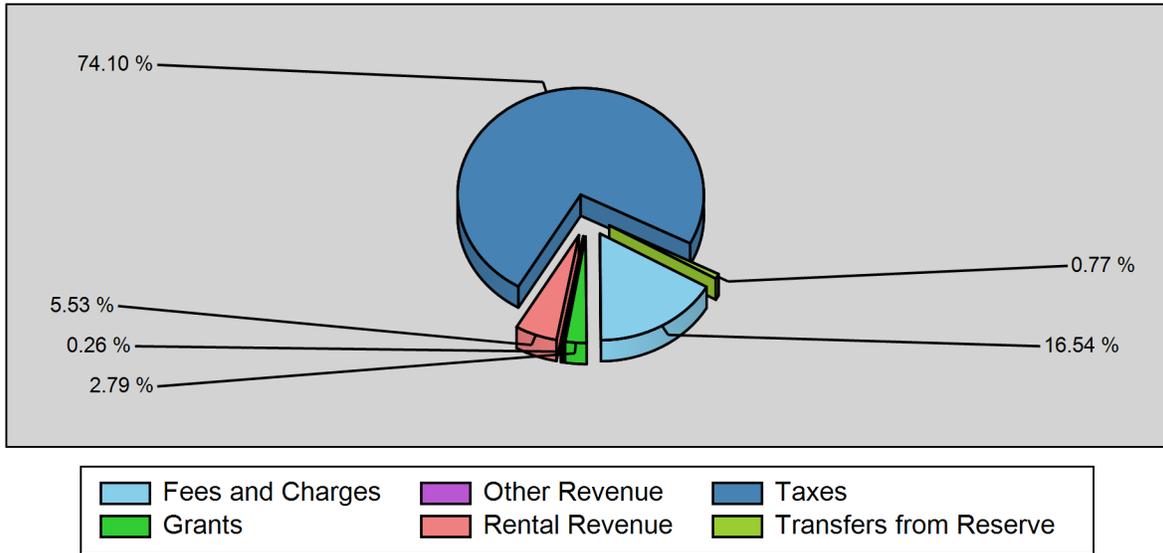
Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos



Revenues By GL Category



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	106,980	106,690	(290)
Grants	0	18,000	18,000
Other Revenue	1,600	1,700	100
Prior Surplus	20,000	0	(20,000)
Rental Revenue	35,000	35,700	700
Taxes	479,800	478,103	(1,697)
Transfers from Reserve	18,000	5,000	(13,000)
<b>Total Revenues:</b>	<b>661,380</b>	<b>645,193</b>	<b>(16,187)</b>
<b>Expenditures</b>			
Administration	13,061	13,093	32
Capital and Equipment	70,000	70,000	0
Maintenance and Repairs	53,450	54,000	550
Other Expense	7,980	6,550	(1,430)
Supplies	12,289	12,250	(39)
Transfers	25,000	0	(25,000)
Utilities	103,000	105,060	2,060
Wages and benefits	376,600	384,240	7,640
<b>Total Expenditures:</b>	<b>661,380</b>	<b>645,193</b>	<b>(16,187)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos

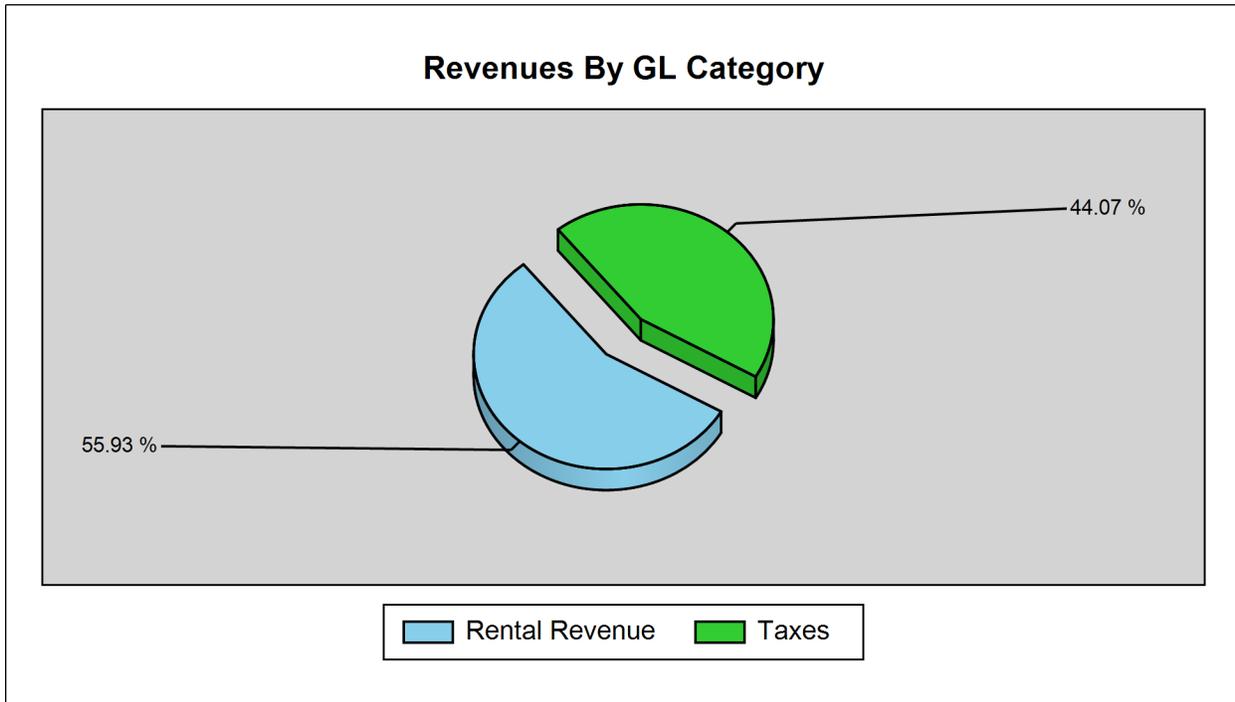


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	106,690	108,776	110,903	113,074	115,288
Grants	18,000	0	0	0	0
Other Revenue	1,700	1,700	1,700	1,700	1,700
Prior Surplus	0	0	0	0	0
Rental Revenue	35,700	36,414	37,142	37,885	38,643
Taxes	478,103	540,843	567,495	601,670	578,518
Transfers from Reserve	5,000	0	0	0	0
<b>Total Revenues:</b>	<b>645,193</b>	<b>687,733</b>	<b>717,240</b>	<b>754,329</b>	<b>734,149</b>
<b>Expenditures</b>					
Administration	13,093	13,115	13,137	13,160	13,183
Capital and Equipment	70,000	81,500	63,000	88,500	56,500
Financing	0	19,900	56,543	56,543	56,543
Maintenance and Repairs	54,000	54,980	55,980	57,000	58,040
Other Expense	6,550	6,681	6,815	6,951	7,090
Supplies	12,250	12,471	12,697	12,927	13,161
Transfers	0	0	0	0	0
Utilities	105,060	107,161	109,305	111,491	113,720
Wages and benefits	384,240	391,925	399,763	407,757	415,912
<b>Total Expenditures:</b>	<b>645,193</b>	<b>687,733</b>	<b>717,240</b>	<b>754,329</b>	<b>734,149</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: MUSEUM PROPERTY DEBT AREA A  
 Dept Number: 7865  
 Service Participants: Electoral Area A and Town of Osoyoos



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Rental Revenue	95,451	97,121	1,670
Taxes	76,513	76,513	0
<b>Total Revenues:</b>	<b>171,964</b>	<b>173,634</b>	<b>1,670</b>
<b>Expenditures</b>			
Administration	550	550	0
Capital and Equipment	50,000	0	(50,000)
Financing	76,514	76,514	0
Insurance	3,332	3,390	58
Transfers	41,568	93,180	51,612
<b>Total Expenditures:</b>	<b>171,964</b>	<b>173,634</b>	<b>1,670</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: MUSEUM PROPERTY DEBT AREA A  
 Dept Number: 7865  
 Service Participants: Electoral Area A and Town of Osoyoos



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Rental Revenue	97,121	98,821	100,550	102,310	104,356
Taxes	76,513	76,513	76,513	76,513	76,513
<b>Total Revenues:</b>	<b>173,634</b>	<b>175,334</b>	<b>177,063</b>	<b>178,823</b>	<b>180,869</b>
<b>Expenditures</b>					
Administration	550	560	570	580	592
Capital and Equipment	0	0	50,000	50,000	50,000
Financing	76,514	76,514	76,514	76,514	76,514
Insurance	3,390	3,449	3,509	3,570	3,641
Transfers	93,180	94,811	46,470	48,159	50,122
<b>Total Expenditures:</b>	<b>173,634</b>	<b>175,334</b>	<b>177,063</b>	<b>178,823</b>	<b>180,869</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

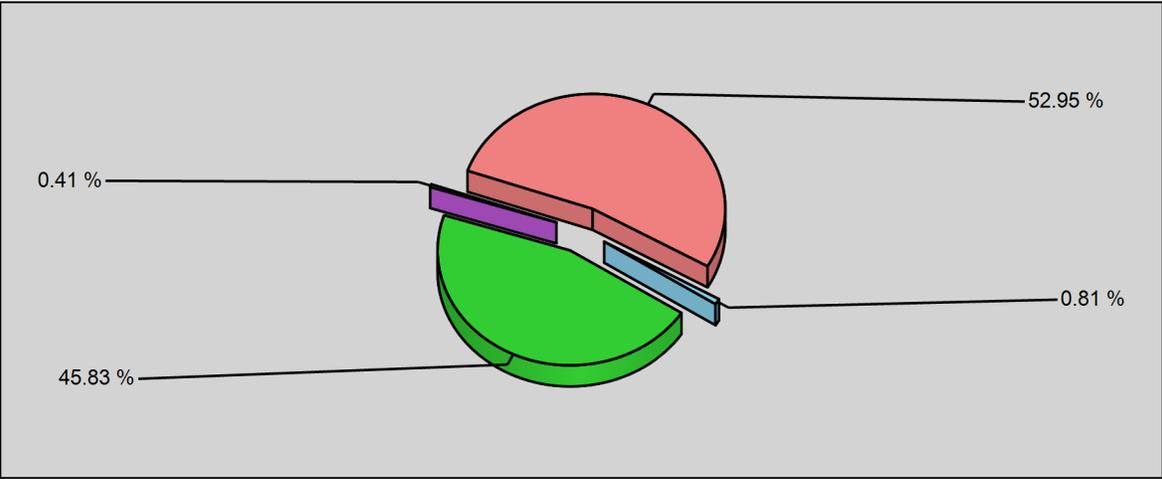
**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN  
TAX REQUISITION CHANGE**

SHARED B, G & KEREMEOS	2018	2017	CHANGE	EXPLANATION
FIRE PROTECTION - B-G KEREMEOS	\$520,001	\$429,783	\$90,218	Fire Services Master plan requirements
POOL - KEREMEOS/AREAS B & G	\$49,233	\$47,851	\$1,382	
RECREATION FACILITY - KEREMEOS	\$120,542	\$100,273	\$20,269	Addition of Recreation program position 2 days/week
REFUSE DISPOSAL B-G KEREMEOS	\$256,251	\$257,877	-\$1,626	
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	\$33,000	\$33,000	\$0	
	\$979,027	\$868,784	\$110,243	
<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				
RECYCLING/GARBGE KEREMEOS	\$79,235	\$78,775	\$460	No fee increase

Service: FIRE B-G KEREMEOS  
Dept Number: 1100  
Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



Revenues By GL Category



- Contract Revenue
- Debt Proceeds
- Grants
- Taxes

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	7,834	7,990	156
Debt Proceeds	700,000	450,000	(250,000)
Grants	4,000	4,000	0
Prior Surplus	20,000	0	(20,000)
Taxes	429,783	520,001	90,218
Transfers from Reserve	26,797	0	(26,797)
<b>Total Revenues:</b>	<b>1,188,414</b>	<b>981,991</b>	<b>(206,423)</b>
<b>Expenditures</b>			
Administration	15,773	8,282	(7,491)
Capital and Equipment	758,897	483,150	(275,747)
Contracts and Agreements	0	5,750	5,750
Financing	36,784	16,591	(20,193)
Insurance	14,373	16,043	1,670
Legal	2,000	2,000	0
Maintenance and Repairs	68,806	56,575	(12,231)
Other Expense	17,867	8,075	(9,792)
Projects	0	15,000	15,000
Transfers	81,000	95,000	14,000
Travel	6,450	6,580	130
Utilities	13,964	15,035	1,071
Wages and benefits	172,500	253,910	81,410
<b>Total Expenditures:</b>	<b>1,188,414</b>	<b>981,991</b>	<b>(206,423)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	7,990	8,150	8,313	8,479	8,649
Debt Proceeds	450,000	0	0	0	0
Grants	4,000	4,000	4,000	4,000	4,080
Taxes	520,001	555,915	565,979	573,634	581,732
Transfers from Reserve	0	47,771	48,726	49,701	50,000
<b>Total Revenues:</b>	<b>981,991</b>	<b>615,836</b>	<b>627,018</b>	<b>635,814</b>	<b>644,461</b>
<b>Expenditures</b>					
Administration	8,282	8,454	8,614	8,800	8,981
Capital and Equipment	483,150	81,921	83,926	85,901	86,924
Contracts and Agreements	5,750	11,500	5,750	0	0
Financing	16,591	46,838	46,838	46,838	42,533
Insurance	16,043	16,324	16,611	16,903	17,241
Legal	2,000	2,000	2,000	2,040	2,081
Maintenance and Repairs	56,575	51,592	52,719	53,854	54,931
Other Expense	8,075	8,271	8,468	8,667	8,868
Projects	15,000	0	0	0	0
Transfers	95,000	100,000	105,000	108,380	110,548
Travel	6,580	6,712	6,846	6,983	7,123
Utilities	15,035	15,416	15,820	16,216	16,540
Wages and benefits	253,910	266,808	274,426	281,232	288,691
<b>Total Expenditures:</b>	<b>981,991</b>	<b>615,836</b>	<b>627,018</b>	<b>635,814</b>	<b>644,461</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

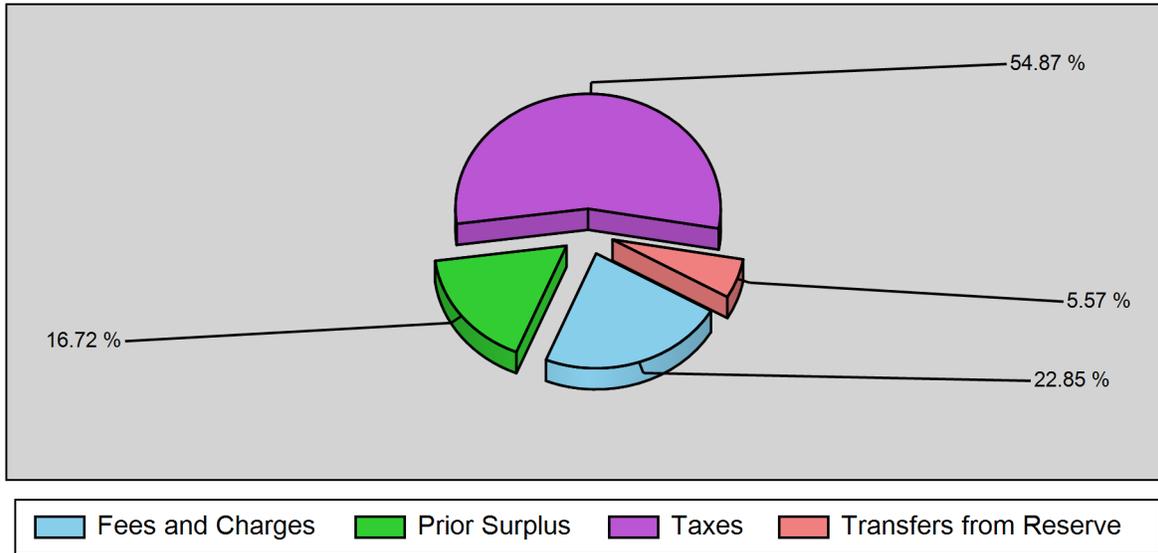
Service: POOL KEREMEOS/AREAS B & G

Dept Number: 7310

Service Participants: Electoral Area B and G and Village of Keremeos



### Revenues By GL Category



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	20,500	20,500	0
Prior Surplus	25,000	15,000	(10,000)
Taxes	47,851	49,233	1,382
Transfers from Reserve	10,000	5,000	(5,000)
<b>Total Revenues:</b>	<b>103,351</b>	<b>89,733</b>	<b>(13,618)</b>
<b>Expenditures</b>			
Administration	3,672	3,734	62
Capital and Equipment	10,000	0	(10,000)
Insurance	1,492	1,397	(95)
Maintenance and Repairs	1,074	1,087	13
Operations	15,250	15,438	188
Transfers	5,000	0	(5,000)
Utilities	8,225	8,326	101
Wages and benefits	58,638	59,751	1,113
<b>Total Expenditures:</b>	<b>103,351</b>	<b>89,733</b>	<b>(13,618)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: POOL KEREMEOS/AREAS B & G

Dept Number: 7310

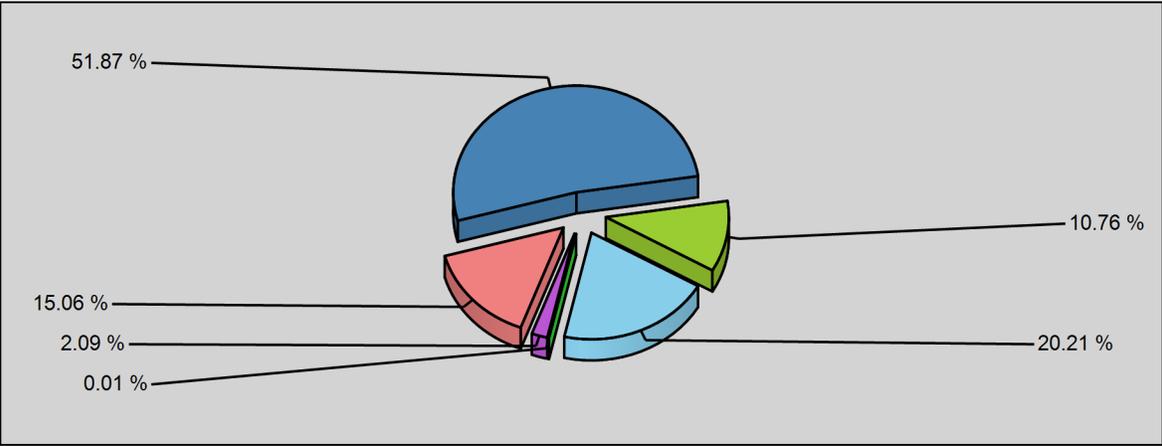
Service Participants: Electoral Area B and G and Village of Keremeos



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	20,500	20,500	20,500	20,500	20,910
Prior Surplus	15,000	10,000	5,000	5,100	5,202
Taxes	49,233	76,141	83,308	84,677	86,503
Transfers from Reserve	5,000	10,000	10,000	10,200	10,404
<b>Total Revenues:</b>	<b>89,733</b>	<b>116,641</b>	<b>118,808</b>	<b>120,477</b>	<b>123,019</b>
<b>Expenditures</b>					
Administration	3,734	3,799	3,865	3,933	4,015
Capital and Equipment	0	10,200	10,404	10,612	10,824
Insurance	1,397	1,422	1,447	1,472	1,631
Maintenance and Repairs	1,087	1,109	1,131	1,154	1,177
Operations	15,438	15,747	16,062	16,383	16,711
Transfers	0	15,000	15,300	15,606	15,918
Utilities	8,326	8,493	8,663	8,836	9,013
Wages and benefits	59,751	60,871	61,936	62,481	63,730
<b>Total Expenditures:</b>	<b>89,733</b>	<b>116,641</b>	<b>118,808</b>	<b>120,477</b>	<b>123,019</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



Fees and Charges	Other Revenue	Taxes
Grants	Prior Surplus	Transfers from Reserve

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION FACILITY KEREMEOS/AREAS B & G  
 Dept Number: 7200  
 Service Participants: Electoral Area B and G and Village of Keremeos



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	45,921	46,969	1,048
Grants	125	23	(102)
Other Revenue	4,869	4,852	(17)
Prior Surplus	35,000	35,000	0
Taxes	100,273	120,542	20,269
Transfers from Reserve	75,000	25,000	(50,000)
<b>Total Revenues:</b>	<b>261,188</b>	<b>232,386</b>	<b>(28,802)</b>
<b>Expenditures</b>			
Administration	7,292	7,694	402
Advertising	2,577	2,546	(31)
Capital and Equipment	26,452	1,434	(25,018)
Insurance	14,319	14,700	381
Maintenance and Repairs	22,543	22,269	(274)
Operations	18,658	18,431	(227)
Supplies	4,230	4,179	(51)
Transfers	32,088	11,941	(20,147)
Utilities	35,981	35,544	(437)
Wages and benefits	97,048	113,648	16,600
<b>Total Expenditures:</b>	<b>261,188</b>	<b>232,386</b>	<b>(28,802)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

# 2018 - 2022

Service: RECREATION FACILITY KEREMEOS/AREAS B & G  
 Dept Number: 7200  
 Service Participants: Electoral Area B and G and Village of Keremeos



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	46,969	46,051	46,392	46,740	47,675
Grants	23	125	128	131	134
Other Revenue	4,852	4,879	4,907	4,935	5,034
Prior Surplus	35,000	35,000	35,700	36,414	37,142
Taxes	120,542	215,863	220,458	224,133	229,005
Transfers from Reserve	25,000	35,500	36,010	36,730	37,465
<b>Total Revenues:</b>	<b>232,386</b>	<b>337,418</b>	<b>343,595</b>	<b>349,083</b>	<b>356,455</b>
<b>Expenditures</b>					
Administration	7,694	7,835	7,976	8,125	8,818
Advertising	2,546	2,597	2,649	2,702	2,756
Capital and Equipment	1,434	26,963	27,502	28,052	28,613
Insurance	14,700	14,957	15,219	15,485	15,654
Maintenance and Repairs	22,269	22,714	23,168	23,632	24,105
Operations	18,431	18,800	19,176	19,560	19,951
Supplies	4,179	4,263	4,348	4,435	4,524
Transfers	11,941	72,180	73,424	74,892	76,389
Utilities	35,544	36,255	36,980	37,720	38,474
Wages and benefits	113,648	130,854	133,153	134,480	137,171
<b>Total Expenditures:</b>	<b>232,386</b>	<b>337,418</b>	<b>343,595</b>	<b>349,083</b>	<b>356,455</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

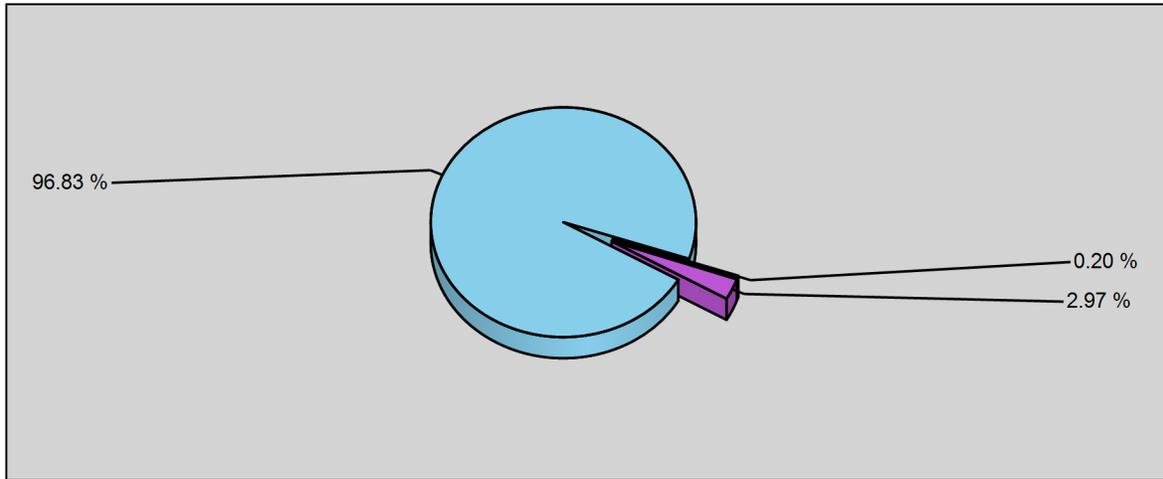
Service: RECYCLING/GARBAGE KEREMEOS

Dept Number: 3590

Service Participants: Electoral Area B and G and Village of Keremeos



Revenues By GL Category



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	109,775	110,235	460
Fees and Charges	230	230	0
Transfers from Reserve	471	3,379	2,908
<b>Total Revenues:</b>	<b>110,476</b>	<b>113,844</b>	<b>3,368</b>
<b>Expenditures</b>			
Administration	8,237	8,264	27
Advertising	1,969	2,000	31
Contracts and Agreements	64,705	69,762	5,057
Insurance	711	625	(86)
Legal	142	150	8
Operations	27,400	27,400	0
Supplies	192	200	8
Transfers	2,272	1,000	(1,272)
Travel	1,362	1,400	38
Wages and benefits	3,486	3,043	(443)
<b>Total Expenditures:</b>	<b>110,476</b>	<b>113,844</b>	<b>3,368</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

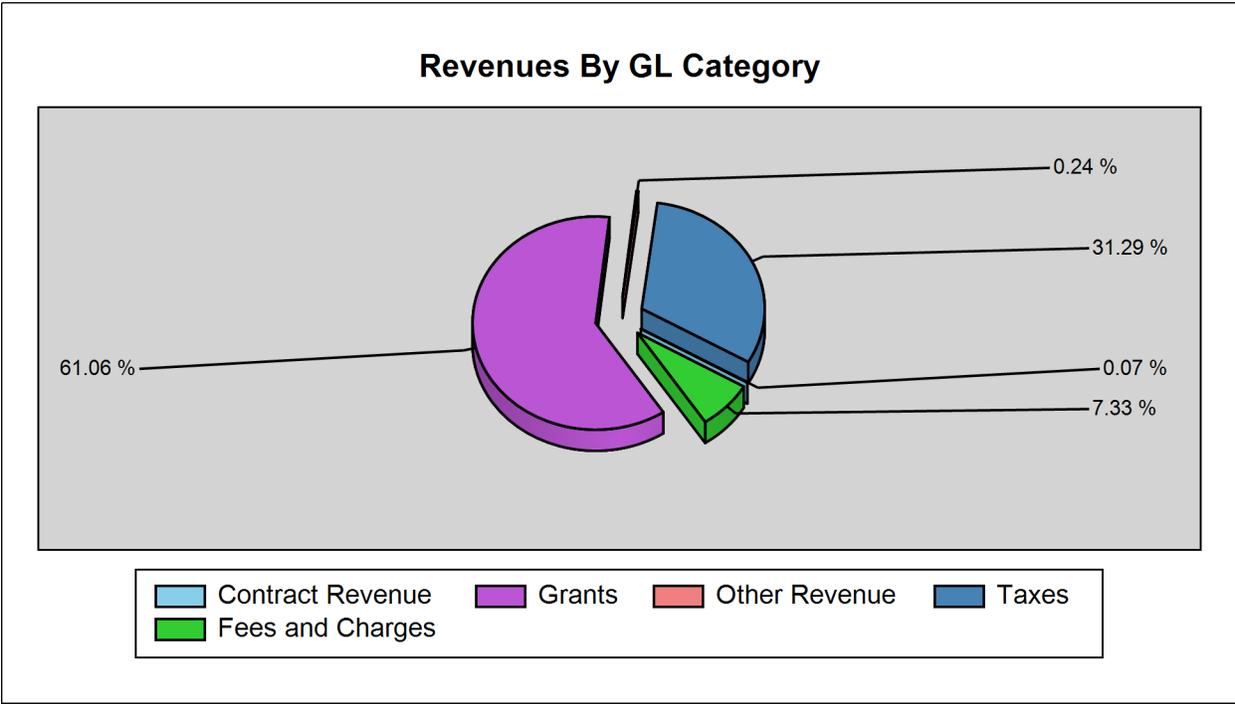
Service: RECYCLING/GARBAGE KEREMEOS

Dept Number: 3590

Service Participants: Electoral Area B and G and Village of Keremeos



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	110,235	110,235	113,680	114,680	117,125
Fees and Charges	230	230	230	230	230
Transfers from Reserve	3,379	11,402	9,635	10,368	9,731
<b>Total Revenues:</b>	<b>113,844</b>	<b>121,867</b>	<b>123,545</b>	<b>125,278</b>	<b>127,086</b>
<b>Expenditures</b>					
Administration	8,264	8,346	8,416	8,508	8,540
Advertising	2,000	2,000	2,000	2,000	2,000
Contracts and Agreements	69,762	77,640	79,192	80,777	82,393
Insurance	625	636	647	658	762
Legal	150	150	150	150	150
Operations	27,400	27,400	27,400	27,400	27,400
Supplies	200	200	200	200	200
Transfers	1,000	1,000	1,000	1,000	1,000
Travel	1,400	1,400	1,400	1,400	1,400
Wages and benefits	3,043	3,095	3,140	3,185	3,241
<b>Total Expenditures:</b>	<b>113,844</b>	<b>121,867</b>	<b>123,545</b>	<b>125,278</b>	<b>127,086</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL B/G /KEREMEOS

Dept Number: 3400

Service Participants: Electoral Area B and G and Village of Keremeos



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	250	600	350
Fees and Charges	60,000	60,000	0
Grants	0	500,000	500,000
Other Revenue	2,000	2,000	0
Prior Surplus	20,000	0	(20,000)
Taxes	257,877	256,251	(1,626)
<b>Total Revenues:</b>	<b>340,127</b>	<b>818,851</b>	<b>478,724</b>
<b>Expenditures</b>			
Administration	9,011	9,258	247
Advertising	1,000	1,000	0
Capital and Equipment	5,000	490,000	485,000
Consultants	35,500	56,000	20,500
Contracts and Agreements	111,000	105,000	(6,000)
Insurance	4,971	3,320	(1,651)
Operations	56,040	58,682	2,642
Transfers	40,062	9,379	(30,683)
Travel	500	1,000	500
Utilities	3,700	3,900	200
Wages and benefits	73,343	81,312	7,969
<b>Total Expenditures:</b>	<b>340,127</b>	<b>818,851</b>	<b>478,724</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL B/G /KEREMEOS

Dept Number: 3400

Service Participants: Electoral Area B and G and Village of Keremeos

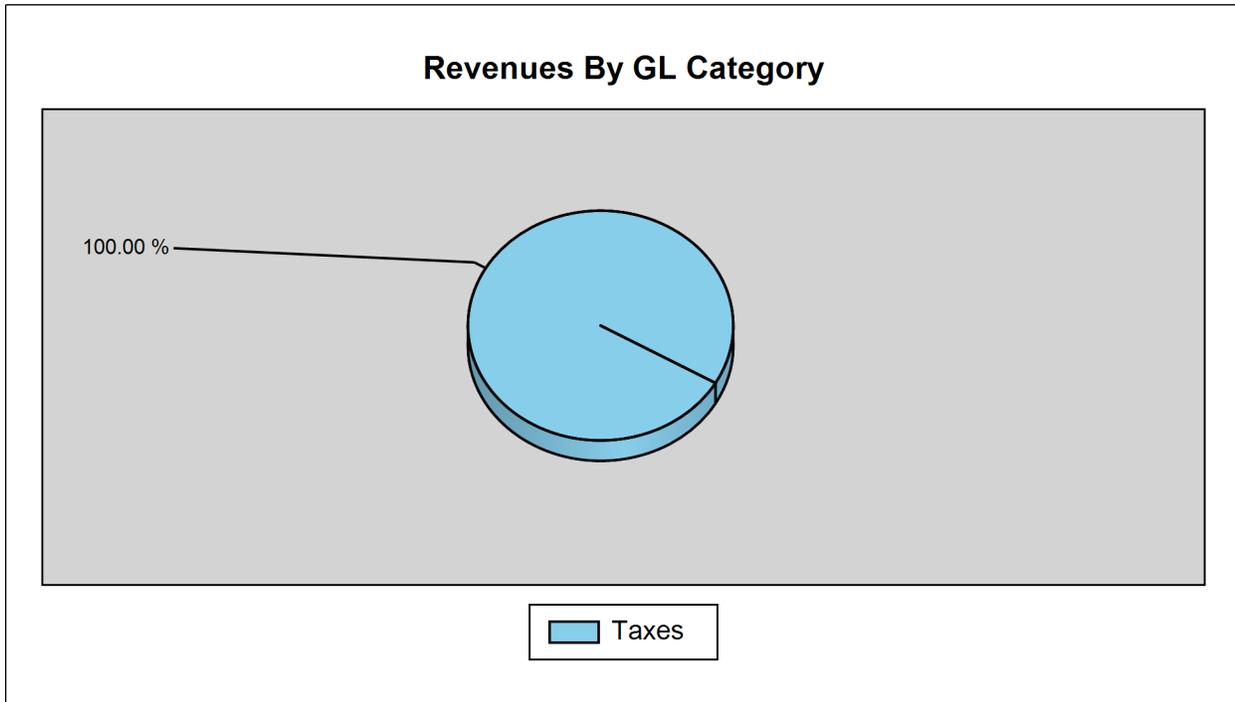


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	600	600	600	600	600
Fees and Charges	60,000	60,000	60,000	60,000	60,000
Grants	500,000	0	0	0	0
Other Revenue	2,000	2,000	2,000	2,000	2,000
Taxes	256,251	261,284	266,511	271,841	277,278
Transfers from Reserve	0	0	0	0	0
<b>Total Revenues:</b>	<b>818,851</b>	<b>323,884</b>	<b>329,111</b>	<b>334,441</b>	<b>339,878</b>
<b>Expenditures</b>					
Administration	9,258	9,352	9,539	9,730	9,925
Advertising	1,000	1,000	1,000	1,000	1,000
Capital and Equipment	490,000	5,000	5,000	5,000	5,000
Consultants	56,000	6,500	7,000	7,500	7,500
Contracts and Agreements	105,000	107,100	109,242	111,427	113,655
Insurance	3,320	3,386	3,453	3,522	3,594
Operations	58,682	58,948	59,117	59,389	59,565
Transfers	9,379	44,701	45,331	45,839	46,830
Travel	1,000	1,000	1,000	1,000	1,000
Utilities	3,900	3,900	4,000	4,000	4,100
Wages and benefits	81,312	82,997	84,429	86,034	87,709
<b>Total Expenditures:</b>	<b>818,851</b>	<b>323,884</b>	<b>329,111</b>	<b>334,441</b>	<b>339,878</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SIMILKAMEEN VALLEY VISITORS INFORMATION CENTRE  
 Dept Number: 9250  
 Service Participants: Electoral Area B and G and Village of Keremeos

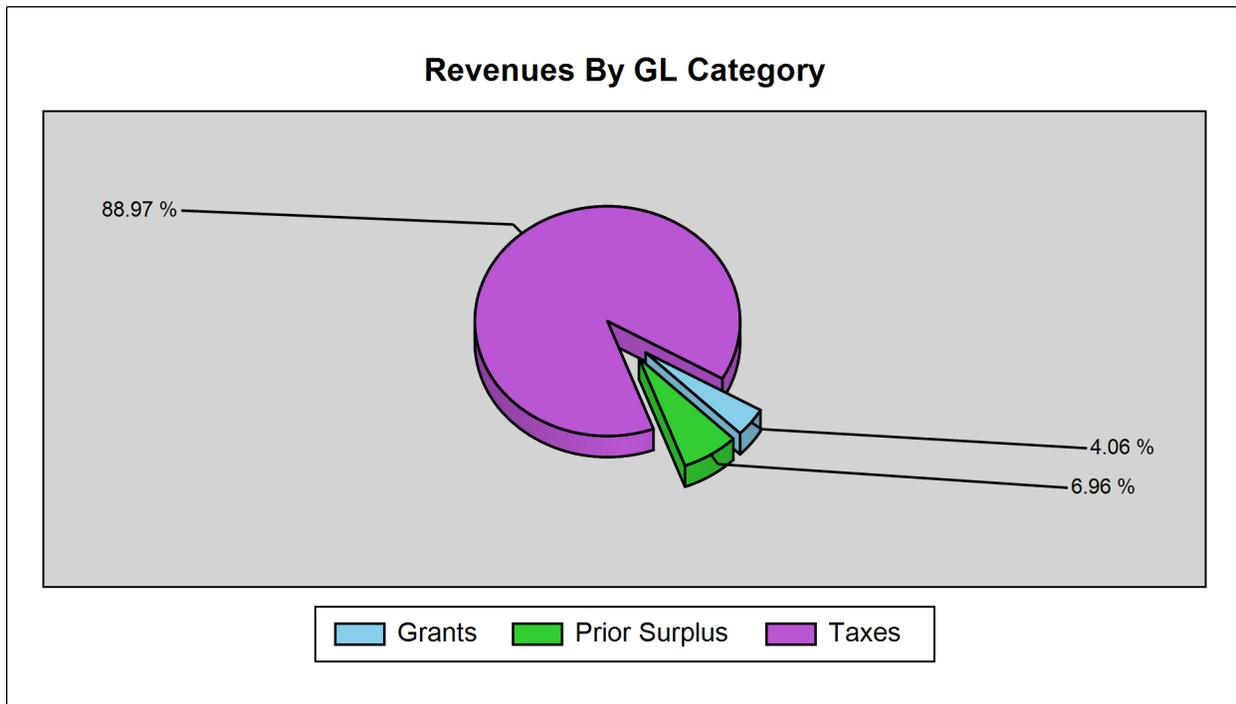


Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	33,000	33,000	0
<b>Total Revenues:</b>	<b>33,000</b>	<b>33,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	33,000	33,000	0
<b>Total Expenditures:</b>	<b>33,000</b>	<b>33,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2018	2019	2020	2021	2022
<b>Revenues</b>					
Taxes	33,000	33,000	33,000	33,000	33,000
<b>Total Revenues:</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>
<b>Expenditures</b>					
Contracts and Agreements	33,000	33,000	33,000	33,000	33,000
<b>Total Expenditures:</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN  
TAX REQUISITION CHANGE**

SHARED C - OLIVER	2018	2017	CHANGE	EXPLANATION
ECONOMIC DEVELOPMENT - OLIVER	\$25,402	\$28,050	-\$2,648	
FRANK VENABLES AUDITORIUM- OLIVER/AREA C	\$246,903	\$217,903	\$29,000	Decrease in prior year surplus \$29K
HERITAGE GRANT - AREA C	\$147,295	\$141,142	\$6,153	
ARENA - OLIVER/C	\$313,245	\$350,860	-\$37,615	Less of a transfer to reserve in 2018
PARKS - OLIVER/C	\$346,457	\$335,190	\$11,267	
POOL - OLIVER/C	\$219,113	\$205,461	\$13,652	
PROGRAMS - OLIVER/AREA C	\$141,451	\$146,078	-\$4,627	
RECREATION HALL - OLIVER/C	\$157,763	\$163,200	-\$5,437	
<b>SUBTOTAL Oliver Parks and Rec</b>	<b>\$1,178,029</b>	<b>\$1,200,789</b>	<b>-\$22,760</b>	
REFUSE DISPOSAL-OLIVER	\$104,042	\$105,000	-\$958	
VENABLES THEATRE SERVICE	\$111,250	\$105,050	\$6,200	
	\$1,812,921	\$1,797,934	\$14,987	



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	0	1,160	1,160
Prior Surplus	500	1,988	1,488
Taxes	28,050	25,402	(2,648)
<b>Total Revenues:</b>	<b>28,550</b>	<b>28,550</b>	<b>0</b>
<b>Expenditures</b>			
Administration	550	550	0
Contracts and Agreements	28,000	28,000	0
<b>Total Expenditures:</b>	<b>28,550</b>	<b>28,550</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

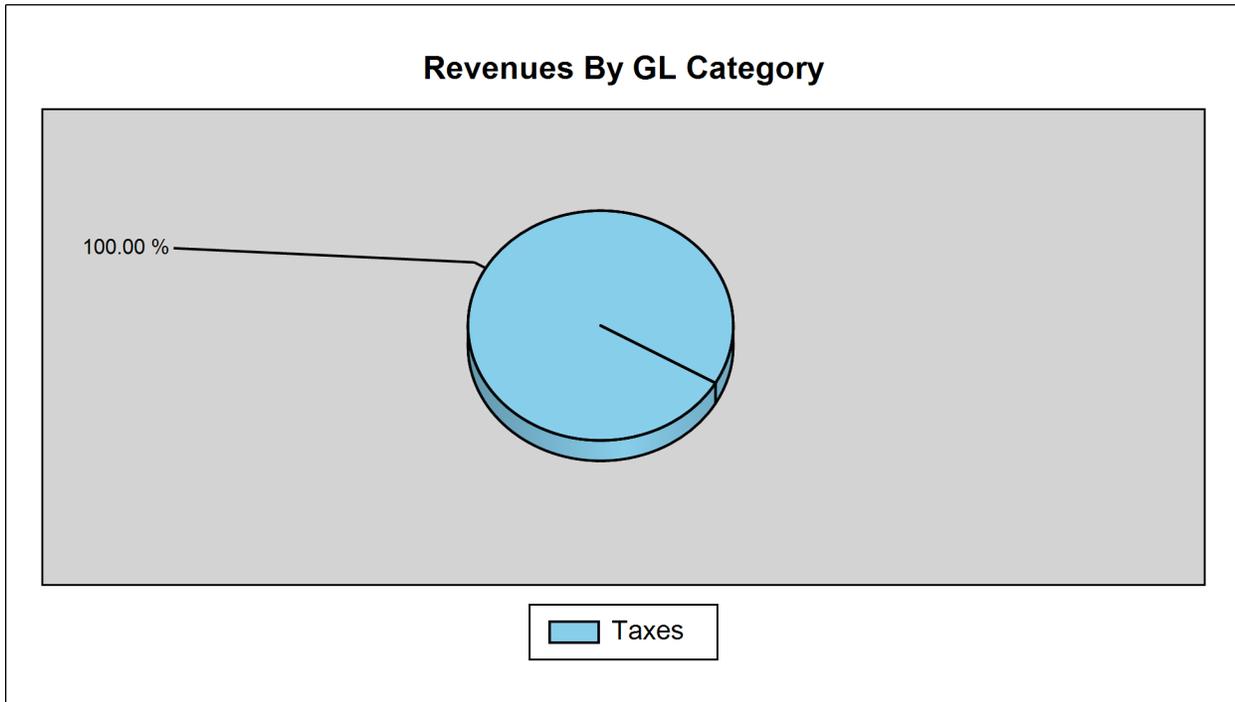
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ECONOMIC DEVELOPMENT OLIVER AND AREA C  
 Dept Number: 9350  
 Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	1,160	1,160	1,160	1,160	1,160
Prior Surplus	1,988	0	0	0	0
Taxes	25,402	27,400	27,410	27,420	27,432
<b>Total Revenues:</b>	<b>28,550</b>	<b>28,560</b>	<b>28,570</b>	<b>28,580</b>	<b>28,592</b>
<b>Expenditures</b>					
Administration	550	560	570	580	592
Contracts and Agreements	28,000	28,000	28,000	28,000	28,000
<b>Total Expenditures:</b>	<b>28,550</b>	<b>28,560</b>	<b>28,570</b>	<b>28,580</b>	<b>28,592</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	150	0	(150)
Taxes	141,142	147,295	6,153
<b>Total Revenues:</b>	<b>141,292</b>	<b>147,295</b>	<b>6,003</b>
<b>Expenditures</b>			
Administration	550	550	0
Contracts and Agreements	140,742	146,745	6,003
<b>Total Expenditures:</b>	<b>141,292</b>	<b>147,295</b>	<b>6,003</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: HERITAGE GRANT AREA C  
 Dept Number: 7820  
 Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	147,295	147,305	147,315	147,325	147,337
<b>Total Revenues:</b>	<b>147,295</b>	<b>147,305</b>	<b>147,315</b>	<b>147,325</b>	<b>147,337</b>
<b>Expenditures</b>					
Administration	550	560	570	580	592
Contracts and Agreements	146,745	146,745	146,745	146,745	146,745
<b>Total Expenditures:</b>	<b>147,295</b>	<b>147,305</b>	<b>147,315</b>	<b>147,325</b>	<b>147,337</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

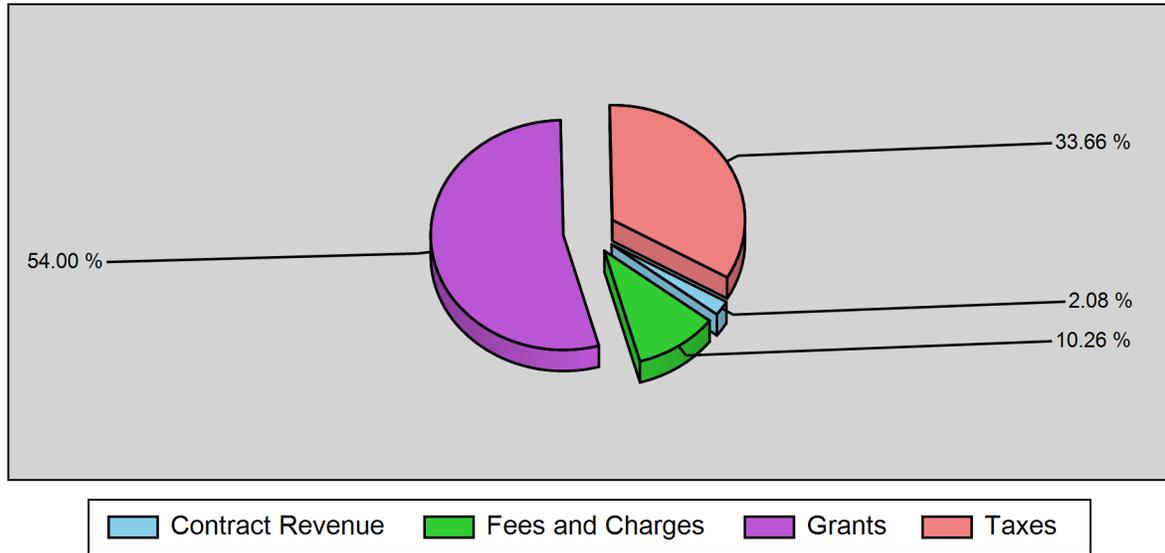
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLIVER PARKS AND RECREATION ARENA  
 Dept Number: 7100  
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	19,374	19,374	0
Fees and Charges	83,000	95,500	12,500
Grants	2,546	502,546	500,000
Taxes	350,860	313,245	(37,615)
Transfers from Reserve	50,930	0	(50,930)
<b>Total Revenues:</b>	<b>506,710</b>	<b>930,665</b>	<b>423,955</b>
<b>Expenditures</b>			
Administration	1,343	1,383	40
Capital and Equipment	50,930	500,000	449,070
Insurance	12,771	12,994	223
Operations	380,736	406,288	25,552
Transfers	60,930	10,000	(50,930)
<b>Total Expenditures:</b>	<b>506,710</b>	<b>930,665</b>	<b>423,955</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLIVER PARKS AND RECREATION ARENA  
 Dept Number: 7100  
 Service Participants: Electoral Area C and Town of Oliver

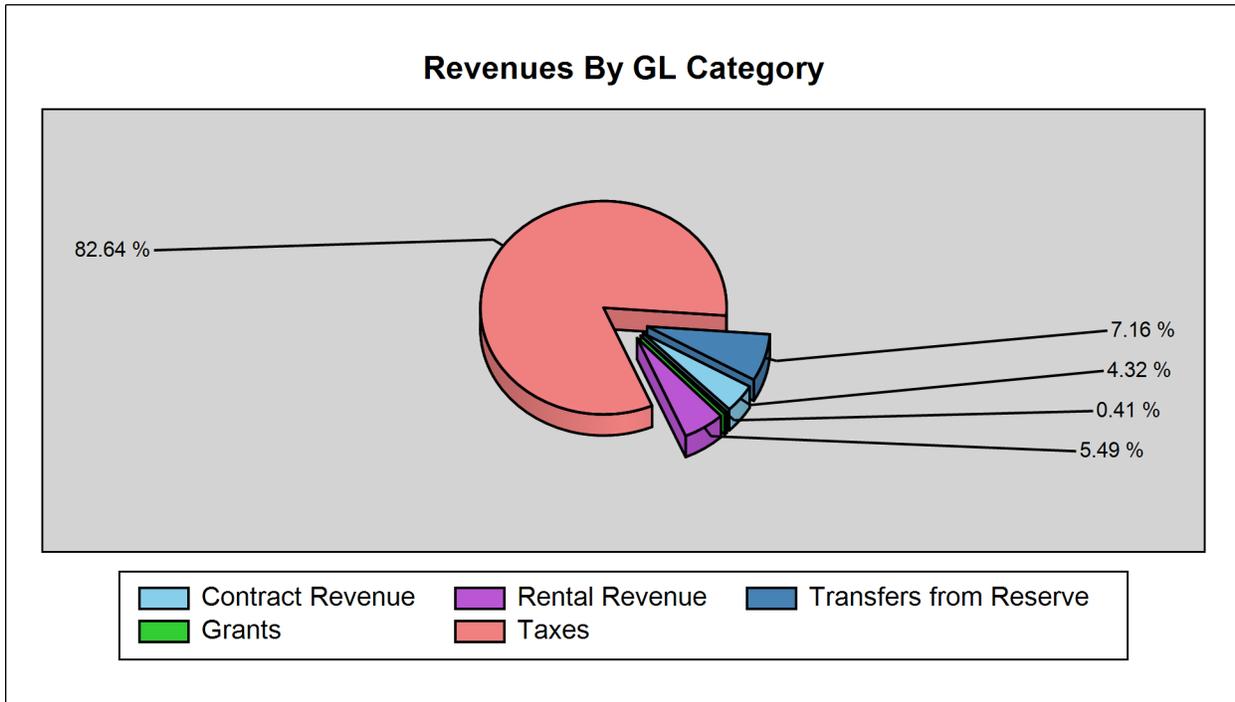


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	19,374	19,647	20,040	20,441	20,850
Fees and Charges	95,500	102,537	104,588	106,680	108,814
Grants	502,546	2,717	2,771	2,826	2,883
Taxes	313,245	431,225	411,671	409,016	417,194
Transfers from Reserve	0	22,000	50,600	51,612	52,644
<b>Total Revenues:</b>	<b>930,665</b>	<b>578,126</b>	<b>589,670</b>	<b>590,575</b>	<b>602,385</b>
<b>Expenditures</b>					
Administration	1,383	1,425	1,468	1,512	1,542
Capital and Equipment	500,000	88,893	90,671	90,671	92,484
Insurance	12,994	13,221	13,452	13,687	13,960
Operations	406,288	443,892	452,770	452,770	461,825
Transfers	10,000	30,695	31,309	31,935	32,574
<b>Total Expenditures:</b>	<b>930,665</b>	<b>578,126</b>	<b>589,670</b>	<b>590,575</b>	<b>602,385</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLIVER PARKS AND RECREATION PARKS  
 Dept Number: 7700  
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	18,095	18,095	0
Grants	1,700	1,700	0
Rental Revenue	22,001	23,001	1,000
Taxes	335,190	346,457	11,267
Transfers from Reserve	162,570	30,000	(132,570)
<b>Total Revenues:</b>	<b>539,556</b>	<b>419,253</b>	<b>(120,303)</b>
<b>Expenditures</b>			
Administration	1,343	1,383	40
Capital and Equipment	162,570	65,000	(97,570)
Insurance	6,376	6,494	118
Operations	326,697	346,376	19,679
Transfers	42,570	0	(42,570)
<b>Total Expenditures:</b>	<b>539,556</b>	<b>419,253</b>	<b>(120,303)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

Service: OLIVER PARKS AND RECREATION PARKS  
 Dept Number: 7700  
 Service Participants: Electoral Area C and Town of Oliver

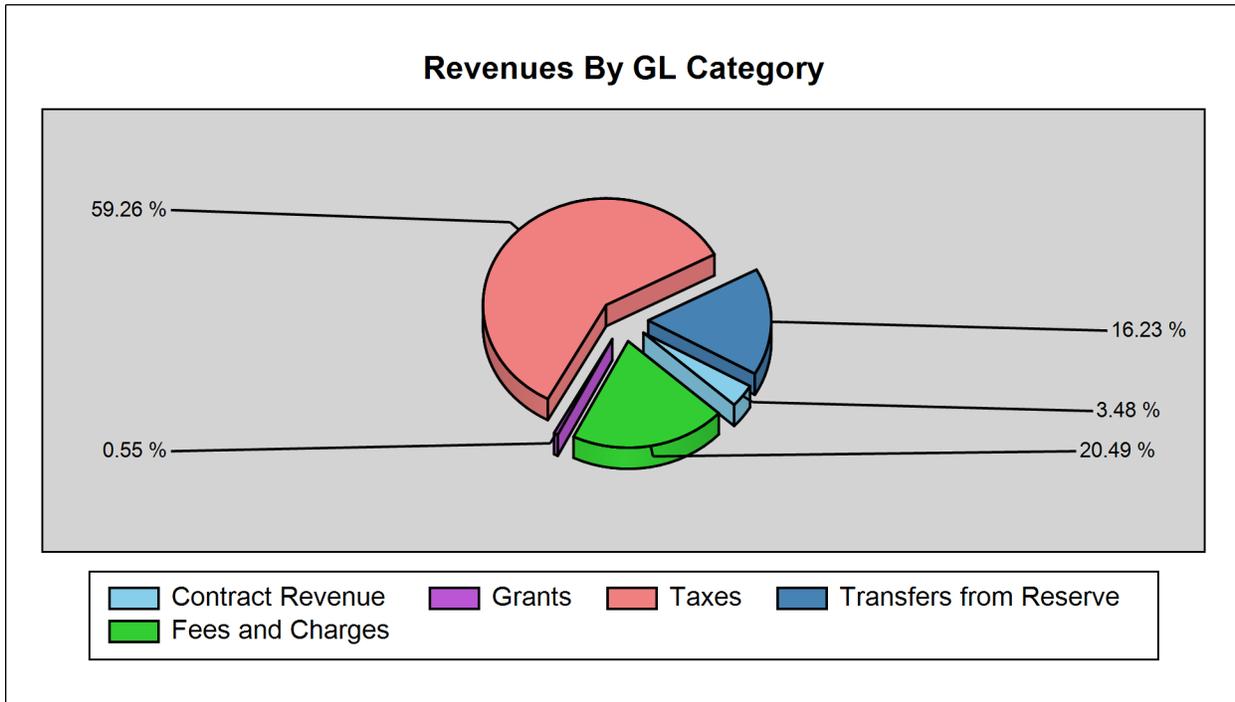


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	18,095	14,304	14,590	14,882	15,180
Grants	1,700	1,840	1,877	1,915	1,953
Rental Revenue	23,001	23,814	24,290	24,776	25,272
Taxes	346,457	241,562	246,399	251,340	256,367
Transfers from Reserve	30,000	41,871	42,708	43,562	44,433
<b>Total Revenues:</b>	<b>419,253</b>	<b>323,391</b>	<b>329,864</b>	<b>336,475</b>	<b>343,205</b>
<b>Expenditures</b>					
Administration	1,383	1,425	1,468	1,512	1,542
Capital and Equipment	65,000	41,871	42,708	43,562	44,433
Insurance	6,494	6,615	6,738	6,872	7,010
Operations	346,376	273,480	278,950	284,529	290,220
<b>Total Expenditures:</b>	<b>419,253</b>	<b>323,391</b>	<b>329,864</b>	<b>336,475</b>	<b>343,205</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLIVER PARKS AND RECREATION POOL  
 Dept Number: 7300  
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	12,879	12,879	0
Fees and Charges	75,750	75,750	0
Grants	2,016	2,016	0
Taxes	205,461	219,113	13,652
Transfers from Reserve	25,630	60,000	34,370
<b>Total Revenues:</b>	<b>321,736</b>	<b>369,758</b>	<b>48,022</b>
<b>Expenditures</b>			
Administration	1,343	1,383	40
Capital and Equipment	25,630	63,000	37,370
Insurance	7,194	7,317	123
Operations	286,939	298,058	11,119
Transfers	630	0	(630)
<b>Total Expenditures:</b>	<b>321,736</b>	<b>369,758</b>	<b>48,022</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

Service: OLIVER PARKS AND RECREATION POOL  
 Dept Number: 7300  
 Service Participants: Electoral Area C and Town of Oliver

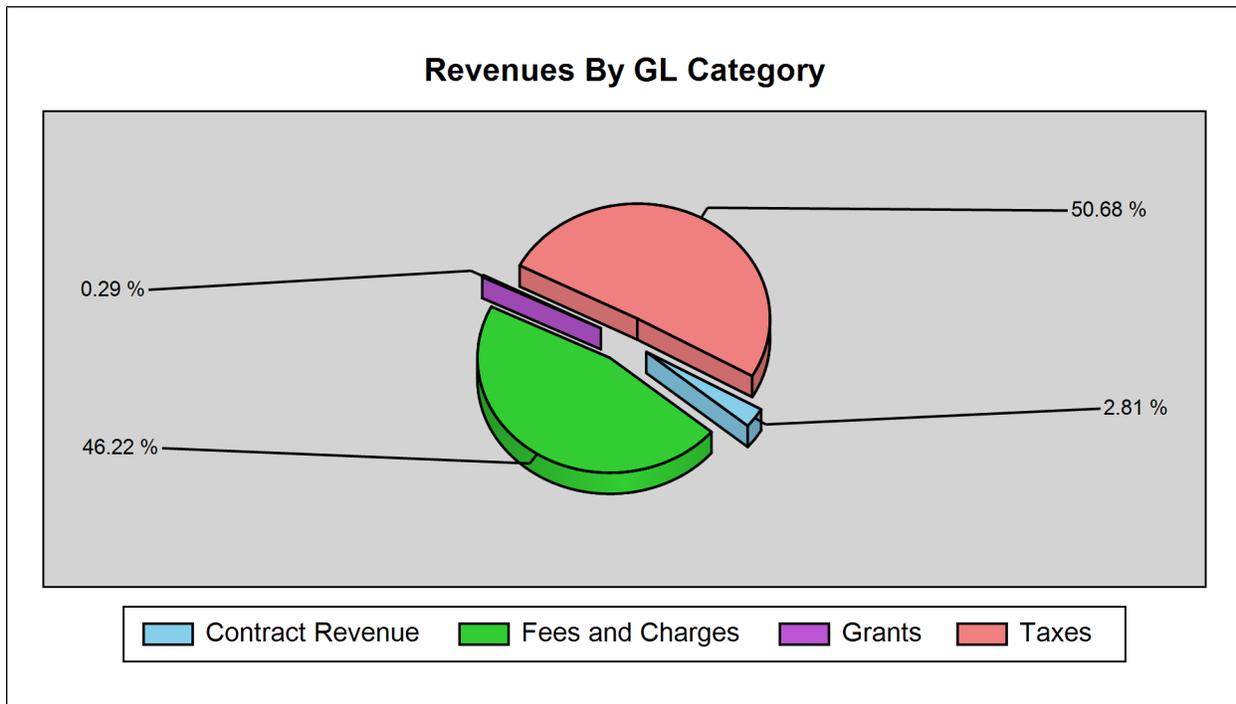


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	12,879	14,912	15,210	15,514	15,824
Fees and Charges	75,750	79,547	81,138	82,761	84,416
Grants	2,016	2,215	2,259	2,304	2,350
Taxes	219,113	266,578	253,712	258,801	263,976
Transfers from Reserve	60,000	20,000	38,600	39,372	40,159
<b>Total Revenues:</b>	<b>369,758</b>	<b>383,252</b>	<b>390,919</b>	<b>398,752</b>	<b>406,725</b>
<b>Expenditures</b>					
Administration	1,383	1,425	1,468	1,512	1,542
Capital and Equipment	63,000	31,059	31,680	32,314	32,960
Insurance	7,317	7,451	7,588	7,739	7,893
Operations	298,058	312,258	318,503	324,873	331,370
Transfers	0	31,059	31,680	32,314	32,960
<b>Total Expenditures:</b>	<b>369,758</b>	<b>383,252</b>	<b>390,919</b>	<b>398,752</b>	<b>406,725</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLIVER PARKS AND RECREATION PROGRAMS  
 Dept Number: 7810  
 Service Participants: Electora Area C and Town of Oliver



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	7,834	7,834	0
Fees and Charges	120,500	129,000	8,500
Grants	796	796	0
Taxes	146,078	141,451	(4,627)
Transfers from Reserve	390	0	(390)
<b>Total Revenues:</b>	<b>275,598</b>	<b>279,081</b>	<b>3,483</b>
<b>Expenditures</b>			
Administration	1,343	1,383	40
Capital and Equipment	390	390	0
Insurance	2,795	2,844	49
Operations	271,070	274,464	3,394
<b>Total Expenditures:</b>	<b>275,598</b>	<b>279,081</b>	<b>3,483</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

Service: OLIVER PARKS AND RECREATION PROGRAMS  
 Dept Number: 7810  
 Service Participants: Electora Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	7,834	6,545	6,545	6,545	6,676
Fees and Charges	129,000	106,500	106,500	106,500	108,630
Grants	796	820	820	820	836
Taxes	141,451	107,178	111,613	111,725	113,959
Transfers from Reserve	0	325	325	325	332
<b>Total Revenues:</b>	<b>279,081</b>	<b>221,368</b>	<b>225,803</b>	<b>225,915</b>	<b>230,433</b>
<b>Expenditures</b>					
Administration	1,383	1,425	1,468	1,512	1,542
Capital and Equipment	390	19,227	19,612	19,612	20,004
Insurance	2,844	2,894	2,945	3,013	3,073
Operations	274,464	197,822	201,778	201,778	205,814
<b>Total Expenditures:</b>	<b>279,081</b>	<b>221,368</b>	<b>225,803</b>	<b>225,915</b>	<b>230,433</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

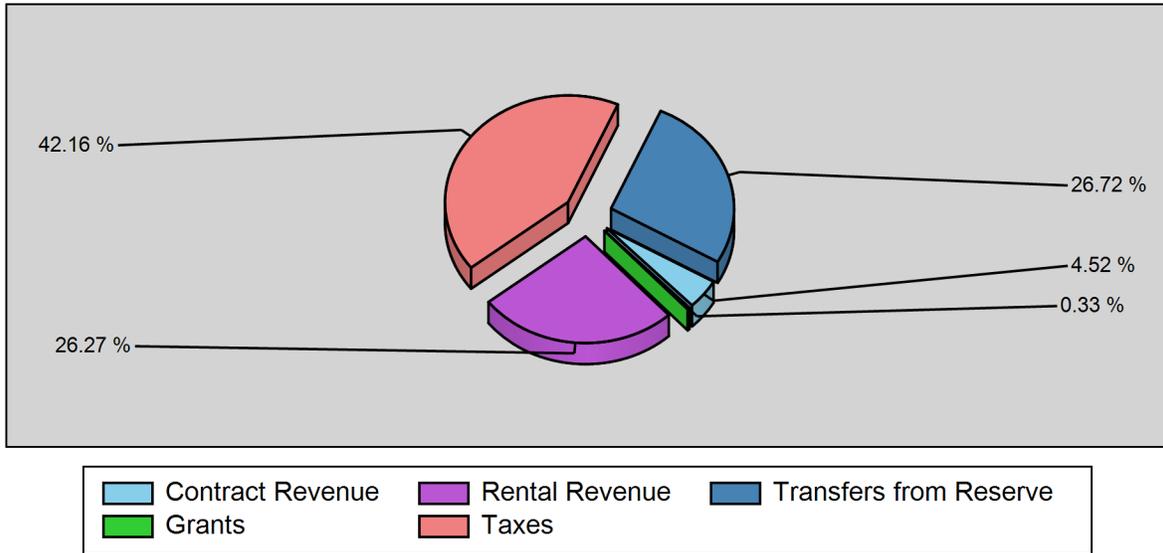
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLIVER PARKS AND RECREATION RECREATION HALL  
 Dept Number: 7400  
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	16,900	16,900	0
Grants	1,250	1,250	0
Rental Revenue	82,800	98,300	15,500
Taxes	163,200	157,763	(5,437)
Transfers from Reserve	32,480	100,000	67,520
<b>Total Revenues:</b>	<b>296,630</b>	<b>374,213</b>	<b>77,583</b>
<b>Expenditures</b>			
Administration	1,343	1,383	40
Capital and Equipment	32,480	100,000	67,520
Insurance	8,669	8,821	152
Operations	221,658	254,009	32,351
Transfers	32,480	10,000	(22,480)
<b>Total Expenditures:</b>	<b>296,630</b>	<b>374,213</b>	<b>77,583</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

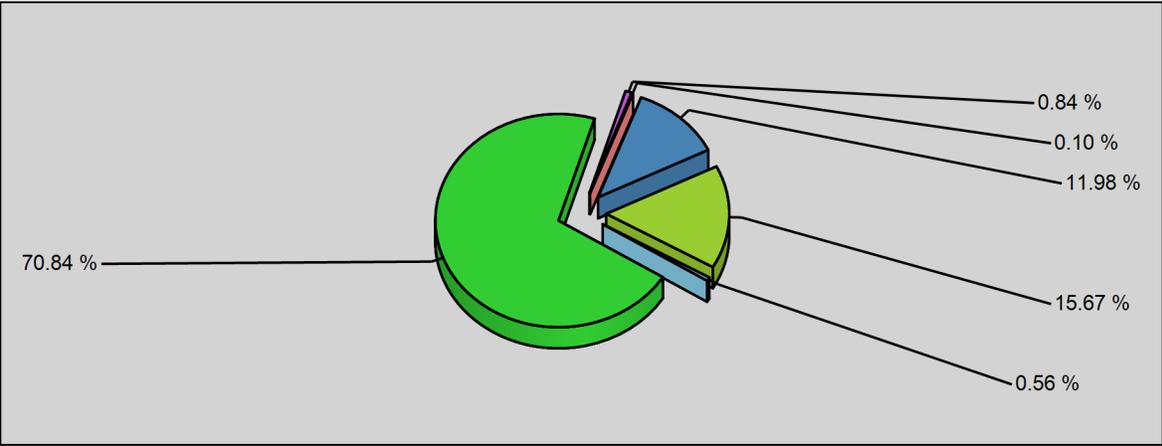
Service: OLIVER PARKS AND RECREATION RECREATION HALL  
 Dept Number: 7400  
 Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	16,900	9,005	9,185	9,369	9,556
Grants	1,250	1,436	1,465	1,494	1,524
Rental Revenue	98,300	97,640	99,593	101,585	103,617
Taxes	157,763	195,880	199,790	203,801	207,876
Transfers from Reserve	100,000	70,584	71,996	73,436	74,905
<b>Total Revenues:</b>	<b>374,213</b>	<b>374,545</b>	<b>382,029</b>	<b>389,685</b>	<b>397,478</b>
<b>Expenditures</b>					
Administration	1,383	1,425	1,468	1,512	1,542
Capital and Equipment	100,000	70,584	71,996	73,436	74,905
Insurance	8,821	8,975	9,132	9,315	9,501
Operations	254,009	255,875	260,993	266,213	271,537
Transfers	10,000	37,686	38,440	39,209	39,993
<b>Total Expenditures:</b>	<b>374,213</b>	<b>374,545</b>	<b>382,029</b>	<b>389,685</b>	<b>397,478</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



Contract Revenue	Grants	Taxes
Fees and Charges	Other Revenue	Transfers from Reserve

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL OLIVER  
 Dept Number: 3000  
 Service Participants: Electoral Area C and Town of Oliver



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	4,900	4,900	0
Fees and Charges	566,098	615,000	48,902
Grants	200	7,300	7,100
Other Revenue	1,000	900	(100)
Prior Surplus	198,592	0	(198,592)
Taxes	105,000	104,042	(958)
Transfers from Reserve	0	136,000	136,000
<b>Total Revenues:</b>	<b>875,790</b>	<b>868,142</b>	<b>(7,648)</b>
<b>Expenditures</b>			
Administration	25,585	24,396	(1,189)
Advertising	4,000	4,000	0
Capital and Equipment	50,000	87,900	37,900
Consultants	60,000	17,500	(42,500)
Contracts and Agreements	461,000	473,100	12,100
Grant Expense	0	7,100	7,100
Insurance	5,100	4,757	(343)
Legal	1,200	1,200	0
Operations	60,500	64,250	3,750
Supplies	150	1,150	1,000
Transfers	83,466	58,870	(24,596)
Travel	3,400	3,500	100
Utilities	6,800	8,250	1,450
Wages and benefits	114,589	112,169	(2,420)
<b>Total Expenditures:</b>	<b>875,790</b>	<b>868,142</b>	<b>(7,648)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

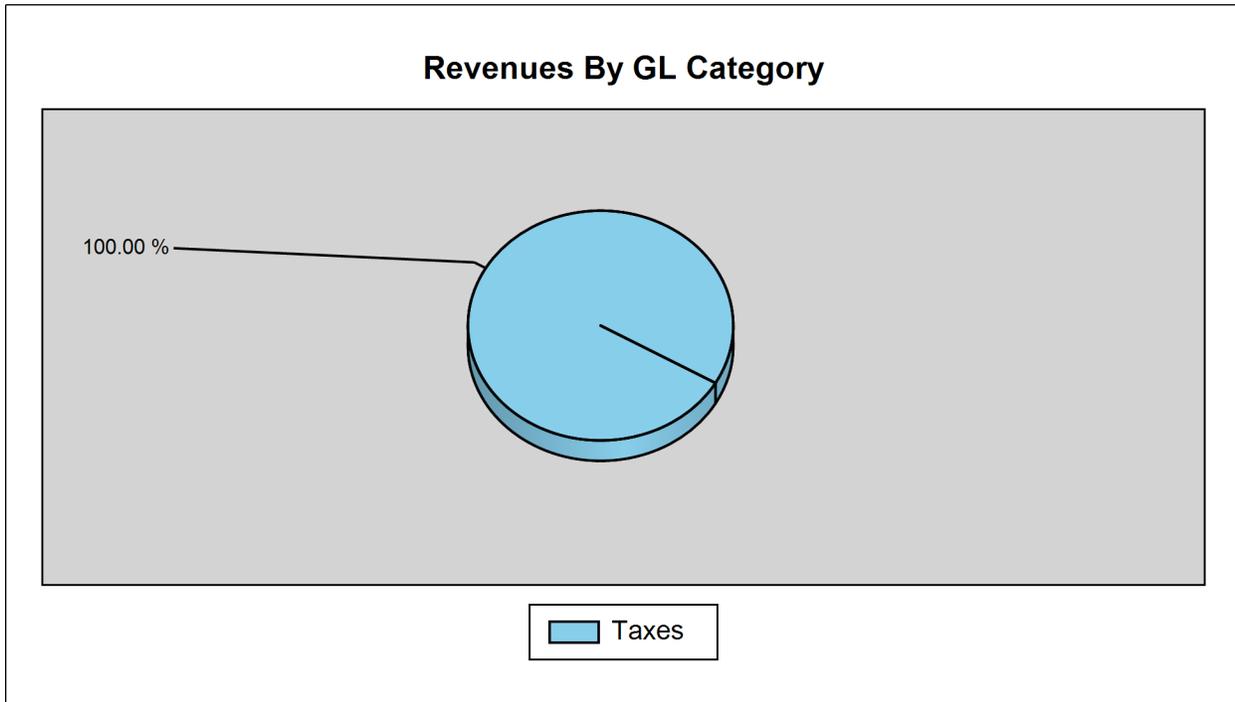
Service: REFUSE DISPOSAL OLIVER

Dept Number: 3000

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	4,900	4,900	4,900	4,900	4,900
Fees and Charges	615,000	615,000	615,000	615,000	615,000
Grants	7,300	200	200	200	200
Other Revenue	900	1,000	1,000	1,000	1,000
Prior Surplus	0	0	0	0	0
Taxes	104,042	113,417	119,045	124,990	131,194
Transfers from Reserve	136,000	135,000	21,948	25,041	43,995
<b>Total Revenues:</b>	<b>868,142</b>	<b>869,517</b>	<b>762,093</b>	<b>771,131</b>	<b>796,289</b>
<b>Expenditures</b>					
Administration	24,396	26,866	27,410	28,003	28,570
Advertising	4,000	4,100	4,200	4,300	4,300
Capital and Equipment	87,900	90,000	5,000	5,000	5,000
Consultants	17,500	40,000	15,000	10,000	25,000
Contracts and Agreements	473,100	482,562	486,971	496,691	506,605
Grant Expense	7,100	0	0	0	0
Insurance	4,757	4,831	4,926	5,025	5,125
Legal	1,200	1,200	1,200	1,200	1,200
Operations	64,250	65,200	66,164	67,143	67,886
Supplies	1,150	1,150	1,150	1,150	1,150
Transfers	58,870	26,999	20,970	20,970	16,970
Travel	3,500	3,600	3,700	3,800	3,900
Utilities	8,250	8,415	8,583	8,755	8,930
Wages and benefits	112,169	114,594	116,819	119,094	121,653
<b>Total Expenditures:</b>	<b>868,142</b>	<b>869,517</b>	<b>762,093</b>	<b>771,131</b>	<b>796,289</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	29,000	0	(29,000)
Taxes	217,903	246,903	29,000
<b>Total Revenues:</b>	<b>246,903</b>	<b>246,903</b>	<b>0</b>
<b>Expenditures</b>			
Administration	550	550	0
Financing	246,353	246,353	0
<b>Total Expenditures:</b>	<b>246,903</b>	<b>246,903</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: VENABLES AUDITORIUM  
 Dept Number: 7410  
 Service Participants: Electoral Area C and Town of Oliver

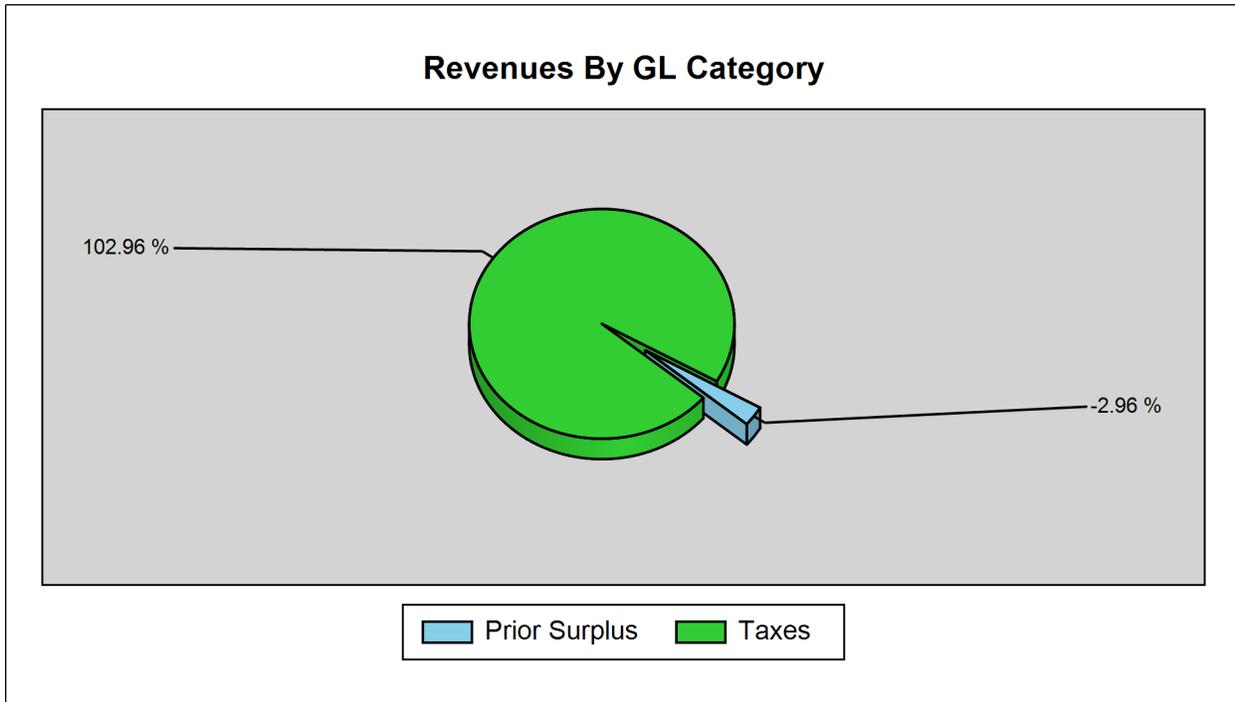


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	0	0	0	0	0
Taxes	246,903	246,913	246,923	246,933	246,945
<b>Total Revenues:</b>	<b>246,903</b>	<b>246,913</b>	<b>246,923</b>	<b>246,933</b>	<b>246,945</b>
<b>Expenditures</b>					
Administration	550	560	570	580	592
Financing	246,353	246,353	246,353	246,353	246,353
<b>Total Expenditures:</b>	<b>246,903</b>	<b>246,913</b>	<b>246,923</b>	<b>246,933</b>	<b>246,945</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: VENABLES THEATRE SERVICE  
 Dept Number: 7420  
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	500	(3,200)	(3,700)
Taxes	105,050	111,250	6,200
<b>Total Revenues:</b>	<b>105,550</b>	<b>108,050</b>	<b>2,500</b>
<b>Expenditures</b>			
Administration	550	550	0
Contracts and Agreements	105,000	107,500	2,500
<b>Total Expenditures:</b>	<b>105,550</b>	<b>108,050</b>	<b>2,500</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: VENABLES THEATRE SERVICE  
 Dept Number: 7420  
 Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	(3,200)	0	0	0	0
Taxes	111,250	108,060	108,070	108,080	108,092
<b>Total Revenues:</b>	<b>108,050</b>	<b>108,060</b>	<b>108,070</b>	<b>108,080</b>	<b>108,092</b>
<b>Expenditures</b>					
Administration	550	560	570	580	592
Contracts and Agreements	107,500	107,500	107,500	107,500	107,500
<b>Total Expenditures:</b>	<b>108,050</b>	<b>108,060</b>	<b>108,070</b>	<b>108,080</b>	<b>108,092</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

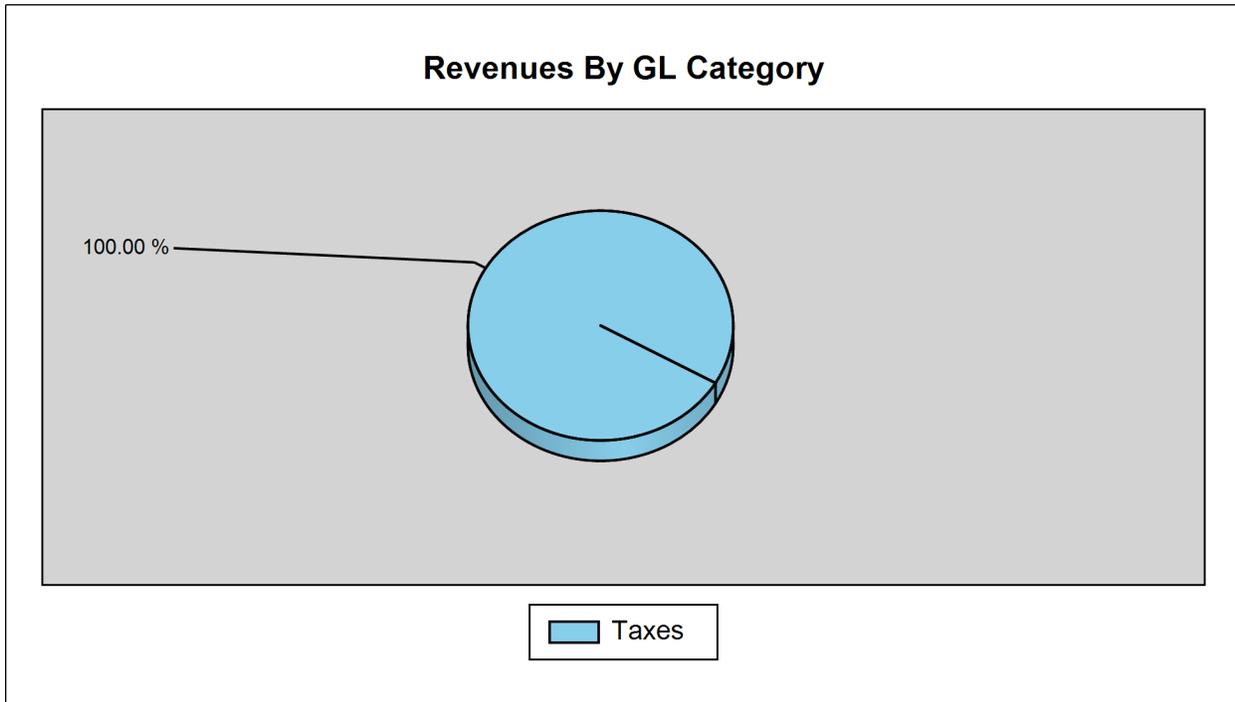
**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN  
TAX REQUISITION CHANGE**

<b>SHARED D - E - F</b>	<b>2018</b>	<b>2017</b>	<b>CHANGE</b>	<b>EXPLANATION</b>
NOISE BYLAWS AREAS D & F	\$8,474	\$9,780	-\$1,306	
SEPTAGE DISPOSAL SERVICE	\$12,604	\$12,671	-\$67	
VICTIM SERVICES DEF	\$10,000	\$10,000	\$0	
	\$31,078	\$32,451	-\$1,373	
<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				
CAMPBELL MOUNTAIN LANDFILL	\$3,433,423	\$3,312,144	\$121,279	Additional contract and insurance costs; additional revenue based on actuals
RECYCLING GARBAGE D/E/F	\$402,665	\$400,105	\$2,560	

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: NOISE BYLAWS AREAS D & F  
 Dept Number: 2700  
 Service Participants: Electoral Area D and F



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	9,780	8,474	(1,306)
<b>Total Revenues:</b>	<b>9,780</b>	<b>8,474</b>	<b>(1,306)</b>
<b>Expenditures</b>			
Operations	9,780	8,474	(1,306)
<b>Total Expenditures:</b>	<b>9,780</b>	<b>8,474</b>	<b>(1,306)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2018	2019	2020	2021	2022
<b>Revenues</b>					
Taxes	8,474	9,055	9,220	9,396	9,585
<b>Total Revenues:</b>	<b>8,474</b>	<b>9,055</b>	<b>9,220</b>	<b>9,396</b>	<b>9,585</b>
<b>Expenditures</b>					
Operations	8,474	9,055	9,220	9,396	9,585
<b>Total Expenditures:</b>	<b>8,474</b>	<b>9,055</b>	<b>9,220</b>	<b>9,396</b>	<b>9,585</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

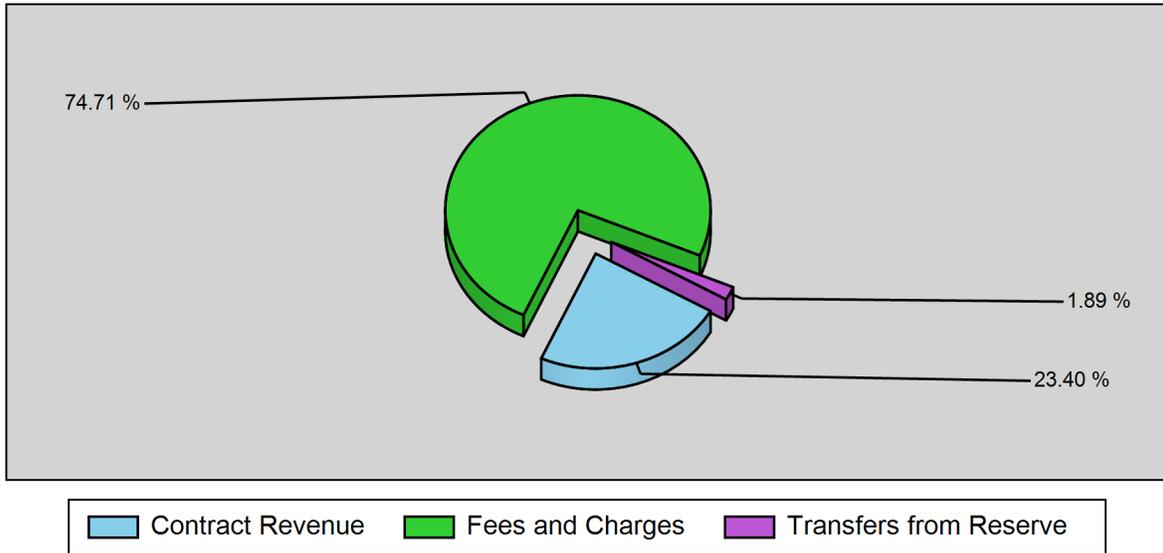
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREAS D/E/F  
 Dept Number: 3550  
 Service Participants: Electoral Area D and F



Revenues By GL Category



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	126,400	126,400	0
Fees and Charges	401,005	403,565	2,560
Transfers from Reserve	11,065	10,231	(834)
<b>Total Revenues:</b>	<b>538,470</b>	<b>540,196</b>	<b>1,726</b>
<b>Expenditures</b>			
Administration	24,666	23,106	(1,560)
Advertising	7,845	7,845	0
Contracts and Agreements	336,137	343,271	7,134
Insurance	2,321	2,100	(221)
Legal	567	570	3
Operations	127,252	122,000	(5,252)
Supplies	764	770	6
Transfers	3,948	3,948	0
Travel	5,426	5,500	74
Wages and benefits	29,544	31,086	1,542
<b>Total Expenditures:</b>	<b>538,470</b>	<b>540,196</b>	<b>1,726</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

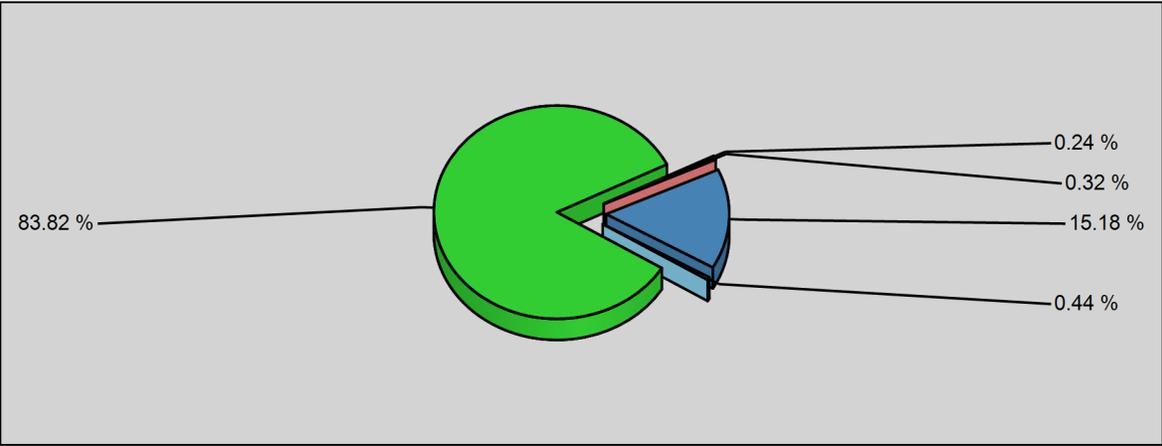
Service: RECYCLING/GARBAGE AREAS D/E/F  
 Dept Number: 3550  
 Service Participants: Electoral Area D and F



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	126,400	126,400	126,400	126,400	126,400
Fees and Charges	403,565	403,565	417,450	417,450	431,335
Transfers from Reserve	10,231	15,194	9,329	17,528	13,861
<b>Total Revenues:</b>	<b>540,196</b>	<b>545,159</b>	<b>553,179</b>	<b>561,378</b>	<b>571,596</b>
<b>Expenditures</b>					
Administration	23,106	23,605	24,060	24,607	26,711
Advertising	7,845	7,845	7,845	7,845	7,845
Contracts and Agreements	343,271	347,115	354,057	361,139	368,362
Insurance	2,100	2,137	2,174	2,212	2,488
Legal	570	570	570	570	570
Operations	122,000	122,000	122,000	122,000	122,000
Supplies	770	770	770	770	770
Transfers	3,948	3,948	4,000	4,000	4,000
Travel	5,500	5,500	5,500	5,500	5,500
Wages and benefits	31,086	31,669	32,203	32,735	33,350
<b>Total Expenditures:</b>	<b>540,196</b>	<b>545,159</b>	<b>553,179</b>	<b>561,378</b>	<b>571,596</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



Contract Revenue	Other Revenue	Transfers from Reserve
Fees and Charges	Prior Surplus	

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
 Dept Number: 3500  
 Service Participants: Specified Service Area W715 LSA #35



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	18,000	18,000	0
Fees and Charges	3,312,144	3,433,423	121,279
Other Revenue	10,000	10,000	0
Prior Surplus	0	13,000	13,000
Transfers from Reserve	2,617,783	622,000	(1,995,783)
<b>Total Revenues:</b>	<b>5,957,927</b>	<b>4,096,423</b>	<b>(1,861,504)</b>
<b>Expenditures</b>			
Administration	86,829	90,162	3,333
Advertising	20,850	20,850	0
Capital and Equipment	2,300,000	270,000	(2,030,000)
Consultants	460,000	410,000	(50,000)
Contracts and Agreements	1,717,000	1,818,215	101,215
Insurance	30,416	49,350	18,934
Legal	2,000	5,500	3,500
Operations	293,845	358,715	64,870
Supplies	200	200	0
Transfers	400,298	460,578	60,280
Travel	16,983	25,267	8,284
Utilities	40,000	43,000	3,000
Wages and benefits	589,506	544,586	(44,920)
<b>Total Expenditures:</b>	<b>5,957,927</b>	<b>4,096,423</b>	<b>(1,861,504)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
 Dept Number: 3500  
 Service Participants: Specified Service Area W715 LSA #35



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	18,000	18,000	18,000	18,000	18,000
Fees and Charges	3,433,423	3,493,010	3,655,856	3,718,842	3,786,518
Other Revenue	10,000	10,000	10,000	10,000	10,000
Prior Surplus	13,000	0	0	0	0
Transfers from Reserve	622,000	2,621,246	250,000	0	0
<b>Total Revenues:</b>	<b>4,096,423</b>	<b>6,142,256</b>	<b>3,933,856</b>	<b>3,746,842</b>	<b>3,814,518</b>
<b>Expenditures</b>					
Administration	90,162	91,073	92,705	94,640	96,547
Advertising	20,850	20,850	22,500	22,500	23,000
Capital and Equipment	270,000	2,250,000	250,000	0	0
Consultants	410,000	410,000	120,000	120,000	125,000
Contracts and Agreements	1,818,215	1,854,980	1,892,440	1,931,608	1,969,501
Insurance	49,350	50,337	51,344	52,371	53,418
Legal	5,500	5,500	5,500	5,500	5,500
Operations	358,715	382,879	409,343	415,460	423,833
Supplies	200	200	200	200	200
Transfers	460,578	450,298	450,298	450,298	450,298
Travel	25,267	25,773	26,288	26,814	27,351
Utilities	43,000	45,000	48,000	52,000	53,000
Wages and benefits	544,586	555,366	565,238	575,451	586,870
<b>Total Expenditures:</b>	<b>4,096,423</b>	<b>6,142,256</b>	<b>3,933,856</b>	<b>3,746,842</b>	<b>3,814,518</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SEPTAGE DISPOSAL SERVICE

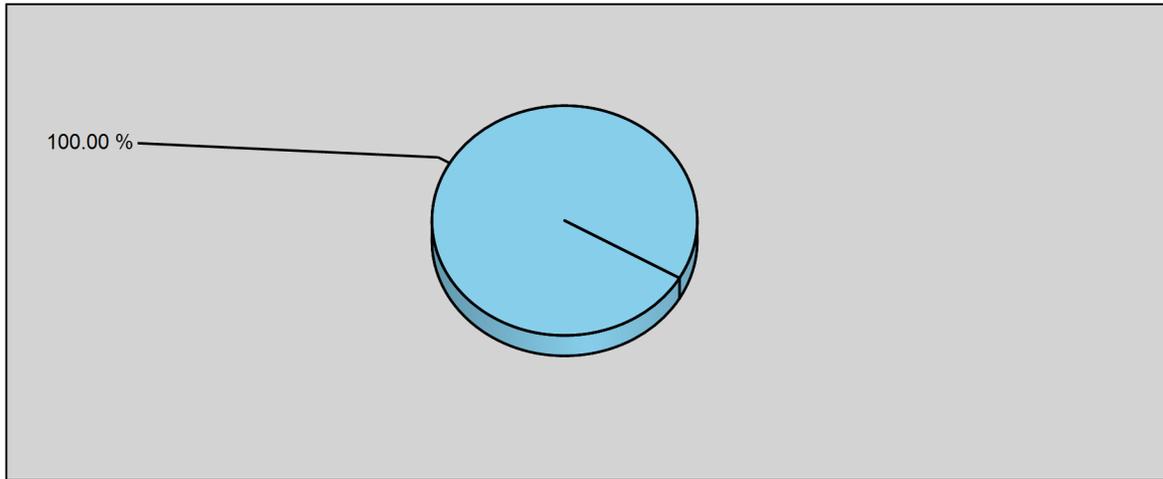
Dept Number: 3820

Service Participants: Electoral Areas D and E and Specified Service Area F 3-715

SRVA # 46



Revenues By GL Category



Taxes

Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	12,671	12,604	(67)
<b>Total Revenues:</b>	<b>12,671</b>	<b>12,604</b>	<b>(67)</b>
<b>Expenditures</b>			
Administration	671	604	(67)
Contracts and Agreements	12,000	12,000	0
<b>Total Expenditures:</b>	<b>12,671</b>	<b>12,604</b>	<b>(67)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SEPTAGE DISPOSAL SERVICE

Dept Number: 3820

Service Participants: Electoral Areas D and E and Specified Service Area F 3-715

SRVA #46

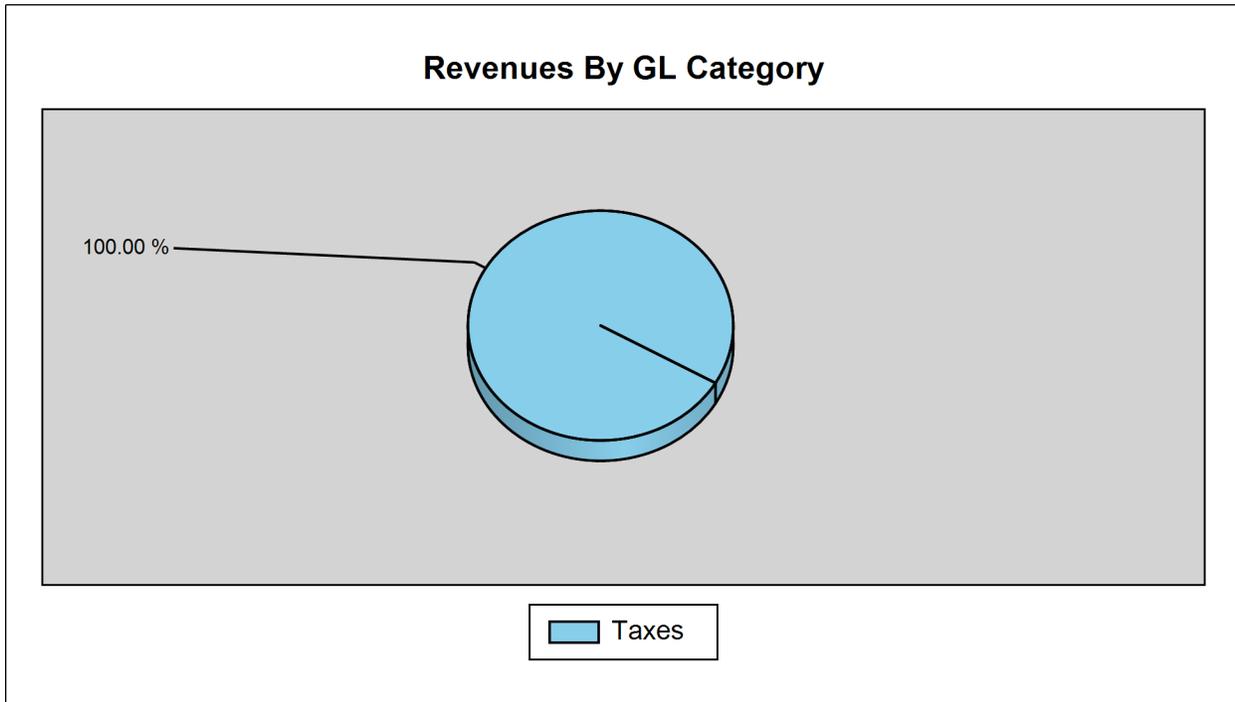


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	12,604	12,937	13,196	13,460	13,730
<b>Total Revenues:</b>	<b>12,604</b>	<b>12,937</b>	<b>13,196</b>	<b>13,460</b>	<b>13,730</b>
<b>Expenditures</b>					
Administration	604	697	711	725	740
Contracts and Agreements	12,000	12,240	12,485	12,735	12,990
<b>Total Expenditures:</b>	<b>12,604</b>	<b>12,937</b>	<b>13,196</b>	<b>13,460</b>	<b>13,730</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: VICTIM SERVICES AREAS DEF  
 Dept Number: 0425  
 Service Participants: ELECTORAL AREAS D, E AND F



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	10,000	10,000	0
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	10,000	10,000	0
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2018	2019	2020	2021	2022
<b>Revenues</b>					
Taxes	10,000	10,000	10,000	10,000	10,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Contracts and Agreements	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “A”

• Area A Requisition		142
• Summary Information		143
• Cemetery	8800	144
• Community Parks Area A	7870	146
• Economic Development Area A	9300	148
• Fire – Anarchist Mountain	1800	150
• Grant in Aid Area A	7990	153
• Museum Area A	7860	155
• Osoyoos Sewer Project Area A	3810	157
• Recreation Commission	7510	159
• Recycling/ Garbage Area A	3520	161
• Refuse Disposal Area A	3200	163
• Rural Projects Area A	0310	165
• Victim Services Contribution Area A	0415	167

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

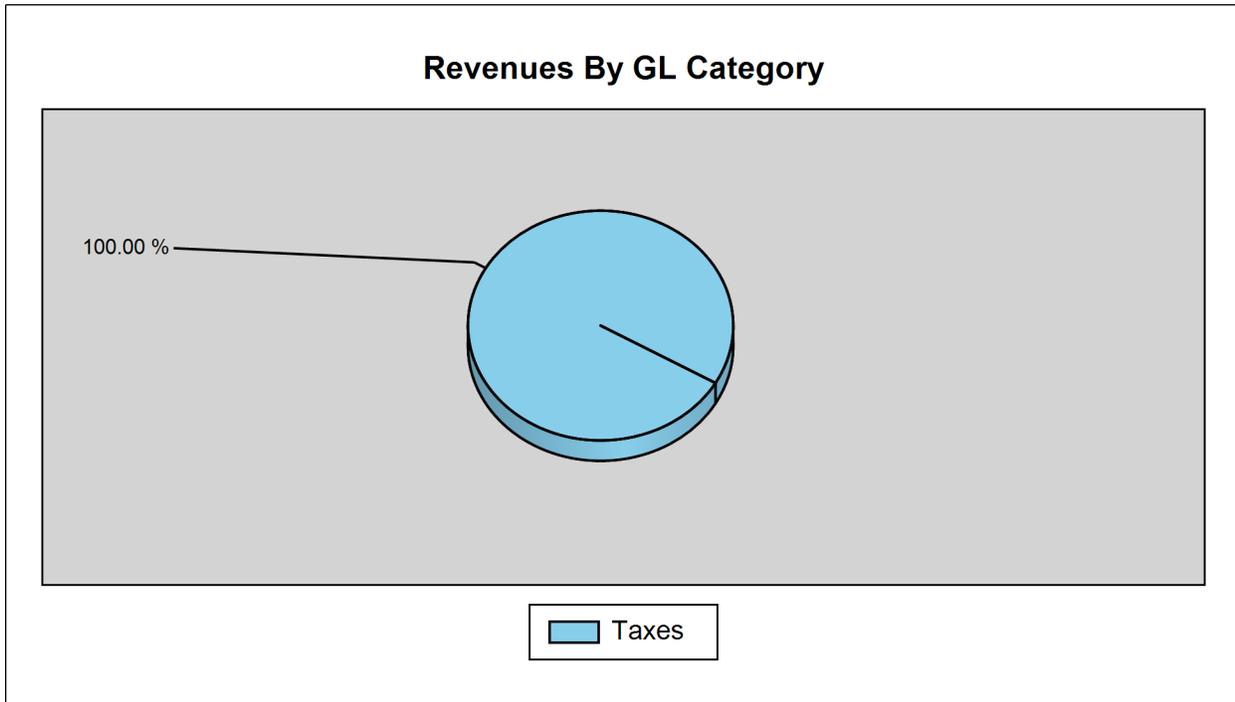
**ELECTORAL AREA A  
(OSOYOOS RURAL)**

	<u>2018</u>	<u>2017</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 23,782	\$ 20,183	\$ 3,599	
ANIMAL CONTROL	12,719	12,092	627	
BUILDING INSPECTION	15,153	31,334	(16,181)	
DESTRUCTION OF PESTS	277	242	35	
ELECTORAL AREA ADMINISTRATION	129,871	107,279	22,592	
ELECTORAL AREA PLANNING	93,893	87,163	6,730	
EMERGENCY PLANNING	6,172	4,825	1,347	
ENVIRONMENTAL CONSERVATION	15,318	15,318	(0)	
GENERAL GOVERNMENT	33,437	33,819	(382)	
HERITAGE (Subregional)	684	500	184	
ILLEGAL DUMPING	861	236	625	
MOSQUITO CONTROL - Impr. Only	10,598	6,372	4,226	
NOXIOUS WEEDS	1,267	1,106	161	
NUISANCE CONTROL	690	690	(0)	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	965	965	0	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	923	2,011	(1,088)	
REGIONAL TRAILS	7,183	7,135	48	
SOLID WASTE MANAGEMENT PLAN	4,119	4,026	93	
SUBDIVISION SERVICING	13,082	8,764	4,318	
TRANSIT - SOUTH OKANAGAN	6,839	5,641	1,198	
<b>Subtotal</b>	<b>377,833</b>	<b>349,701</b>	<b>28,132</b>	<b>8.04%</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
ARENA	117,974	118,392	(418)	-0.35%
<b><u>Regional Director determines budget</u></b>				
CEMETERY	1,000	1,000	-	
COMMUNITY PARKS	29,066	23,701	5,365	
ECONOMIC DEVELOPMENT	11,233	12,485	(1,252)	
GRANT IN AID	4,500	3,500	1,000	
HERITAGE CONSERVATION	-	-	-	
MUSEUM LAND AND BUILDING (DEBT SERVICING)	18,399	18,399	0	
MUSEUM SERVICE	15,225	15,224	1	
RECREATION SERVICES - TOWN OF OSOYOOS	61,420	70,309	(8,889)	
RURAL PROJECTS	16,422	11,358	5,064	
VICTIM SERVICES AREA A	5,000	5,000	-	
<b>Subtotal</b>	<b>162,265</b>	<b>160,976</b>	<b>1,289</b>	<b>0.80%</b>
<b>SUBTOTAL</b>	<b>658,072</b>	<b>629,069</b>	<b>29,003</b>	<b>4.61%</b>
<b><u>Services</u></b>				
OKANAGAN REGIONAL LIBRARY	94,092	93,521	571	
OBWB - Defined Area A/D (1/2 of Req)	29,079	28,066	1,013	
REFUSE DISPOSAL	3,000	3,000	-	
STERILE INSECT RELEASE	59,516	56,858	2,658	
<b>Subtotal</b>	<b>185,687</b>	<b>181,445</b>	<b>4,242</b>	<b>2.34%</b>
<b>TOTAL</b>	<b>\$ 843,760</b>	<b>\$ 810,514</b>	<b>\$ 33,246</b>	<b>4.10%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 1.56</b>	<b>\$ 1.50</b>	<b>\$ 0.06</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 565.21</b>	<b>\$ 546.28</b>	<b>\$ 18.93</b>	
<b><u>Service Areas</u></b>				
ANARCHIST MTN. FIRE	219,383	195,197	24,186	
NORTHWEST SEWER	15,601	15,600	1	5.62%

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN  
TAX REQUISITION CHANGE**

AREA A	2018	2017	CHANGE	EXPLANATION
REGIONAL SERVICES	\$190,836	\$181,379	\$9,457	See Regional Services Summary Changes
RURAL SERVICES	\$369,685	\$346,767	\$22,918	See Rural Services Summary Changes
SHARED SERVICES	\$136,373	\$136,791	-\$418	See Shared Services Summary Changes
CEMETERY - ELECTORAL AREA A	\$1,000	\$1,000	\$0	
AREA A COMMUNITY PARKS	\$29,066	\$23,701	\$5,365	Prior year reliance on surplus
ECONOMIC DEVELOPMENT - AREA A	\$11,233	\$12,485	-\$1,252	Use of prior year surplus
FIRE PROTECTION - ANARCHIST MOUNTAIN	\$219,383	\$195,197	\$24,186	Fire Services Master Plan
GRANT-IN-AID AREA A	\$4,500	\$3,500	\$1,000	Prior year reliance on surplus
MUSEUM - AREA A	\$15,225	\$15,224	\$1	
OSOYOOS SEWER PROJECT - AREA A	\$15,601	\$15,600	\$1	
RECREATION COMMISSION - AREA A	\$61,420	\$70,309	-\$8,889	Use of prior year surplus
REFUSE DISPOSAL - A	\$3,000	\$3,000	\$0	
ELECTORAL AREA A - RURAL PROJECTS	\$16,422	\$11,358	\$5,064	additional staffing allocation
VICTIM SERVICES AREA A	\$5,000	\$5,000	\$0	
	\$1,078,744	\$1,021,311	\$57,433	

NON TAX SUPPORTED SERVICES - USER FEES	2018	2017	CHANGE	EXPLANATION
RECYLCING/GARBAGE	\$114,125	\$112,500	\$1,625	No fee increase



<b>Budget Comparison</b>	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	1,000	1,000	0
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	1,000	1,000	0
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

Service: CEMETERY AREA A  
 Dept Number: 8800  
 Service Participants: Electoral Area A

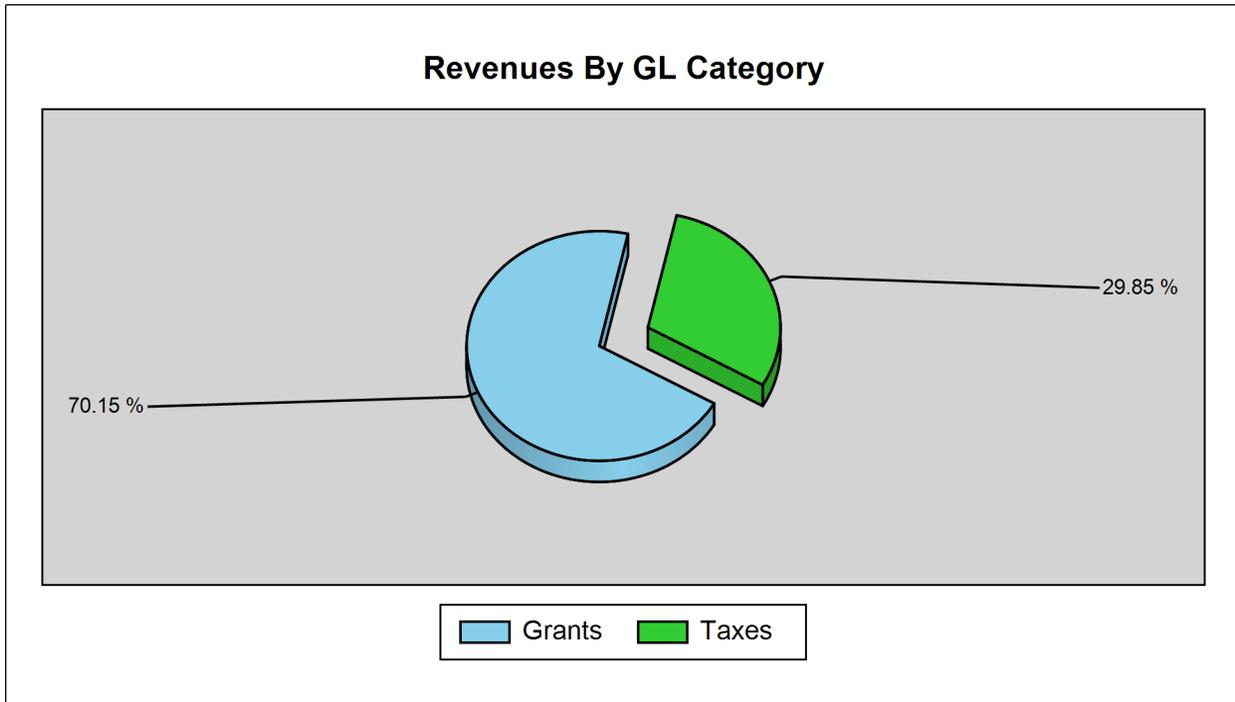


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	0	0	0	0	0
Taxes	1,000	1,000	1,000	1,000	1,000
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Expenditures</b>					
Contracts and Agreements	1,000	1,000	1,000	1,000	1,000
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: COMMUNITY PARKS AREA A  
 Dept Number: 7870  
 Service Participants: Electoral Area A



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Grants	68,300	68,300	0
Prior Surplus	6,000	0	(6,000)
Taxes	23,701	29,066	5,365
<b>Total Revenues:</b>	<b>98,001</b>	<b>97,366</b>	<b>(635)</b>
<b>Expenditures</b>			
Administration	939	976	37
Capital and Equipment	2,600	2,640	40
Contingency	1,000	1,000	0
Contracts and Agreements	5,000	5,200	200
Grant Expense	68,300	68,300	0
Supplies	2,500	2,540	40
Travel	4,000	4,500	500
Wages and benefits	13,662	12,210	(1,452)
<b>Total Expenditures:</b>	<b>98,001</b>	<b>97,366</b>	<b>(635)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

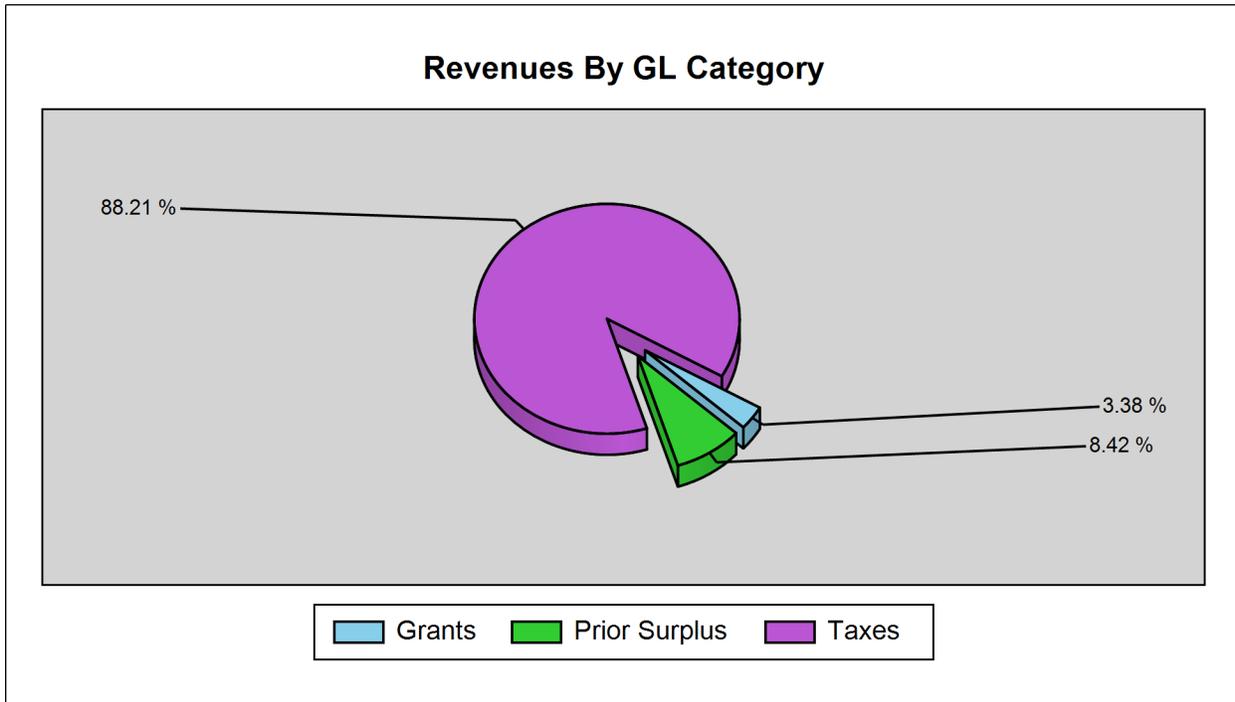
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: COMMUNITY PARKS AREA A  
 Dept Number: 7870  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	68,300	0	0	0	0
Taxes	29,066	29,575	30,068	31,302	30,551
<b>Total Revenues:</b>	<b>97,366</b>	<b>29,575</b>	<b>30,068</b>	<b>31,302</b>	<b>30,551</b>
<b>Expenditures</b>					
Administration	976	993	1,010	1,028	1,049
Capital and Equipment	2,640	2,680	2,720	2,760	2,760
Contingency	1,000	1,000	1,000	1,000	1,000
Contracts and Agreements	5,200	5,400	5,600	5,800	5,800
Grant Expense	68,300	0	0	0	0
Operations	0	0	0	1,000	0
Supplies	2,540	2,580	2,620	2,660	2,660
Travel	4,500	4,500	4,500	4,240	4,240
Wages and benefits	12,210	12,422	12,618	12,814	13,042
<b>Total Expenditures:</b>	<b>97,366</b>	<b>29,575</b>	<b>30,068</b>	<b>31,302</b>	<b>30,551</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	0	430	430
Prior Surplus	250	1,072	822
Taxes	12,485	11,233	(1,252)
<b>Total Revenues:</b>	<b>12,735</b>	<b>12,735</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	12,735	12,735	0
<b>Total Expenditures:</b>	<b>12,735</b>	<b>12,735</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

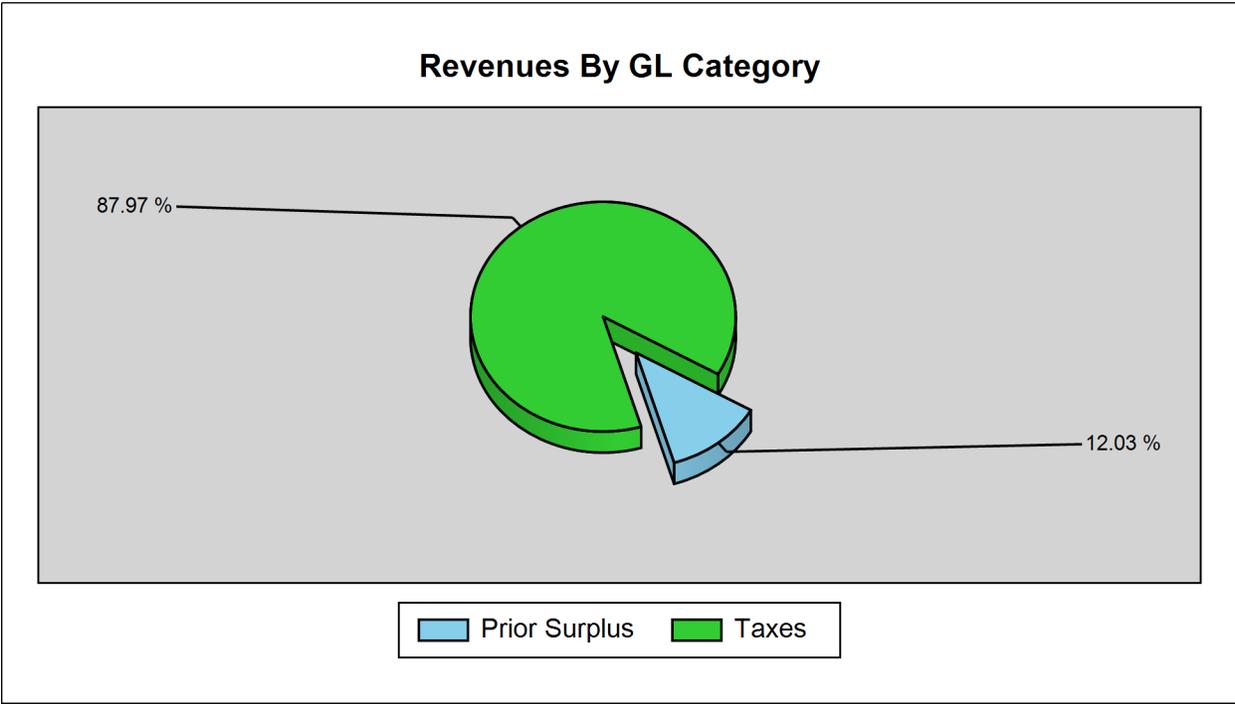
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ECONOMIC DEVELOPMENT AREA A  
 Dept Number: 9300  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	430	430	430	430	430
Prior Surplus	1,072	1,400	1,800	2,100	2,500
Taxes	11,233	10,905	10,505	10,205	9,805
<b>Total Revenues:</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>
<b>Expenditures</b>					
Grant in Aid	12,735	12,735	12,735	12,735	12,735
<b>Total Expenditures:</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE ANARCHIST MOUNTAIN  
 Dept Number: 1800  
 Service Participants: Defined Service Area V714



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	36,270	30,000	(6,270)
Taxes	195,197	219,383	24,186
<b>Total Revenues:</b>	<b>231,467</b>	<b>249,383</b>	<b>17,916</b>
<b>Expenditures</b>			
Administration	9,222	5,357	(3,865)
Capital and Equipment	24,000	22,100	(1,900)
Contracts and Agreements	0	5,750	5,750
Financing	16,156	16,155	(1)
Insurance	10,596	11,942	1,346
Legal	1,500	1,600	100
Maintenance and Repairs	21,700	20,259	(1,441)
Operations	1,300	1,300	0
Other Expense	2,695	1,000	(1,695)
Supplies	3,500	2,600	(900)
Transfers	36,900	36,000	(900)
Travel	5,000	5,160	160
Utilities	7,628	7,000	(628)
Wages and benefits	91,270	113,160	21,890
<b>Total Expenditures:</b>	<b>231,467</b>	<b>249,383</b>	<b>17,916</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

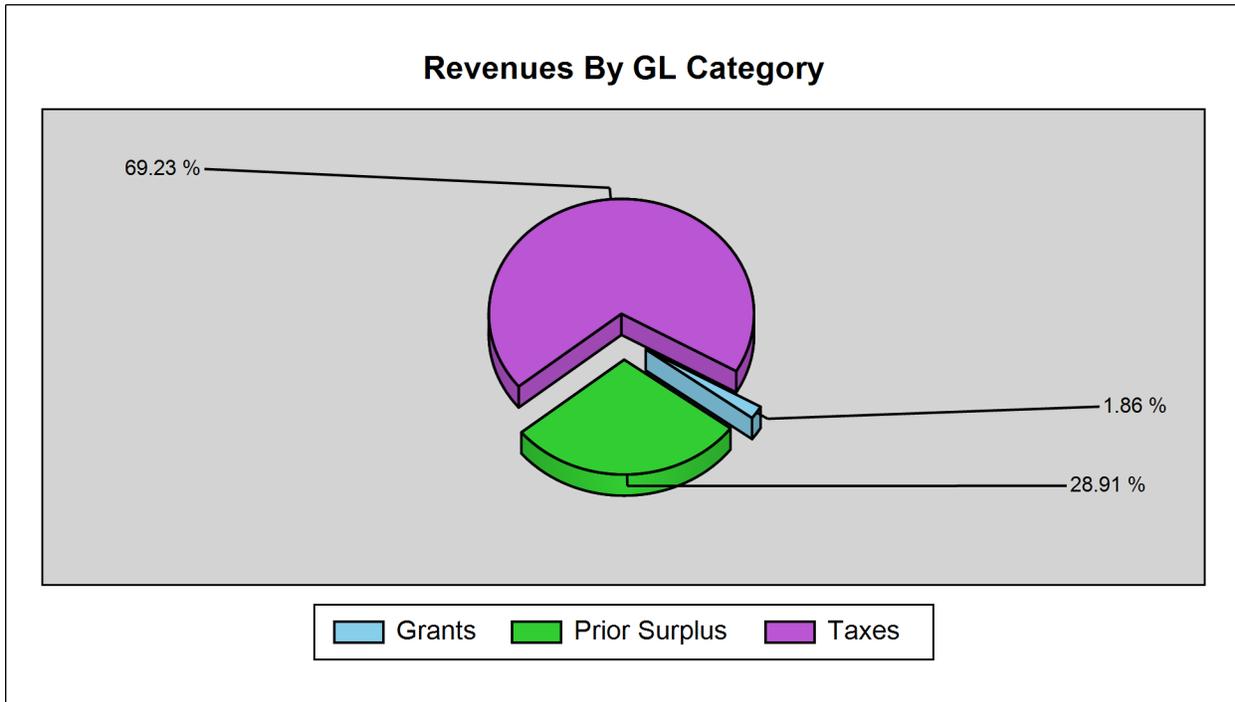
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE ANARCHIST MOUNTAIN  
 Dept Number: 1800  
 Service Participants: Defined Service Area V714



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	30,000	0	0	0	0
Taxes	219,383	261,552	259,147	256,129	258,936
<b>Total Revenues:</b>	<b>249,383</b>	<b>261,552</b>	<b>259,147</b>	<b>256,129</b>	<b>258,936</b>
<b>Expenditures</b>					
Administration	5,357	5,477	5,583	5,714	5,833
Capital and Equipment	22,100	22,321	22,544	22,771	22,997
Contracts and Agreements	5,750	11,500	5,750	0	0
Financing	16,155	16,155	16,155	16,155	16,155
Insurance	11,942	12,152	12,364	12,580	12,831
Legal	1,600	1,616	1,632	1,648	1,665
Maintenance and Repairs	20,259	20,462	20,666	20,873	21,082
Operations	1,300	1,313	1,326	1,339	1,353
Other Expense	1,000	1,010	1,020	1,030	1,041
Supplies	2,600	2,626	2,652	2,678	2,706
Transfers	36,000	36,360	36,724	37,091	37,462
Travel	5,160	5,212	5,264	5,316	5,370
Utilities	7,000	7,070	7,141	7,212	7,284
Wages and benefits	113,160	118,278	120,326	121,722	123,157
<b>Total Expenditures:</b>	<b>249,383</b>	<b>261,552</b>	<b>259,147</b>	<b>256,129</b>	<b>258,936</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	0	121	121
Prior Surplus	3,000	1,879	(1,121)
Taxes	3,500	4,500	1,000
<b>Total Revenues:</b>	<b>6,500</b>	<b>6,500</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	6,500	6,500	0
<b>Total Expenditures:</b>	<b>6,500</b>	<b>6,500</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

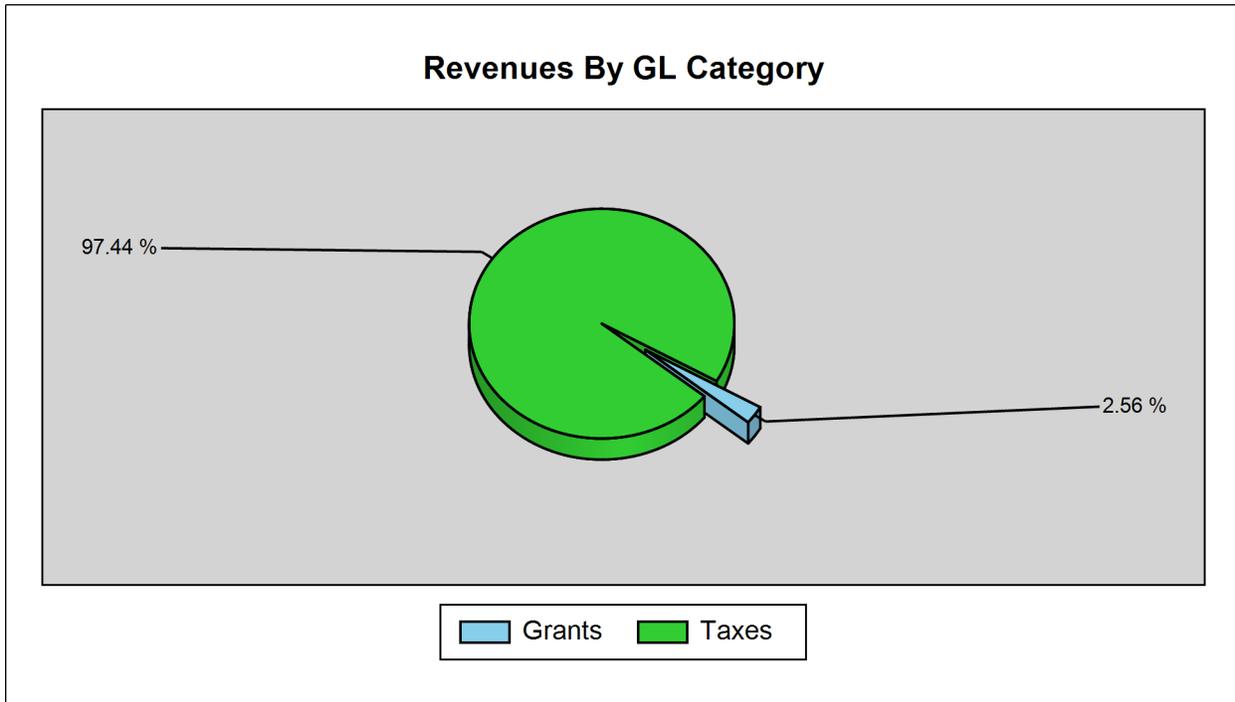
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA A  
 Dept Number: 7990  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	121	121	121	121	121
Prior Surplus	1,879	879	379	0	0
Taxes	4,500	5,500	6,000	6,379	6,379
<b>Total Revenues:</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>
<b>Expenditures</b>					
Grant in Aid	6,500	6,500	6,500	6,500	6,500
<b>Total Expenditures:</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	400	400	0
Taxes	15,224	15,225	1
<b>Total Revenues:</b>	<b>15,624</b>	<b>15,625</b>	<b>1</b>
<b>Expenditures</b>			
Administration	624	625	1
Contracts and Agreements	15,000	15,000	0
<b>Total Expenditures:</b>	<b>15,624</b>	<b>15,625</b>	<b>1</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: MUSEUM AREA A  
 Dept Number: 7860  
 Service Participants: Electoral Area A

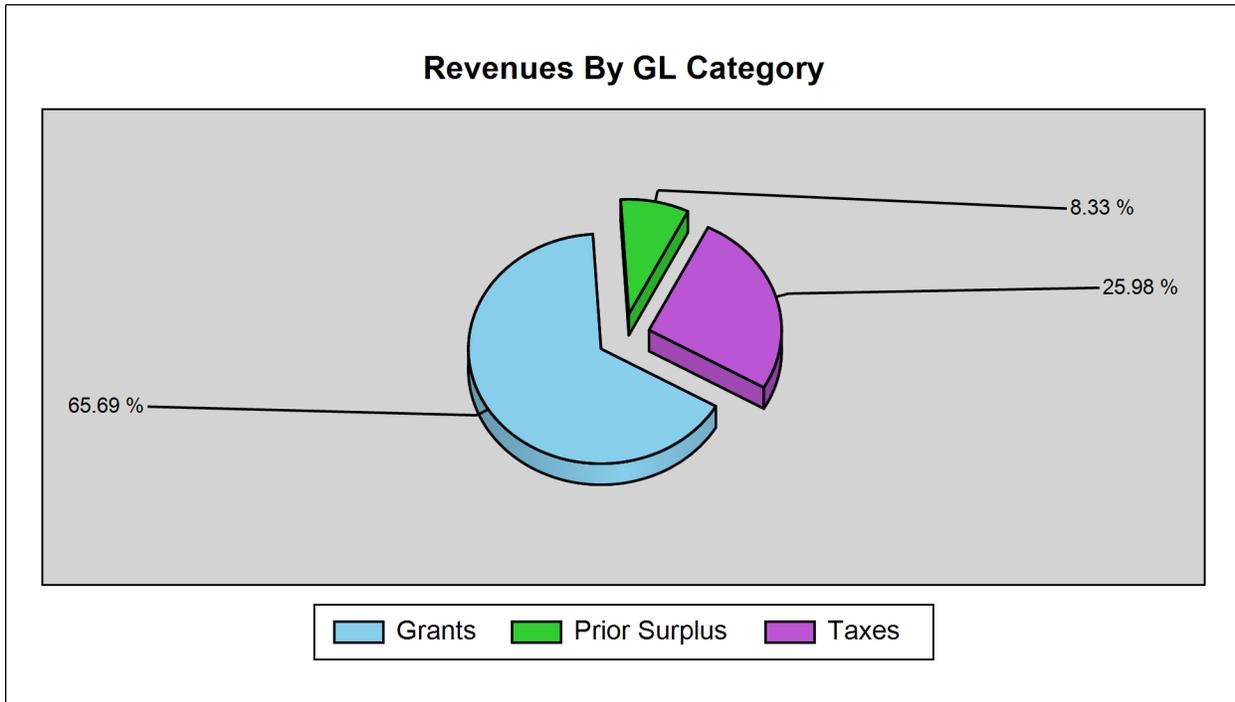


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	400	400	400	400	400
Taxes	15,225	15,236	15,247	15,258	15,271
<b>Total Revenues:</b>	<b>15,625</b>	<b>15,636</b>	<b>15,647</b>	<b>15,658</b>	<b>15,671</b>
<b>Expenditures</b>					
Administration	625	636	647	658	671
Contracts and Agreements	15,000	15,000	15,000	15,000	15,000
<b>Total Expenditures:</b>	<b>15,625</b>	<b>15,636</b>	<b>15,647</b>	<b>15,658</b>	<b>15,671</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OSOYOOS SEWER PROJECT AREA A  
 Dept Number: 3810  
 Service Participants: Specified Service Area P714 SRVA #47



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Grants	39,438	39,438	0
Prior Surplus	5,000	5,000	0
Taxes	15,600	15,601	1
<b>Total Revenues:</b>	<b>60,038</b>	<b>60,039</b>	<b>1</b>
<b>Expenditures</b>			
Administration	1,025	1,025	0
Financing	44,316	44,316	0
Transfers	14,697	14,698	1
<b>Total Expenditures:</b>	<b>60,038</b>	<b>60,039</b>	<b>1</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

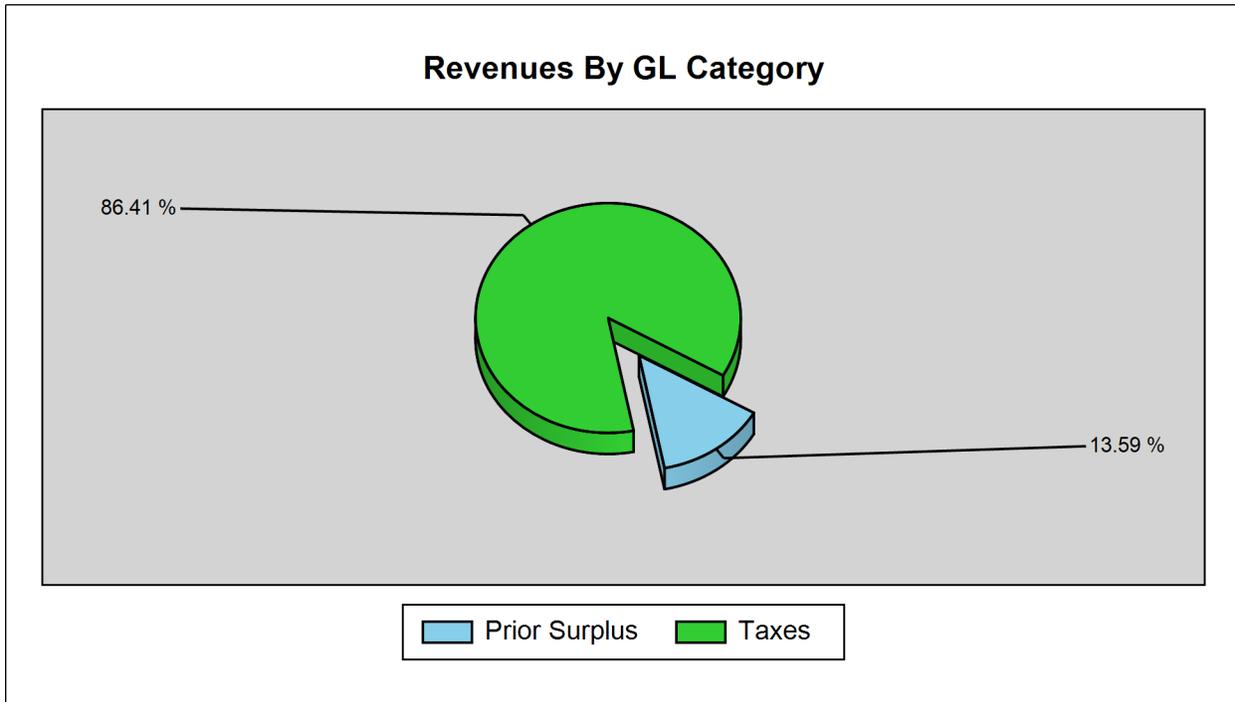
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OSOYOOS SEWER PROJECT AREA A  
 Dept Number: 3810  
 Service Participants: Specified Service Area P714 SRVA #47



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	39,438	39,438	39,438	39,438	39,438
Prior Surplus	5,000	5,000	5,000	5,000	5,000
Taxes	15,601	15,600	15,601	15,601	15,600
<b>Total Revenues:</b>	<b>60,039</b>	<b>60,038</b>	<b>60,039</b>	<b>60,039</b>	<b>60,038</b>
<b>Expenditures</b>					
Administration	1,025	1,043	1,061	1,080	1,102
Financing	44,316	44,316	44,316	44,316	44,316
Transfers	14,698	14,679	14,662	14,643	14,620
<b>Total Expenditures:</b>	<b>60,039</b>	<b>60,038</b>	<b>60,039</b>	<b>60,039</b>	<b>60,038</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	0	9,657	9,657
Taxes	70,309	61,420	(8,889)
<b>Total Revenues:</b>	<b>70,309</b>	<b>71,077</b>	<b>768</b>
<b>Expenditures</b>			
Administration	550	550	0
Contracts and Agreements	69,759	70,527	768
<b>Total Expenditures:</b>	<b>70,309</b>	<b>71,077</b>	<b>768</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION COMMISSION AREA A  
 Dept Number: 7510  
 Service Participants: Electoral Area A

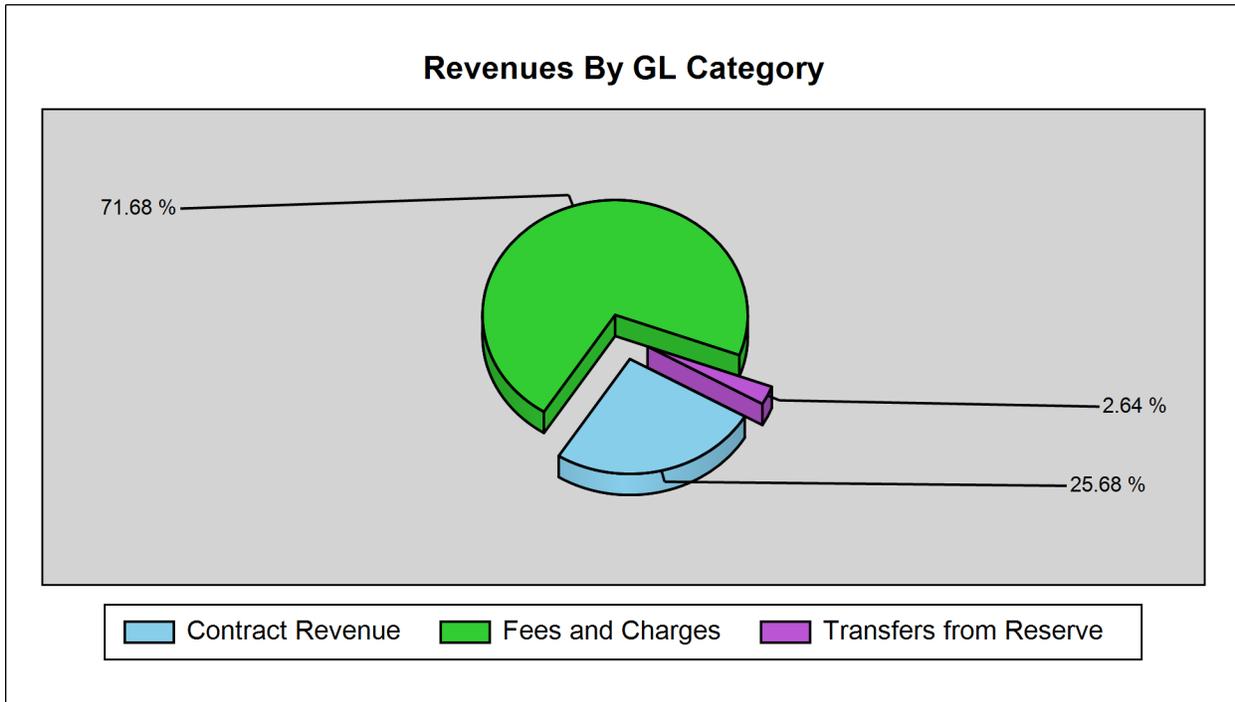


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	9,657	0	0	0	0
Taxes	61,420	71,863	72,657	72,667	72,679
<b>Total Revenues:</b>	<b>71,077</b>	<b>71,863</b>	<b>72,657</b>	<b>72,667</b>	<b>72,679</b>
<b>Expenditures</b>					
Administration	550	560	570	580	592
Contracts and Agreements	70,527	71,303	72,087	72,087	72,087
<b>Total Expenditures:</b>	<b>71,077</b>	<b>71,863</b>	<b>72,657</b>	<b>72,667</b>	<b>72,679</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREA A  
 Dept Number: 3520  
 Service Participants: Electoral Area A



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	41,000	41,000	0
Fees and Charges	112,800	114,425	1,625
Transfers from Reserve	2,343	4,213	1,870
<b>Total Revenues:</b>	<b>156,143</b>	<b>159,638</b>	<b>3,495</b>
<b>Expenditures</b>			
Administration	8,220	8,287	67
Advertising	2,561	2,600	39
Contracts and Agreements	90,078	92,804	2,726
Insurance	871	750	(121)
Legal	185	185	0
Operations	39,512	39,512	0
Supplies	230	230	0
Transfers	1,286	1,286	0
Travel	1,800	1,800	0
Wages and benefits	11,400	12,184	784
<b>Total Expenditures:</b>	<b>156,143</b>	<b>159,638</b>	<b>3,495</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

Service: RECYCLING/GARBAGE AREA A  
 Dept Number: 3520  
 Service Participants: Electoral Area A

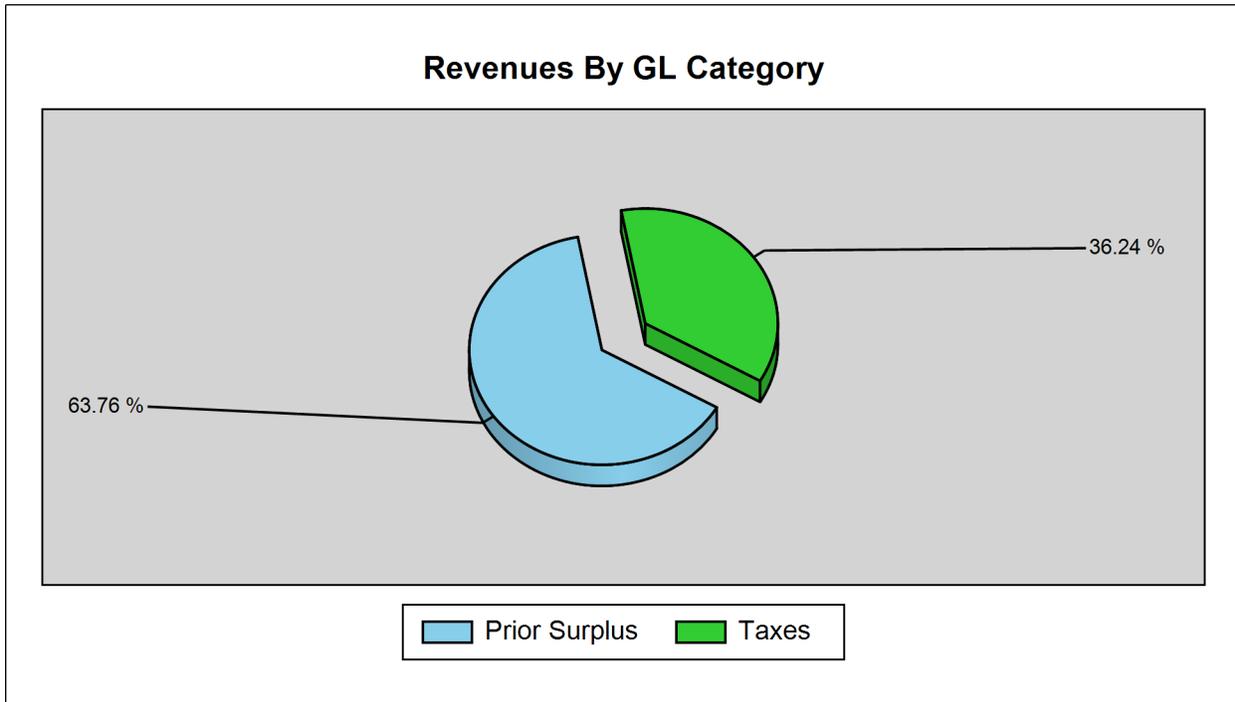


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	41,000	41,000	41,000	41,000	41,000
Fees and Charges	114,425	114,425	118,910	118,910	123,555
Transfers from Reserve	4,213	9,747	7,603	10,019	7,881
<b>Total Revenues:</b>	<b>159,638</b>	<b>165,172</b>	<b>167,513</b>	<b>169,929</b>	<b>172,436</b>
<b>Expenditures</b>					
Administration	8,287	8,464	8,625	8,818	8,900
Advertising	2,600	2,600	2,600	2,600	2,600
Contracts and Agreements	92,804	97,919	99,877	101,876	103,912
Insurance	750	763	776	790	934
Legal	185	185	185	185	185
Operations	39,512	39,512	39,512	39,512	39,512
Supplies	230	230	230	230	230
Transfers	1,286	1,286	1,286	1,286	1,286
Travel	1,800	1,800	1,800	1,800	1,800
Wages and benefits	12,184	12,413	12,622	12,832	13,077
<b>Total Expenditures:</b>	<b>159,638</b>	<b>165,172</b>	<b>167,513</b>	<b>169,929</b>	<b>172,436</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL AREA A  
 Dept Number: 3200  
 Service Participants: Specified Service Area E714



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	6,000	5,278	(722)
Taxes	3,000	3,000	0
<b>Total Revenues:</b>	<b>9,000</b>	<b>8,278</b>	<b>(722)</b>
<b>Expenditures</b>			
Administration	500	475	(25)
Contingency	2,000	1,000	(1,000)
Operations	4,000	5,000	1,000
Transfers	2,500	1,803	(697)
<b>Total Expenditures:</b>	<b>9,000</b>	<b>8,278</b>	<b>(722)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL AREA A  
 Dept Number: 3200  
 Service Participants: Specified Service Area E714

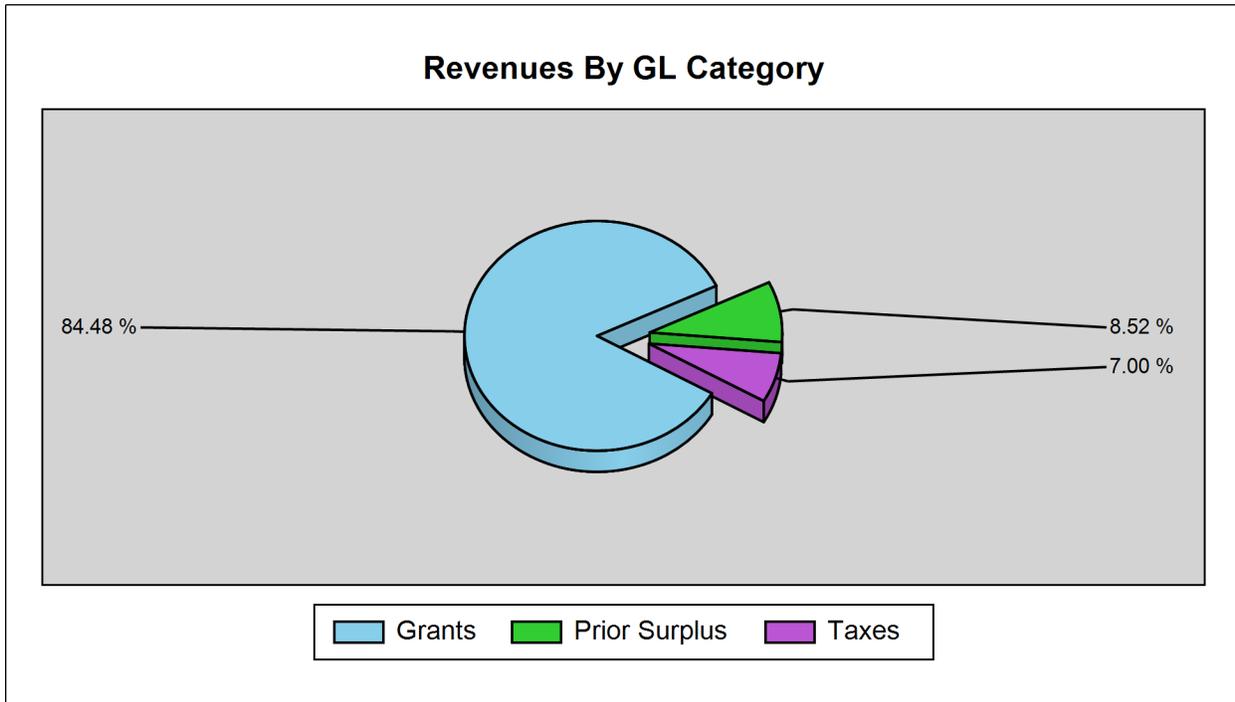


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	5,278	0	0	0	0
Taxes	3,000	6,485	6,495	6,505	6,515
<b>Total Revenues:</b>	<b>8,278</b>	<b>6,485</b>	<b>6,495</b>	<b>6,505</b>	<b>6,515</b>
<b>Expenditures</b>					
Administration	475	485	495	505	515
Contingency	1,000	1,000	1,000	1,000	1,000
Operations	5,000	5,000	5,000	5,000	5,000
Transfers	1,803	0	0	0	0
<b>Total Expenditures:</b>	<b>8,278</b>	<b>6,485</b>	<b>6,495</b>	<b>6,505</b>	<b>6,515</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA A  
 Dept Number: 0310  
 Service Participants: Electoral Area A



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Grants	300,000	198,210	(101,790)
Prior Surplus	15,000	20,000	5,000
Taxes	11,358	16,422	5,064
<b>Total Revenues:</b>	<b>326,358</b>	<b>234,632</b>	<b>(91,726)</b>
<b>Expenditures</b>			
Administration	1,312	1,378	66
Contingency	10,000	20,000	10,000
Contracts and Agreements	0	2,944	2,944
Grant Expense	300,000	198,210	(101,790)
Projects	5,623	400	(5,223)
Travel	6,000	6,000	0
Wages and benefits	3,423	5,700	2,277
<b>Total Expenditures:</b>	<b>326,358</b>	<b>234,632</b>	<b>(91,726)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA A  
 Dept Number: 0310  
 Service Participants: Electoral Area A

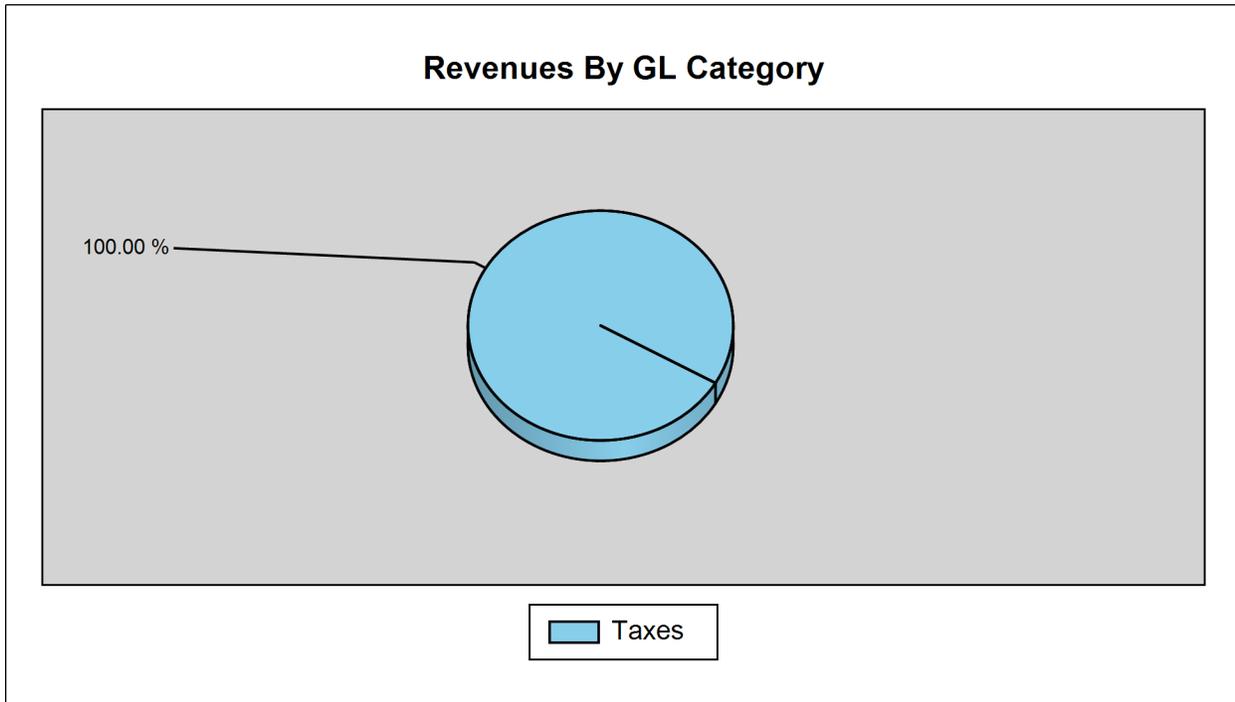


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	198,210	0	0	0	0
Prior Surplus	20,000	20,000	20,000	20,000	20,000
Taxes	16,422	13,617	13,744	13,877	14,027
<b>Total Revenues:</b>	<b>234,632</b>	<b>33,617</b>	<b>33,744</b>	<b>33,877</b>	<b>34,027</b>
<b>Expenditures</b>					
Administration	1,378	1,402	1,427	1,452	1,481
Contingency	20,000	20,000	20,000	20,000	20,000
Contracts and Agreements	2,944	0	0	0	0
Grant Expense	198,210	0	0	0	0
Projects	400	400	400	400	400
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	5,700	5,815	5,917	6,025	6,146
<b>Total Expenditures:</b>	<b>234,632</b>	<b>33,617</b>	<b>33,744</b>	<b>33,877</b>	<b>34,027</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: VICTIM SERVICES AREA A  
 Dept Number: 0415  
 Service Participants: ELECTORALAREA A



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	5,000	5,000	0
<b>Total Revenues:</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	5,000	5,000	0
<b>Total Expenditures:</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2018	2019	2020	2021	2022
<b>Revenues</b>					
Taxes	5,000	5,000	5,000	5,000	5,000
<b>Total Revenues:</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Expenditures</b>					
Contracts and Agreements	5,000	5,000	5,000	5,000	5,000
<b>Total Expenditures:</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “B”

• Area B Requisition		169
• Summary Information		170
• Area B Community Parks	7580	171
• Grant in Aid Area B	7930	173
• Recycling/ Garbage Pickup Area B	3530	175
• Rural Projects Area B	0320	177

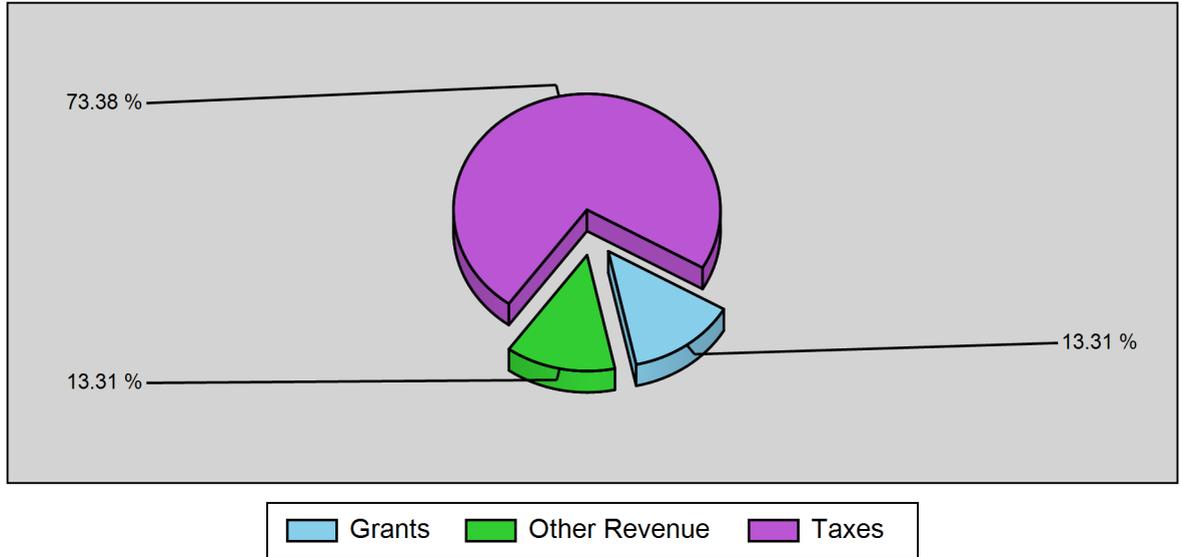
**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

<b>ELECTORAL AREA B (CAWSTON)</b>	<b>2018</b>	<b>2017</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 9,508	\$ 8,069	\$ 1,439	
ANIMAL CONTROL	3,475	3,304	171	
DESTRUCTION OF PESTS	76	66	10	
ELECTORAL AREA ADMINISTRATION	35,485	29,312	6,173	
ELECTORAL AREA PLANNING	25,655	23,816	1,839	
EMERGENCY PLANNING	1,686	1,318	368	
GENERAL GOVERNMENT	9,136	9,240	(104)	
HERITAGE (Subregional)	187	137	50	
ILLEGAL DUMPING	235	65	170	
NUISANCE CONTROL	188	188	0	
NOXIOUS WEEDS	346	302	44	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	264	264	(0)	
REGIONAL TRAILS	1,963	1,950	13	
SOLID WASTE MANAGEMENT PLAN	1,125	1,100	25	
STERILE INSECT RELEASE	1,523	1,521	2	
SUBDIVISION SERVICING	3,575	2,395	1,180	
<b>Subtotal</b>	<b>94,429</b>	<b>83,047</b>	<b>11,382</b>	<b>13.71%</b>
<b><u>Village &amp; Regional Director determine budget</u></b>				
ECONOMIC DEVELOPMENT	-	-	-	
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY	29,712	24,716	4,996	
REFUSE DISPOSAL - IMPR ONLY	63,162	63,563	(401)	
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,000	10,000	-	
SWIMMING POOL - IMPR ONLY	12,135	11,795	341	
<b>Subtotal</b>	<b>115,010</b>	<b>110,074</b>	<b>4,936</b>	<b>4.48%</b>
<b><u>Regional Director determines budget</u></b>				
COMMUNITY PARKS	38,594	20,842	17,752	
GRANT IN AID	5,284	5,123	161	
RURAL PROJECTS	20,427	17,737	2,690	
<b>Subtotal</b>	<b>64,305</b>	<b>43,702</b>	<b>20,603</b>	<b>47.14%</b>
<b>SUBTOTAL</b>	<b>273,744</b>	<b>236,823</b>	<b>36,921</b>	<b>15.59%</b>
<b><u>Service Areas</u></b>				
FIRE PROTECTION	150,717	124,568	26,149	
MOSQUITO CONTROL Impr. Only	40,969	30,488	10,481	
OKANAGAN REGIONAL LIBRARY	25,709	25,553	156	
STERILE INSECT RELEASE	129,477	123,010	6,467	
<b>Subtotal</b>	<b>346,872</b>	<b>303,619</b>	<b>43,253</b>	<b>14.25%</b>
<b>TOTAL</b>	<b>\$ 620,616</b>	<b>\$ 540,442</b>	<b>\$ 80,174</b>	<b>14.83%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 3.52</b>	<b>\$ 2.99</b>	<b>\$ 0.53</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 727.33</b>	<b>\$ 622.21</b>	<b>\$ 105.12</b>	<b>169</b>

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

AREA B	2018	2017	CHANGE	EXPLANATION
REGIONAL SERVICES	\$155,641	\$147,164	\$8,477	See Regional Services Summary Changes
RURAL SERVICES	\$134,944	\$114,934	\$20,010	See Rural Services Summary Changes
SHARED SERVICES	\$265,727	\$234,642	\$31,085	See Shared Services Summary Changes
AREA B COMMUNITY PARKS	\$38,594	\$20,842	\$17,752	additional staffing allocation
GRANT-IN AID AREA B	\$5,284	\$5,123	\$161	
ELECTORAL AREA B - RURAL PROJECTS	\$20,427	\$17,737	\$2,690	Prior year reliance on prior year surplus
	\$620,616	\$540,442	\$80,174	
<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				
RECYCLING/GARBAGE AREA B	\$59,000	\$58,750	\$250	

### Revenues By GL Category



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Grants	16,000	7,000	(9,000)
Other Revenue	4,400	7,000	2,600
Taxes	20,842	38,594	17,752
<b>Total Revenues:</b>	<b>41,242</b>	<b>52,594</b>	<b>11,352</b>
<b>Expenditures</b>			
Administration	638	670	32
Capital and Equipment	1,500	6,100	4,600
Contracts and Agreements	16,200	17,700	1,500
Grant Expense	16,000	7,000	(9,000)
Insurance	175	150	(25)
Supplies	2,300	2,400	100
Transfers	500	1,000	500
Travel	1,000	1,000	0
Wages and benefits	2,929	16,574	13,645
<b>Total Expenditures:</b>	<b>41,242</b>	<b>52,594</b>	<b>11,352</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>171</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: COMMUNITY PARKS AREA B  
 Dept Number: 7580  
 Service Participants: Electoral Area B

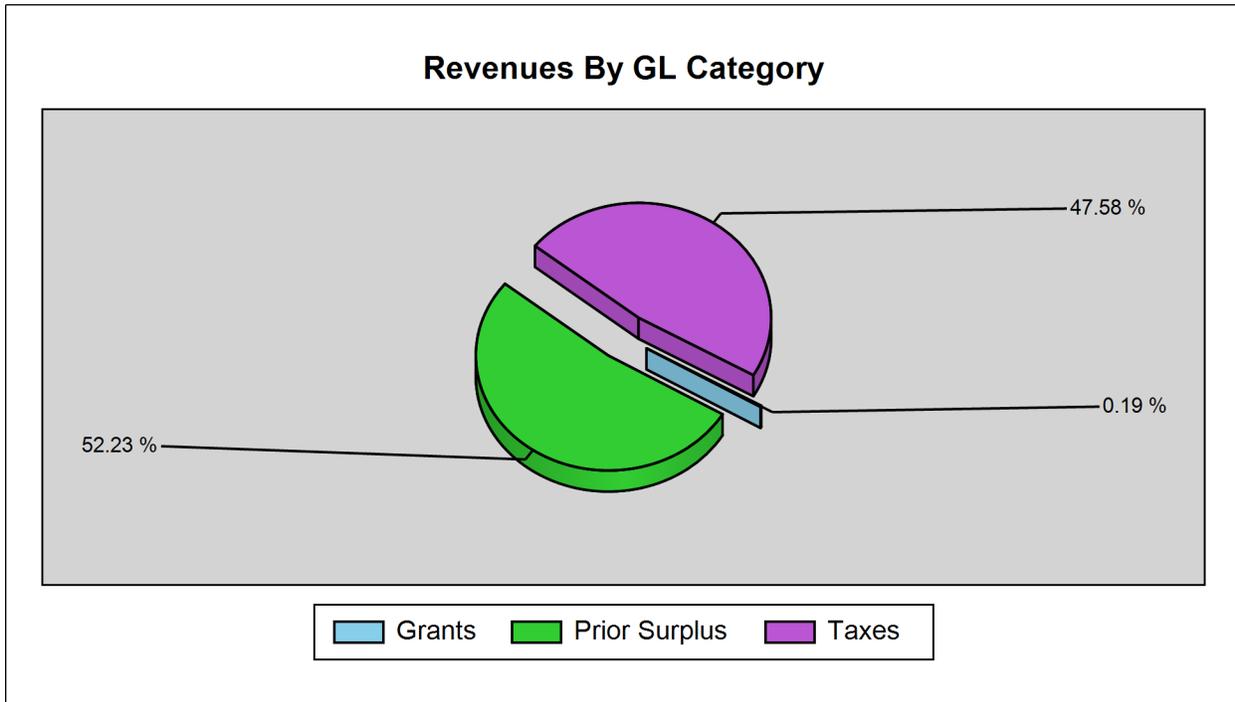


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	7,000	0	0	0	0
Other Revenue	7,000	0	0	0	0
Prior Surplus	0	0	0	0	0
Taxes	38,594	43,936	44,377	44,950	45,387
<b>Total Revenues:</b>	<b>52,594</b>	<b>43,936</b>	<b>44,377</b>	<b>44,950</b>	<b>45,387</b>
<b>Expenditures</b>					
Administration	670	682	694	706	692
Capital and Equipment	6,100	4,100	4,100	4,300	4,300
Contracts and Agreements	17,700	17,700	17,800	17,800	17,900
Grant Expense	7,000	0	0	0	0
Insurance	150	153	156	183	187
Supplies	2,400	2,400	2,400	2,400	2,400
Transfers	1,000	1,000	1,000	1,000	1,000
Travel	1,000	1,000	1,000	1,000	1,000
Wages and benefits	16,574	16,901	17,227	17,561	17,908
<b>Total Expenditures:</b>	<b>52,594</b>	<b>43,936</b>	<b>44,377</b>	<b>44,950</b>	<b>45,387</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA B  
 Dept Number: 7930  
 Service Participants: Electoral Area B



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Grants	0	21	21
Prior Surplus	8,000	5,800	(2,200)
Taxes	5,123	5,284	161
<b>Total Revenues:</b>	<b>13,123</b>	<b>11,105</b>	<b>(2,018)</b>
<b>Expenditures</b>			
Contracts and Agreements	2,000	2,000	0
Grant in Aid	11,000	9,000	(2,000)
Insurance	123	105	(18)
<b>Total Expenditures:</b>	<b>13,123</b>	<b>11,105</b>	<b>(2,018)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA B  
 Dept Number: 7930  
 Service Participants: Electoral Area B

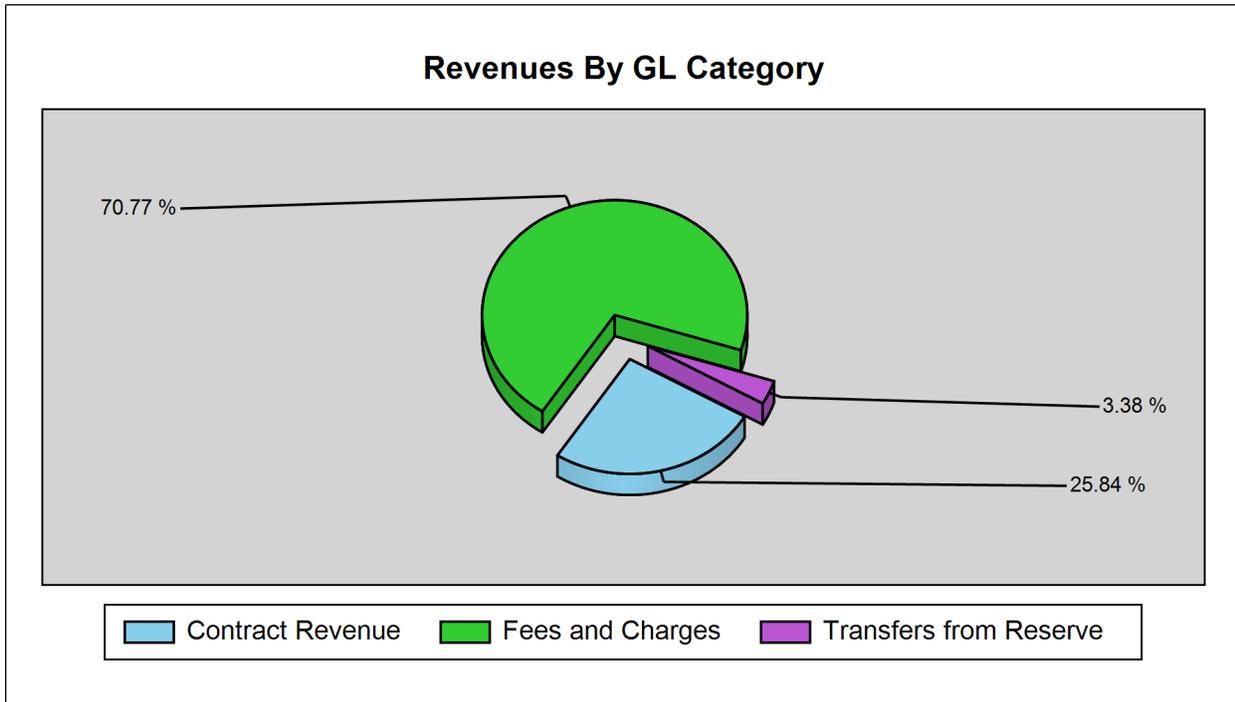


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	21	21	21	21	21
Prior Surplus	5,800	5,000	5,000	4,000	5,000
Taxes	5,284	5,086	5,088	5,090	5,092
<b>Total Revenues:</b>	<b>11,105</b>	<b>10,107</b>	<b>10,109</b>	<b>9,111</b>	<b>10,113</b>
<b>Expenditures</b>					
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
Grant in Aid	9,000	8,000	8,000	7,000	8,000
Insurance	105	107	109	111	113
<b>Total Expenditures:</b>	<b>11,105</b>	<b>10,107</b>	<b>10,109</b>	<b>9,111</b>	<b>10,113</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREA B  
 Dept Number: 3530  
 Service Participants: Electoral Area B



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	21,600	21,600	0
Fees and Charges	58,900	59,150	250
Transfers from Reserve	391	2,828	2,437
<b>Total Revenues:</b>	<b>80,891</b>	<b>83,578</b>	<b>2,687</b>
<b>Expenditures</b>			
Administration	4,427	4,556	129
Advertising	1,286	1,290	4
Contracts and Agreements	48,998	51,123	2,125
Insurance	436	375	(61)
Legal	101	110	9
Operations	18,056	18,056	0
Supplies	132	140	8
Transfers	638	640	2
Travel	890	890	0
Wages and benefits	5,927	6,398	471
<b>Total Expenditures:</b>	<b>80,891</b>	<b>83,578</b>	<b>2,687</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

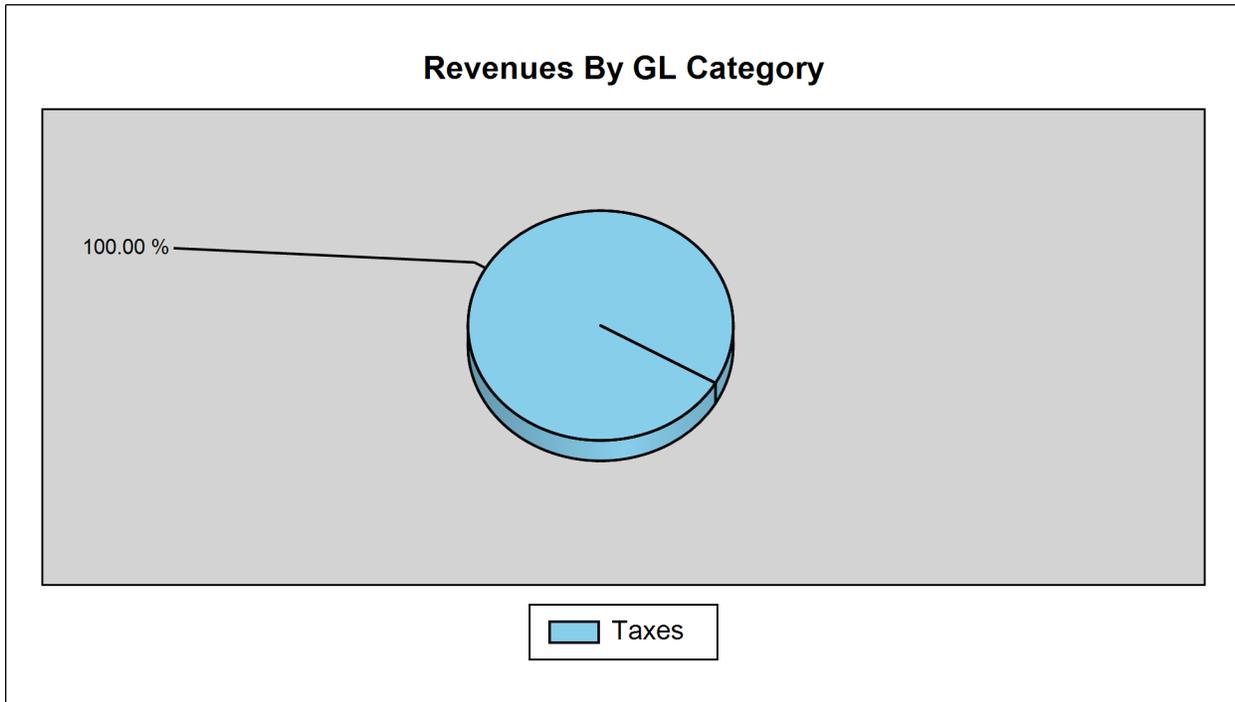
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREA B  
 Dept Number: 3530  
 Service Participants: Electoral Area B



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	21,600	21,600	21,600	21,600	21,600
Fees and Charges	59,150	59,150	61,510	61,510	63,870
Transfers from Reserve	2,828	7,038	5,985	7,332	6,266
<b>Total Revenues:</b>	<b>83,578</b>	<b>87,788</b>	<b>89,095</b>	<b>90,442</b>	<b>91,736</b>
<b>Expenditures</b>					
Administration	4,556	4,653	4,741	4,847	4,793
Advertising	1,290	1,290	1,290	1,290	1,290
Contracts and Agreements	51,123	55,108	56,210	57,334	58,481
Insurance	375	382	389	396	468
Legal	110	110	110	110	110
Operations	18,056	18,056	18,056	18,056	18,056
Supplies	140	140	140	140	140
Transfers	640	640	640	640	640
Travel	890	890	890	890	890
Wages and benefits	6,398	6,519	6,629	6,739	6,868
<b>Total Expenditures:</b>	<b>83,578</b>	<b>87,788</b>	<b>89,095</b>	<b>90,442</b>	<b>91,736</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	1,491	0	(1,491)
Taxes	17,737	20,427	2,690
<b>Total Revenues:</b>	<b>19,228</b>	<b>20,427</b>	<b>1,199</b>
<b>Expenditures</b>			
Administration	1,794	1,704	(90)
Advertising	500	500	0
Contingency	5,000	5,000	0
Contracts and Agreements	0	1,679	1,679
Travel	6,000	6,000	0
Wages and benefits	5,934	5,544	(390)
<b>Total Expenditures:</b>	<b>19,228</b>	<b>20,427</b>	<b>1,199</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA B  
 Dept Number: 0320  
 Service Participants: Electoral Area B



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	0	0	0	0	0
Taxes	20,427	18,889	19,018	19,155	19,310
<b>Total Revenues:</b>	<b>20,427</b>	<b>18,889</b>	<b>19,018</b>	<b>19,155</b>	<b>19,310</b>
<b>Expenditures</b>					
Administration	1,704	1,734	1,764	1,795	1,831
Advertising	500	500	500	500	500
Contingency	5,000	5,000	5,000	5,000	5,000
Contracts and Agreements	1,679	0	0	0	0
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	5,544	5,655	5,754	5,860	5,979
<b>Total Expenditures:</b>	<b>20,427</b>	<b>18,889</b>	<b>19,018</b>	<b>19,155</b>	<b>19,310</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## ELECTORAL AREA “C”

• Area C Requisition		180
• Summary Information		181
• Fire - Willowbrook	1500	182
• Gallagher Lake Sewer	3815	185
• Gallagher Lake Water	3975	187
• Grant in Aid Area C	7940	189
• Noise Bylaws Area C	2720	191
• Recycling/ Garbage Area C	3540	192
• Rural Projects Area C	0330	194
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• Victim Services Contribution Area C	0420	198
• Water – Loose Bay	3905	199
• Willowbrook Water	3930	201

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

**ELECTORAL AREA C  
(OLIVER RURAL)**

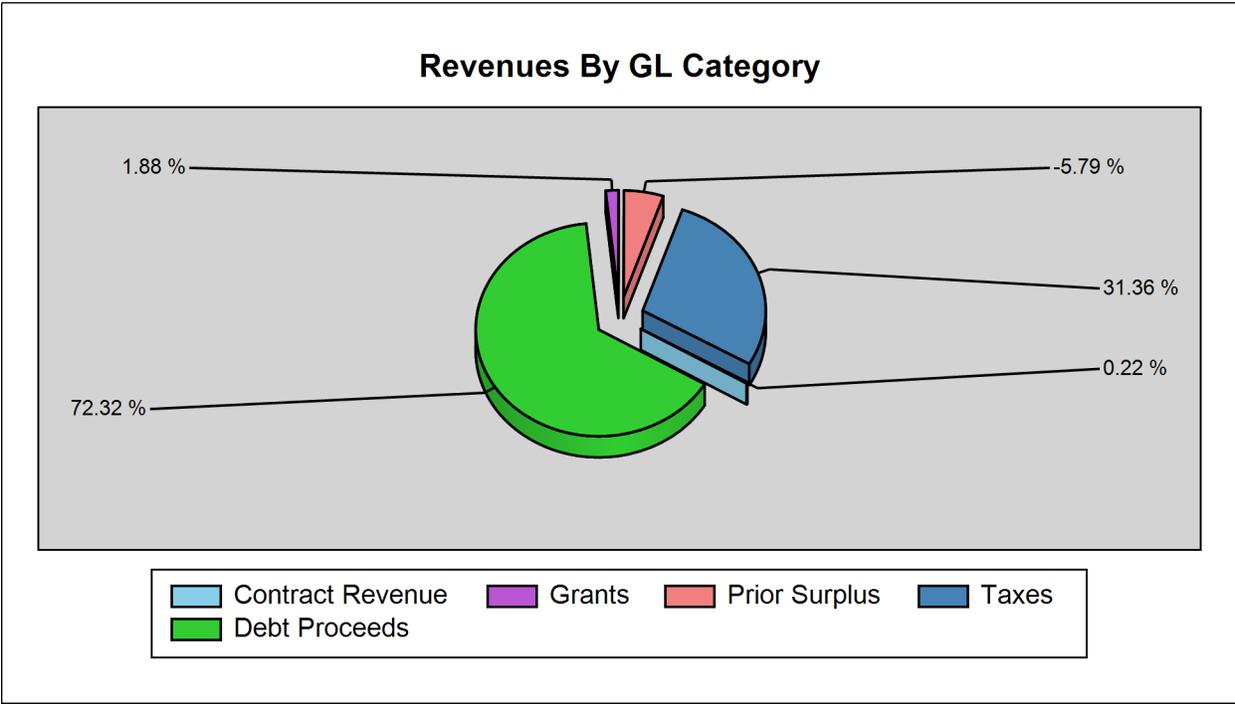
	<u>2018</u>	<u>2017</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 44,520	\$ 37,782	\$ 6,738	
ANIMAL CONTROL	17,219	16,370	849	
BUILDING INSPECTION	40,309	39,671	638	
DESTRUCTION OF PESTS	375	327	48	
SOLID WASTE MANAGEMENT PLAN	5,576	5,450	126	
ELECTORAL AREA ADMINISTRATION	175,818	145,233	30,585	
ELECTORAL AREA PLANNING	127,111	118,001	9,110	
EMERGENCY PLANNING	8,355	6,532	1,823	
EASTGATE SETTLEMENT	-	-	-	
ENVIRONMENTAL CONSERVATION	20,737	20,737	(0)	
GENERAL GOVERNMENT	45,267	45,783	(516)	
HERITAGE (Subregional)	926	677	249	
ILLEGAL DUMPING	1,166	320	846	
MOSQUITO CONTROL - Impr Only	56,212	27,051	29,161	
NOXIOUS WEEDS	1,715	1,497	218	
NUISANCE CONTROL	933	933	0	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,307	1,307	(0)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	1,249	2,722	(1,473)	
REGIONAL TRAILS	9,725	9,660	65	
SUBDIVISION SERVICING	17,711	11,865	5,846	
TRANSIT - SOUTH OKANAGAN	9,259	7,637	1,622	
<b>Subtotal</b>	<b>585,492</b>	<b>499,555</b>	<b>85,937</b>	<b>17.20%</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
ARENA	138,403	155,023	(16,620)	
PARKS	153,077	148,099	4,978	
POOL	96,812	90,780	6,032	
RECREATION HALL	69,705	72,108	(2,403)	
RECREATION PROGRAMS	62,498	64,543	(2,045)	
<b>Parks &amp; Recreation Subtotal</b>	<b>520,496</b>	<b>530,553</b>	<b>(10,057)</b>	<b>-1.90%</b>
REFUSE DISPOSAL	45,970	46,393	(423)	
HERITAGE GRANT	65,080	62,362	2,718	
ECONOMIC DEVELOPMENT	11,224	12,394	(1,170)	
VENABLES THEATRE SERVICE	49,154	46,415	2,739	
FRANK VENABLES AUDITORIUM	109,091	96,277	12,814	
<b>Subtotal</b>	<b>801,014</b>	<b>794,394</b>	<b>6,620</b>	<b>0.83%</b>
<b><u>Regional Director determines budget</u></b>				
GRANT IN AID	5,000	5,000	-	
HERITAGE CONSERVATION	-	-	-	
NOISE BYLAW AREA C	5,296	7,177	(1,881)	
RURAL PROJECTS	21,798	13,050	8,748	
UNTIDY/UNSIGHTLY PREMISES C	4,188	3,935	253	
OKAN REG LIBRARY-FURNISHINGS	-	-	-	
VICTIM SERVICES AREA C	5,000	5,000	-	
WATER SYSTEM - LOOSE BAY	16,329	15,896	433	
<b>Subtotal</b>	<b>57,611</b>	<b>50,058</b>	<b>7,553</b>	<b>15.09%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	30,391	29,333	1,058	
OKANAGAN REGIONAL LIBRARY	127,381	126,609	772	
STERILE INSECT RELEASE	103,366	98,631	4,735	
<b>Subtotal</b>	<b>261,138</b>	<b>254,573</b>	<b>6,565</b>	<b>2.58%</b>
<b>SUBTOTAL</b>	<b>1,705,255</b>	<b>1,598,580</b>	<b>106,675</b>	
<b><u>Service Areas</u></b>				
FIRE PROT-WILLOWBROOK-K(714)	216,807	69,319	147,488	
<b>TOTAL</b>	<b>\$ 1,922,062</b>	<b>\$ 1,667,899</b>	<b>\$ 254,163</b>	<b>15.24%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.64</b>	<b>\$ 2.28</b>	<b>\$ 0.36</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 727.51</b>	<b>\$ 635.58</b>	<b>\$ 91.93</b>	<b>180</b>

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

AREA C	2018	2017	CHANGE	EXPLANATION
REGIONAL SERVICES	\$284,493	\$269,001	\$15,492	See Regional Services Summary Changes
RURAL SERVICES	\$562,136	\$485,127	\$77,009	See Rural Services Summary Changes
SHARED SERVICES	\$801,014	\$794,394	\$6,620	See Shared Services Summary Changes
FIRE PROTECTION - WILLOWBROOK	\$216,807	\$69,319	\$147,488	Fire Services Master Plan
GRANT-IN AID - AREA C	\$5,000	\$5,000	\$0	
NOISE BYLAWS AREA C	\$5,296	\$7,177	-\$1,881	less reallocation of salaries
ELECTORAL AREA C - RURAL PROJECTS	\$21,798	\$13,050	\$8,748	additional staffing allocation relating to Gallaher Lake water/sewer project
UNSIGHTLY/UNTIDY PREMISES - AREA C	\$4,188	\$3,935	\$253	
VICTIM SERVICES AREA C	\$5,000	\$5,000	\$0	
WATER SYSTEM LOOSE BAY	\$16,329	\$15,896	\$433	
	\$1,922,062	\$1,667,899	\$254,163	

NON TAX SUPPORTED SERVICES - USER FEES				
GALLAGHER LAKE SEWER	\$32,842	\$31,011	\$1,831	increase in contract services
GALLAGHER LAKE WATER	\$52,321	\$51,025	\$1,296	increase in contract services
RECYCLING/GARBAGE AREA C	\$198,100	\$195,700	\$2,400	
WILLOWBROOK WATER	\$79,669	\$35,000	\$44,669	carrying over anticipated deficit of \$30k; resources required to operate the service

Service: FIRE WILLOWBROOK  
Dept Number: 1500  
Service Participants: Specified Service Area K714



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE WILLOWBROOK  
 Dept Number: 1500  
 Service Participants: Specified Service Area K714



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	1,518	1,542	24
Debt Proceeds	0	500,000	500,000
Grants	0	13,000	13,000
Prior Surplus	7,500	(40,000)	(47,500)
Taxes	69,319	216,807	147,488
<b>Total Revenues:</b>	<b>78,337</b>	<b>691,349</b>	<b>613,012</b>
<b>Expenditures</b>			
Administration	5,511	4,343	(1,168)
Capital and Equipment	5,450	545,337	539,887
Contracts and Agreements	0	5,750	5,750
Grant Expense	0	13,000	13,000
Insurance	7,641	7,310	(331)
Maintenance and Repairs	10,260	13,645	3,385
Operations	273	0	(273)
Other Expense	1,163	1,163	0
Supplies	2,948	2,800	(148)
Transfers	0	10,000	10,000
Utilities	4,799	5,050	251
Wages and benefits	40,292	82,951	42,659
<b>Total Expenditures:</b>	<b>78,337</b>	<b>691,349</b>	<b>613,012</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE WILLOWBROOK  
 Dept Number: 1500  
 Service Participants: Specified Service Area K714



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	1,542	1,573	1,604	1,628	1,661
Debt Proceeds	500,000	0	0	0	0
Grants	13,000	0	0	0	0
Prior Surplus	(40,000)	0	0	0	0
Taxes	216,807	204,772	200,734	190,501	192,768
<b>Total Revenues:</b>	<b>691,349</b>	<b>206,345</b>	<b>202,338</b>	<b>192,129</b>	<b>194,429</b>
<b>Expenditures</b>					
Administration	4,343	4,450	4,542	4,663	4,761
Capital and Equipment	545,337	18,537	18,537	18,537	18,537
Contracts and Agreements	5,750	11,500	5,750	0	0
Financing	0	33,607	33,607	33,607	33,607
Grant Expense	13,000	0	0	0	0
Insurance	7,310	7,439	7,569	7,701	8,272
Maintenance and Repairs	13,645	13,854	14,067	14,230	14,451
Other Expense	1,163	1,000	1,000	1,000	1,000
Supplies	2,800	2,800	2,800	2,800	2,800
Transfers	10,000	20,000	20,000	20,000	20,000
Utilities	5,050	5,050	5,050	5,050	5,050
Wages and benefits	82,951	88,108	89,416	84,541	85,951
<b>Total Expenditures:</b>	<b>691,349</b>	<b>206,345</b>	<b>202,338</b>	<b>192,129</b>	<b>194,429</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

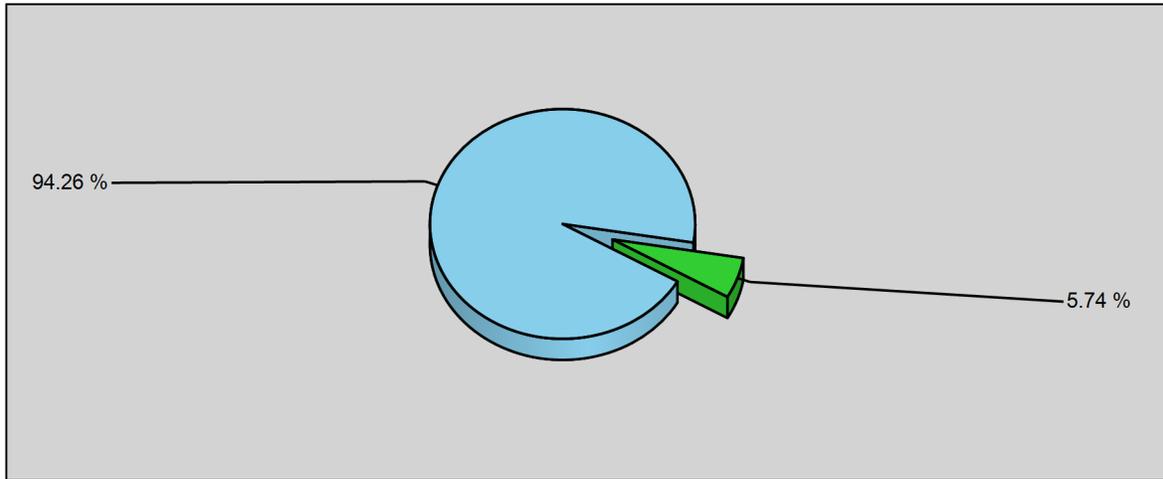
Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



Revenues By GL Category



■ Fees and Charges   
 ■ Prior Surplus

Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	31,011	32,842	1,831
Prior Surplus	0	2,000	2,000
<b>Total Revenues:</b>	<b>31,011</b>	<b>34,842</b>	<b>3,831</b>
<b>Expenditures</b>			
Administration	496	521	25
Contracts and Agreements	19,309	20,665	1,356
Insurance	565	480	(85)
Operations	450	450	0
Supplies	100	100	0
Transfers	2,000	1,359	(641)
Travel	1,250	1,250	0
Wages and benefits	6,841	10,017	3,176
<b>Total Expenditures:</b>	<b>31,011</b>	<b>34,842</b>	<b>3,831</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	32,842	32,842	36,208	38,018	39,919
Prior Surplus	2,000	0	0	0	0
Transfers from Reserve	0	2,160	75	0	0
<b>Total Revenues:</b>	<b>34,842</b>	<b>35,002</b>	<b>36,283</b>	<b>38,018</b>	<b>39,919</b>
<b>Expenditures</b>					
Administration	521	515	525	536	547
Contracts and Agreements	20,665	21,698	22,783	23,922	25,118
Insurance	480	490	499	509	520
Operations	450	450	450	450	450
Supplies	100	100	100	100	100
Transfers	1,359	293	294	689	1,169
Travel	1,250	1,250	1,250	1,250	1,250
Wages and benefits	10,017	10,206	10,382	10,562	10,765
<b>Total Expenditures:</b>	<b>34,842</b>	<b>35,002</b>	<b>36,283</b>	<b>38,018</b>	<b>39,919</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

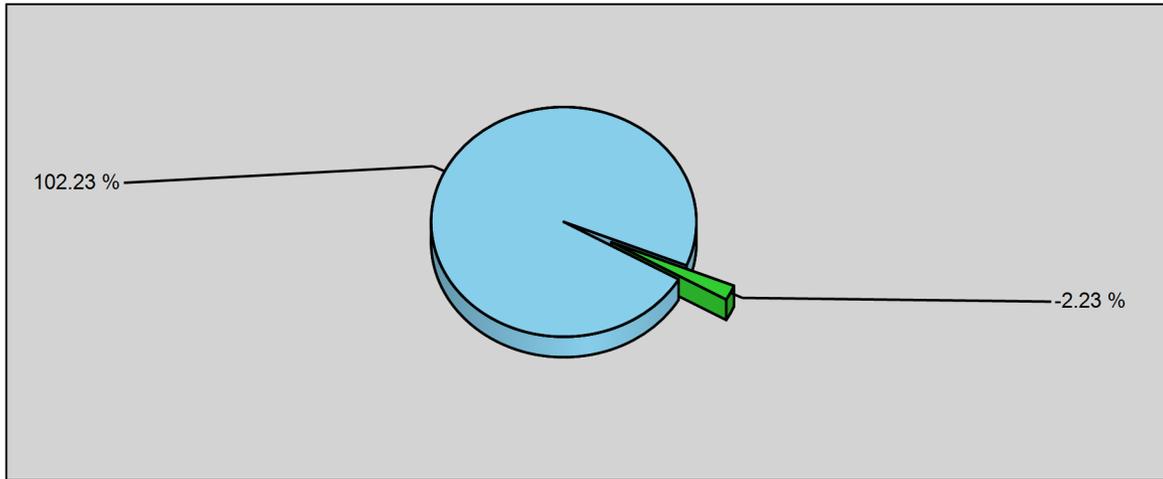
Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



Revenues By GL Category



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	51,025	52,321	1,296
Prior Surplus	(2,500)	(1,140)	1,360
<b>Total Revenues:</b>	<b>48,525</b>	<b>51,181</b>	<b>2,656</b>
<b>Expenditures</b>			
Administration	462	485	23
Contracts and Agreements	28,550	33,218	4,668
Insurance	565	500	(65)
Operations	1,550	1,675	125
Supplies	250	250	0
Transfers	0	993	993
Travel	1,000	1,000	0
Wages and benefits	16,148	13,060	(3,088)
<b>Total Expenditures:</b>	<b>48,525</b>	<b>51,181</b>	<b>2,656</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53

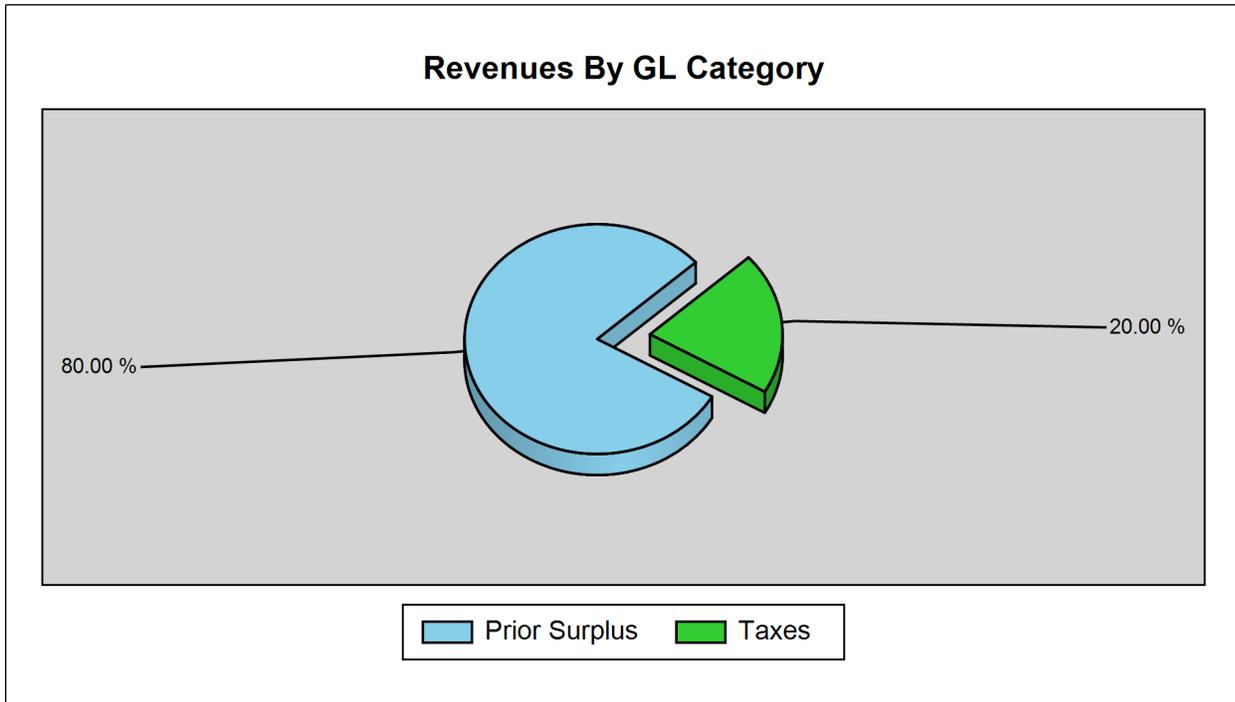


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	52,321	54,465	56,147	58,255	60,489
Prior Surplus	(1,140)	0	0	0	0
<b>Total Revenues:</b>	<b>51,181</b>	<b>54,465</b>	<b>56,147</b>	<b>58,255</b>	<b>60,489</b>
<b>Expenditures</b>					
Administration	485	490	495	500	509
Contracts and Agreements	33,218	34,879	36,623	38,454	40,377
Insurance	500	510	520	531	541
Operations	1,675	1,700	1,725	1,750	1,775
Supplies	250	250	250	250	250
Transfers	993	2,327	1,994	1,995	1,995
Travel	1,000	1,000	1,000	1,000	1,000
Wages and benefits	13,060	13,309	13,540	13,775	14,042
<b>Total Expenditures:</b>	<b>51,181</b>	<b>54,465</b>	<b>56,147</b>	<b>58,255</b>	<b>60,489</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA C  
 Dept Number: 7940  
 Service Participants: Electoral Area C



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	25,000	20,000	(5,000)
Taxes	5,000	5,000	0
<b>Total Revenues:</b>	<b>30,000</b>	<b>25,000</b>	<b>(5,000)</b>
<b>Expenditures</b>			
Grant in Aid	30,000	25,000	(5,000)
<b>Total Expenditures:</b>	<b>30,000</b>	<b>25,000</b>	<b>(5,000)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

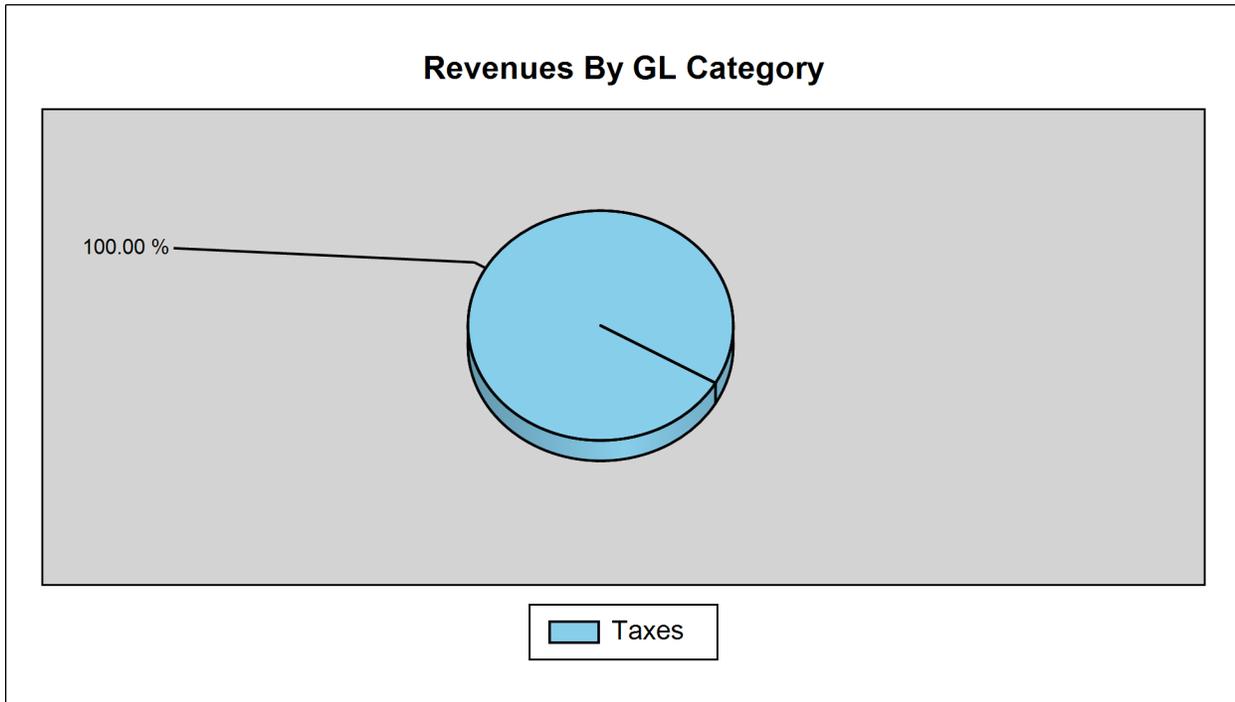
**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

Service: GRANT IN AID AREA C  
 Dept Number: 7940  
 Service Participants: Electoral Area C



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	20,000	15,000	10,000	5,000	5,000
Taxes	5,000	5,000	5,000	5,000	5,000
<b>Total Revenues:</b>	<b>25,000</b>	<b>20,000</b>	<b>15,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Grant in Aid	25,000	20,000	15,000	10,000	10,000
<b>Total Expenditures:</b>	<b>25,000</b>	<b>20,000</b>	<b>15,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	7,177	5,296	(1,881)
<b>Total Revenues:</b>	<b>7,177</b>	<b>5,296</b>	<b>(1,881)</b>
<b>Expenditures</b>			
Operations	7,177	5,296	(1,881)
<b>Total Expenditures:</b>	<b>7,177</b>	<b>5,296</b>	<b>(1,881)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	5,296	5,660	5,763	5,873	5,991
<b>Total Revenues:</b>	<b>5,296</b>	<b>5,660</b>	<b>5,763</b>	<b>5,873</b>	<b>5,991</b>
<b>Expenditures</b>					
Operations	5,296	5,660	5,763	5,873	5,991
<b>Total Expenditures:</b>	<b>5,296</b>	<b>5,660</b>	<b>5,763</b>	<b>5,873</b>	<b>5,991</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

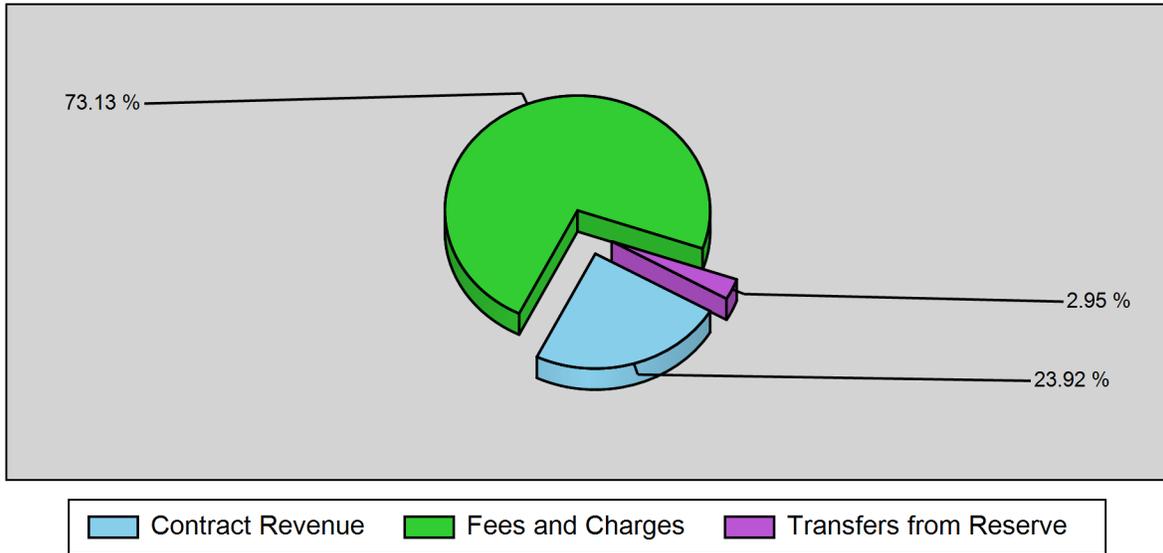
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREA C  
 Dept Number: 3540  
 Service Participants: Electoral Area C



**Revenues By GL Category**



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	64,800	64,806	6
Fees and Charges	195,700	198,100	2,400
Transfers from Reserve	3,464	7,980	4,516
<b>Total Revenues:</b>	<b>263,964</b>	<b>270,886</b>	<b>6,922</b>
<b>Expenditures</b>			
Administration	12,888	13,298	410
Advertising	4,353	4,400	47
Contracts and Agreements	161,332	166,617	5,285
Insurance	1,306	1,150	(156)
Legal	314	314	0
Operations	60,896	60,896	0
Supplies	425	425	0
Transfers	2,192	2,192	0
Travel	3,012	3,012	0
Wages and benefits	17,246	18,582	1,336
<b>Total Expenditures:</b>	<b>263,964</b>	<b>270,886</b>	<b>6,922</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREA C  
 Dept Number: 3540  
 Service Participants: Electoral Area C

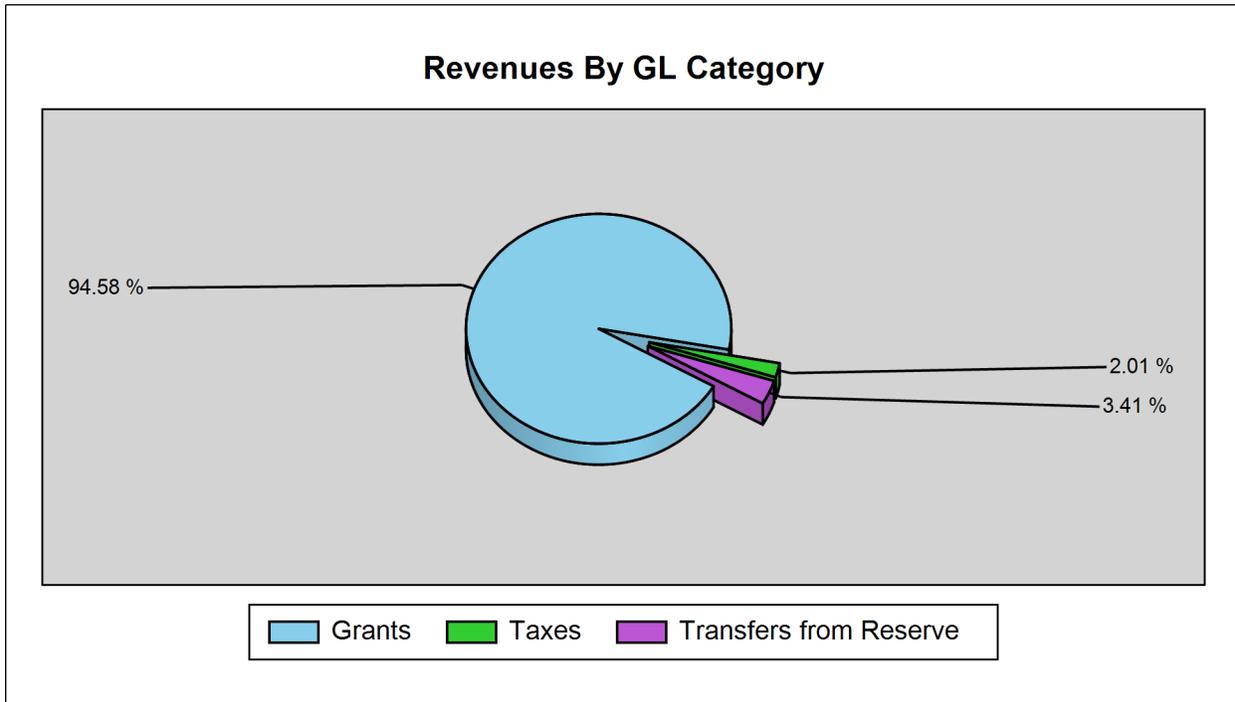


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	64,806	64,858	64,879	64,949	64,946
Fees and Charges	198,100	197,740	204,785	204,785	211,830
Transfers from Reserve	7,980	17,336	14,365	18,515	15,481
<b>Total Revenues:</b>	<b>270,886</b>	<b>279,934</b>	<b>284,029</b>	<b>288,249</b>	<b>292,257</b>
<b>Expenditures</b>					
Administration	13,298	13,582	13,841	14,151	13,959
Advertising	4,400	4,400	4,400	4,400	4,400
Contracts and Agreements	166,617	175,009	178,510	182,080	185,721
Insurance	1,150	1,170	1,190	1,211	1,400
Legal	314	314	314	314	314
Operations	60,896	60,896	60,896	60,896	60,896
Supplies	425	425	425	425	425
Transfers	2,192	2,192	2,192	2,192	2,192
Travel	3,012	3,012	3,012	3,012	3,012
Wages and benefits	18,582	18,934	19,249	19,568	19,938
<b>Total Expenditures:</b>	<b>270,886</b>	<b>279,934</b>	<b>284,029</b>	<b>288,249</b>	<b>292,257</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA C  
 Dept Number: 0330  
 Service Participants: Electoral Area C



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Grants	1,027,118	1,025,996	(1,122)
Prior Surplus	7,000	0	(7,000)
Taxes	13,050	21,798	8,748
Transfers from Reserve	10,000	37,000	27,000
<b>Total Revenues:</b>	<b>1,057,168</b>	<b>1,084,794</b>	<b>27,626</b>
<b>Expenditures</b>			
Administration	3,577	3,398	(179)
Advertising	1,000	1,000	0
Contingency	10,000	32,000	22,000
Contracts and Agreements	0	2,028	2,028
Grant Expense	1,022,735	1,025,996	3,261
Projects	8,203	400	(7,803)
Travel	6,000	6,000	0
Wages and benefits	5,653	13,972	8,319
<b>Total Expenditures:</b>	<b>1,057,168</b>	<b>1,084,794</b>	<b>27,626</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

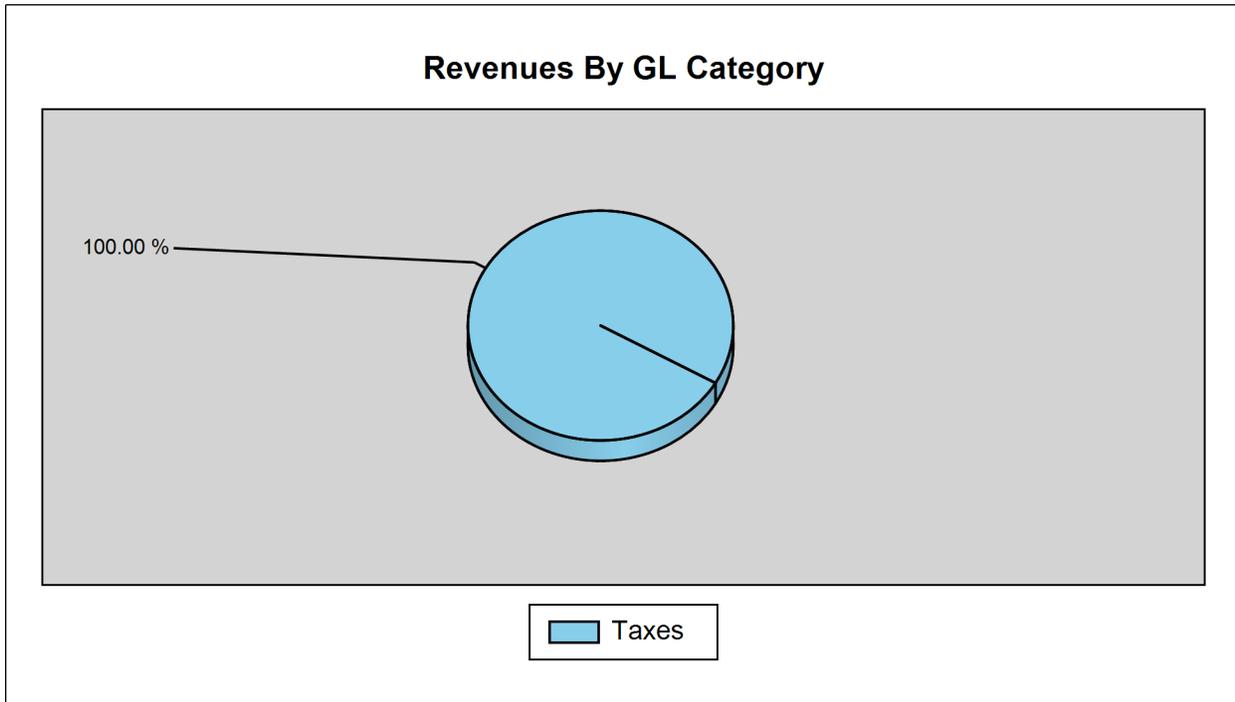
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA C  
 Dept Number: 0330  
 Service Participants: Electoral Area C



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	1,025,996	0	0	0	0
Prior Surplus	0	0	0	0	0
Taxes	21,798	25,108	25,419	25,741	26,109
Transfers from Reserve	37,000	5,000	5,000	5,000	5,000
<b>Total Revenues:</b>	<b>1,084,794</b>	<b>30,108</b>	<b>30,419</b>	<b>30,741</b>	<b>31,109</b>
<b>Expenditures</b>					
Administration	3,398	3,457	3,517	3,579	3,651
Advertising	1,000	1,000	1,000	1,000	1,000
Contingency	32,000	5,000	5,000	5,000	5,000
Contracts and Agreements	2,028	0	0	0	0
Grant Expense	1,025,996	0	0	0	0
Projects	400	400	400	400	400
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	13,972	14,251	14,502	14,762	15,058
<b>Total Expenditures:</b>	<b>1,084,794</b>	<b>30,108</b>	<b>30,419</b>	<b>30,741</b>	<b>31,109</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,935	4,188	253
<b>Total Revenues:</b>	<b>3,935</b>	<b>4,188</b>	<b>253</b>
<b>Expenditures</b>			
Operations	2,925	3,178	253
Transfers	1,010	1,010	0
<b>Total Expenditures:</b>	<b>3,935</b>	<b>4,188</b>	<b>253</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA C  
 Dept Number: 2620  
 Service Participants: Electoral Area C

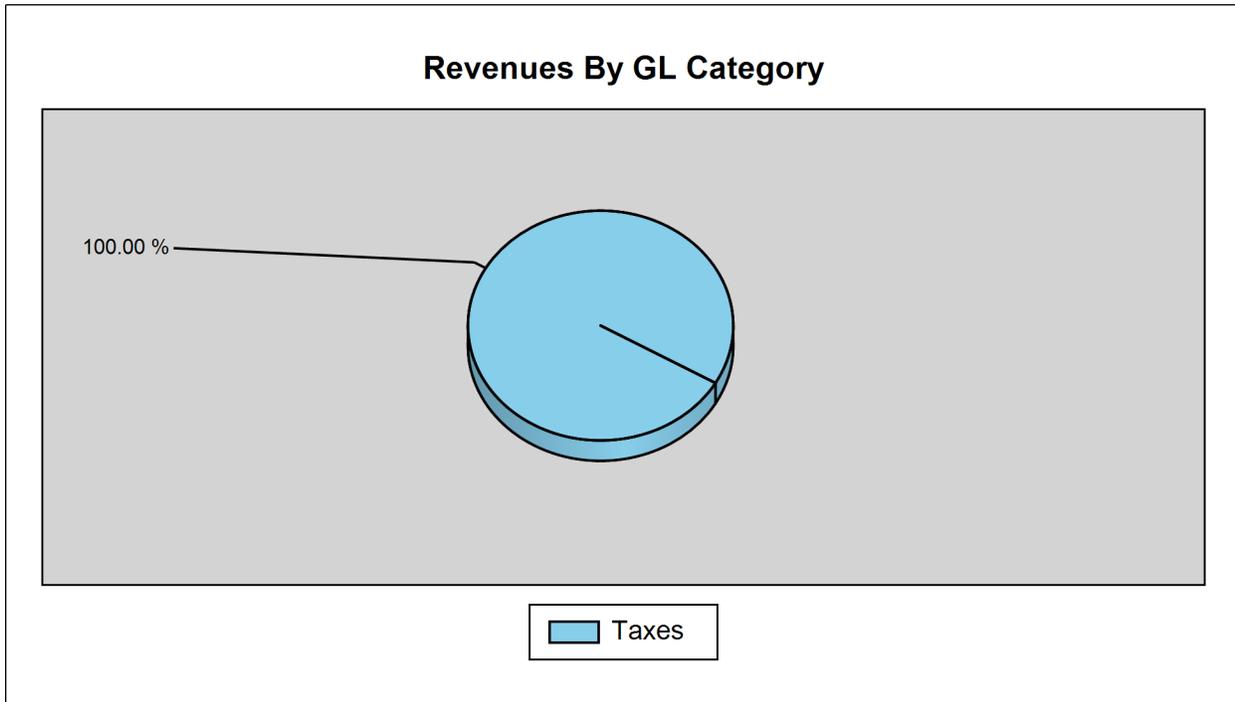


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	4,188	4,406	4,468	4,534	4,604
<b>Total Revenues:</b>	<b>4,188</b>	<b>4,406</b>	<b>4,468</b>	<b>4,534</b>	<b>4,604</b>
<b>Expenditures</b>					
Operations	3,178	3,396	3,458	3,524	3,594
Transfers	1,010	1,010	1,010	1,010	1,010
<b>Total Expenditures:</b>	<b>4,188</b>	<b>4,406</b>	<b>4,468</b>	<b>4,534</b>	<b>4,604</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: VICTIM SERVICES AREA C  
 Dept Number: 0420  
 Service Participants: ELECTORAL AREA C



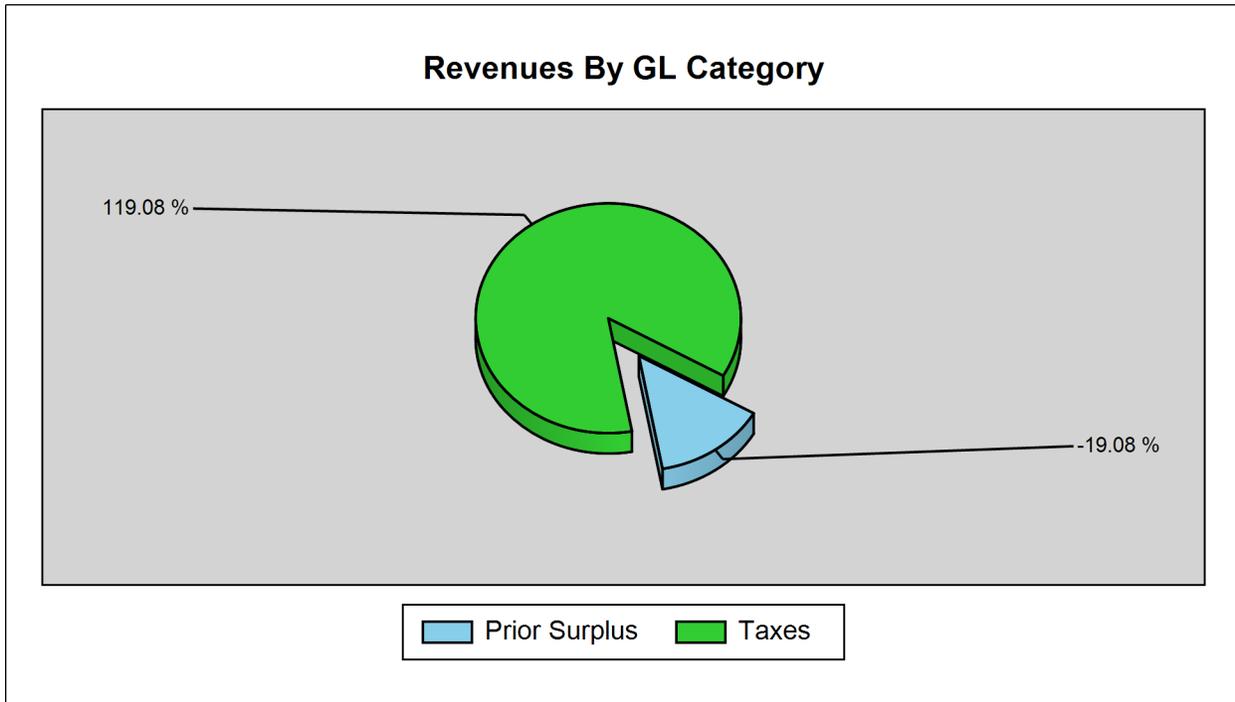
Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	5,000	5,000	0
<b>Total Revenues:</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	5,000	5,000	0
<b>Total Expenditures:</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2018	2019	2020	2021	2022
<b>Revenues</b>					
Taxes	5,000	5,000	5,000	5,000	5,000
<b>Total Revenues:</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Expenditures</b>					
Contracts and Agreements	5,000	5,000	5,000	5,000	5,000
<b>Total Expenditures:</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WATER SYSTEM - LOOSE BAY  
 Dept Number: 3905  
 Service Participants: Electoral Area C



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	(2,616)	(2,616)
Taxes	15,896	16,329	433
<b>Total Revenues:</b>	<b>15,896</b>	<b>13,713</b>	<b>(2,183)</b>
<b>Expenditures</b>			
Administration	0	636	636
Operations	2,750	3,000	250
Transfers	0	1,000	1,000
Travel	0	500	500
Utilities	0	1,000	1,000
Wages and benefits	13,146	7,577	(5,569)
<b>Total Expenditures:</b>	<b>15,896</b>	<b>13,713</b>	<b>(2,183)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WATER SYSTEM - LOOSE BAY  
 Dept Number: 3905  
 Service Participants: Electoral Area C

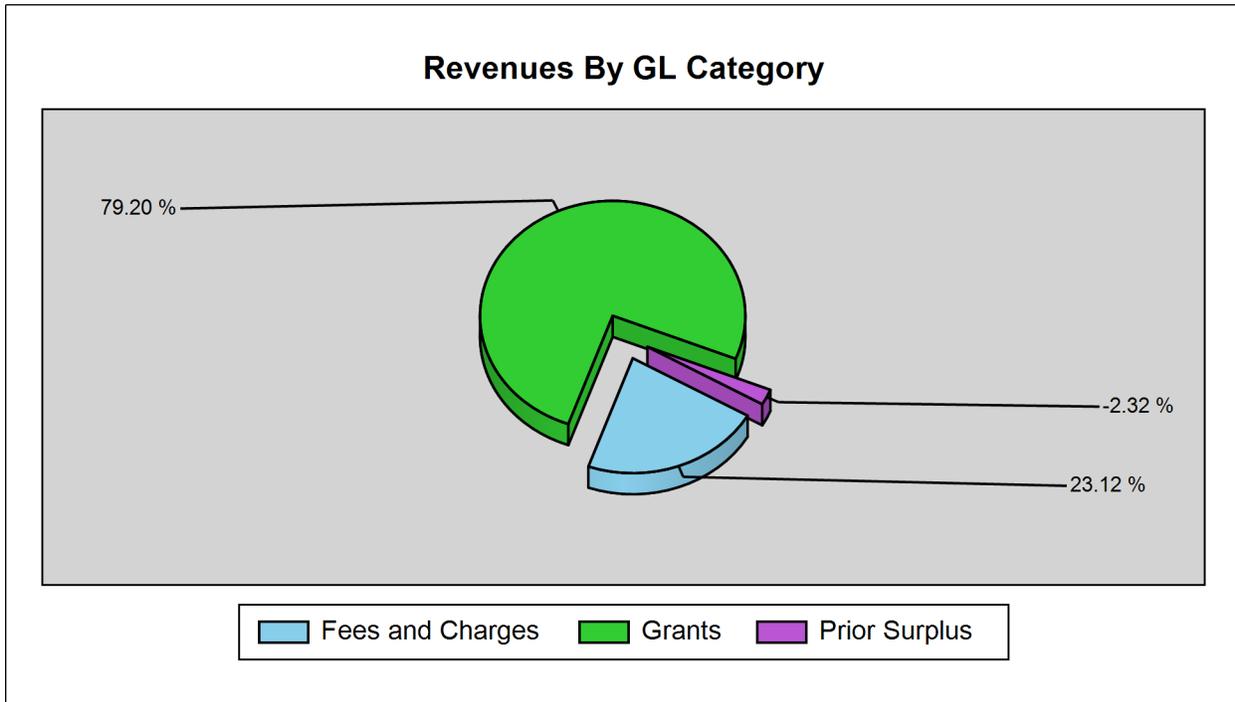


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	(2,616)	0	0	0	0
Taxes	16,329	13,919	14,110	14,304	14,518
<b>Total Revenues:</b>	<b>13,713</b>	<b>13,919</b>	<b>14,110</b>	<b>14,304</b>	<b>14,518</b>
<b>Expenditures</b>					
Administration	636	640	645	650	655
Operations	3,000	3,050	3,100	3,150	3,200
Transfers	1,000	1,000	1,000	1,000	1,000
Travel	500	500	500	500	500
Utilities	1,000	1,000	1,000	1,000	1,000
Wages and benefits	7,577	7,729	7,865	8,004	8,163
<b>Total Expenditures:</b>	<b>13,713</b>	<b>13,919</b>	<b>14,110</b>	<b>14,304</b>	<b>14,518</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WILLOWBROOK WATER  
 Dept Number: 3930  
 Service Participants: Specified Service ARea



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	35,000	79,669	44,669
Grants	21,912	272,885	250,973
Prior Surplus	0	(8,000)	(8,000)
<b>Total Revenues:</b>	<b>56,912</b>	<b>344,554</b>	<b>287,642</b>
<b>Expenditures</b>			
Administration	1,500	1,625	125
Advertising	0	100	100
Amortization	0	150	150
Consultants	0	250	250
Grant Expense	0	240,432	240,432
Insurance	0	1,140	1,140
Legal	250	250	0
Operations	39,013	17,300	(21,713)
Transfers	0	39,100	39,100
Travel	250	950	700
Utilities	0	7,000	7,000
Wages and benefits	15,899	36,257	20,358
<b>Total Expenditures:</b>	<b>56,912</b>	<b>344,554</b>	<b>287,642</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WILLOWBROOK WATER  
 Dept Number: 3930  
 Service Participants: Specified Service ARea



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	79,669	74,059	75,023	76,031	77,120
Grants	272,885	0	0	0	0
Prior Surplus	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
<b>Total Revenues:</b>	<b>344,554</b>	<b>66,059</b>	<b>67,023</b>	<b>68,031</b>	<b>69,120</b>
<b>Expenditures</b>					
Administration	1,625	1,660	1,690	1,729	1,760
Advertising	100	100	100	100	100
Amortization	150	150	150	150	150
Consultants	250	250	250	250	250
Grant Expense	240,432	0	0	0	0
Insurance	1,140	1,162	1,186	1,210	1,234
Legal	250	250	250	250	250
Operations	17,300	17,400	17,500	17,600	17,700
Transfers	39,100	0	0	0	0
Travel	950	965	980	996	1,012
Utilities	7,000	7,140	7,283	7,429	7,578
Wages and benefits	36,257	36,982	37,634	38,317	39,086
<b>Total Expenditures:</b>	<b>344,554</b>	<b>66,059</b>	<b>67,023</b>	<b>68,031</b>	<b>69,120</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “D”

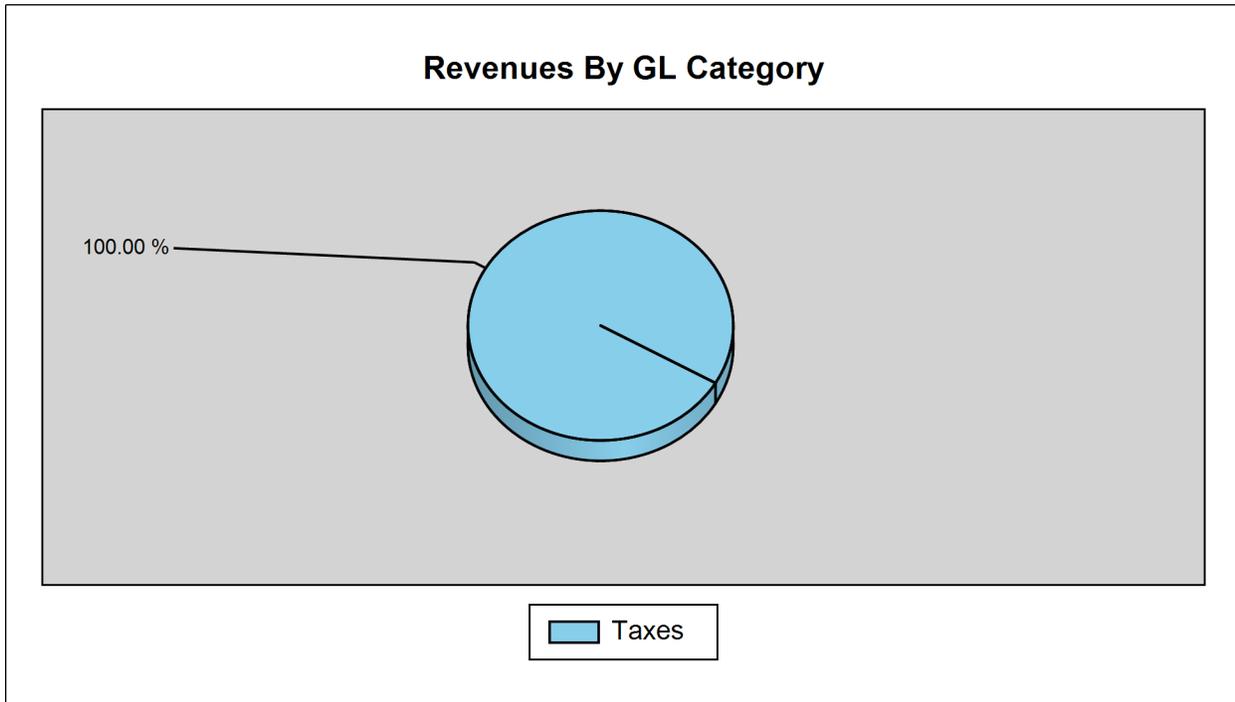
• Area D Requisition		204
• Summary Information		205
• Apex Circle Capital	3901	206
• Apex Waste Transfer Station	4310	208
• Economic Development Area D	9380	210
• Fire - Kaleden	1600	212
• Fire – OK Falls	1200	214
• Grant in Aid Area D	7950	216
• Recreation Commission – Kaleden	7530	218
• Recreation Commission – OK Falls	7520	221
• Recycling/ Garbage OK Falls	3570	224
• Rural Projects Area D	0340	226
• Sewage Disposal OK Falls	3800	228
• Street Lighting Heritage Hills	9670	231
• Transit Area D	8500	233
• Untidy/Unsightly Area D	2600	235
• Water System – Sun Valley	3980	237

**REGIONAL DISTRICT OKANAGAN-SIMILIKAMEEN  
2018 Budget Comparative Requisition**

<b>ELECTORAL AREA D (KALEDEN/OK FALLS)</b>	<b>2018</b>	<b>2017</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 79,361	\$ 67,349	\$ 12,012	
ANIMAL CONTROL	41,041	39,018	2,023	
EMERGENCY PLANNING	19,914	15,568	4,346	
BUILDING INSPECTION	40,423	67,299	(26,876)	
DESTRUCTION OF PESTS	895	780	115	
ELECTORAL AREA ADMINISTRATION	419,056	346,160	72,896	
ELECTORAL AREA PLANNING	302,966	281,251	21,715	
ENVIRONMENTAL CONSERVATION	49,426	49,426	(0)	
GENERAL GOVERNMENT	107,894	109,123	(1,229)	
HERITAGE (Subregional)	2,208	1,613	595	
ILLEGAL DUMPING	2,780	763	2,017	
MOSQUITO CONTROL - Impr Only	12,204	7,289	4,915	
NOXIOUS WEEDS	4,087	3,569	518	
NUISANCE CONTROL	2,225	2,225	(0)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	2,977	6,487	(3,510)	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	3,115	3,115	(0)	
REGIONAL TRAILS	23,178	23,024	154	
SOLID WASTE MANAGEMENT PLAN	13,291	12,989	302	
SUBDIVISION SERVICING	42,213	28,279	13,934	
<b>Subtotal</b>	<b>1,169,253</b>	<b>1,065,327</b>	<b>103,926</b>	<b>9.76%</b>
<b><u>Regional Director determines budget</u></b>				
ECONOMIC DEVELOPMENT	137,934	131,796	6,138	
GRANT IN AID	13,000	18,000	(5,000)	
HERITAGE CONSERVATION	-	-	-	
NOISE BYLAWS	6,597	7,614	(1,017)	
RURAL PROJECTS	252,521	82,419	170,102	
UNSIGHTLY/UNTIDY PREMISES	8,016	7,276	740	
VICTIM SERVICES DEF	5,910	5,910	0	
<b>Subtotal</b>	<b>423,979</b>	<b>253,015</b>	<b>170,964</b>	<b>67.57%</b>
<b>SUBTOTAL</b>	<b>1,593,232</b>	<b>1,318,342</b>	<b>274,890</b>	
<b><u>Service Areas - Ok Falls</u></b>				
FIRE PROT-OK FALLS-J(714) & J(715)	349,101	305,005	44,096	
RECREATION-OK FALLS-F(714) & F(715)	531,977	512,320	19,657	
<b>Subtotal</b>	<b>881,078</b>	<b>817,325</b>	<b>63,753</b>	<b>7.80%</b>
<b><u>Service Areas - Kaleden</u></b>				
FIRE PROT-KALEDEN-H(714) H(715)	417,420	245,826	171,594	
REC COMM KALEDEN-N(714)(715)	131,440	134,751	(3,311)	
<b>Subtotal</b>	<b>548,860</b>	<b>380,577</b>	<b>168,283</b>	<b>44.22%</b>
<b><u>Service Areas - Other</u></b>				
APEX CIRCLE DEBT SERVICING -parcel	5,128	5,128	-	
APEX WASTE TRANSFER STATION	63,353	35,822	27,531	
AREA D TRANSIT	91,990	85,418	6,572	
HERITAGE HILLS ELEC. SYS-M(715)	6,251	6,251	-	
OBWB - Defined Area A/D (1/2 of Req)	29,079	28,066	1,013	
OBWB - Defined Area D	30,482	29,421	1,061	
OKANAGAN REGIONAL LIBRARY	303,609	301,768	1,841	
SEPTAGE DISPOSAL SERVICE	7,811	7,852	(41)	
STERILE INSECT RELEASE	40,067	38,811	1,256	
TRANSIT - SOUTH OKANAGAN	7,937	6,546	1,391	
<b>Subtotal</b>	<b>585,707</b>	<b>545,083</b>	<b>40,624</b>	<b>7.45%</b>
<b>TOTAL</b>	<b>\$ 3,608,876</b>	<b>\$ 3,061,327</b>	<b>\$ 547,549</b>	<b>17.89%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.19</b>	<b>\$ 1.85</b>	<b>\$ 0.34</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 811.77</b>	<b>\$ 690.40</b>	<b>\$ 121.37</b>	

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN  
TAX REQUISITION CHANGE**

AREA D	2018	2017	CHANGE	EXPLANATION
REGIONAL SERVICES	\$418,020	\$398,095	\$19,925	See Regional Services Summary Changes
RURAL SERVICES	\$1,162,407	\$1,071,844	\$90,563	See Rural Services Summary Changes
SHARED SERVICES	\$20,318	\$21,376	-\$1,058	See Shared Services Summary Changes
WATER SYSTEM - APEX CIRCLE CAPITAL	\$5,128	\$5,128	\$0	
APEX MTN SOLID WASTE TRANSFER STN	\$63,353	\$35,822	\$27,531	Debt Servicing Costs
ECONOMIC DEVELOPMENT - AREA D	\$137,934	\$131,796	\$6,138	Less of a reliance on prior year surplus
FIRE PROTECTION - KALEDEN	\$417,420	\$245,826	\$171,594	Fire Services Master Plan
FIRE PROTECTION - OK FALLS	\$349,101	\$305,005	\$44,096	Fire Services Master Plan
GRANT-IN AID - AREA D	\$13,000	\$18,000	-\$5,000	reduction
RECREATION COMM. - KALEDEN	\$131,440	\$134,751	-\$3,311	\$40k attributed to Pioneer Park improvements offset by cost savings in other line items in the budget in addition to a proposed increase in fees
RECREATION COMM. - OK FALLS	\$531,977	\$512,320	\$19,657	10K for Heritage Hills Lease not accounted for in 2017; less reliance on prior year surplus
ELECTORAL AREA D - RURAL PROJECTS	\$252,521	\$82,419	\$170,102	Increase in staff allocation associated with projects; Additional funds required for the Skaha Lake Sewer Project
STREET LIGHTING-HERITAGE HILLS	\$6,251	\$6,251	\$0	
TRANSIT - AREA D	\$91,990	\$85,418	\$6,572	Increase in contract costs
UNSIGHTLY/UNTIDY PREMISES - AREA D	\$8,016	\$7,276	\$740	
	\$3,608,876	\$3,061,327	\$547,549	
<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				
RECYCLING/GARBAGE OK FALLS	\$212,625	\$209,625	\$3,000	
SEWAGE DISPOSAL OK FALLS	\$1,070,132	\$1,068,916	\$1,216	
SUNVALLEY WATER	\$75,855	\$54,756	\$21,099	Increase necessary in order to operate the service



<b>Budget Comparison</b>	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	5,128	5,128	0
<b>Total Revenues:</b>	<b>5,128</b>	<b>5,128</b>	<b>0</b>
<b>Expenditures</b>			
Contingency	500	500	0
Financing	4,628	4,628	0
<b>Total Expenditures:</b>	<b>5,128</b>	<b>5,128</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

Service: APEX CIRCLE CAPITAL  
 Dept Number: 3901  
 Service Participants: Specified Service Area V716

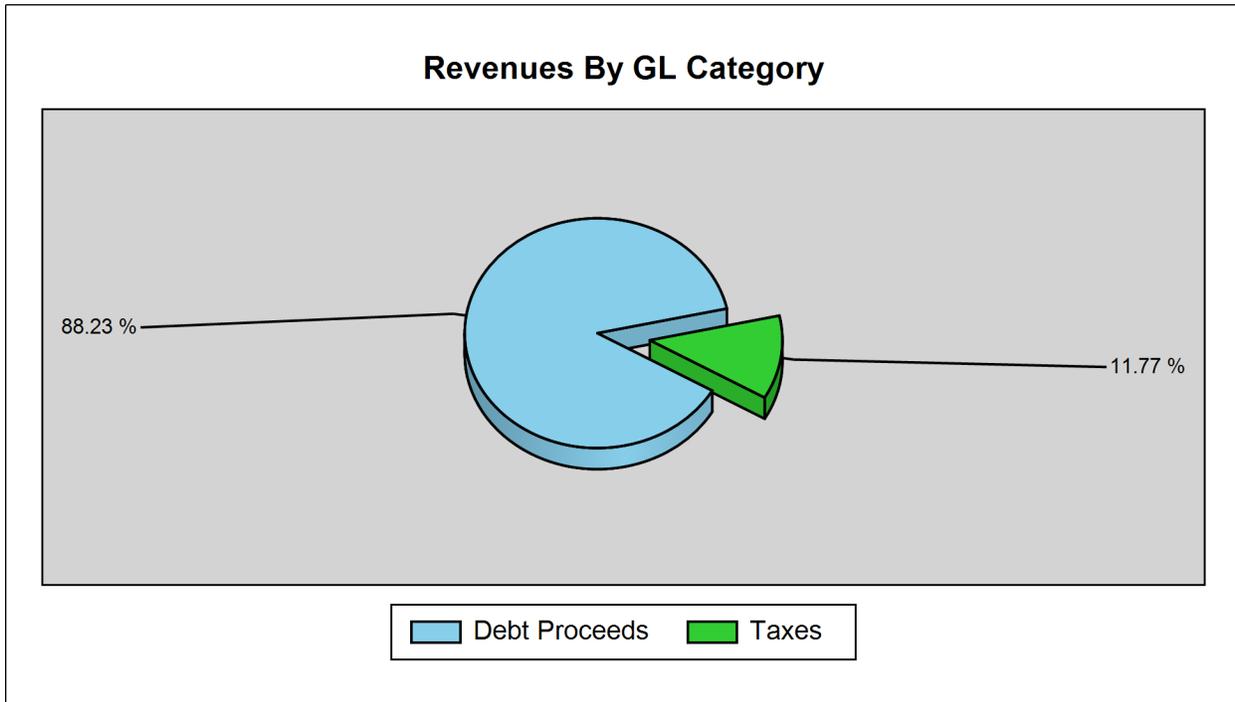


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	5,128	5,128	5,128	5,128	5,128
<b>Total Revenues:</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>
<b>Expenditures</b>					
Contingency	500	500	500	500	500
Financing	4,628	4,628	4,628	4,628	4,628
<b>Total Expenditures:</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION  
 Dept Number: 4310  
 Service Participants: Specified Service Area D716 SRVA #51



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Debt Proceeds	200,000	475,000	275,000
Fees and Charges	70,013	0	(70,013)
Prior Surplus	15,000	0	(15,000)
Taxes	35,822	63,353	27,531
<b>Total Revenues:</b>	<b>320,835</b>	<b>538,353</b>	<b>217,518</b>
<b>Expenditures</b>			
Administration	680	714	34
Advertising	200	3,000	2,800
Capital and Equipment	240,000	338,700	98,700
Consultants	15,000	136,300	121,300
Contracts and Agreements	6,050	12,750	6,700
Financing	35,822	14,250	(21,572)
Insurance	565	480	(85)
Legal	1,000	100	(900)
Operations	3,300	2,350	(950)
Travel	800	800	0
Wages and benefits	17,418	28,909	11,491
<b>Total Expenditures:</b>	<b>320,835</b>	<b>538,353</b>	<b>217,518</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION  
 Dept Number: 4310  
 Service Participants: Specified Service Area D716 SRVA #51

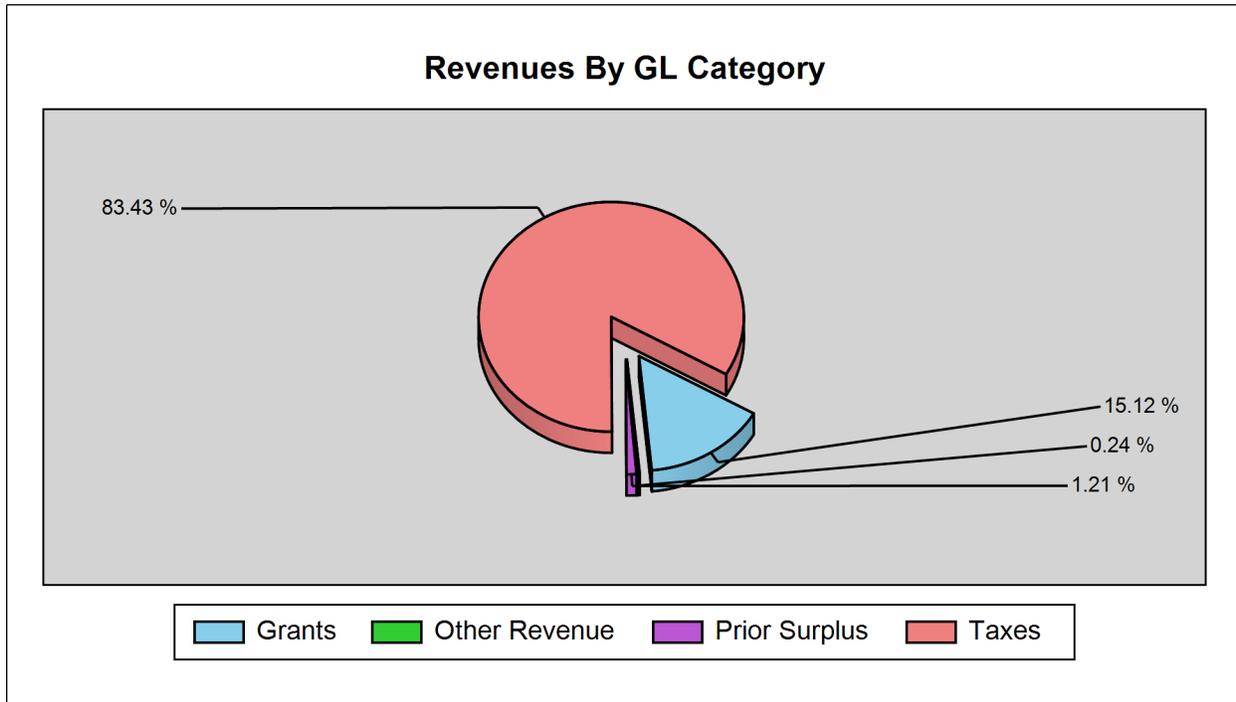


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Debt Proceeds	475,000	0	0	0	0
Fees and Charges	0	51,526	52,088	52,755	53,360
Taxes	63,353	90,253	90,229	90,201	90,171
<b>Total Revenues:</b>	<b>538,353</b>	<b>141,779</b>	<b>142,317</b>	<b>142,956</b>	<b>143,531</b>
<b>Expenditures</b>					
Administration	714	726	739	752	729
Advertising	3,000	1,250	1,250	1,250	1,250
Capital and Equipment	338,700	0	0	0	0
Consultants	136,300	0	0	0	0
Contracts and Agreements	12,750	44,000	44,000	44,000	44,000
Financing	14,250	55,685	55,685	55,685	55,685
Insurance	480	488	497	590	590
Legal	100	100	100	100	100
Operations	2,350	9,250	9,250	9,250	9,250
Travel	800	800	800	800	800
Wages and benefits	28,909	29,480	29,996	30,529	31,127
<b>Total Expenditures:</b>	<b>538,353</b>	<b>141,779</b>	<b>142,317</b>	<b>142,956</b>	<b>143,531</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: Area "D" Economic Development  
 Dept Number: 9380  
 Service Participants: Electoral Area D



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Grants	30,000	25,000	(5,000)
Other Revenue	0	400	400
Prior Surplus	8,000	2,000	(6,000)
Taxes	131,796	137,934	6,138
<b>Total Revenues:</b>	<b>169,796</b>	<b>165,334</b>	<b>(4,462)</b>
<b>Expenditures</b>			
Administration	10,083	10,065	(18)
Advertising	4,000	5,000	1,000
Capital and Equipment	20,000	7,500	(12,500)
Consultants	10,000	5,000	(5,000)
Maintenance and Repairs	3,500	2,500	(1,000)
Operations	16,800	17,069	269
Projects	10,000	9,000	(1,000)
Supplies	1,200	1,200	0
Travel	1,500	2,000	500
Utilities	3,600	5,000	1,400
Wages and benefits	89,113	101,000	11,887
<b>Total Expenditures:</b>	<b>169,796</b>	<b>165,334</b>	<b>(4,462)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: Area "D" Economic Development  
 Dept Number: 9380  
 Service Participants: Electoral Area D



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	25,000	25,000	20,000	20,000	20,000
Other Revenue	400	500	500	0	0
Prior Surplus	2,000	1,000	0	0	0
Taxes	137,934	136,993	146,212	149,504	147,397
<b>Total Revenues:</b>	<b>165,334</b>	<b>163,493</b>	<b>166,712</b>	<b>169,504</b>	<b>167,397</b>
<b>Expenditures</b>					
Administration	10,065	10,289	10,490	10,736	11,261
Advertising	5,000	5,100	5,591	5,600	5,350
Capital and Equipment	7,500	2,500	0	0	0
Consultants	5,000	5,000	5,500	5,500	3,000
Maintenance and Repairs	2,500	2,800	3,000	3,000	3,200
Operations	17,069	17,100	17,442	17,442	17,442
Projects	9,000	9,000	10,500	10,500	10,000
Supplies	1,200	1,200	1,200	1,200	1,250
Travel	2,000	2,000	2,000	2,000	2,500
Utilities	5,000	5,000	5,500	6,000	3,800
Wages and benefits	101,000	103,504	105,489	107,526	109,594
<b>Total Expenditures:</b>	<b>165,334</b>	<b>163,493</b>	<b>166,712</b>	<b>169,504</b>	<b>167,397</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

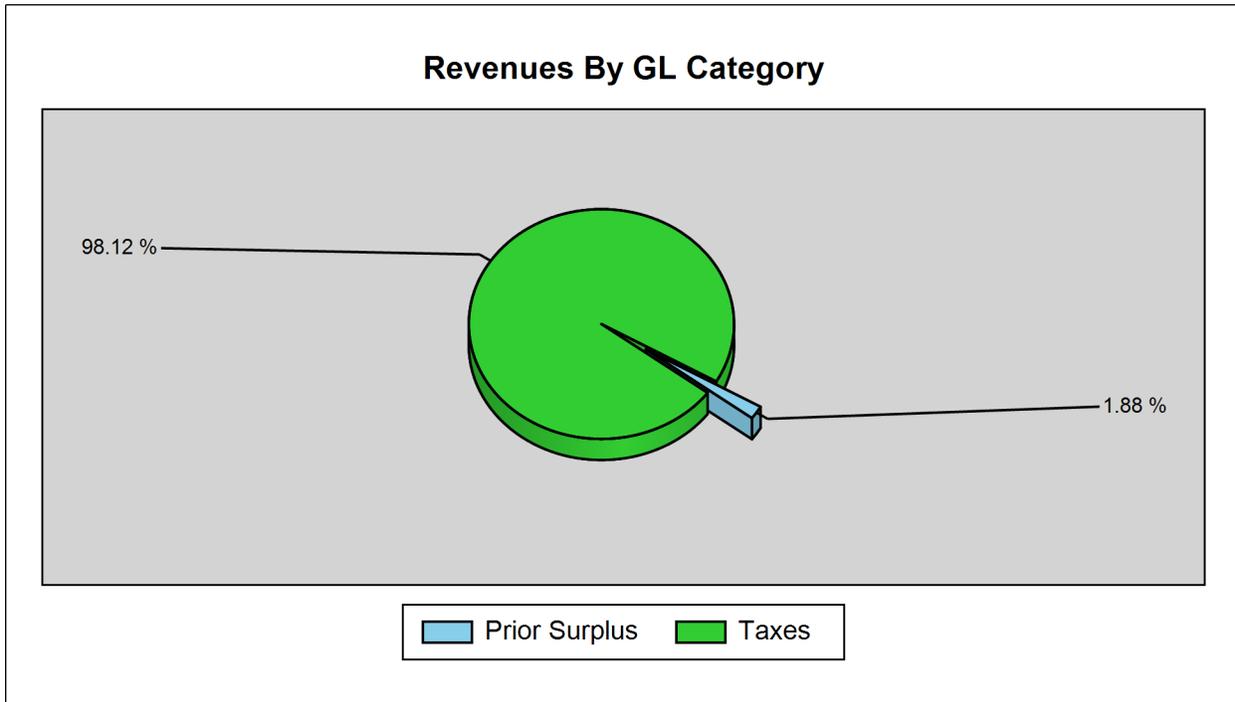
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	25,420	8,000	(17,420)
Taxes	245,826	417,420	171,594
<b>Total Revenues:</b>	<b>271,246</b>	<b>425,420</b>	<b>154,174</b>
<b>Expenditures</b>			
Administration	12,489	6,440	(6,049)
Capital and Equipment	16,800	47,400	30,600
Contracts and Agreements	0	5,750	5,750
Insurance	10,833	10,773	(60)
Maintenance and Repairs	19,300	20,300	1,000
Operations	2,000	2,500	500
Supplies	5,000	6,000	1,000
Transfers	76,000	90,000	14,000
Travel	2,500	2,600	100
Utilities	9,200	9,000	(200)
Wages and benefits	117,124	224,657	107,533
<b>Total Expenditures:</b>	<b>271,246</b>	<b>425,420</b>	<b>154,174</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



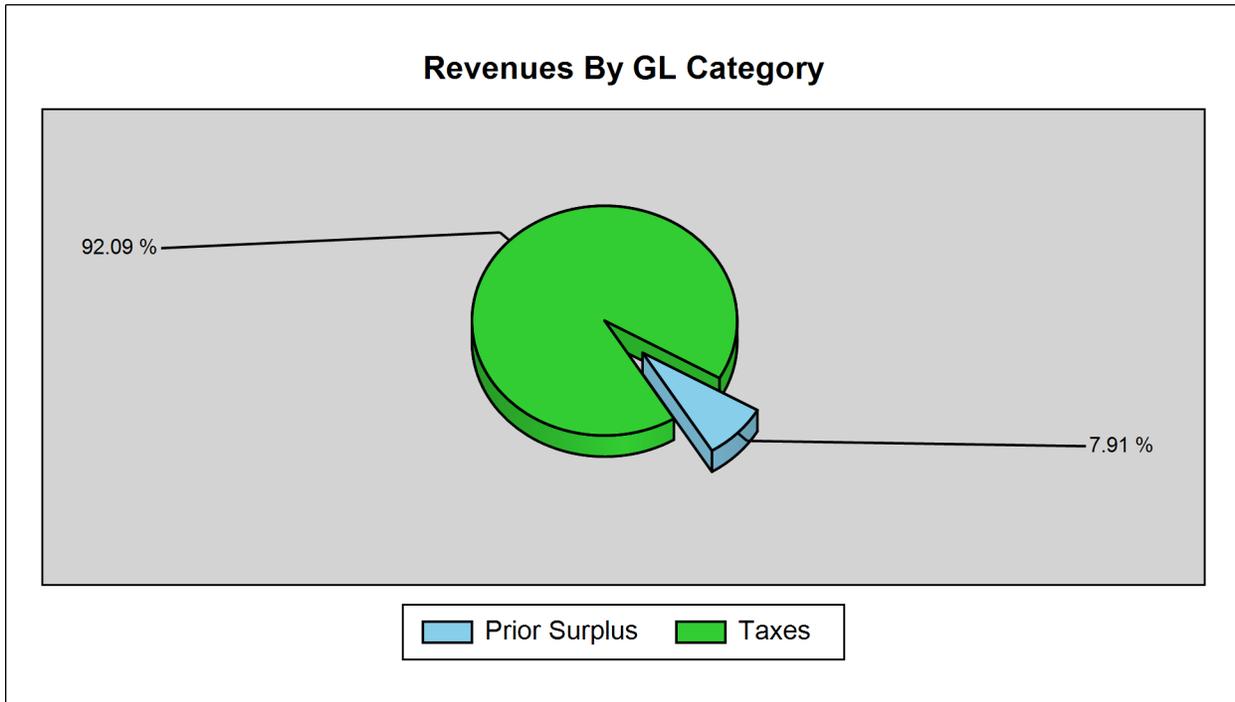
<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Debt Proceeds	0	0	0	0	900,000
Prior Surplus	8,000	1,000	1,000	1,000	1,000
Taxes	417,420	438,270	392,781	389,698	398,938
Transfers from Reserve	0	0	0	900,000	0
<b>Total Revenues:</b>	<b>425,420</b>	<b>439,270</b>	<b>393,781</b>	<b>1,290,698</b>	<b>1,299,938</b>
<b>Expenditures</b>					
Administration	6,440	6,584	6,713	6,872	13,830
Capital and Equipment	47,400	47,000	25,000	925,000	925,000
Contracts and Agreements	5,750	11,500	5,750	0	0
Insurance	10,773	10,962	11,154	11,676	11,842
Maintenance and Repairs	20,300	20,980	21,691	22,403	23,217
Operations	2,500	2,090	2,151	2,212	2,273
Supplies	6,000	6,484	6,632	6,781	6,931
Transfers	90,000	90,000	90,000	90,000	90,000
Travel	2,600	2,800	3,000	3,200	3,400
Utilities	9,000	9,664	9,915	10,169	10,426
Wages and benefits	224,657	231,206	211,775	212,385	213,019
<b>Total Expenditures:</b>	<b>425,420</b>	<b>439,270</b>	<b>393,781</b>	<b>1,290,698</b>	<b>1,299,938</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE OKANAGAN FALLS  
 Dept Number: 1200

Service Participants: Specified Service Areas J714 and J715



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	59,964	30,000	(29,964)
Taxes	305,005	349,101	44,096
<b>Total Revenues:</b>	<b>364,969</b>	<b>379,101</b>	<b>14,132</b>
<b>Expenditures</b>			
Administration	17,390	8,678	(8,712)
Capital and Equipment	44,371	41,896	(2,475)
Contracts and Agreements	0	5,750	5,750
Insurance	12,630	13,000	370
Maintenance and Repairs	30,995	31,016	21
Operations	15,200	15,627	427
Other Expense	26,359	3,955	(22,404)
Supplies	4,612	4,686	74
Transfers	60,000	60,000	0
Utilities	17,687	17,833	146
Wages and benefits	135,725	176,660	40,935
<b>Total Expenditures:</b>	<b>364,969</b>	<b>379,101</b>	<b>14,132</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

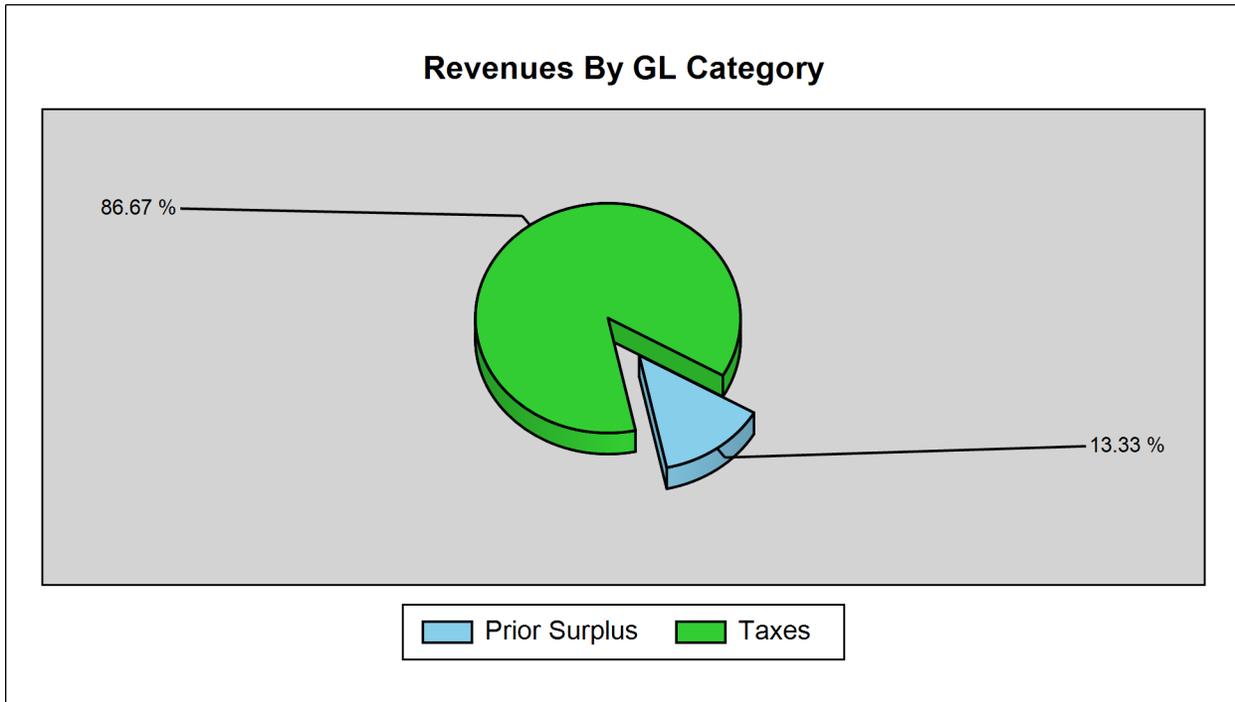
Service: FIRE OKANAGAN FALLS

Dept Number: 1200

Service Participants: Specified Service Areas J714 and J715



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	30,000	30,000	30,000	30,000	30,000
Taxes	349,101	352,128	349,195	347,189	361,036
<b>Total Revenues:</b>	<b>379,101</b>	<b>382,128</b>	<b>379,195</b>	<b>377,189</b>	<b>391,036</b>
<b>Expenditures</b>					
Administration	8,678	8,873	9,047	9,261	19,146
Capital and Equipment	41,896	42,564	43,245	43,941	44,650
Contracts and Agreements	5,750	11,500	5,750	0	0
Insurance	13,000	13,228	13,459	13,694	13,807
Maintenance and Repairs	31,016	31,637	32,269	32,915	33,573
Operations	15,627	15,814	16,005	16,200	16,398
Other Expense	3,955	4,034	4,114	4,197	4,281
Supplies	4,686	4,780	4,876	4,974	5,073
Transfers	60,000	50,000	50,000	50,800	50,000
Utilities	17,833	18,190	18,554	18,925	19,303
Wages and benefits	176,660	181,508	181,876	182,282	184,805
<b>Total Expenditures:</b>	<b>379,101</b>	<b>382,128</b>	<b>379,195</b>	<b>377,189</b>	<b>391,036</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	2,000	2,000	0
Taxes	18,000	13,000	(5,000)
<b>Total Revenues:</b>	<b>20,000</b>	<b>15,000</b>	<b>(5,000)</b>
<b>Expenditures</b>			
Grant in Aid	20,000	15,000	(5,000)
<b>Total Expenditures:</b>	<b>20,000</b>	<b>15,000</b>	<b>(5,000)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

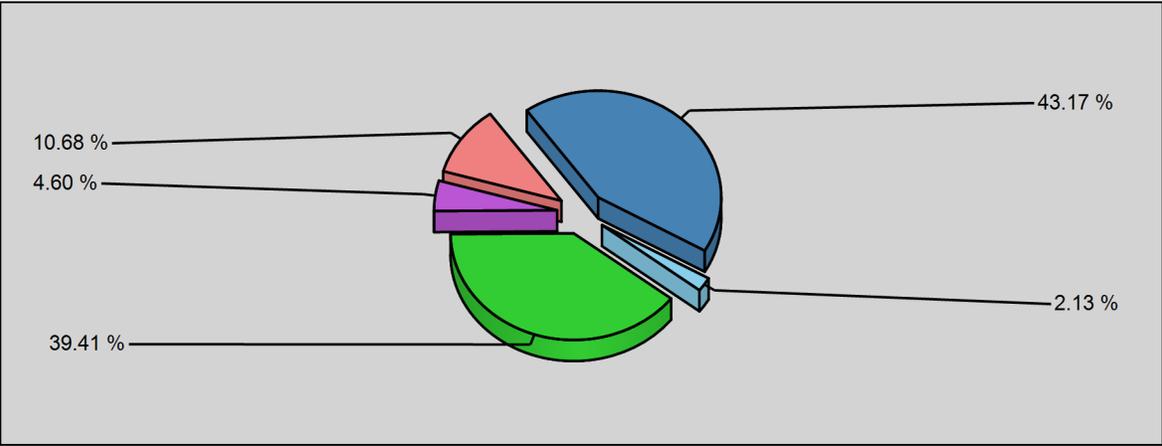
Service: GRANT IN AID AREA D  
 Dept Number: 7950  
 Service Participants: Electoral Area D



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	2,000	2,000	2,000	2,000	2,000
Taxes	13,000	18,000	18,000	18,000	18,000
<b>Total Revenues:</b>	<b>15,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Expenditures</b>					
Grant in Aid	15,000	20,000	20,000	20,000	20,000
<b>Total Expenditures:</b>	<b>15,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



Fees and Charges	Prior Surplus	Rental Revenue	Taxes
Grants			

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION COMMISSION KALEDEN  
 Dept Number: 7530  
 Service Participants: Electoral Area D



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	4,000	6,500	2,500
Grants	1,500	120,000	118,500
Prior Surplus	11,000	14,000	3,000
Rental Revenue	19,000	32,525	13,525
Taxes	134,751	131,440	(3,311)
<b>Total Revenues:</b>	<b>170,251</b>	<b>304,465</b>	<b>134,214</b>
<b>Expenditures</b>			
Administration	5,081	5,506	425
Advertising	4,500	4,500	0
Capital and Equipment	27,300	161,700	134,400
Contracts and Agreements	15,600	27,650	12,050
Insurance	11,287	12,900	1,613
Maintenance and Repairs	14,000	3,000	(11,000)
Operations	3,000	0	(3,000)
Other Expense	9,000	3,019	(5,981)
Supplies	11,050	8,050	(3,000)
Transfers	3,336	0	(3,336)
Travel	10,000	10,000	0
Utilities	9,500	7,500	(2,000)
Wages and benefits	46,597	60,640	14,043
<b>Total Expenditures:</b>	<b>170,251</b>	<b>304,465</b>	<b>134,214</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

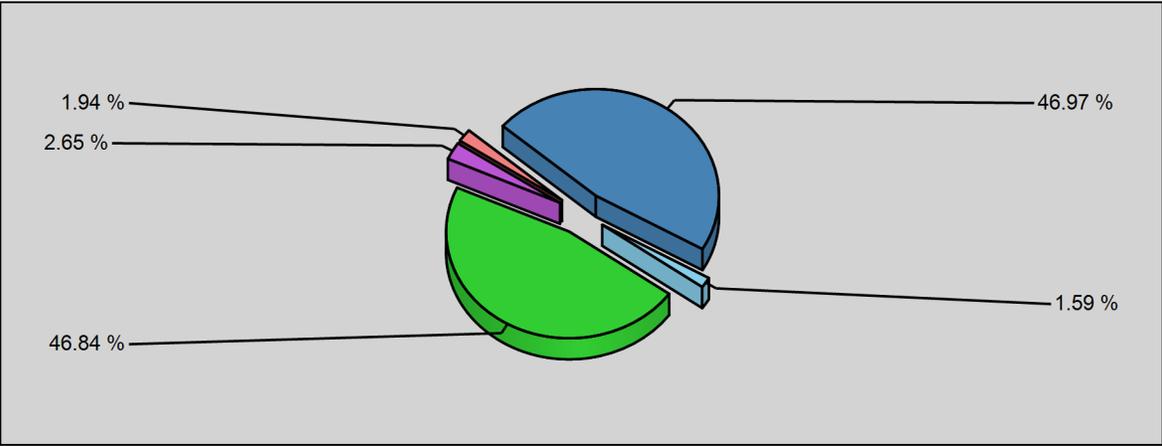
Service: RECREATION COMMISSION KALEDEN  
 Dept Number: 7530  
 Service Participants: Electoral Area D



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	6,500	6,500	6,500	6,500	6,500
Grants	120,000	1,546	1,569	1,593	1,600
Prior Surplus	14,000	0	0	0	0
Rental Revenue	32,525	32,525	32,525	32,525	32,525
Taxes	131,440	136,370	137,708	138,882	140,222
<b>Total Revenues:</b>	<b>304,465</b>	<b>176,941</b>	<b>178,302</b>	<b>179,500</b>	<b>180,847</b>
<b>Expenditures</b>					
Administration	5,506	5,624	5,738	5,865	5,984
Advertising	4,500	4,500	4,500	4,500	4,500
Capital and Equipment	161,700	26,700	26,700	26,700	26,700
Contracts and Agreements	27,650	27,650	27,650	27,450	27,450
Insurance	12,900	12,598	12,778	12,962	12,941
Maintenance and Repairs	3,000	3,000	3,000	3,000	3,000
Other Expense	3,019	1,000	1,000	1,000	1,000
Supplies	8,050	14,050	14,050	14,050	14,050
Transfers	0	2,500	2,500	2,500	2,500
Travel	10,000	10,000	10,000	10,000	10,000
Utilities	7,500	7,500	7,500	7,500	7,500
Wages and benefits	60,640	61,819	62,886	63,973	65,222
<b>Total Expenditures:</b>	<b>304,465</b>	<b>176,941</b>	<b>178,302</b>	<b>179,500</b>	<b>180,847</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



Fees and Charges	Prior Surplus	Rental Revenue	Taxes
Grants			

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION COMMISSION OK FALLS  
 Dept Number: 7520  
 Service Participants: Specified Service Areas F714 and F715



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	19,500	18,000	(1,500)
Grants	0	530,500	530,500
Prior Surplus	50,000	30,000	(20,000)
Rental Revenue	20,000	22,000	2,000
Taxes	512,320	531,977	19,657
<b>Total Revenues:</b>	<b>601,820</b>	<b>1,132,477</b>	<b>530,657</b>
<b>Expenditures</b>			
Administration	14,245	14,727	482
Advertising	5,300	5,300	0
Capital and Equipment	61,100	91,500	30,400
Contingency	2,000	2,500	500
Contracts and Agreements	6,000	36,500	30,500
Financing	140,263	151,213	10,950
Grant Expense	3,000	505,000	502,000
Insurance	9,646	8,950	(696)
Maintenance and Repairs	13,000	0	(13,000)
Supplies	38,000	35,128	(2,872)
Transfers	5,000	14,000	9,000
Travel	18,022	18,292	270
Utilities	17,000	16,500	(500)
Wages and benefits	269,244	232,867	(36,377)
<b>Total Expenditures:</b>	<b>601,820</b>	<b>1,132,477</b>	<b>530,657</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION COMMISSION OK FALLS  
 Dept Number: 7520  
 Service Participants: Specified Service Areas F714 and F715



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	18,000	18,000	18,000	18,500	18,500
Grants	530,500	0	0	0	0
Prior Surplus	30,000	15,000	15,300	15,300	15,300
Rental Revenue	22,000	8,000	8,000	8,000	8,000
Taxes	531,977	602,473	611,938	560,092	593,590
<b>Total Revenues:</b>	<b>1,132,477</b>	<b>643,473</b>	<b>653,238</b>	<b>601,892</b>	<b>635,390</b>
<b>Expenditures</b>					
Administration	14,727	14,997	15,264	15,548	15,624
Advertising	5,300	5,300	5,300	5,300	5,300
Capital and Equipment	91,500	104,600	104,600	43,600	50,000
Contingency	2,500	2,500	2,500	2,500	25,000
Contracts and Agreements	36,500	34,200	34,200	34,200	34,200
Financing	151,213	151,213	151,213	151,213	151,213
Grant Expense	505,000	1,000	1,000	1,000	1,000
Insurance	8,950	9,104	9,248	9,395	9,327
Supplies	35,128	34,257	39,392	44,310	44,310
Transfers	14,000	14,000	14,000	14,000	14,000
Travel	18,292	18,566	18,845	19,127	19,127
Utilities	16,500	16,500	16,500	16,500	16,500
Wages and benefits	232,867	237,236	241,176	245,199	249,789
<b>Total Expenditures:</b>	<b>1,132,477</b>	<b>643,473</b>	<b>653,238</b>	<b>601,892</b>	<b>635,390</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

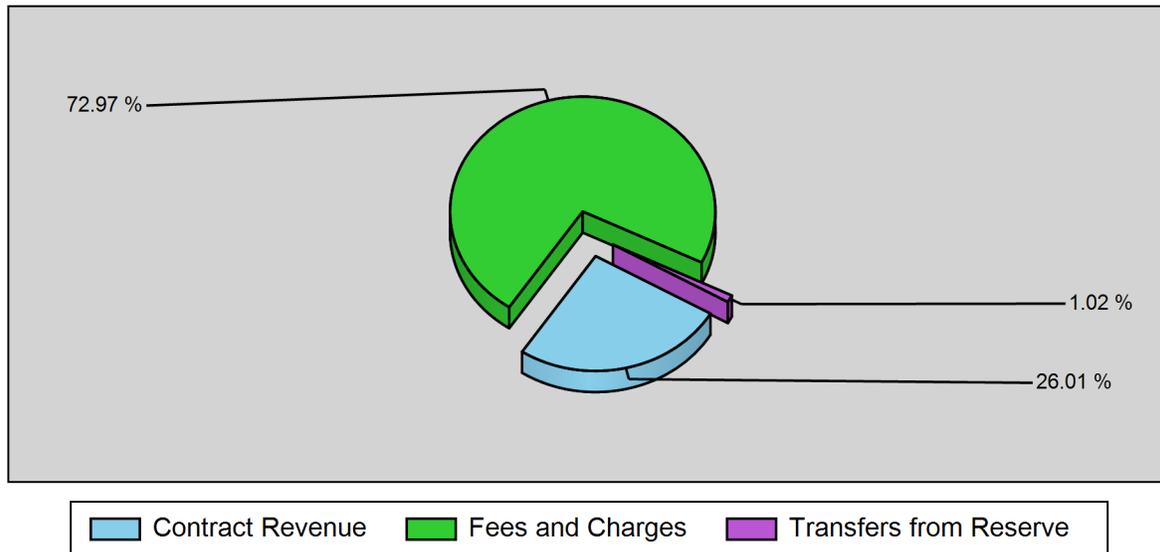
Service: RECYCLING/GARBAGE OK FALLS

Dept Number: 3570

Service Participants: Specified Service Areas F714 and F715



### Revenues By GL Category



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	76,000	76,000	0
Fees and Charges	210,175	213,175	3,000
Transfers from Reserve	4,708	2,982	(1,726)
<b>Total Revenues:</b>	<b>290,883</b>	<b>292,157</b>	<b>1,274</b>
<b>Expenditures</b>			
Administration	15,088	15,437	349
Advertising	4,859	4,900	41
Contracts and Agreements	160,372	166,673	6,301
Insurance	1,452	1,250	(202)
Legal	349	350	1
Operations	85,400	79,000	(6,400)
Supplies	471	480	9
Transfers	2,445	2,500	55
Travel	3,361	3,400	39
Wages and benefits	17,086	18,167	1,081
<b>Total Expenditures:</b>	<b>290,883</b>	<b>292,157</b>	<b>1,274</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE OK FALLS

Dept Number: 3570

Service Participants: Specified Service Areas F714 and F715

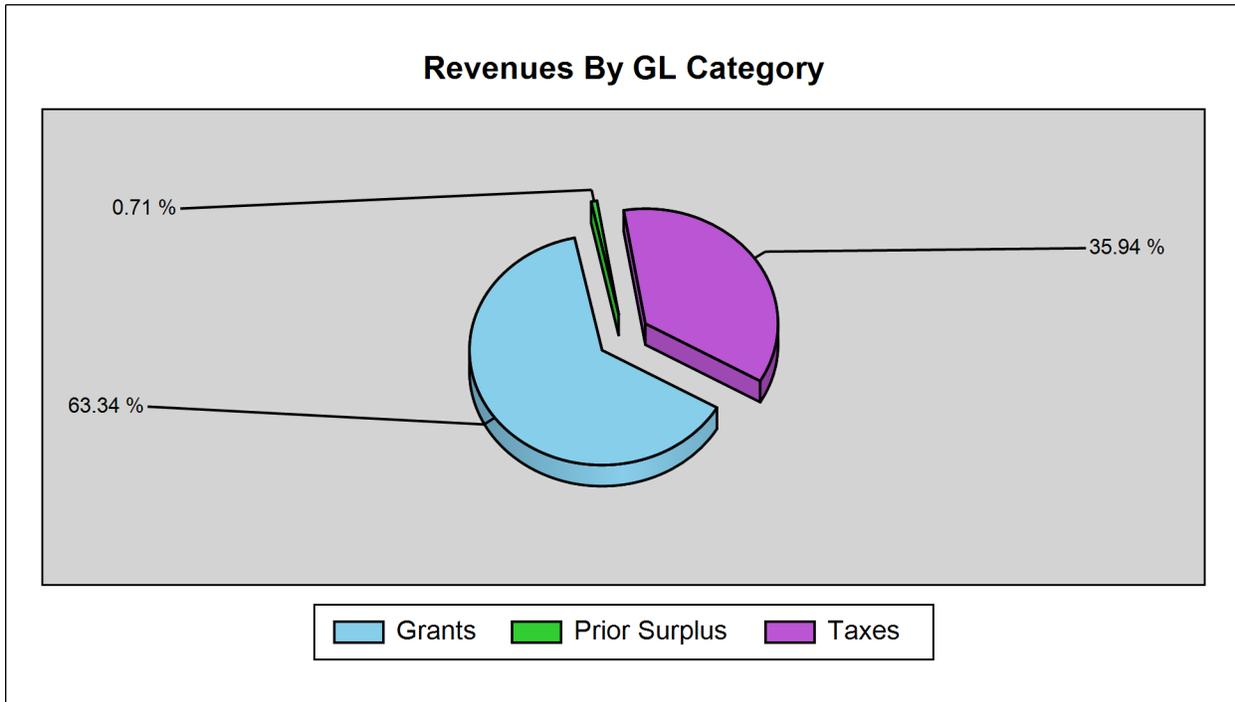


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	76,000	76,000	76,000	76,000	76,000
Fees and Charges	213,175	213,175	221,680	221,680	230,185
Transfers from Reserve	2,982	13,921	9,584	13,884	9,572
<b>Total Revenues:</b>	<b>292,157</b>	<b>303,096</b>	<b>307,264</b>	<b>311,564</b>	<b>315,757</b>
<b>Expenditures</b>					
Administration	15,437	15,765	16,067	16,426	16,342
Advertising	4,900	4,900	4,900	4,900	4,900
Contracts and Agreements	166,673	176,924	180,463	184,072	187,753
Insurance	1,250	1,272	1,294	1,317	1,556
Legal	350	350	350	350	350
Operations	79,000	79,000	79,000	79,000	79,000
Supplies	480	480	480	480	480
Transfers	2,500	2,500	2,500	2,500	2,500
Travel	3,400	3,400	3,400	3,400	3,400
Wages and benefits	18,167	18,505	18,810	19,119	19,476
<b>Total Expenditures:</b>	<b>292,157</b>	<b>303,096</b>	<b>307,264</b>	<b>311,564</b>	<b>315,757</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA D  
 Dept Number: 0340  
 Service Participants: Electoral Area D



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Grants	0	445,000	445,000
Prior Surplus	55,000	5,000	(50,000)
Taxes	82,419	252,521	170,102
<b>Total Revenues:</b>	<b>137,419</b>	<b>702,521</b>	<b>565,102</b>
<b>Expenditures</b>			
Administration	7,848	7,456	(392)
Contingency	30,000	10,000	(20,000)
Contracts and Agreements	0	4,514	4,514
Grant Expense	0	557,500	557,500
Projects	9,804	400	(9,404)
Travel	6,000	6,000	0
Wages and benefits	83,767	116,651	32,884
<b>Total Expenditures:</b>	<b>137,419</b>	<b>702,521</b>	<b>565,102</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

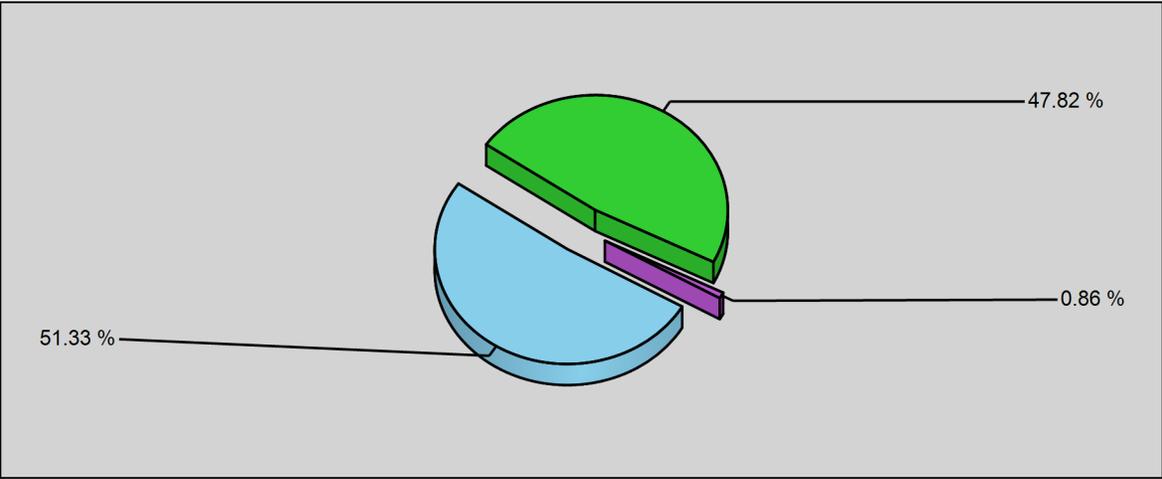
Service: RURAL PROJECTS AREA D  
 Dept Number: 0340  
 Service Participants: Electoral Area D



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	445,000	360,000	5,634,557	386,667	0
Prior Surplus	5,000	0	0	0	0
Taxes	252,521	342,970	2,982,475	360,893	170,185
<b>Total Revenues:</b>	<b>702,521</b>	<b>702,970</b>	<b>8,617,032</b>	<b>747,560</b>	<b>170,185</b>
<b>Expenditures</b>					
Administration	7,456	7,586	7,719	7,854	8,011
Contingency	10,000	30,000	30,000	30,000	30,000
Contracts and Agreements	4,514	0	0	0	0
Grant Expense	557,500	540,000	8,451,836	580,000	0
Projects	400	400	400	400	400
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	116,651	118,984	121,077	123,306	125,774
<b>Total Expenditures:</b>	<b>702,521</b>	<b>702,970</b>	<b>8,617,032</b>	<b>747,560</b>	<b>170,185</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



Fees and Charges    Grants    Prior Surplus

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SEWAGE DISPOSAL OK FALLS  
 Dept Number: 3800  
 Service Participants: Specified Service Area A714



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	1,068,916	1,070,132	1,216
Grants	511,721	996,956	485,235
Prior Surplus	(87,860)	17,879	105,739
Transfers from Reserve	186,838	0	(186,838)
<b>Total Revenues:</b>	<b>1,679,615</b>	<b>2,084,967</b>	<b>405,352</b>
<b>Expenditures</b>			
Administration	40,185	40,606	421
Capital and Equipment	130,625	845,646	715,021
Consultants	60,000	85,000	25,000
Financing	319,592	319,592	0
Grant Expense	349,707	0	(349,707)
Insurance	38,337	34,698	(3,639)
Legal	1,500	500	(1,000)
Operations	361,315	352,735	(8,580)
Supplies	500	500	0
Transfers	5,000	5,000	0
Travel	3,698	3,816	118
Utilities	65,000	90,000	25,000
Wages and benefits	304,156	306,874	2,718
<b>Total Expenditures:</b>	<b>1,679,615</b>	<b>2,084,967</b>	<b>405,352</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SEWAGE DISPOSAL OK FALLS  
 Dept Number: 3800  
 Service Participants: Specified Service Area A714

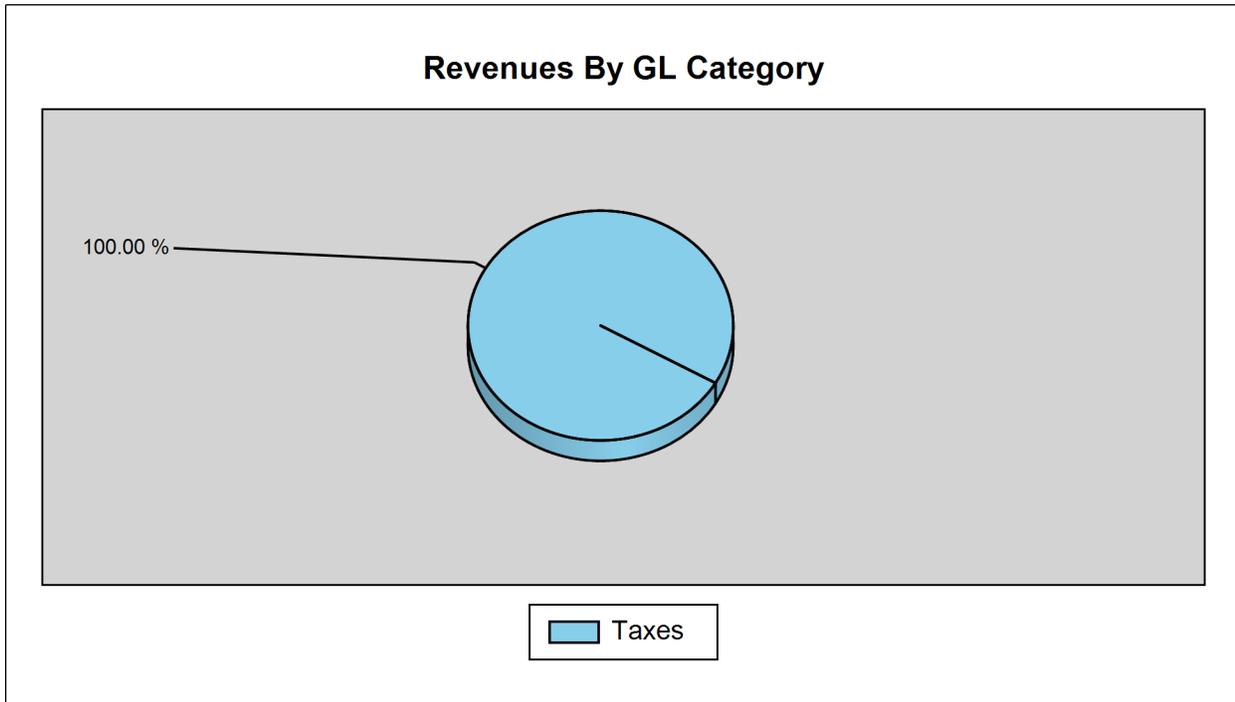


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	1,070,132	1,100,908	1,115,822	1,131,123	1,113,643
Grants	996,956	250,226	80,226	80,226	80,226
Prior Surplus	17,879	(33,860)	(33,860)	(33,860)	0
Transfers from Reserve	0	0	0	0	0
<b>Total Revenues:</b>	<b>2,084,967</b>	<b>1,317,274</b>	<b>1,162,188</b>	<b>1,177,489</b>	<b>1,193,869</b>
<b>Expenditures</b>					
Administration	40,606	42,115	42,976	43,946	44,843
Capital and Equipment	845,646	151,000	1,000	1,000	1,000
Consultants	85,000	25,000	5,000	5,000	5,000
Financing	319,592	319,592	319,592	319,592	319,592
Insurance	34,698	35,392	36,100	36,823	37,560
Legal	500	500	500	500	500
Operations	352,735	329,570	335,521	341,592	347,784
Supplies	500	500	500	500	500
Transfers	5,000	5,000	5,000	5,000	5,000
Travel	3,816	3,843	3,869	3,897	3,925
Utilities	90,000	91,800	93,636	95,509	97,419
Wages and benefits	306,874	312,962	318,494	324,130	330,746
<b>Total Expenditures:</b>	<b>2,084,967</b>	<b>1,317,274</b>	<b>1,162,188</b>	<b>1,177,489</b>	<b>1,193,869</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: STREET LIGHTING HERITAGE HILLS  
 Dept Number: 9670  
 Service Participants: Specified Service Area M715



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(300)	0	300
Taxes	6,251	6,251	0
<b>Total Revenues:</b>	<b>5,951</b>	<b>6,251</b>	<b>300</b>
<b>Expenditures</b>			
Administration	451	451	0
Transfers	0	300	300
Utilities	5,500	5,500	0
<b>Total Expenditures:</b>	<b>5,951</b>	<b>6,251</b>	<b>300</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

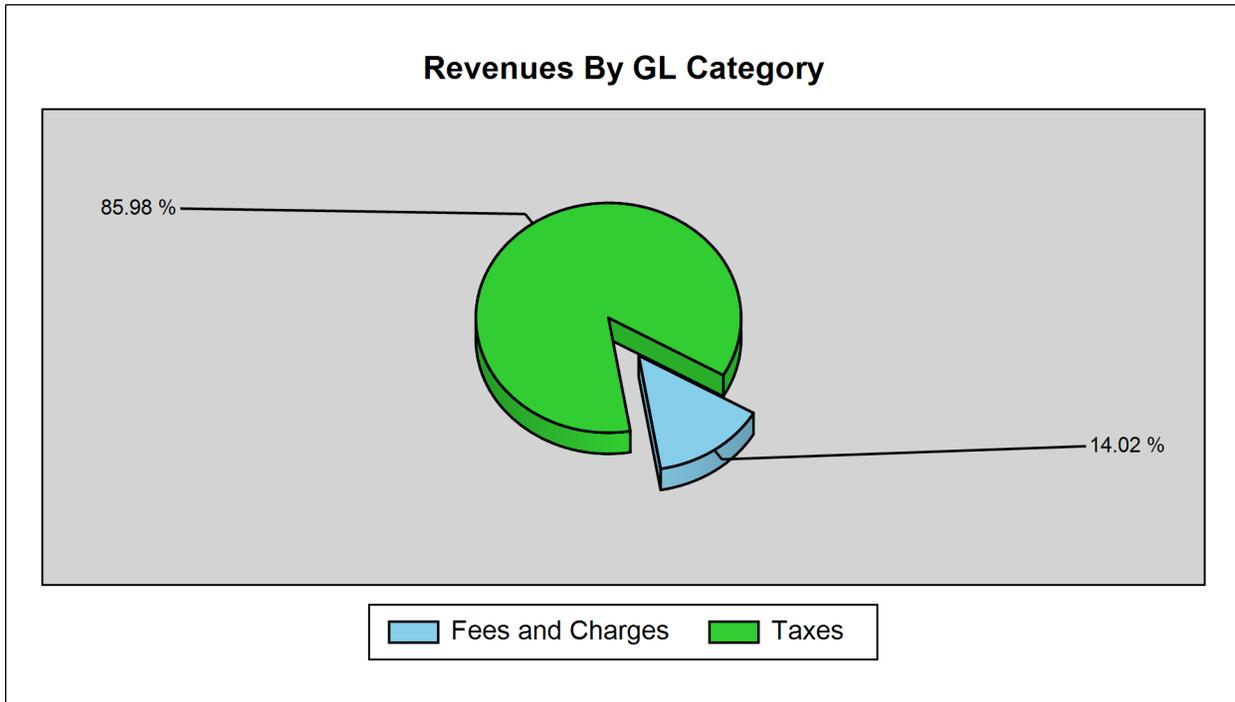
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: STREET LIGHTING HERITAGE HILLS  
 Dept Number: 9670  
 Service Participants: Specified Service Area M715



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	0	0	0	72	199
Taxes	6,251	6,251	6,251	6,251	6,251
<b>Total Revenues:</b>	<b>6,251</b>	<b>6,251</b>	<b>6,251</b>	<b>6,323</b>	<b>6,450</b>
<b>Expenditures</b>					
Administration	451	468	477	487	497
Transfers	300	173	52	0	0
Utilities	5,500	5,610	5,722	5,836	5,953
<b>Total Expenditures:</b>	<b>6,251</b>	<b>6,251</b>	<b>6,251</b>	<b>6,323</b>	<b>6,450</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	15,000	15,000	0
Taxes	85,418	91,990	6,572
<b>Total Revenues:</b>	<b>100,418</b>	<b>106,990</b>	<b>6,572</b>
<b>Expenditures</b>			
Administration	3,873	3,679	(194)
Maintenance and Repairs	0	1,500	1,500
Operations	92,000	94,000	2,000
Other Expense	0	2,160	2,160
Transfers	3,000	3,000	0
Wages and benefits	1,545	2,651	1,106
<b>Total Expenditures:</b>	<b>100,418</b>	<b>106,990</b>	<b>6,572</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

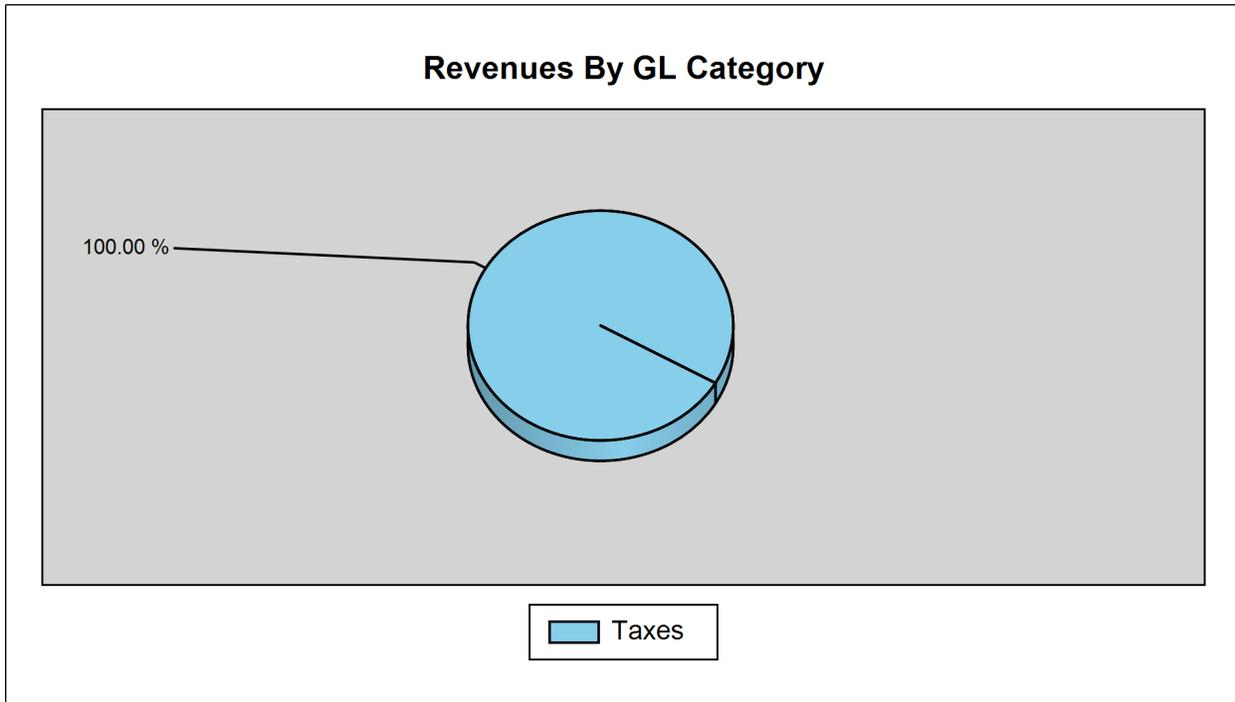
Service: TRANSIT AREA D

Dept Number: 8500

Service Participants: Specified Service Areas J714 and J715 SRVA #54



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	15,000	15,000	15,000	15,000	0
Taxes	91,990	91,388	93,504	95,622	112,755
<b>Total Revenues:</b>	<b>106,990</b>	<b>106,388</b>	<b>108,504</b>	<b>110,622</b>	<b>112,755</b>
<b>Expenditures</b>					
Administration	3,679	3,743	3,809	3,876	3,954
Maintenance and Repairs	1,500	1,500	1,500	1,500	1,500
Operations	94,000	94,000	96,000	98,000	100,000
Other Expense	2,160	1,440	1,440	1,440	1,440
Transfers	3,000	3,000	3,000	3,000	3,000
Wages and benefits	2,651	2,705	2,755	2,806	2,861
<b>Total Expenditures:</b>	<b>106,990</b>	<b>106,388</b>	<b>108,504</b>	<b>110,622</b>	<b>112,755</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	79	0	(79)
Taxes	7,276	8,016	740
<b>Total Revenues:</b>	<b>7,355</b>	<b>8,016</b>	<b>661</b>
<b>Expenditures</b>			
Operations	5,695	6,356	661
Transfers	1,660	1,660	0
<b>Total Expenditures:</b>	<b>7,355</b>	<b>8,016</b>	<b>661</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

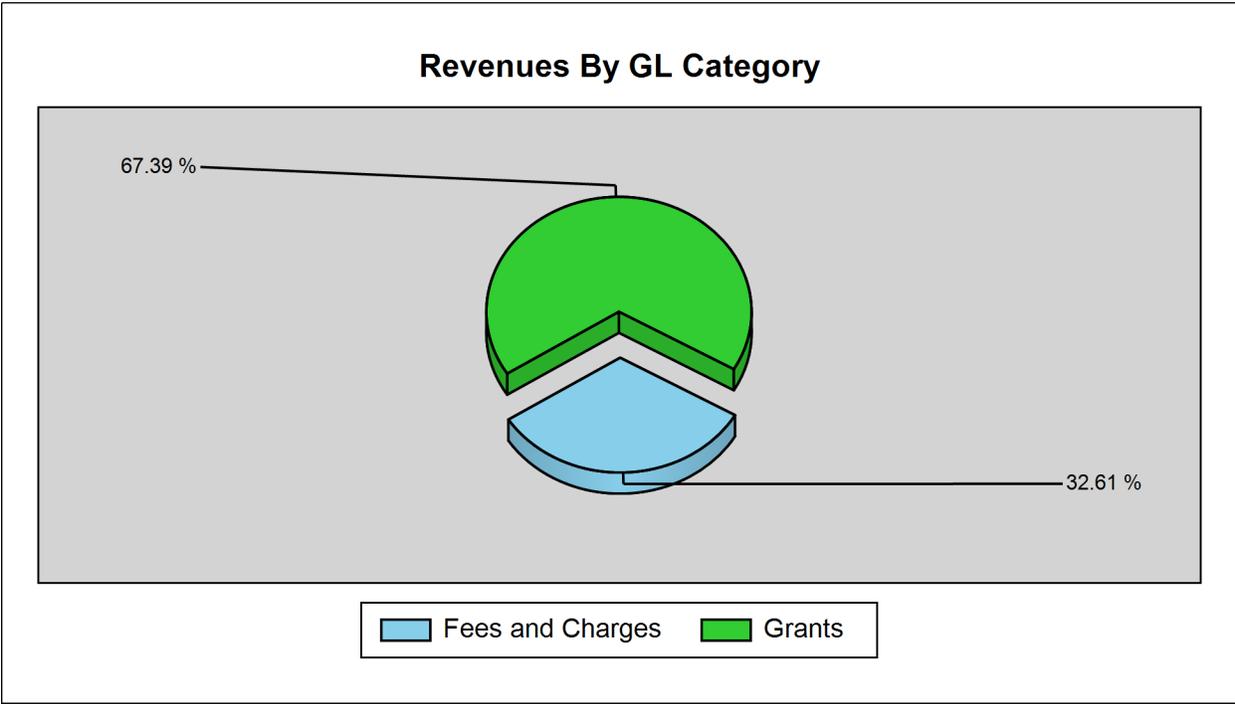
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA D  
 Dept Number: 2600  
 Service Participants: Electoral Area D



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	8,016	8,452	8,575	8,707	8,849
<b>Total Revenues:</b>	<b>8,016</b>	<b>8,452</b>	<b>8,575</b>	<b>8,707</b>	<b>8,849</b>
<b>Expenditures</b>					
Operations	6,356	6,792	6,915	7,047	7,189
Transfers	1,660	1,660	1,660	1,660	1,660
<b>Total Expenditures:</b>	<b>8,016</b>	<b>8,452</b>	<b>8,575</b>	<b>8,707</b>	<b>8,849</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WATER SYSTEM - SUN VALLEY  
 Dept Number: 3980  
 Service Participants: Specified Service Area



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	54,756	75,855	21,099
Grants	46,000	156,737	110,737
<b>Total Revenues:</b>	<b>100,756</b>	<b>232,592</b>	<b>131,836</b>
<b>Expenditures</b>			
Administration	2,097	2,050	(47)
Advertising	0	100	100
Amortization	0	250	250
Capital and Equipment	0	44,400	44,400
Consultants	0	250	250
Grant Expense	0	120,217	120,217
Insurance	1,200	1,131	(69)
Legal	0	50	50
Operations	42,512	8,700	(33,812)
Supplies	150	153	3
Transfers	9,480	186	(9,294)
Travel	1,000	1,268	268
Utilities	20,000	20,350	350
Wages and benefits	24,317	33,487	9,170
<b>Total Expenditures:</b>	<b>100,756</b>	<b>232,592</b>	<b>131,836</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WATER SYSTEM - SUN VALLEY  
 Dept Number: 3980  
 Service Participants: Specified Service Area



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	75,855	75,855	75,855	75,855	75,855
Grants	156,737	0	0	0	0
Prior Surplus	0	(4,307)	(4,799)	0	0
<b>Total Revenues:</b>	<b>232,592</b>	<b>71,548</b>	<b>71,056</b>	<b>75,855</b>	<b>75,855</b>
<b>Expenditures</b>					
Administration	2,050	2,102	2,150	2,231	2,304
Advertising	100	100	50	150	100
Amortization	250	250	200	250	250
Capital and Equipment	44,400	1,000	300	950	500
Consultants	250	500	250	250	250
Grant Expense	120,217	0	0	0	0
Insurance	1,131	1,153	1,176	1,200	1,224
Legal	50	50	100	100	100
Operations	8,700	9,050	9,404	10,612	10,824
Supplies	153	156	159	162	165
Transfers	186	985	73	1,583	1,105
Travel	1,268	1,288	1,259	1,380	902
Utilities	20,350	20,757	21,172	21,595	22,027
Wages and benefits	33,487	34,157	34,763	35,392	36,104
<b>Total Expenditures:</b>	<b>232,592</b>	<b>71,548</b>	<b>71,056</b>	<b>75,855</b>	<b>75,855</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “E”

• Area E Requisition		241
• Summary Information		242
• Cemetery Area E Naramata	8950	243
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• Untidy/Unsightly Area E	2610	267

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

<b>ELECTORAL AREA E (NARAMATA)</b>	<b>2018</b>	<b>2017</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 29,603	\$ 25,122	\$ 4,481	
ANIMAL CONTROL	16,728	15,904	824	
BUILDING INSPECTION	20,197	33,838	(13,641)	
DESTRUCTION OF PESTS	365	318	47	
EMERGENCY PLANNING	8,117	6,346	1,771	
ELECTORAL AREA ADMINISTRATION	170,809	141,096	29,713	
ELECTORAL AREA PLANNING	123,490	114,639	8,851	
ENVIRONMENTAL CONSERVATION	20,146	20,146	0	
GENERAL GOVERNMENT	43,978	44,479	(501)	
HERITAGE (Subregional)	900	657	243	
ILLEGAL DUMPING	1,133	311	822	
NOXIOUS WEEDS	1,666	1,455	211	
NUISANCE CONTROL	907	907	(0)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	1,214	2,644	(1,430)	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,270	1,270	(0)	
REGIONAL TRAILS	9,448	9,385	63	
SOLID WASTE MANAGEMENT PLAN	5,418	5,295	123	
SUBDIVISION SERVICING	17,206	11,526	5,680	
<b>Subtotal</b>	<b>472,593</b>	<b>435,338</b>	<b>37,255</b>	<b>8.56%</b>
<b><u>Regional Director determines budget</u></b>				
GRANT IN AID	9,000	6,000	3,000	
NARAMATA MUSEUM	8,863	8,236	627	
NARAMATA PARKS & REC	260,574	175,715	84,859	
NARAMATA TRANSIT	85,544	73,833	11,711	
NOISE CONTROL	5,296	7,117	(1,821)	
RURAL PROJECTS	41,931	31,914	10,017	
TOURISM & COMMUNITY SERVICE CONTRIBUTION	10,000	10,000	-	
UNTIDY AND UNSIGHTLY CONTROL	3,703	3,560	143	
VICTIM SERVICES DEF	2,409	2,409	(0)	
<b>Subtotal</b>	<b>427,320</b>	<b>318,784</b>	<b>108,536</b>	<b>34.05%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	29,525	28,497	1,028	
OKANAGAN REGIONAL LIBRARY	123,752	123,001	751	
	153,277	151,498	1,779	1.17%
<b>SUBTOTAL</b>	<b>1,053,190</b>	<b>905,620</b>	<b>147,570</b>	<b>16.29%</b>
<b><u>Service Areas</u></b>				
CEMETERY-P(715)	31,528	22,345	9,183	
NARAMATA FIRE DEPARTMENT	491,445	382,197	109,248	
NARAMATA WATER (Parcel)	120,750	120,750	-	
SEPTAGE DISPOSAL SERVICE	3,184	3,201	(17)	
STERILE INSECT RELEASE	45,616	43,792	1,824	
<b>Subtotal</b>	<b>692,523</b>	<b>572,285</b>	<b>120,238</b>	<b>21.01%</b>
<b>TOTAL</b>	<b>\$ 1,745,713</b>	<b>\$ 1,477,905</b>	<b>\$ 267,808</b>	<b>18.12%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.56</b>	<b>\$ 2.16</b>	<b>\$ 0.40</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 1,221.94</b>	<b>\$ 1,035.32</b>	<b>\$ 186.62</b>	<b>241</b>

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

AREA E	2018	2017	CHANGE	EXPLANATION
REGIONAL SERVICES	\$198,939	\$190,306	\$8,633	See Regional Services Summary Changes
RURAL SERVICES	\$472,547	\$440,322	\$32,225	See Rural Services Summary Changes
SHARED SERVICES	\$5,593	\$5,610	-\$17	See Shared Services Summary Changes
CEMETERY - ELECTORAL AREA E (NARAMATA)	\$31,528	\$22,345	\$9,183	Increase in staffing allocation and less reliance on prior year surplus
FIRE PROTECTION - NARAMATA	\$491,445	\$382,197	\$109,248	Fire Services Master Plan
GRANT-IN AID - AREA E	\$9,000	\$6,000	\$3,000	Less reliance on prior year surplus
NARAMATA MUSEUM	\$8,863	\$8,236	\$627	
NARAMATA TRANSIT	\$85,544	\$73,833	\$11,711	Increase in contract service costs
WATER SYSTEM - NARAMATA	\$120,750	\$120,750	\$0	
NOISE BYLAWS AREA E	\$5,296	\$7,117	-\$1,821	Less staff allocation
PARKS & RECREATION - NARAMATA	\$260,574	\$175,715	\$84,859	Increase in Debt services of \$58K; increased staffing allocation in relation to projects
ELECTORAL AREA E - RURAL PROJECTS	\$41,931	\$31,914	\$10,017	additional staffing associated with area projects
AREA E TOURISM & COMMUNITY SERVICE CONTRIBUTION	\$10,000	\$10,000	\$0	
UNUSUAL/UNTIDY PREMISES - AREA E	\$3,703	\$3,560	\$143	
	\$1,745,713	\$1,477,905	\$267,808	

NON TAX SUPPORTED SERVICES - USER FEES				
WATER SYSTEM - NARAMATA	\$1,295,179	\$1,295,130	\$49	
STREET LIGHTING	\$6,128	\$3,452	\$2,676	Less reliance on prior year surplus

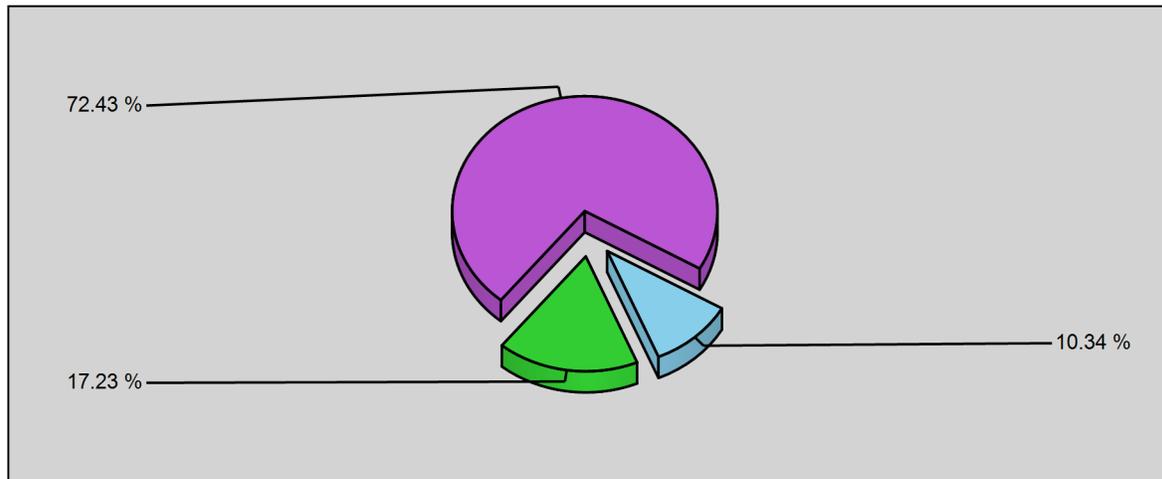
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E



### Revenues By GL Category



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	4,000	4,500	500
Prior Surplus	11,000	7,500	(3,500)
Taxes	22,345	31,528	9,183
Transfers from Reserve	1,000	0	(1,000)
<b>Total Revenues:</b>	<b>38,345</b>	<b>43,528</b>	<b>5,183</b>
<b>Expenditures</b>			
Administration	5,817	5,769	(48)
Capital and Equipment	3,000	3,000	0
Maintenance and Repairs	2,539	2,540	1
Operations	2,500	2,500	0
Transfers	0	655	655
Travel	1,500	1,550	50
Wages and benefits	22,989	27,514	4,525
<b>Total Expenditures:</b>	<b>38,345</b>	<b>43,528</b>	<b>5,183</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E

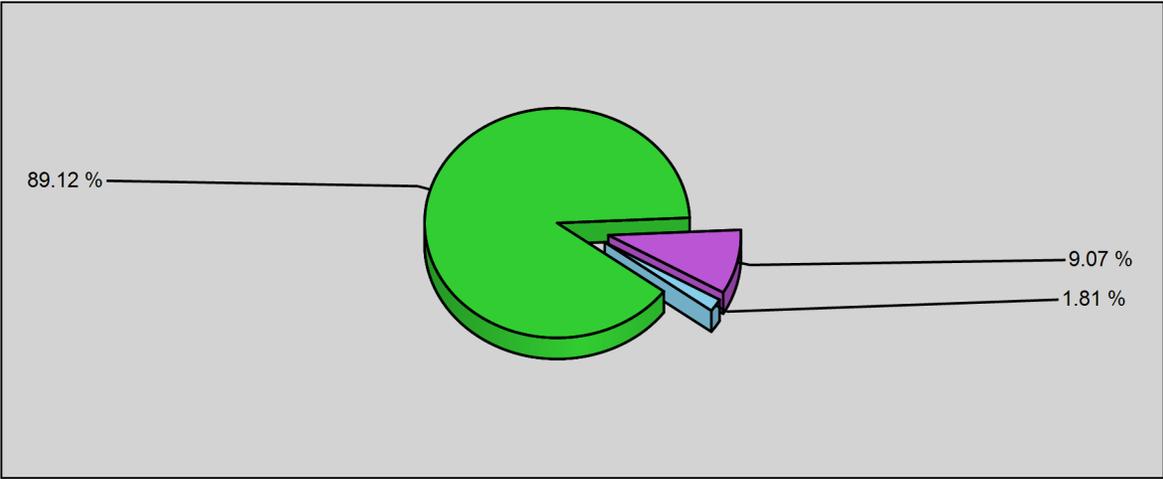


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	4,500	4,500	4,500	4,500	4,500
Prior Surplus	7,500	0	0	0	0
Taxes	31,528	39,784	41,256	41,880	42,580
Transfers from Reserve	0	0	0	0	0
<b>Total Revenues:</b>	<b>43,528</b>	<b>44,284</b>	<b>45,756</b>	<b>46,380</b>	<b>47,080</b>
<b>Expenditures</b>					
Administration	5,769	6,030	6,157	6,323	6,457
Capital and Equipment	3,000	3,000	3,000	3,000	3,000
Maintenance and Repairs	2,540	2,541	2,542	2,543	2,544
Operations	2,500	2,500	2,500	2,500	2,500
Transfers	655	686	1,564	1,549	1,572
Travel	1,550	1,500	1,500	1,500	1,500
Wages and benefits	27,514	28,027	28,493	28,965	29,507
<b>Total Expenditures:</b>	<b>43,528</b>	<b>44,284</b>	<b>45,756</b>	<b>46,380</b>	<b>47,080</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Service: FIRE NARAMATA  
Dept Number: 1700  
Service Participants: Specified Service Area R715



**Revenues By GL Category**



Prior Surplus   Taxes   Transfers from Reserve

# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

Service: FIRE NARAMATA  
 Dept Number: 1700  
 Service Participants: Specified Service Area R715



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	15,000	10,000	(5,000)
Taxes	382,197	491,445	109,248
Transfers from Reserve	50,000	50,000	0
<b>Total Revenues:</b>	<b>447,197</b>	<b>551,445</b>	<b>104,248</b>
<b>Expenditures</b>			
Administration	15,810	8,813	(6,997)
Capital and Equipment	96,610	131,000	34,390
Contracts and Agreements	0	5,750	5,750
Financing	36,370	24,324	(12,046)
Insurance	13,880	21,930	8,050
Maintenance and Repairs	31,626	36,000	4,374
Operations	8,640	9,417	777
Other Expense	13,354	3,000	(10,354)
Supplies	18,193	18,000	(193)
Transfers	16,000	50,000	34,000
Travel	3,270	6,000	2,730
Utilities	13,444	14,653	1,209
Wages and benefits	180,000	222,558	42,558
<b>Total Expenditures:</b>	<b>447,197</b>	<b>551,445</b>	<b>104,248</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

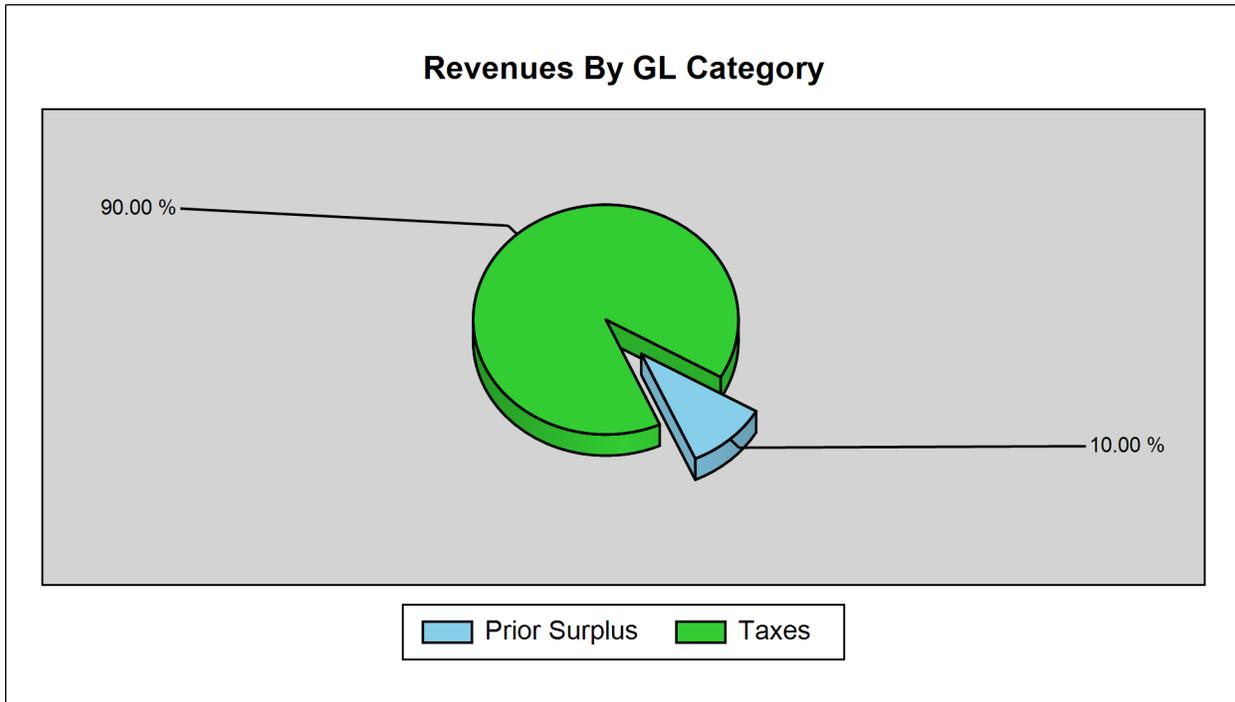
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE NARAMATA  
 Dept Number: 1700  
 Service Participants: Specified Service Area R715



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	10,000	10,000	10,600	10,600	10,812
Taxes	491,445	425,161	428,667	433,725	450,058
Transfers from Reserve	50,000	50,000	50,000	50,000	51,000
<b>Total Revenues:</b>	<b>551,445</b>	<b>485,161</b>	<b>489,267</b>	<b>494,325</b>	<b>511,870</b>
<b>Expenditures</b>					
Administration	8,813	9,007	9,182	9,395	17,273
Capital and Equipment	131,000	104,813	108,349	113,331	115,538
Contracts and Agreements	5,750	11,500	5,750	0	0
Financing	24,324	24,324	24,324	24,324	24,324
Insurance	21,930	22,374	22,622	22,875	22,843
Maintenance and Repairs	36,000	33,362	35,898	39,323	40,109
Operations	9,417	10,265	10,881	11,860	12,097
Other Expense	3,000	3,000	3,000	3,000	3,000
Supplies	18,000	18,000	18,000	18,000	18,000
Transfers	50,000	16,000	16,960	16,960	17,299
Travel	6,000	3,885	4,118	4,180	4,264
Utilities	14,653	15,972	16,930	17,184	17,528
Wages and benefits	222,558	212,659	213,253	213,893	219,595
<b>Total Expenditures:</b>	<b>551,445</b>	<b>485,161</b>	<b>489,267</b>	<b>494,325</b>	<b>511,870</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	4,000	1,000	(3,000)
Taxes	6,000	9,000	3,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	10,000	10,000	0
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

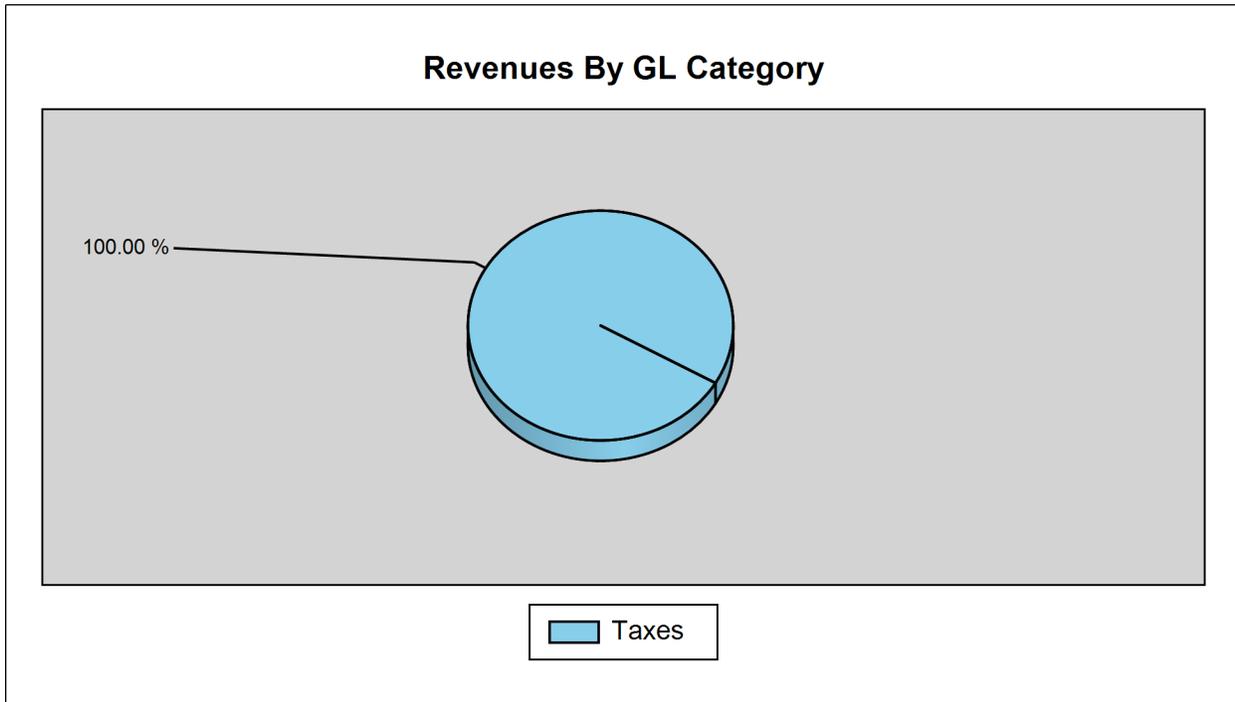
**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

Service: GRANT IN AID AREA E  
 Dept Number: 7960  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	1,000	1,000	1,000	1,000	1,000
Taxes	9,000	9,000	9,000	9,000	9,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Grant in Aid	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	8,236	8,863	627
<b>Total Revenues:</b>	<b>8,236</b>	<b>8,863</b>	<b>627</b>
<b>Expenditures</b>			
Administration	326	329	3
Contracts and Agreements	5,000	5,000	0
Insurance	1,500	1,700	200
Transfers	1,000	1,000	0
Wages and benefits	410	834	424
<b>Total Expenditures:</b>	<b>8,236</b>	<b>8,863</b>	<b>627</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

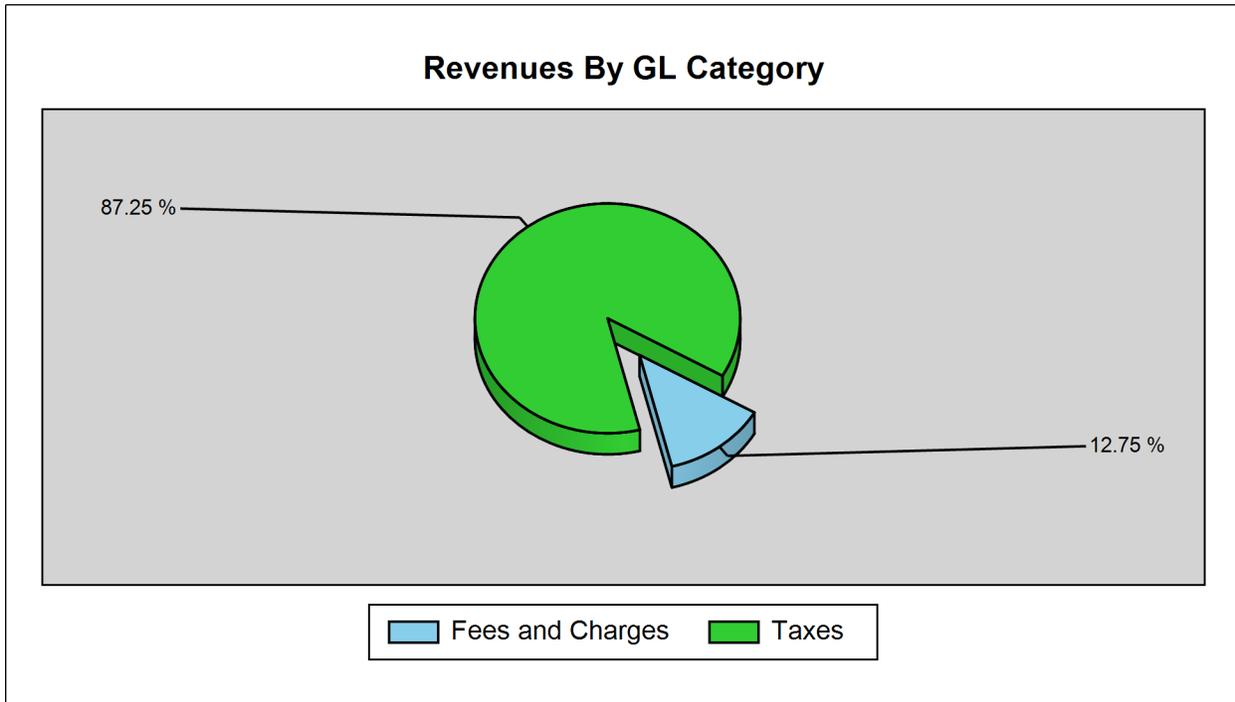
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: NARAMATA MUSEUM  
 Dept Number: 7830  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	8,863	8,919	8,975	9,031	9,092
<b>Total Revenues:</b>	<b>8,863</b>	<b>8,919</b>	<b>8,975</b>	<b>9,031</b>	<b>9,092</b>
<b>Expenditures</b>					
Administration	329	335	341	347	354
Contracts and Agreements	5,000	5,000	5,000	5,000	5,000
Insurance	1,700	1,734	1,769	1,804	1,840
Transfers	1,000	1,000	1,000	1,000	1,000
Wages and benefits	834	850	865	880	898
<b>Total Expenditures:</b>	<b>8,863</b>	<b>8,919</b>	<b>8,975</b>	<b>9,031</b>	<b>9,092</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	12,500	12,500	0
Taxes	73,833	85,544	11,711
<b>Total Revenues:</b>	<b>86,333</b>	<b>98,044</b>	<b>11,711</b>
<b>Expenditures</b>			
Administration	3,333	3,453	120
Maintenance and Repairs	0	1,500	1,500
Operations	80,000	86,000	6,000
Other Expense	0	1,440	1,440
Transfers	3,000	3,000	0
Wages and benefits	0	2,651	2,651
<b>Total Expenditures:</b>	<b>86,333</b>	<b>98,044</b>	<b>11,711</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

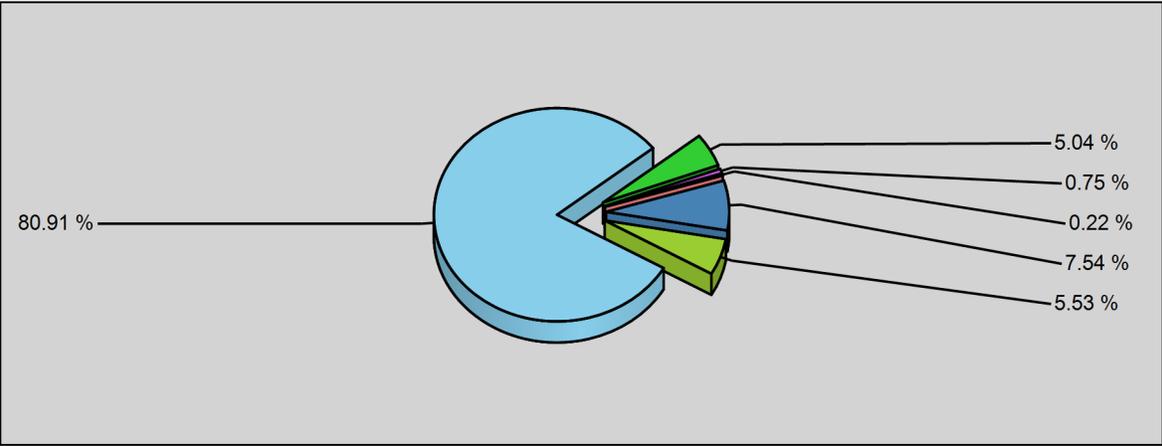
Service: NARAMATA TRANSIT  
 Dept Number: 8300  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	12,500	12,500	12,500	12,500	12,500
Taxes	85,544	86,168	86,789	87,413	88,051
<b>Total Revenues:</b>	<b>98,044</b>	<b>98,668</b>	<b>99,289</b>	<b>99,913</b>	<b>100,551</b>
<b>Expenditures</b>					
Administration	3,453	3,513	3,574	3,637	3,710
Maintenance and Repairs	1,500	1,500	1,500	1,500	1,500
Operations	86,000	86,500	87,000	87,500	88,000
Other Expense	1,440	1,450	1,460	1,470	1,480
Transfers	3,000	3,000	3,000	3,000	3,000
Wages and benefits	2,651	2,705	2,755	2,806	2,861
<b>Total Expenditures:</b>	<b>98,044</b>	<b>98,668</b>	<b>99,289</b>	<b>99,913</b>	<b>100,551</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



Fees and Charges	Prior Surplus	Taxes
Grants	Rental Revenue	Transfers from Reserve

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds	500,000	0	(500,000)
Fees and Charges	1,295,130	1,295,179	49
Grants	2,905,000	80,702	(2,824,298)
Prior Surplus	75,000	12,000	(63,000)
Rental Revenue	3,600	3,600	0
Taxes	120,750	120,750	0
Transfers from Reserve	895,000	88,500	(806,500)
<b>Total Revenues:</b>	<b>5,794,480</b>	<b>1,600,731</b>	<b>(4,193,749)</b>
<b>Expenditures</b>			
Administration	60,738	61,756	1,018
Advertising	2,400	2,500	100
Capital and Equipment	3,775,000	90,000	(3,685,000)
Consultants	690,000	87,000	(603,000)
Contingency	1,000	1,000	0
Contracts and Agreements	7,535	7,535	0
Financing	163,568	124,232	(39,336)
Grant Expense	0	39,202	39,202
Insurance	13,916	13,347	(569)
Legal	5,000	5,000	0
Maintenance and Repairs	90,000	60,000	(30,000)
Operations	181,075	173,700	(7,375)
Supplies	500	1,000	500
Transfers	176,941	281,680	104,739
Travel	20,000	30,000	10,000
Utilities	163,625	163,296	(329)
Wages and benefits	443,182	459,483	16,301
<b>Total Expenditures:</b>	<b>5,794,480</b>	<b>1,600,731</b>	<b>(4,193,749)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

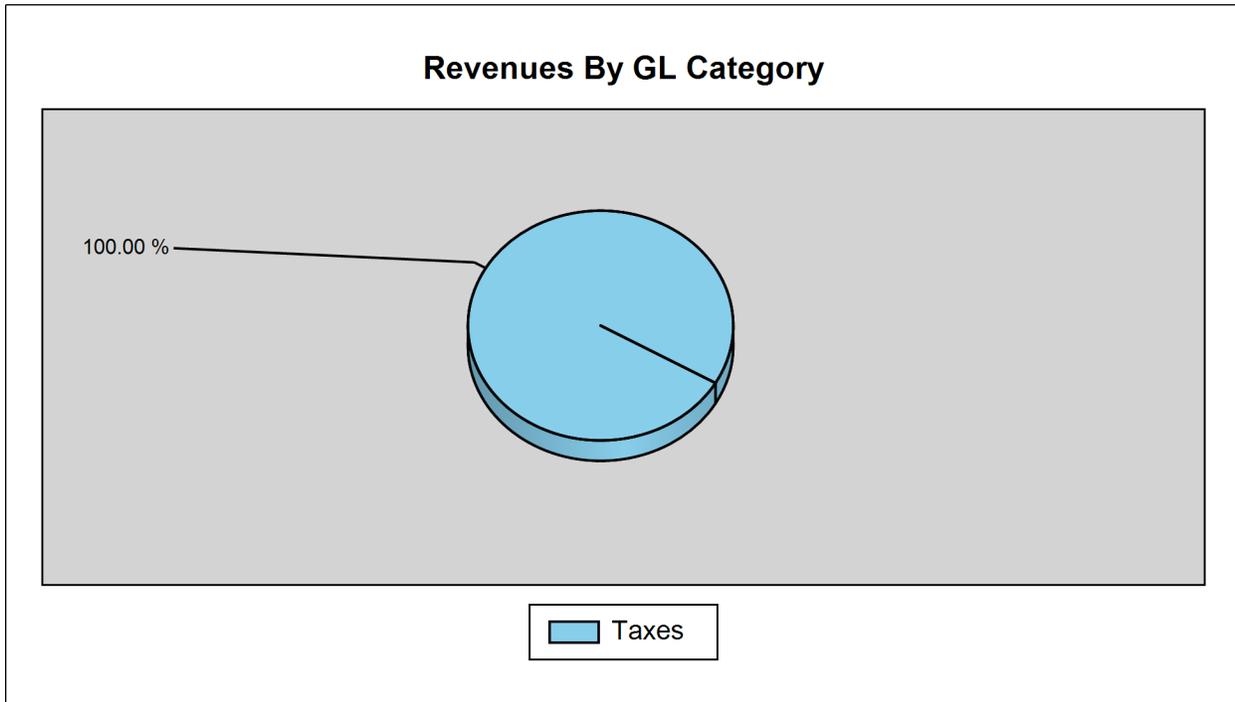
# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	1,295,179	1,295,177	1,295,181	1,314,833	1,315,646
Grants	80,702	0	0	0	0
Prior Surplus	12,000	0	0	0	27,178
Rental Revenue	3,600	3,600	3,600	3,600	3,600
Taxes	120,750	120,750	120,750	120,750	120,750
Transfers from Reserve	88,500	0	0	0	0
<b>Total Revenues:</b>	<b>1,600,731</b>	<b>1,419,527</b>	<b>1,419,531</b>	<b>1,439,183</b>	<b>1,467,174</b>
<b>Expenditures</b>					
Administration	61,756	63,400	64,706	66,224	67,585
Advertising	2,500	2,550	2,601	2,653	2,706
Capital and Equipment	90,000	10,000	10,000	10,000	10,000
Consultants	87,000	55,000	145,000	15,000	15,000
Contingency	1,000	1,000	1,000	1,000	1,000
Contracts and Agreements	7,535	7,535	7,535	7,535	7,535
Financing	124,232	161,448	161,448	161,448	161,448
Grant Expense	39,202	0	0	0	0
Insurance	13,347	13,614	13,886	14,164	14,447
Legal	5,000	5,000	5,000	5,000	5,000
Maintenance and Repairs	60,000	60,000	60,000	60,000	60,000
Operations	173,700	178,925	184,202	189,657	195,166
Supplies	1,000	1,020	1,040	1,061	1,082
Transfers	281,680	194,260	85,102	214,941	221,941
Travel	30,000	30,600	31,212	31,836	32,473
Utilities	163,296	166,562	169,893	173,290	176,756
Wages and benefits	459,483	468,613	476,906	485,374	495,035
<b>Total Expenditures:</b>	<b>1,600,731</b>	<b>1,419,527</b>	<b>1,419,531</b>	<b>1,439,183</b>	<b>1,467,174</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

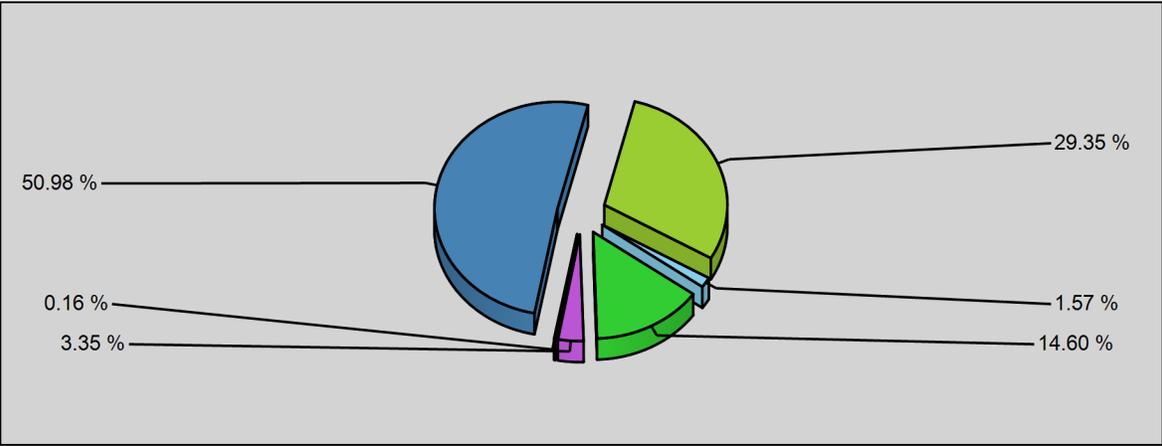


<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	7,117	5,296	(1,821)
<b>Total Revenues:</b>	<b>7,117</b>	<b>5,296</b>	<b>(1,821)</b>
<b>Expenditures</b>			
Operations	7,117	5,296	(1,821)
<b>Total Expenditures:</b>	<b>7,117</b>	<b>5,296</b>	<b>(1,821)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	5,296	5,660	5,763	5,873	5,991
<b>Total Revenues:</b>	<b>5,296</b>	<b>5,660</b>	<b>5,763</b>	<b>5,873</b>	<b>5,991</b>
<b>Expenditures</b>					
Operations	5,296	5,660	5,763	5,873	5,991
<b>Total Expenditures:</b>	<b>5,296</b>	<b>5,660</b>	<b>5,763</b>	<b>5,873</b>	<b>5,991</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



Fees and Charges	Other Revenue	Taxes
Grants	Rental Revenue	Transfers from Reserve

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	8,000	8,000	0
Grants	27,000	74,600	47,600
Other Revenue	500	17,100	16,600
Prior Surplus	20,000	0	(20,000)
Rental Revenue	800	810	10
Taxes	175,715	260,574	84,859
Transfers from Reserve	175,300	150,000	(25,300)
<b>Total Revenues:</b>	<b>407,315</b>	<b>511,084</b>	<b>103,769</b>
<b>Expenditures</b>			
Administration	7,166	7,335	169
Advertising	1,000	1,100	100
Capital and Equipment	203,050	229,000	25,950
Contracts and Agreements	63,400	85,750	22,350
Financing	20,000	79,023	59,023
Grant Expense	0	9,000	9,000
Grant in Aid	11,100	13,600	2,500
Insurance	4,661	4,184	(477)
Operations	7,000	7,000	0
Other Expense	12,650	8,030	(4,620)
Projects	20,000	25,000	5,000
Supplies	8,000	9,500	1,500
Transfers	6,000	2,000	(4,000)
Utilities	2,000	2,030	30
Wages and benefits	41,288	28,532	(12,756)
<b>Total Expenditures:</b>	<b>407,315</b>	<b>511,084</b>	<b>103,769</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E

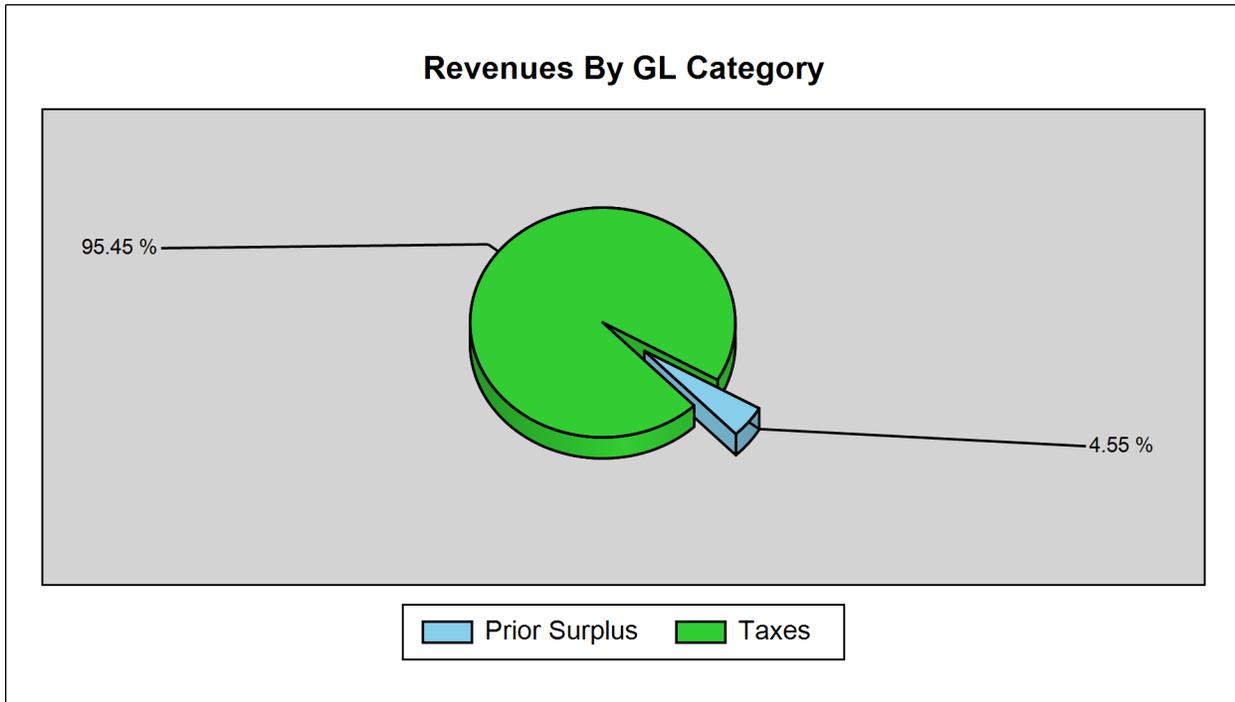


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	8,000	8,000	8,000	8,000	8,000
Grants	74,600	2,000	2,000	2,000	2,000
Other Revenue	17,100	1,100	1,100	1,100	1,100
Prior Surplus	0	0	0	0	0
Rental Revenue	810	820	830	840	840
Taxes	260,574	362,047	280,841	287,498	245,278
Transfers from Reserve	150,000	5,000	7,500	5,000	5,000
<b>Total Revenues:</b>	<b>511,084</b>	<b>378,967</b>	<b>300,271</b>	<b>304,438</b>	<b>262,218</b>
<b>Expenditures</b>					
Administration	7,335	7,471	7,605	7,747	7,743
Advertising	1,100	1,100	1,150	1,200	1,200
Capital and Equipment	229,000	128,200	48,200	58,200	18,700
Contracts and Agreements	85,750	86,950	87,400	80,950	80,950
Financing	79,023	79,023	79,023	79,023	79,023
Grant Expense	9,000	0	0	0	0
Grant in Aid	13,600	12,800	12,800	12,800	12,800
Insurance	4,184	4,257	4,332	4,408	1,100
Operations	7,000	7,000	7,000	7,000	7,000
Other Expense	8,030	7,865	7,890	7,920	8,000
Projects	25,000	0	0	0	0
Supplies	9,500	8,400	8,400	8,400	8,500
Transfers	2,000	5,000	5,000	5,000	5,000
Utilities	2,030	2,060	2,091	2,122	2,200
Wages and benefits	28,532	28,841	29,380	29,668	30,002
<b>Total Expenditures:</b>	<b>511,084</b>	<b>378,967</b>	<b>300,271</b>	<b>304,438</b>	<b>262,218</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA E  
 Dept Number: 0360  
 Service Participants: Electoral Area E



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Grants	15,000	0	(15,000)
Prior Surplus	3,000	2,000	(1,000)
Taxes	31,914	41,931	10,017
<b>Total Revenues:</b>	<b>49,914</b>	<b>43,931</b>	<b>(5,983)</b>
<b>Expenditures</b>			
Administration	1,319	1,253	(66)
Contingency	15,000	15,000	0
Contracts and Agreements	0	2,638	2,638
Grant Expense	15,000	0	(15,000)
Insurance	2,000	1,800	(200)
Projects	400	400	0
Travel	6,000	6,000	0
Wages and benefits	10,195	16,840	6,645
<b>Total Expenditures:</b>	<b>49,914</b>	<b>43,931</b>	<b>(5,983)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA E  
 Dept Number: 0360  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	2,000	0	0	0	0
Taxes	41,931	41,732	41,949	42,174	42,429
<b>Total Revenues:</b>	<b>43,931</b>	<b>41,732</b>	<b>41,949</b>	<b>42,174</b>	<b>42,429</b>
<b>Expenditures</b>					
Administration	1,253	1,275	1,297	1,320	1,346
Contingency	15,000	15,000	15,000	15,000	15,000
Contracts and Agreements	2,638	0	0	0	0
Insurance	1,800	2,000	2,000	2,000	2,000
Projects	400	400	400	400	400
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	16,840	17,057	17,252	17,454	17,683
<b>Total Expenditures:</b>	<b>43,931</b>	<b>41,732</b>	<b>41,949</b>	<b>42,174</b>	<b>42,429</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

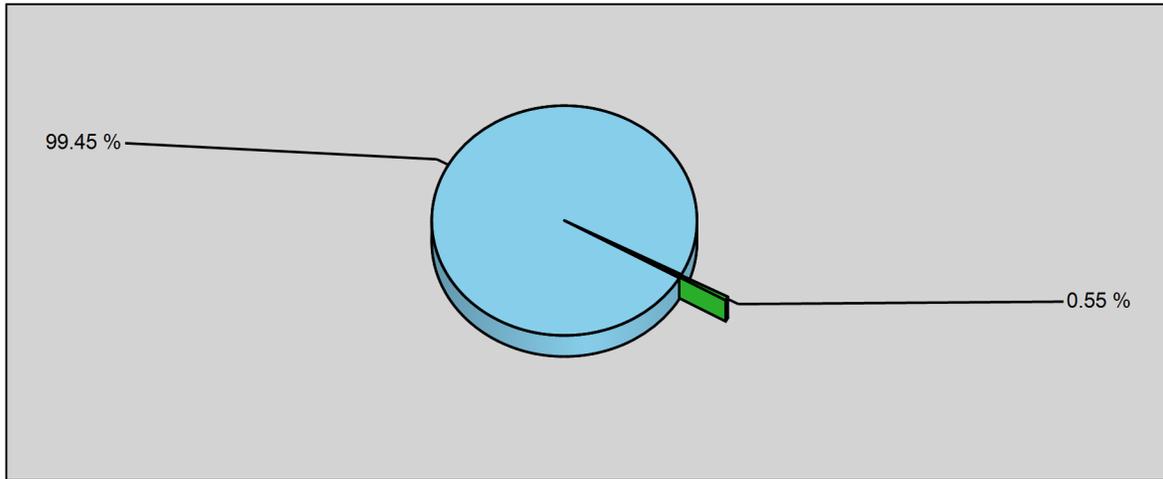
Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



Revenues By GL Category



■ Fees and Charges    
 ■ Prior Surplus

Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	3,452	6,128	2,676
Prior Surplus	2,750	34	(2,716)
<b>Total Revenues:</b>	<b>6,202</b>	<b>6,162</b>	<b>(40)</b>
<b>Expenditures</b>			
Administration	1,013	962	(51)
Utilities	5,189	5,200	11
<b>Total Expenditures:</b>	<b>6,202</b>	<b>6,162</b>	<b>(40)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

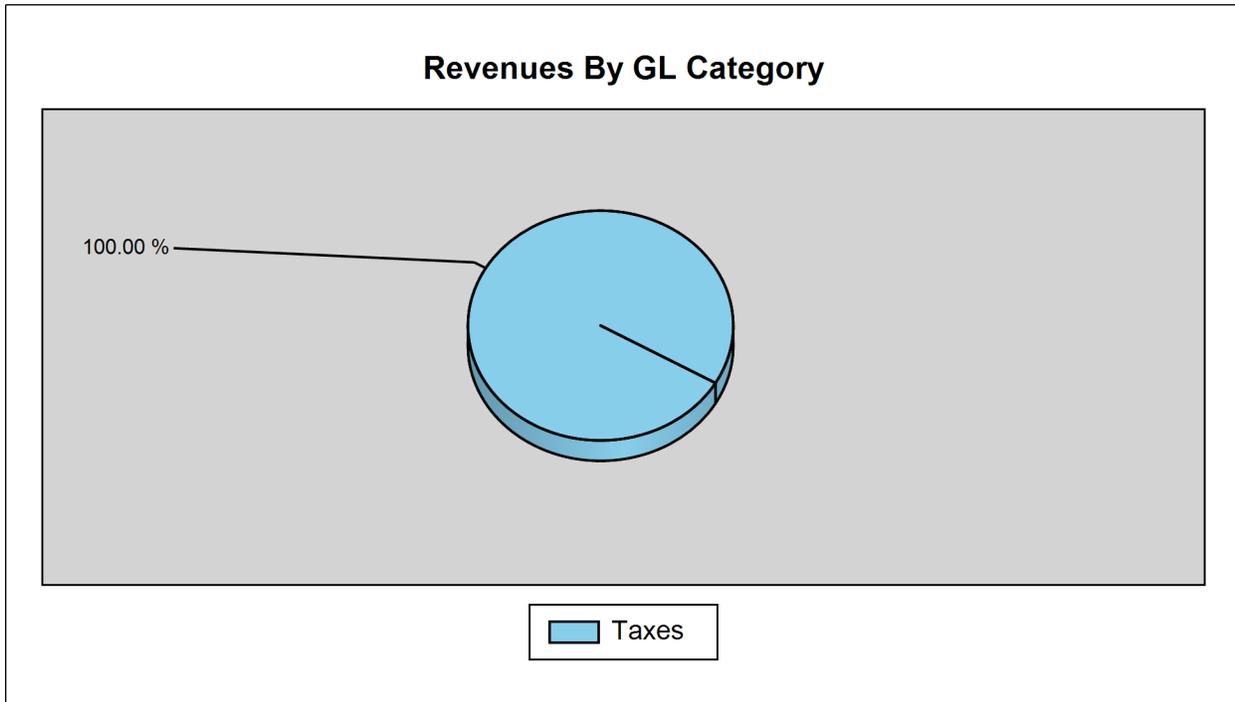
Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	6,128	6,285	6,411	6,539	6,669
Prior Surplus	34	0	0	0	0
<b>Total Revenues:</b>	<b>6,162</b>	<b>6,285</b>	<b>6,411</b>	<b>6,539</b>	<b>6,669</b>
<b>Expenditures</b>					
Administration	962	981	1,001	1,021	1,041
Utilities	5,200	5,304	5,410	5,518	5,628
<b>Total Expenditures:</b>	<b>6,162</b>	<b>6,285</b>	<b>6,411</b>	<b>6,539</b>	<b>6,669</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	10,000	10,000	0
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	10,000	10,000	0
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

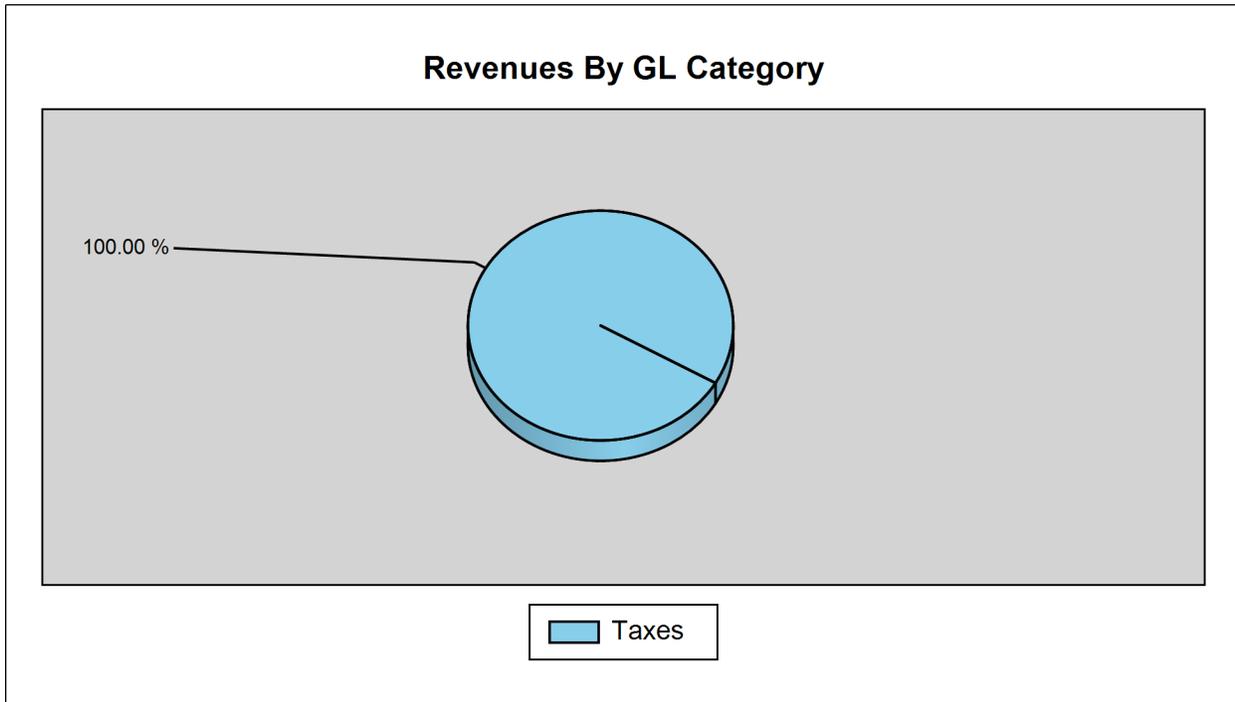
**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

Service: TOURISM & COMMUNITY SERVICE CONTRIBUTION AREA E  
 Dept Number: 9260  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	0	0	0	0	0
Taxes	10,000	10,000	10,000	10,000	10,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Contracts and Agreements	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,560	3,703	143
<b>Total Revenues:</b>	<b>3,560</b>	<b>3,703</b>	<b>143</b>
<b>Expenditures</b>			
Operations	3,035	3,178	143
Transfers	525	525	0
<b>Total Expenditures:</b>	<b>3,560</b>	<b>3,703</b>	<b>143</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA E  
 Dept Number: 2610  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	3,703	3,921	3,983	4,049	4,119
<b>Total Revenues:</b>	<b>3,703</b>	<b>3,921</b>	<b>3,983</b>	<b>4,049</b>	<b>4,119</b>
<b>Expenditures</b>					
Operations	3,178	3,396	3,458	3,524	3,594
Transfers	525	525	525	525	525
<b>Total Expenditures:</b>	<b>3,703</b>	<b>3,921</b>	<b>3,983</b>	<b>4,049</b>	<b>4,119</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## ELECTORAL AREA “F”

• Area F Requisition		270
• Summary Information		271
• Faulder Water	3920	272
• Fire – Area F	1000	274
• Grant in Aid Area F	8000	276
• Parks Commission Area F	7570	278
• Recreation West Bench	7560	280
• Rural Projects Area F	0370	281
• Sage Mesa Water	3910	283
• Street Lighting West Bench/ Husula	9660	285
• Untidy/Unsightly Area F	2630	287
• West Bench Water	3970	289

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

<b>ELECTORAL AREA F (OKANAGAN LAKE WEST/WESTBENCH)</b>	<b>2018</b>	<b>2017</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 20,743	\$ 17,604	\$ 3,139	
ANIMAL CONTROL	11,673	11,098	575	
BUILDING INSPECTION	6,003	11,259	(5,256)	
DESTRUCTION OF PESTS	255	222	33	
ELECTORAL AREA ADMINISTRATION	119,192	98,458	20,734	
ELECTORAL AREA PLANNING	86,172	79,996	6,176	
EMERGENCY PLANNING	5,664	4,428	1,236	
EASTGATE SETTLEMENT	-	-	-	
ENVIRONMENTAL CONSERVATION	14,058	14,058	0	
GENERAL GOVERNMENT	30,688	31,038	(350)	
HERITAGE (Subregional)	628	459	169	
ILLEGAL DUMPING	791	217	574	
MOSQUITO CONTROL - Impr Only	489	183	306	
NOXIOUS WEEDS	1,162	1,015	147	
NUISANCE CONTROL	633	633	(0)	
SUBDIVISION SERVICING	12,007	8,043	3,964	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	886	886	(0)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	847	1,845	(998)	
REGIONAL TRAILS	6,593	6,549	44	
SOLID WASTE MANAGEMENT PLAN	3,780	3,695	85	
<b>Subtotal</b>	<b>322,264</b>	<b>291,686</b>	<b>30,578</b>	<b>10.48%</b>
<b><u>Regional Director determines budget</u></b>				
GRANT-IN-AID	2,500	2,500	-	
NOISE BYLAW	1,877	2,166	(289)	
PARKS COMMISSION	116,358	115,427	931	
RURAL PROJECTS	22,476	11,087	11,389	
UNTIDY AND UNSIGHTLY CONTROL	3,788	3,515	273	
VICTIM SERVICES DEF	1,681	1,681	(0)	
<b>Subtotal</b>	<b>148,680</b>	<b>136,376</b>	<b>12,304</b>	<b>9.02%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	20,603	19,886	717	3.61%
<b>SUBTOTAL</b>	<b>491,547</b>	<b>447,948</b>	<b>43,599</b>	<b>9.73%</b>
<b><u>Service Areas</u></b>				
ELECT SYS-WESTBENCH EST/HUSULA-A(715)	6,201	6,201	-	
FAULDER WATER SYSTEM-A(777)	140,304	140,297	7	
FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715)	324,420	294,224	30,196	
OKANAGAN REGIONAL LIBRARY	86,355	85,832	523	
REC CENTRE COST SHARING-M(715)	20,000	20,000	-	
STERILE INSECT RELEASE	15,265	14,799	466	
SEPTAGE DISPOSAL SERVICE	1,610	1,618	(8)	
WEST BENCH WATER CAPITAL (PARCEL)	115,600	115,600	-	
<b>Subtotal</b>	<b>709,754</b>	<b>678,571</b>	<b>31,183</b>	<b>4.60%</b>
<b>TOTAL</b>	<b>\$ 1,201,301</b>	<b>\$ 1,126,519</b>	<b>\$ 74,782</b>	<b>6.64%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.31</b>	<b>\$ 2.15</b>	<b>\$ 0.16</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 1,152.62</b>	<b>\$ 1,076.74</b>	<b>\$ 75.88</b>	<b>270</b>

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

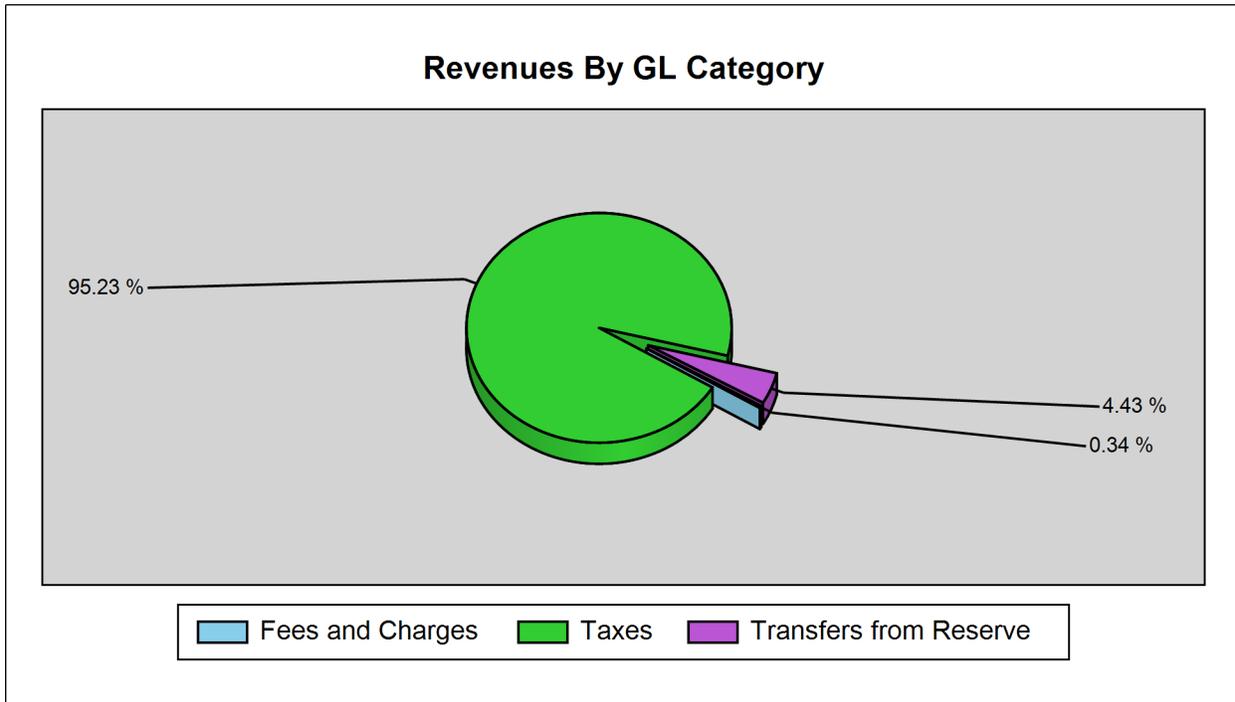
AREA F	2018	2017	CHANGE	EXPLANATION
REGIONAL SERVICES	\$122,341	\$117,112	\$5,229	See Regional Services Summary Changes
RURAL SERVICES	\$322,146	\$295,091	\$27,055	See Rural Services Summary Changes
SHARED SERVICES	\$5,167	\$5,465	-\$298	See Shared Services Summary Changes
WATER SYSTEM - FAULDER	\$140,304	\$140,297	\$7	
FIRE PROTECTION - D-F	\$324,420	\$294,224	\$30,196	Fire Services Master Plan
GRANT IN AID - AREA F	\$2,500	\$2,500	\$0	
AREA F PARKS COMMISSION	\$116,358	\$115,427	\$931	
RECREATION - WEST BENCH	\$20,000	\$20,000	\$0	
ELECTORAL AREA F - RURAL PROJECTS	\$22,476	\$11,087	\$11,389	additional staffing associated with area projects
ST. LIGHTING-WEST BENCH/HUSULA	\$6,201	\$6,201	\$0	
UNSIGHTLY/UNTIDY PREMISES - AREA F	\$3,788	\$3,515	\$273	
WATER SYSTEM - WEST BENCH	\$115,600	\$115,600	\$0	
	\$1,201,301	\$1,126,519	\$74,782	

NON TAX SUPPORTED SERVICES - USER FEES				
WATER SYSTEM SAGE MESA	\$132,912	\$244,469	-\$111,557	2017 Overflow lower reservoir work \$100K
WEST BENCH WATER	\$386,456	\$386,456	\$0	

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FAULDER WATER  
 Dept Number: 3920  
 Service Participants: Specified Service Area A777 LSA #11



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	1,000	500	(500)
Prior Surplus	20,000	0	(20,000)
Taxes	140,297	140,304	7
Transfers from Reserve	15,000	6,525	(8,475)
<b>Total Revenues:</b>	<b>176,297</b>	<b>147,329</b>	<b>(28,968)</b>
<b>Expenditures</b>			
Administration	8,320	7,798	(522)
Advertising	0	250	250
Capital and Equipment	5,000	5,000	0
Consultants	5,000	4,500	(500)
Financing	7,486	7,487	1
Insurance	2,281	2,650	369
Operations	35,500	40,150	4,650
Transfers	13,958	1,300	(12,658)
Travel	4,000	4,000	0
Utilities	14,500	15,000	500
Wages and benefits	80,252	59,194	(21,058)
<b>Total Expenditures:</b>	<b>176,297</b>	<b>147,329</b>	<b>(28,968)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FAULDER WATER

Dept Number: 3920

Service Participants: Specified Service Area A777 LSA #11

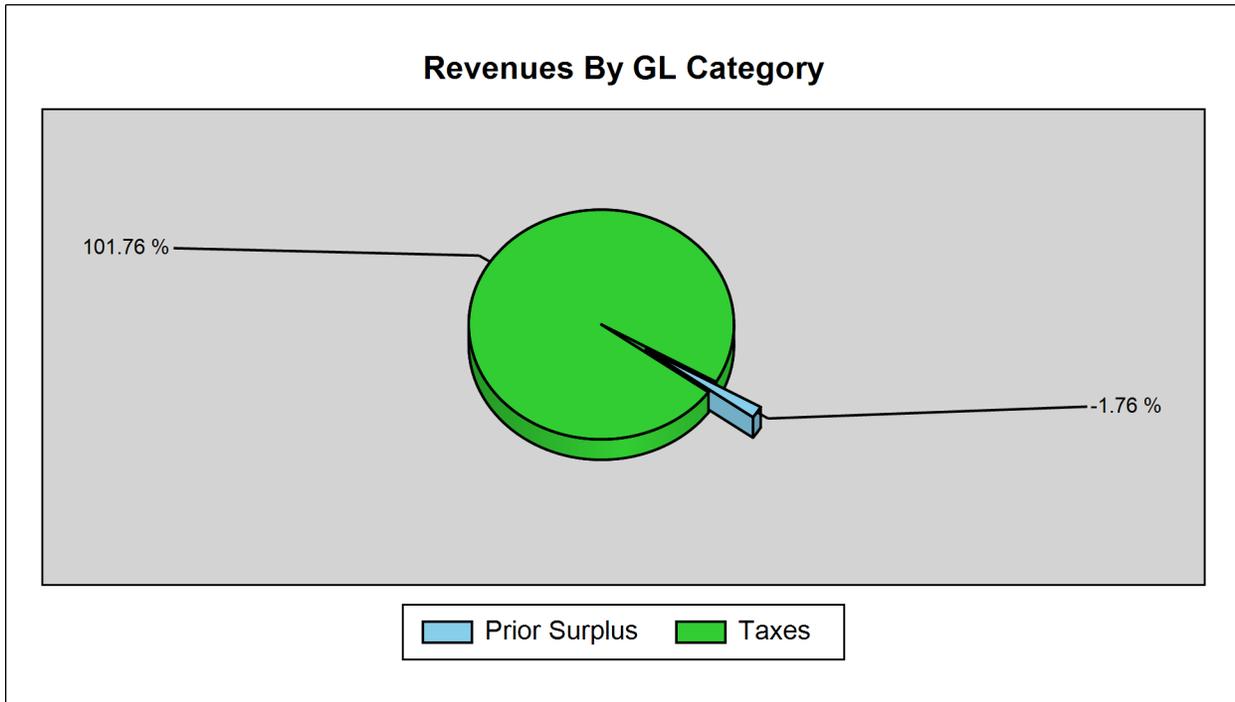


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	500	500	500	500	500
Prior Surplus	0	0	0	0	0
Taxes	140,304	150,006	166,632	166,631	166,631
Transfers from Reserve	6,525	0	10,240	0	0
<b>Total Revenues:</b>	<b>147,329</b>	<b>150,506</b>	<b>177,372</b>	<b>167,131</b>	<b>167,131</b>
<b>Expenditures</b>					
Administration	7,798	7,956	8,104	8,275	9,299
Advertising	250	250	250	250	250
Capital and Equipment	5,000	5,000	30,000	5,000	5,000
Consultants	4,500	4,000	4,000	5,000	6,000
Financing	7,487	7,487	7,487	7,487	7,487
Insurance	2,650	2,696	2,744	2,792	2,493
Operations	40,150	41,650	42,558	43,474	44,398
Transfers	1,300	1,804	1,200	12,430	8,232
Travel	4,000	4,000	4,000	4,000	4,000
Utilities	15,000	15,300	15,606	15,918	16,236
Wages and benefits	59,194	60,363	61,423	62,505	63,736
<b>Total Expenditures:</b>	<b>147,329</b>	<b>150,506</b>	<b>177,372</b>	<b>167,131</b>	<b>167,131</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE WEST BENCH (D-F)  
 Dept Number: 1000  
 Service Participants: Specified Service Area A715 LSA#2



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	7,000	(5,600)	(12,600)
Taxes	294,224	324,420	30,196
<b>Total Revenues:</b>	<b>301,224</b>	<b>318,820</b>	<b>17,596</b>
<b>Expenditures</b>			
Administration	4,309	4,650	341
Contracts and Agreements	296,261	313,570	17,309
Insurance	654	600	(54)
<b>Total Expenditures:</b>	<b>301,224</b>	<b>318,820</b>	<b>17,596</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

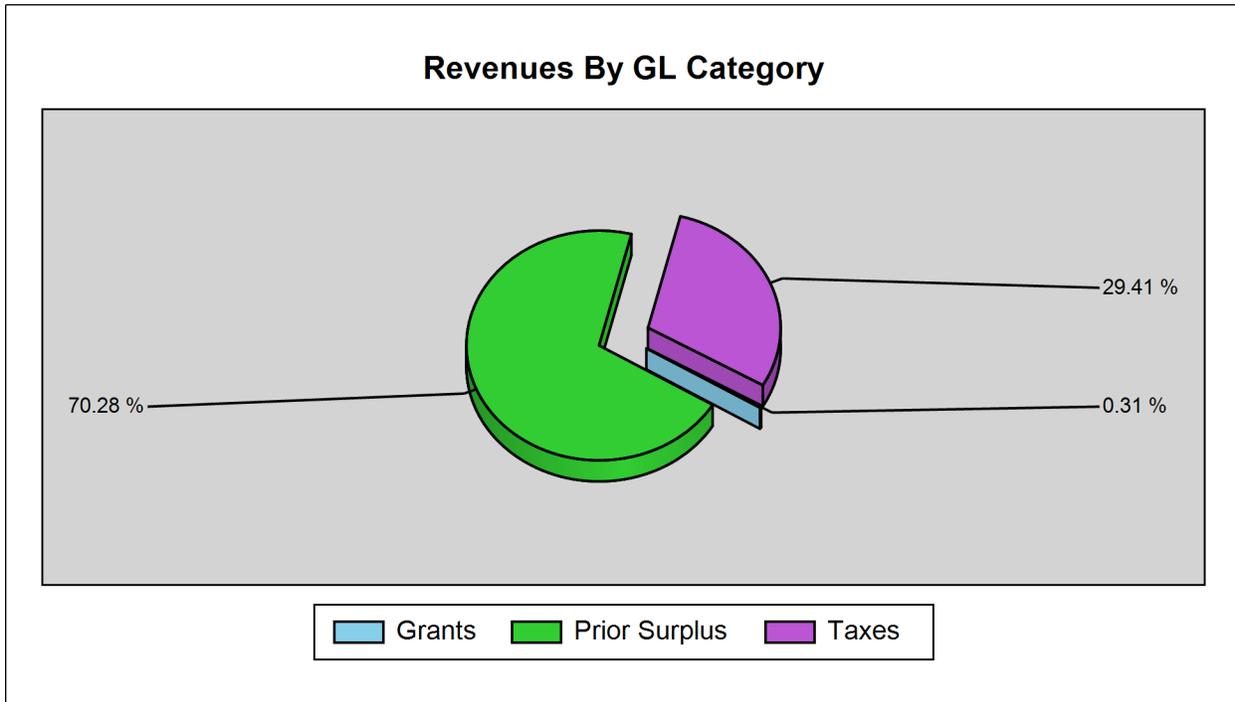
Service: FIRE WEST BENCH (D-F)

Dept Number: 1000

Service Participants: Specified Service Area A715 LSA#2



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	(5,600)	0	0	0	0
Taxes	324,420	324,399	330,076	335,900	336,833
<b>Total Revenues:</b>	<b>318,820</b>	<b>324,399</b>	<b>330,076</b>	<b>335,900</b>	<b>336,833</b>
<b>Expenditures</b>					
Administration	4,650	4,731	4,814	4,898	4,996
Contracts and Agreements	313,570	319,057	324,640	330,321	331,142
Insurance	600	611	622	681	695
<b>Total Expenditures:</b>	<b>318,820</b>	<b>324,399</b>	<b>330,076</b>	<b>335,900</b>	<b>336,833</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	0	26	26
Prior Surplus	6,000	5,974	(26)
Taxes	2,500	2,500	0
<b>Total Revenues:</b>	<b>8,500</b>	<b>8,500</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	8,500	8,500	0
<b>Total Expenditures:</b>	<b>8,500</b>	<b>8,500</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

**Service: GRANT IN AID AREA F  
 Dept Number: 8000  
 Service Participants: Electoral Area F**

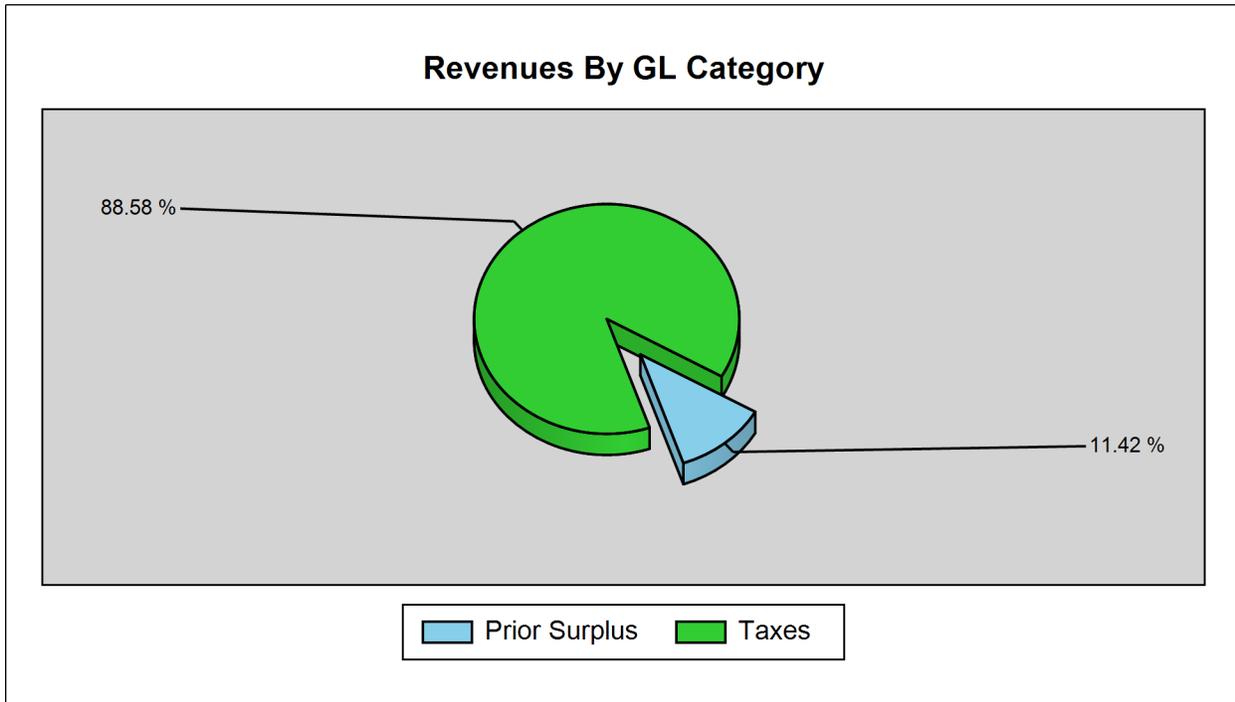


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	26	26	26	26	26
Prior Surplus	5,974	5,974	5,974	5,974	5,974
Taxes	2,500	2,500	2,500	2,500	2,500
<b>Total Revenues:</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>
<b>Expenditures</b>					
Grant in Aid	8,500	8,500	8,500	8,500	8,500
<b>Total Expenditures:</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: PARKS COMMISSION AREA F  
 Dept Number: 7570  
 Service Participants: Electoral Area F



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	5,000	15,000	10,000
Taxes	115,427	116,358	931
<b>Total Revenues:</b>	<b>120,427</b>	<b>131,358</b>	<b>10,931</b>
<b>Expenditures</b>			
Administration	2,630	2,762	132
Capital and Equipment	38,000	58,000	20,000
Contracts and Agreements	5,700	5,700	0
Insurance	888	835	(53)
Maintenance and Repairs	1,195	1,195	0
Operations	550	600	50
Supplies	3,200	3,600	400
Transfers	5,000	5,000	0
Utilities	5,000	5,000	0
Wages and benefits	58,264	48,666	(9,598)
<b>Total Expenditures:</b>	<b>120,427</b>	<b>131,358</b>	<b>10,931</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: PARKS COMMISSION AREA F  
 Dept Number: 7570  
 Service Participants: Electoral Area F

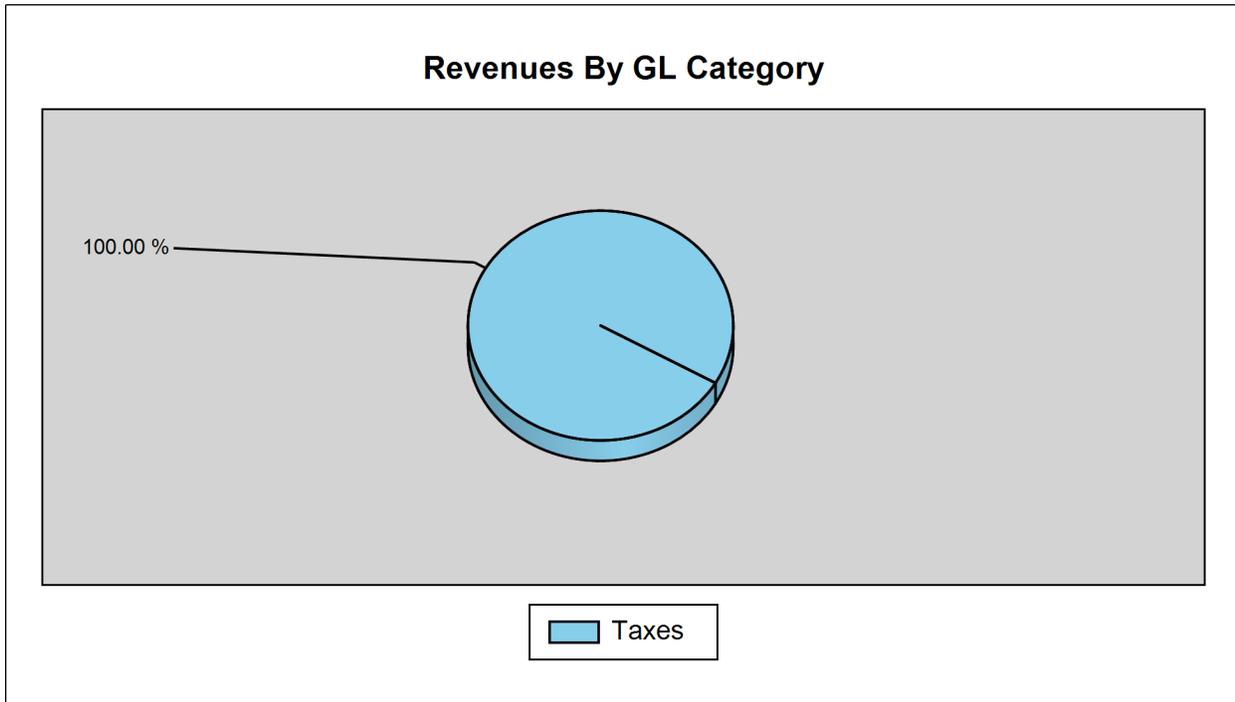


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	15,000	5,000	5,000	5,000	0
Taxes	116,358	89,427	90,609	91,812	97,890
<b>Total Revenues:</b>	<b>131,358</b>	<b>94,427</b>	<b>95,609</b>	<b>96,812</b>	<b>97,890</b>
<b>Expenditures</b>					
Administration	2,762	2,817	2,873	2,930	2,989
Capital and Equipment	58,000	20,000	20,000	20,000	20,000
Contracts and Agreements	5,700	5,700	5,700	5,700	5,700
Insurance	835	852	869	887	905
Maintenance and Repairs	1,195	1,195	1,195	1,195	1,195
Operations	600	650	700	750	750
Supplies	3,600	3,600	3,800	4,000	4,000
Transfers	5,000	5,000	5,000	5,000	5,000
Utilities	5,000	5,000	5,000	5,000	5,000
Wages and benefits	48,666	49,613	50,472	51,350	52,351
<b>Total Expenditures:</b>	<b>131,358</b>	<b>94,427</b>	<b>95,609</b>	<b>96,812</b>	<b>97,890</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

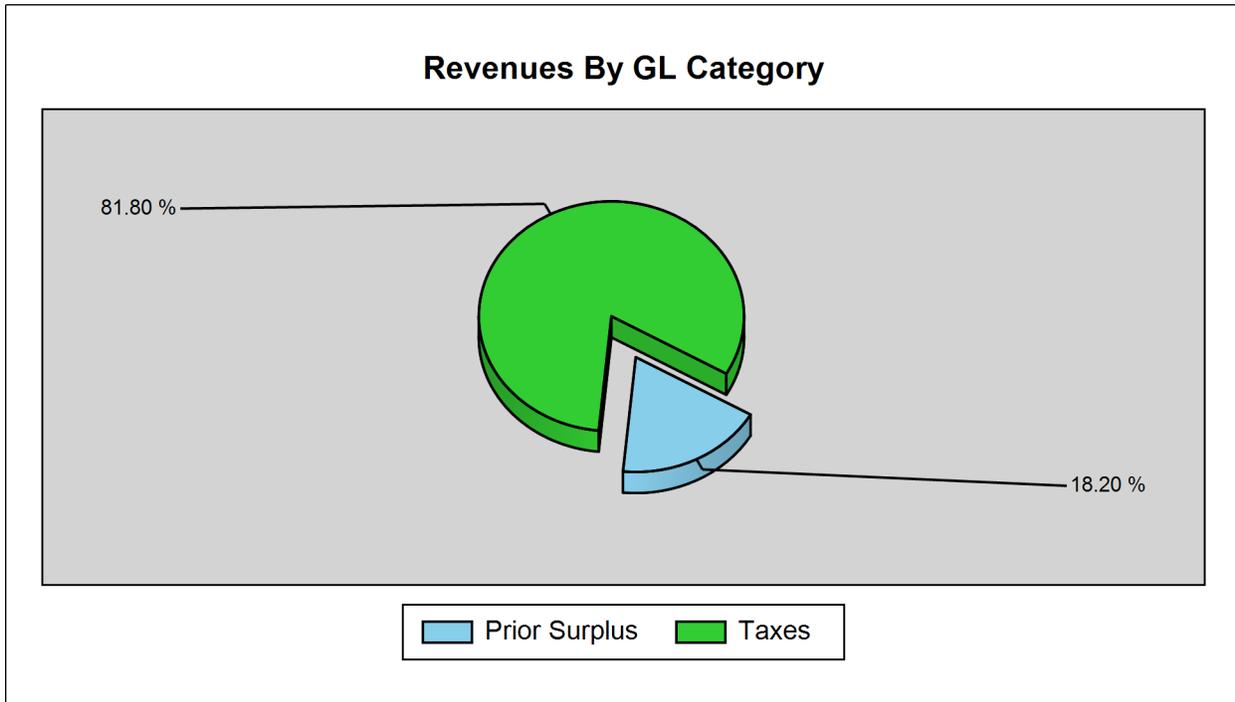
2018 - 2022

Service: RECREATION WEST BENCH (COMMUNITY CENTRE CONTRIBUTION)  
 Dept Number: 7560  
 Service Participants: Specified Service Area V715



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	20,000	20,000	0
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	20,000	20,000	0
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2018	2019	2020	2021	2022
<b>Revenues</b>					
Taxes	20,000	20,000	20,000	20,000	20,000
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Expenditures</b>					
Contracts and Agreements	20,000	20,000	20,000	20,000	20,000
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	8,000	5,000	(3,000)
Taxes	11,087	22,476	11,389
<b>Total Revenues:</b>	<b>19,087</b>	<b>27,476</b>	<b>8,389</b>
<b>Expenditures</b>			
Administration	1,345	1,278	(67)
Advertising	500	500	0
Contingency	10,000	5,000	(5,000)
Contracts and Agreements	0	1,832	1,832
Projects	400	400	0
Travel	2,000	2,000	0
Wages and benefits	4,842	16,466	11,624
<b>Total Expenditures:</b>	<b>19,087</b>	<b>27,476</b>	<b>8,389</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA F  
 Dept Number: 0370  
 Service Participants: Electoral Area F



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	5,000	2,500	0	0	0
Taxes	22,476	23,496	26,313	26,657	27,033
<b>Total Revenues:</b>	<b>27,476</b>	<b>25,996</b>	<b>26,313</b>	<b>26,657</b>	<b>27,033</b>
<b>Expenditures</b>					
Administration	1,278	1,300	1,323	1,346	1,373
Advertising	500	500	500	500	500
Contingency	5,000	5,000	5,000	5,000	5,000
Contracts and Agreements	1,832	0	0	0	0
Projects	400	400	400	400	400
Travel	2,000	2,000	2,000	2,000	2,000
Wages and benefits	16,466	16,796	17,090	17,411	17,760
<b>Total Expenditures:</b>	<b>27,476</b>	<b>25,996</b>	<b>26,313</b>	<b>26,657</b>	<b>27,033</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

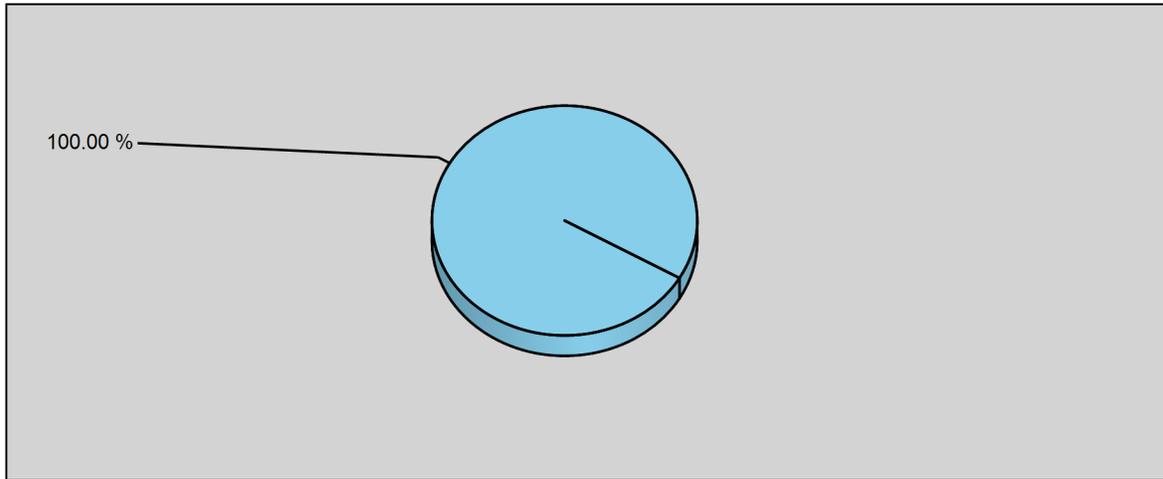
Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province



## Revenues By GL Category



Contract Revenue

Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	244,469	132,912	(111,557)
Prior Surplus	38,636	0	(38,636)
<b>Total Revenues:</b>	<b>283,105</b>	<b>132,912</b>	<b>(150,193)</b>
<b>Expenditures</b>			
Administration	2,174	2,231	57
Consultants	120,000	10,000	(110,000)
Operations	31,000	32,500	1,500
Supplies	2,200	2,200	0
Travel	1,700	5,500	3,800
Wages and benefits	126,031	80,481	(45,550)
<b>Total Expenditures:</b>	<b>283,105</b>	<b>132,912</b>	<b>(150,193)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province

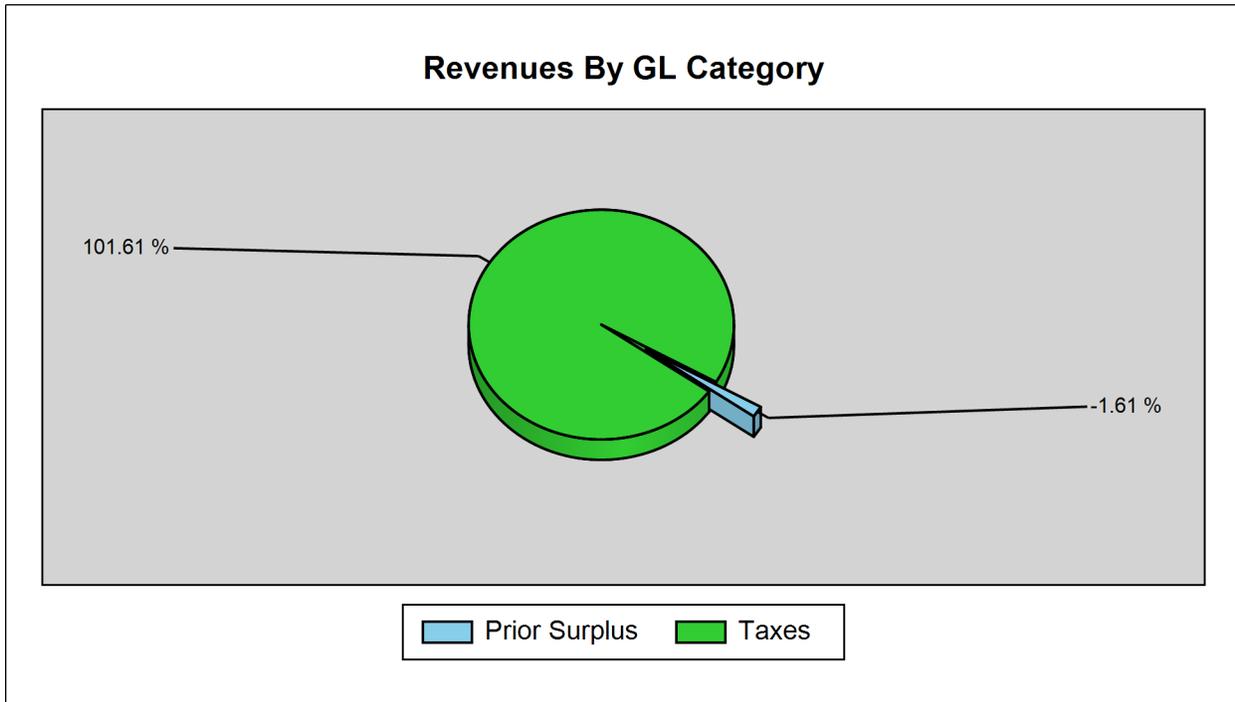


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	132,912	205,577	138,083	140,649	143,399
Prior Surplus	0	0	0	0	0
<b>Total Revenues:</b>	<b>132,912</b>	<b>205,577</b>	<b>138,083</b>	<b>140,649</b>	<b>143,399</b>
<b>Expenditures</b>					
Administration	2,231	2,292	2,341	2,411	2,464
Consultants	10,000	80,000	10,000	10,000	10,000
Operations	32,500	33,500	34,500	35,500	36,500
Supplies	2,200	2,200	2,200	2,200	2,200
Travel	5,500	5,500	5,500	5,500	5,500
Wages and benefits	80,481	82,085	83,542	85,038	86,735
<b>Total Expenditures:</b>	<b>132,912</b>	<b>205,577</b>	<b>138,083</b>	<b>140,649</b>	<b>143,399</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: STREET LIGHTING WEST BENCH/HUSULA  
 Dept Number: 9660  
 Service Participants: Specified Area F6 A(715)



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(500)	(98)	402
Taxes	6,201	6,201	0
<b>Total Revenues:</b>	<b>5,701</b>	<b>6,103</b>	<b>402</b>
<b>Expenditures</b>			
Administration	451	451	0
Transfers	0	402	402
Utilities	5,250	5,250	0
<b>Total Expenditures:</b>	<b>5,701</b>	<b>6,103</b>	<b>402</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

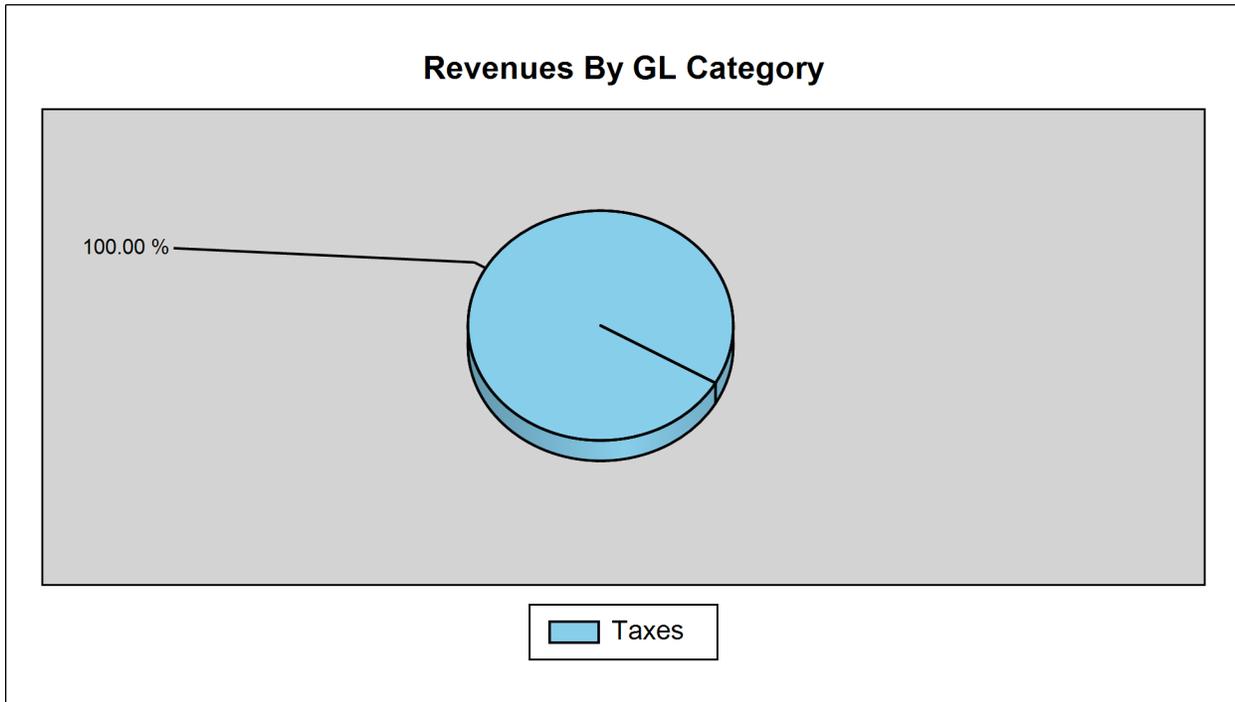
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: STREET LIGHTING WEST BENCH/HUSULA  
 Dept Number: 9660  
 Service Participants: Specified Area F6 A(715)



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	(98)	0	0	0	0
Taxes	6,201	6,201	6,201	6,201	6,201
<b>Total Revenues:</b>	<b>6,103</b>	<b>6,201</b>	<b>6,201</b>	<b>6,201</b>	<b>6,201</b>
<b>Expenditures</b>					
Administration	451	468	477	487	497
Transfers	402	378	262	143	22
Utilities	5,250	5,355	5,462	5,571	5,682
<b>Total Expenditures:</b>	<b>6,103</b>	<b>6,201</b>	<b>6,201</b>	<b>6,201</b>	<b>6,201</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,515	3,788	273
<b>Total Revenues:</b>	<b>3,515</b>	<b>3,788</b>	<b>273</b>
<b>Expenditures</b>			
Operations	2,905	3,178	273
Transfers	610	610	0
<b>Total Expenditures:</b>	<b>3,515</b>	<b>3,788</b>	<b>273</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

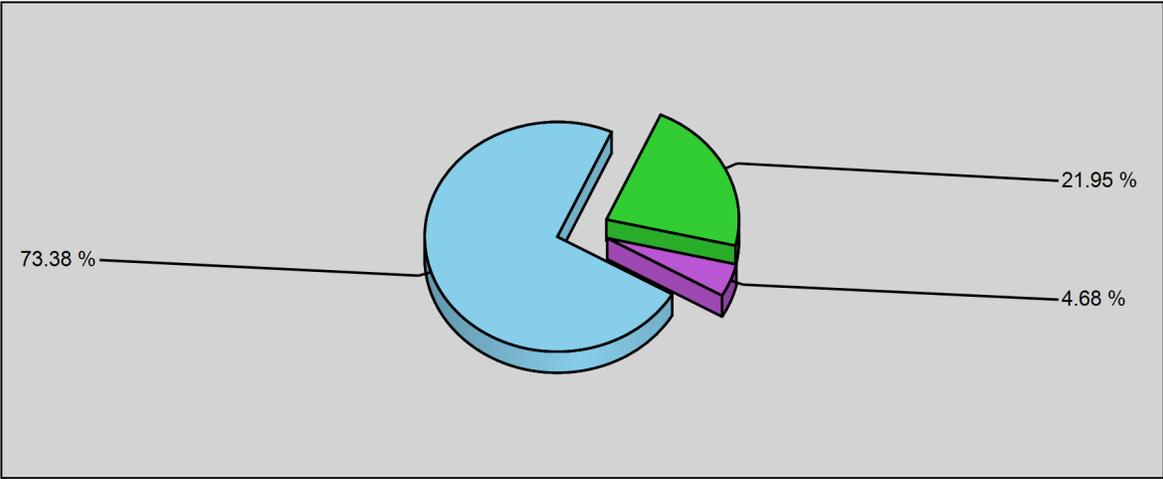
Service: UNSIGHTLY/UNTIDY PREMISES AREA F  
 Dept Number: 2630  
 Service Participants: Electoral Area F



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	3,788	4,006	4,068	4,134	4,204
<b>Total Revenues:</b>	<b>3,788</b>	<b>4,006</b>	<b>4,068</b>	<b>4,134</b>	<b>4,204</b>
<b>Expenditures</b>					
Operations	3,178	3,396	3,458	3,524	3,594
Transfers	610	610	610	610	610
<b>Total Expenditures:</b>	<b>3,788</b>	<b>4,006</b>	<b>4,068</b>	<b>4,134</b>	<b>4,204</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



Fees and Charges    Taxes    Transfers from Reserve

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WEST BENCH WATER  
 Dept Number: 3970  
 Service Participants: Specified Area 4-715 SRVA #48



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	386,456	386,456	0
Prior Surplus	50,000	0	(50,000)
Taxes	115,600	115,600	0
Transfers from Reserve	0	24,626	24,626
<b>Total Revenues:</b>	<b>552,056</b>	<b>526,682</b>	<b>(25,374)</b>
<b>Expenditures</b>			
Administration	20,711	20,010	(701)
Advertising	5,000	5,000	0
Amortization	0	2,000	2,000
Capital and Equipment	5,000	5,000	0
Consultants	20,000	4,000	(16,000)
Contingency	5,000	5,000	0
Financing	141,066	141,066	0
Insurance	7,130	6,600	(530)
Legal	6,000	6,000	0
Operations	157,000	161,500	4,500
Supplies	2,500	500	(2,000)
Transfers	46,843	46,843	0
Travel	1,500	4,000	2,500
Utilities	29,000	30,000	1,000
Wages and benefits	105,306	89,163	(16,143)
<b>Total Expenditures:</b>	<b>552,056</b>	<b>526,682</b>	<b>(25,374)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WEST BENCH WATER  
 Dept Number: 3970  
 Service Participants: Specified Area 4-715 SRVA #48



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	386,456	402,309	412,862	424,677	430,490
Prior Surplus	0	0	0	0	0
Taxes	115,600	115,600	115,600	115,600	115,600
Transfers from Reserve	24,626	14,717	10,018	1,017	1,018
<b>Total Revenues:</b>	<b>526,682</b>	<b>532,626</b>	<b>538,480</b>	<b>541,294</b>	<b>547,108</b>
<b>Expenditures</b>					
Administration	20,010	20,892	21,781	22,520	22,977
Advertising	5,000	5,000	5,000	5,000	5,000
Amortization	2,000	2,000	2,000	2,000	2,000
Capital and Equipment	5,000	5,000	5,000	5,000	5,000
Consultants	4,000	4,000	4,000	4,000	4,000
Contingency	5,000	5,000	5,000	5,000	5,000
Financing	141,066	141,066	141,066	141,066	141,066
Insurance	6,600	6,732	6,867	7,004	7,144
Legal	6,000	6,000	6,000	3,000	3,000
Operations	161,500	164,050	166,651	169,304	172,010
Supplies	500	500	500	500	500
Transfers	46,843	46,843	46,843	46,843	46,843
Travel	4,000	4,000	4,000	4,000	4,000
Utilities	30,000	30,600	31,212	31,836	32,473
Wages and benefits	89,163	90,943	92,560	94,221	96,095
<b>Total Expenditures:</b>	<b>526,682</b>	<b>532,626</b>	<b>538,480</b>	<b>541,294</b>	<b>547,108</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “G”

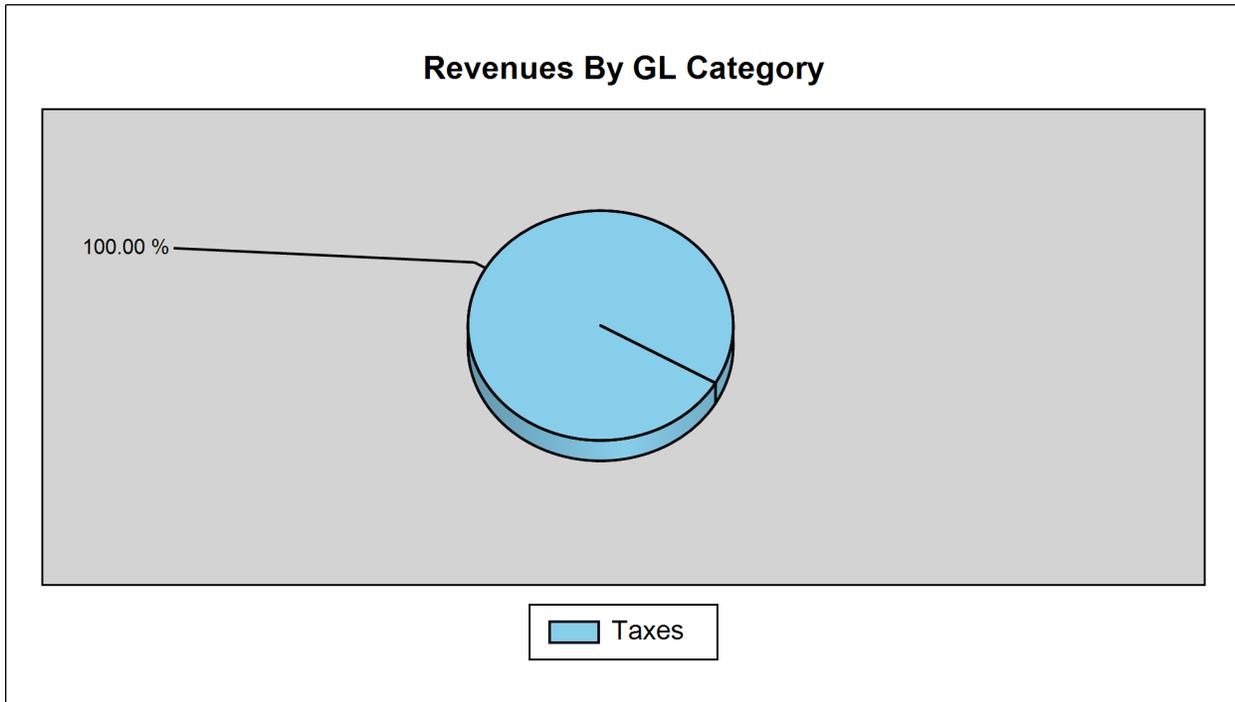
• Area G Requisition		293
• Summary Information		294
• Cemetery Area G	9000	295
• Grant in Aid Area G	7970	296
• Heritage Area G	7840	298
• Olalla Water	3960	300
• Recycling/ Garbage Area G	3580	302
• Rural Projects Area G	0380	304
• Schneider Electrical	9450	306
• Street Lighting Electoral Area G	9500	308
• Transit Area G	8350	310
• Untidy/Unsightly Area G	2640	312

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

<b>ELECTORAL AREA G (HEDLEY/KEREMEOS)</b>	<b>2018</b>	<b>2017</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 16,882	\$ 14,327	\$ 2,555	
ANIMAL CONTROL	7,022	6,676	346	
DESTRUCTION OF PESTS	153	133	20	
ELECTORAL AREA ADMINISTRATION	71,696	59,224	12,472	
ELECTORAL AREA PLANNING	51,834	48,119	3,715	
EMERGENCY PLANNING	3,407	2,664	743	
GENERAL GOVERNMENT	18,459	18,670	(211)	
HERITAGE (Subregional)	378	276	102	
ILLEGAL DUMPING	476	130	346	
MOSQUITO CONTROL - Impr Only	13,626	10,106	3,520	
NOXIOUS WEEDS	699	611	88	
NUISANCE CONTROL	381	381	(0)	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	533	533	(0)	
REGIONAL TRAILS	3,966	3,939	27	
SOLID WASTE MANAGEMENT PLAN	2,274	2,222	52	
SUBDIVISION SERVICING	7,222	4,838	2,384	
<b>Subtotal</b>	<b>199,007</b>	<b>172,849</b>	<b>26,158</b>	<b>15.13%</b>
<b><u>Village &amp; Regional Director determine budget</u></b>				
CEMETERY	2,000	2,000	-	
ECONOMIC DEVELOPMENT - G	-	-	-	
B/G/KEREMEOS LIBRARY CONTRIBUTION	-	-	-	
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY	52,753	43,883	8,870	
REFUSE DISPOSAL - IMPR ONLY	112,143	112,855	(712)	
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,000	10,000	0	
SWIMMING POOL - IMPR ONLY	21,546	20,941	605	
TRANSIT	3,168	3,113	55	
<b>Subtotal</b>	<b>201,610</b>	<b>192,792</b>	<b>8,818</b>	<b>4.57%</b>
<b><u>Regional Director determines budget</u></b>				
ELECTRICAL SYSTEM OLALLA	1,476	1,351	125	
GRANT IN AIDS	8,000	9,250	(1,250)	
HERITAGE CONSERVATION	-	-	-	
HERITAGE GRANT	4,160	4,000	160	
RURAL PROJECTS	34,423	32,582	1,841	
UNTIDY AND UNSIGHLY CONTROL	4,907	4,768	139	
<b>Subtotal</b>	<b>52,966</b>	<b>51,951</b>	<b>1,015</b>	<b>1.95%</b>
<b>SUBTOTAL</b>	<b>453,583</b>	<b>417,592</b>	<b>35,991</b>	<b>8.62%</b>
<b><u>Service Areas</u></b>				
ELECT SYS-SCHNEIDER SUB-A(716)	1,000	1,000	-	
FIRE PROTECTION-J(716)	150,717	124,568	26,149	
OBWB - Defined Area	200	193	7	
OLALLA WATER U(716)	-	-	-	
OKANAGAN REGIONAL LIBRARY	51,944	51,629	315	
STERILE INSECT RELEASE	61,920	58,939	2,981	
<b>Subtotal</b>	<b>265,780</b>	<b>236,329</b>	<b>29,451</b>	<b>12.46%</b>
<b>TOTAL</b>	<b>\$ 719,363</b>	<b>\$ 653,921</b>	<b>\$ 65,442</b>	<b>10.01%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.34</b>	<b>\$ 2.12</b>	<b>\$ 0.22</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 425.90</b>	<b>\$ 387.35</b>	<b>\$ 38.55</b>	

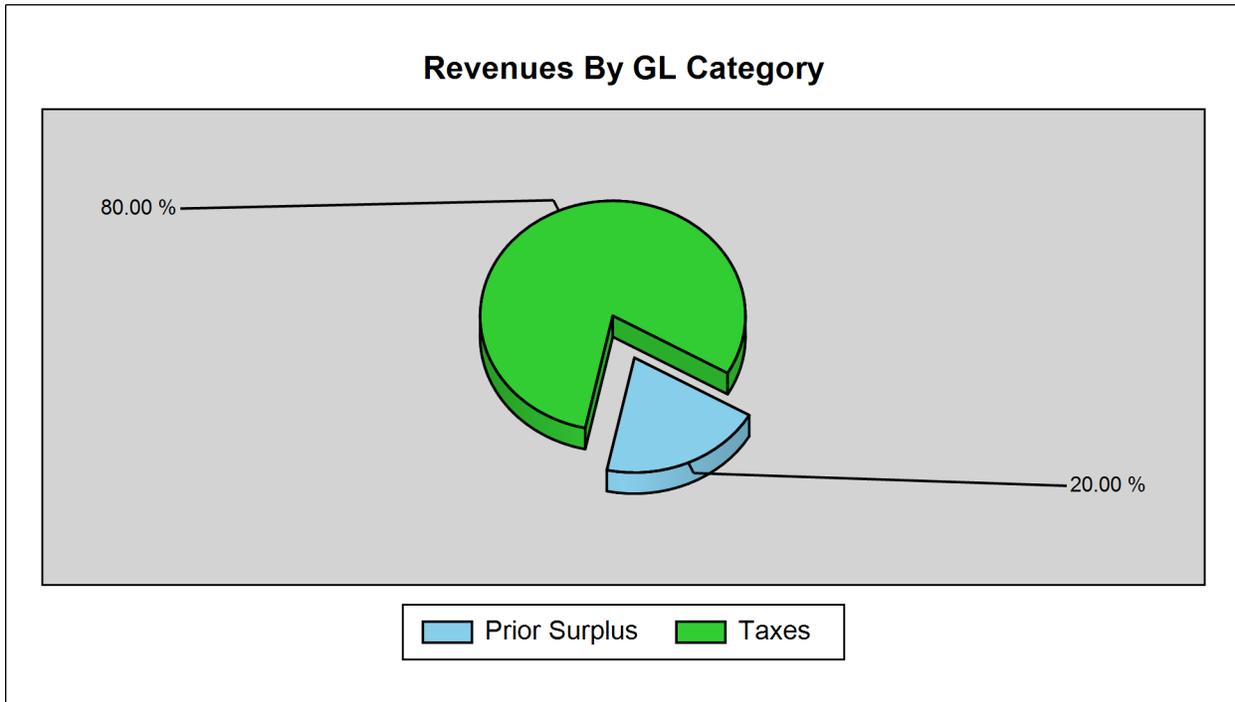
**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

AREA G	2018	2017	CHANGE	EXPLANATION
REGIONAL SERVICES	\$109,573	\$102,885	\$6,688	See Regional Services Summary Changes
RURAL SERVICES	\$203,497	\$180,725	\$22,772	See Rural Services Summary Changes
SHARED SERVICES	\$347,159	\$312,247	\$34,912	See Shared Services Summary Changes
CEMETERY - ELECTORAL AREA G	\$2,000	\$2,000	\$0	
GRANT-IN AID - AREA G	\$8,000	\$9,250	-\$1,250	use of prior year surplus
HERITAGE - AREA G	\$4,160	\$4,000	\$160	
ELECTORAL AREA G - RURAL PROJECTS	\$34,423	\$32,582	\$1,841	
ELECTRICAL SYS. - SCHNEIDER	\$1,000	\$1,000	\$0	
AREA G STEET LIGHTING	\$1,476	\$1,351	\$125	
TRANSIT - ELECTORAL AREA G	\$3,168	\$3,113	\$55	
UNSIGHTLY/UNTIDY PREMISES - AREA G	\$4,907	\$4,768	\$139	
WATER SYSTEM - OLALLA	\$0	\$0	\$0	
	\$719,363	\$653,921	\$65,442	
<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				
WATER SYSTEM - OLALLA	\$90,529	\$89,702	\$827	
RECYCLING/GARBAGE	\$168,520	\$165,820	\$2,700	proposed increase in fees



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	2,000	2,000	0
<b>Total Revenues:</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	2,000	2,000	0
<b>Total Expenditures:</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	2,000	2,000	2,000	2,000	2,000
<b>Total Revenues:</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Expenditures</b>					
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
<b>Total Expenditures:</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	750	2,000	1,250
Taxes	9,250	8,000	(1,250)
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	10,000	10,000	0
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

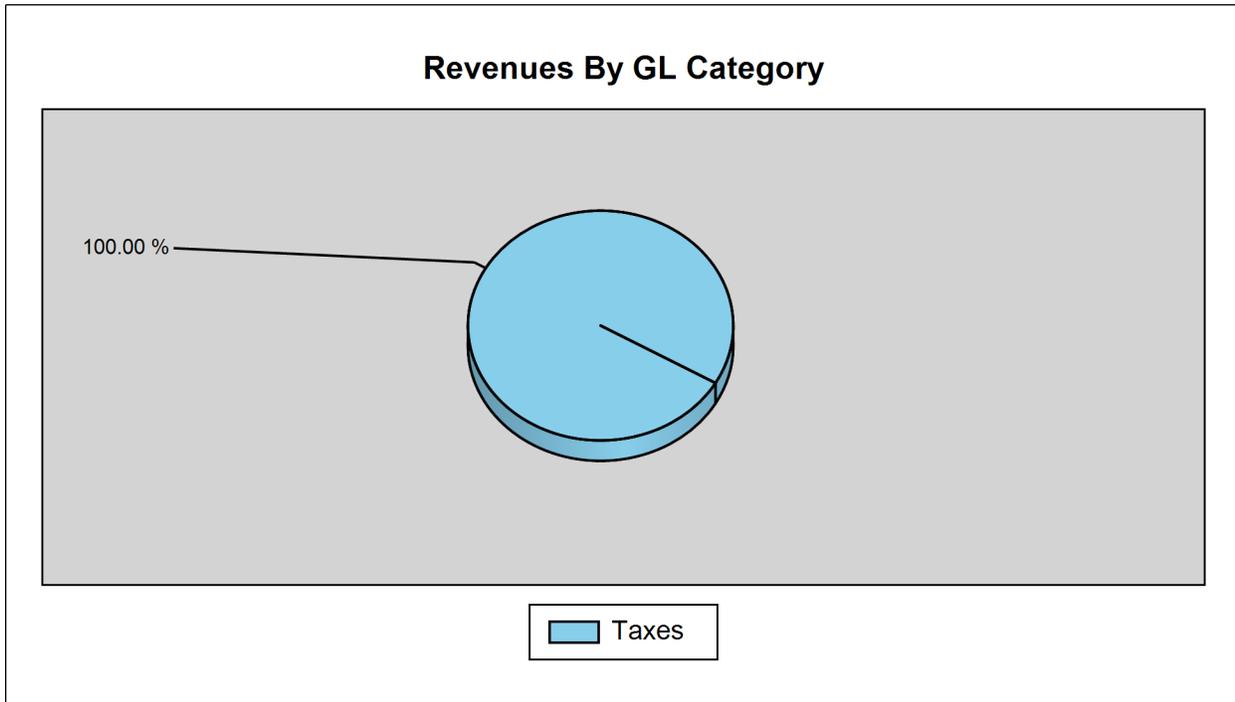
**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

Service: GRANT IN AID AREA G  
 Dept Number: 7970  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	2,000	2,000	2,000	2,000	2,000
Taxes	8,000	8,000	8,000	8,000	8,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Grant in Aid	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	4,000	4,160	160
<b>Total Revenues:</b>	<b>4,000</b>	<b>4,160</b>	<b>160</b>
<b>Expenditures</b>			
Administration	0	160	160
Contracts and Agreements	4,000	4,000	0
<b>Total Expenditures:</b>	<b>4,000</b>	<b>4,160</b>	<b>160</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

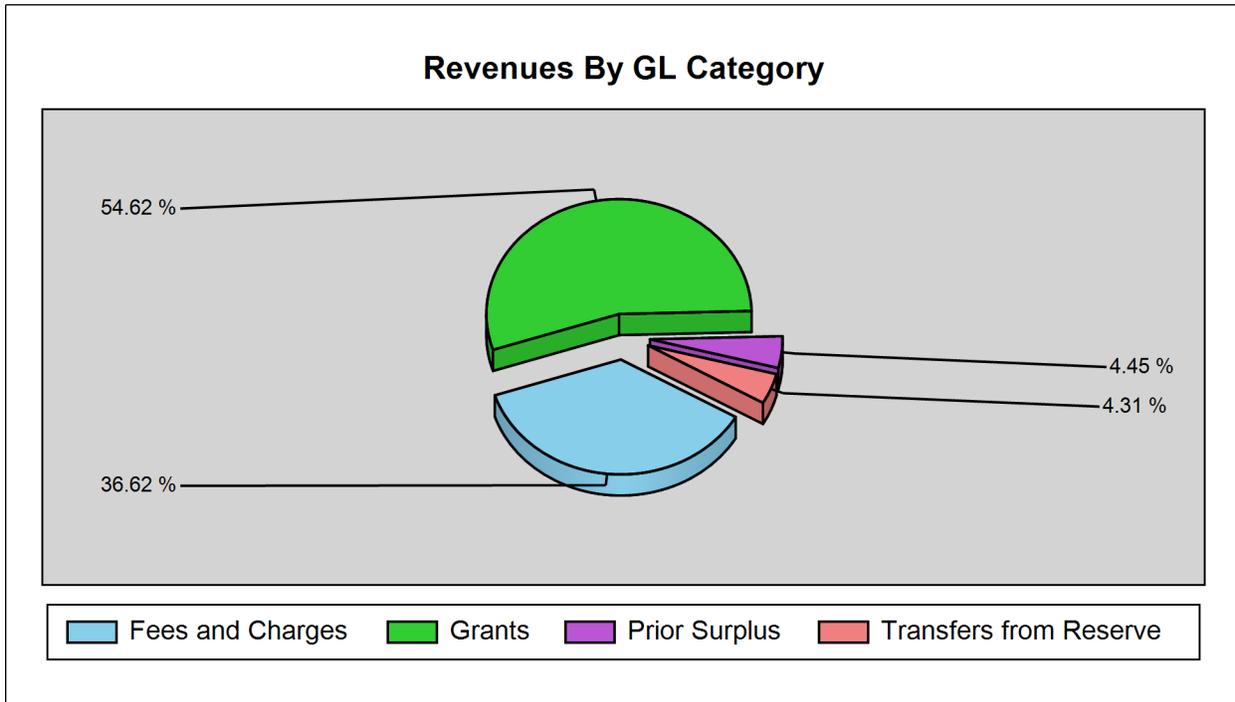
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: HERITAGE AREA G  
 Dept Number: 7840  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	4,160	4,165	4,170	4,175	4,180
<b>Total Revenues:</b>	<b>4,160</b>	<b>4,165</b>	<b>4,170</b>	<b>4,175</b>	<b>4,180</b>
<b>Expenditures</b>					
Administration	160	165	170	175	180
Contracts and Agreements	4,000	4,000	4,000	4,000	4,000
<b>Total Expenditures:</b>	<b>4,160</b>	<b>4,165</b>	<b>4,170</b>	<b>4,175</b>	<b>4,180</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	89,702	90,529	827
Grants	539,293	135,000	(404,293)
Prior Surplus	28,982	11,000	(17,982)
Transfers from Reserve	110,458	10,655	(99,803)
<b>Total Revenues:</b>	<b>768,435</b>	<b>247,184</b>	<b>(521,251)</b>
<b>Expenditures</b>			
Administration	9,983	9,795	(188)
Advertising	0	250	250
Capital and Equipment	634,750	129,500	(505,250)
Consultants	32,000	12,000	(20,000)
Contingency	2,000	2,000	0
Insurance	1,140	1,046	(94)
Operations	11,200	11,375	175
Transfers	5,000	5,500	500
Travel	3,000	3,000	0
Utilities	13,000	14,000	1,000
Wages and benefits	56,362	58,718	2,356
<b>Total Expenditures:</b>	<b>768,435</b>	<b>247,184</b>	<b>(521,251)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2018 - 2022

Service: OLALLA WATER  
 Dept Number: 3960  
 Service Participants: Specified Service Area U716

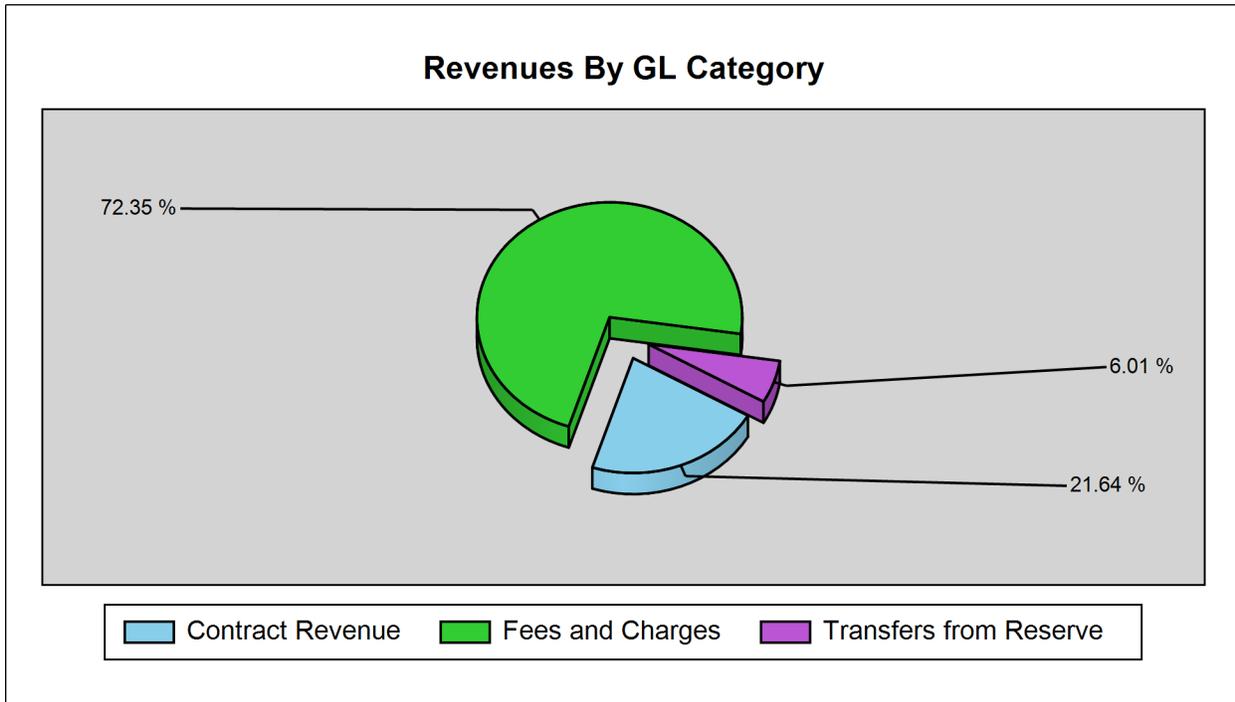


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Fees and Charges	90,529	113,102	104,843	116,618	118,505
Grants	135,000	0	0	0	0
Prior Surplus	11,000	1,000	1,000	1,000	1,000
Transfers from Reserve	10,655	0	20,000	30,000	0
<b>Total Revenues:</b>	<b>247,184</b>	<b>114,102</b>	<b>125,843</b>	<b>147,618</b>	<b>119,505</b>
<b>Expenditures</b>					
Administration	9,795	10,072	10,356	10,675	10,963
Advertising	250	250	250	250	250
Capital and Equipment	129,500	4,500	4,500	4,500	4,500
Consultants	12,000	2,000	12,000	32,000	2,000
Contingency	2,000	2,000	2,000	2,000	2,000
Insurance	1,046	1,067	1,088	1,111	1,133
Operations	11,375	11,500	11,600	11,600	11,650
Transfers	5,500	5,500	5,500	5,500	5,500
Travel	3,000	3,000	3,000	3,000	3,000
Utilities	14,000	14,280	14,566	14,857	15,154
Wages and benefits	58,718	59,933	60,983	62,125	63,355
<b>Total Expenditures:</b>	<b>247,184</b>	<b>114,102</b>	<b>125,843</b>	<b>147,618</b>	<b>119,505</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREA G  
 Dept Number: 3580  
 Service Participants: Specified Service Area U716



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	50,400	50,400	0
Fees and Charges	165,820	168,520	2,700
Transfers from Reserve	15,611	13,993	(1,618)
<b>Total Revenues:</b>	<b>231,831</b>	<b>232,913</b>	<b>1,082</b>
<b>Expenditures</b>			
Administration	9,882	10,161	279
Advertising	3,249	3,300	51
Contracts and Agreements	150,686	151,239	553
Insurance	1,015	900	(115)
Legal	233	235	2
Operations	52,800	52,800	0
Supplies	314	320	6
Transfers	1,635	1,640	5
Travel	2,247	2,250	3
Wages and benefits	9,770	10,068	298
<b>Total Expenditures:</b>	<b>231,831</b>	<b>232,913</b>	<b>1,082</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

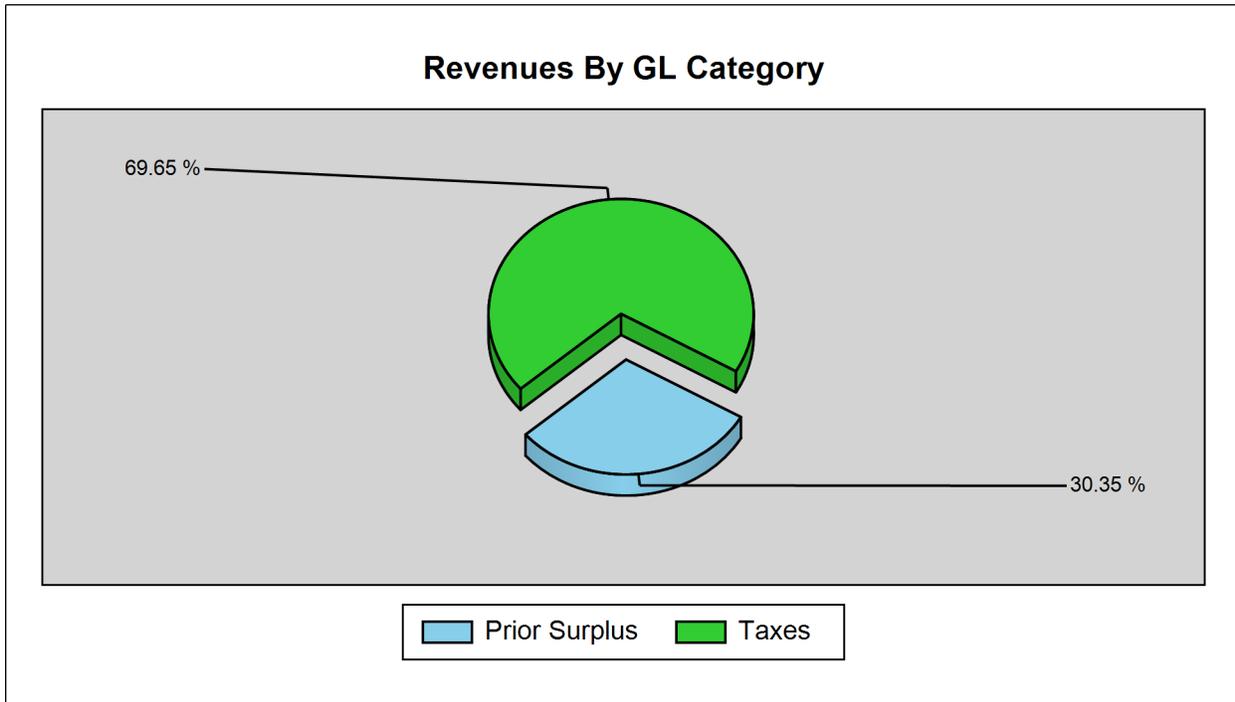
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREA G  
 Dept Number: 3580  
 Service Participants: Specified Service Area U716



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Contract Revenue	50,400	50,400	50,400	50,400	50,400
Fees and Charges	168,520	179,730	185,335	185,335	190,960
Prior Surplus	0	0	0	0	0
Transfers from Reserve	13,993	10,073	8,075	11,721	9,613
<b>Total Revenues:</b>	<b>232,913</b>	<b>240,203</b>	<b>243,810</b>	<b>247,456</b>	<b>250,973</b>
<b>Expenditures</b>					
Administration	10,161	10,377	10,576	10,812	10,704
Advertising	3,300	3,300	3,300	3,300	3,300
Contracts and Agreements	151,239	158,112	161,275	164,500	167,790
Insurance	900	916	932	948	1,088
Legal	235	235	235	235	235
Operations	52,800	52,800	52,800	52,800	52,800
Supplies	320	320	320	320	320
Transfers	1,640	1,640	1,700	1,700	1,700
Travel	2,250	2,250	2,250	2,250	2,250
Wages and benefits	10,068	10,253	10,422	10,591	10,786
<b>Total Expenditures:</b>	<b>232,913</b>	<b>240,203</b>	<b>243,810</b>	<b>247,456</b>	<b>250,973</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	78,000	0	(78,000)
Prior Surplus	27,914	15,000	(12,914)
Taxes	32,582	34,423	1,841
<b>Total Revenues:</b>	<b>138,496</b>	<b>49,423</b>	<b>(89,073)</b>
<b>Expenditures</b>			
Administration	2,552	2,420	(132)
Advertising	500	500	0
Contingency	32,500	25,000	(7,500)
Contracts and Agreements	0	1,723	1,723
Grant Expense	78,000	0	(78,000)
Travel	6,000	6,000	0
Wages and benefits	18,944	13,780	(5,164)
<b>Total Expenditures:</b>	<b>138,496</b>	<b>49,423</b>	<b>(89,073)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

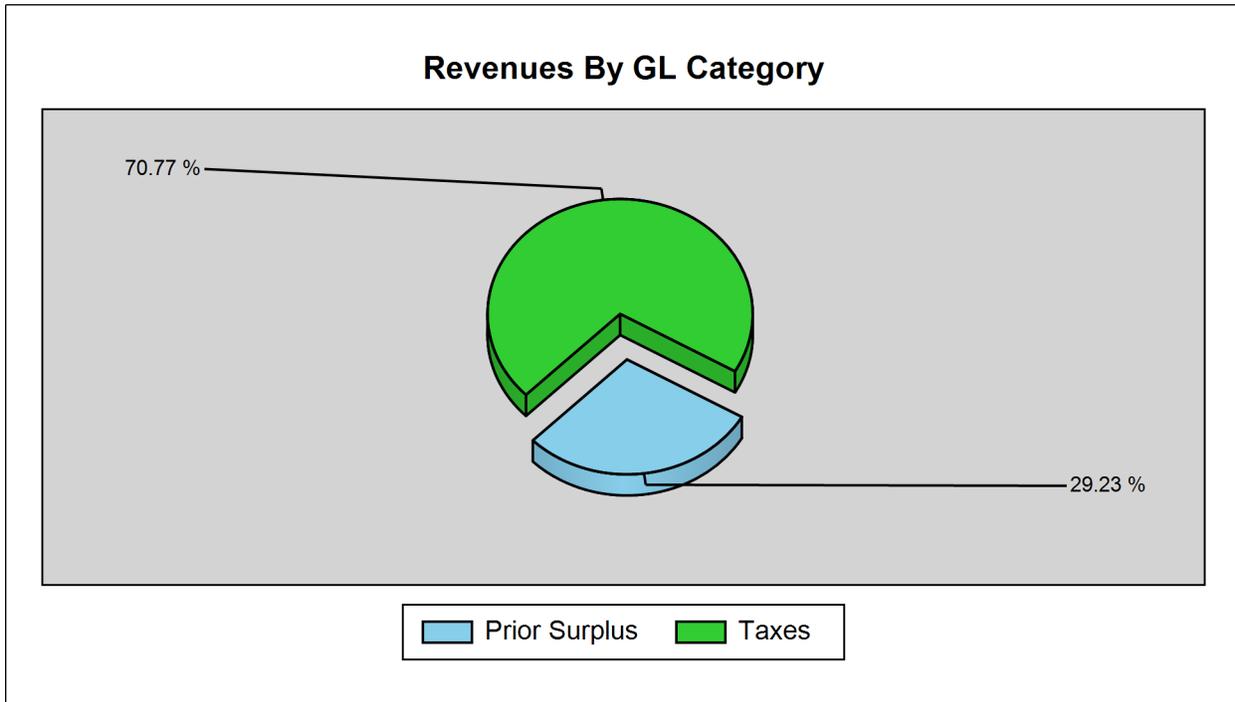
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA G  
 Dept Number: 0380  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	0	0	0	0	0
Prior Surplus	15,000	15,000	10,000	5,000	5,000
Taxes	34,423	33,020	38,309	43,611	43,954
<b>Total Revenues:</b>	<b>49,423</b>	<b>48,020</b>	<b>48,309</b>	<b>48,611</b>	<b>48,954</b>
<b>Expenditures</b>					
Administration	2,420	2,462	2,505	2,549	2,600
Advertising	500	500	500	500	500
Contingency	25,000	25,000	25,000	25,000	25,000
Contracts and Agreements	1,723	0	0	0	0
Grant Expense	0	0	0	0	0
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	13,780	14,058	14,304	14,562	14,854
<b>Total Expenditures:</b>	<b>49,423</b>	<b>48,020</b>	<b>48,309</b>	<b>48,611</b>	<b>48,954</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	0	413	413
Taxes	1,000	1,000	0
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,413</b>	<b>413</b>
<b>Expenditures</b>			
Transfers	0	413	413
Utilities	1,000	1,000	0
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,413</b>	<b>413</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

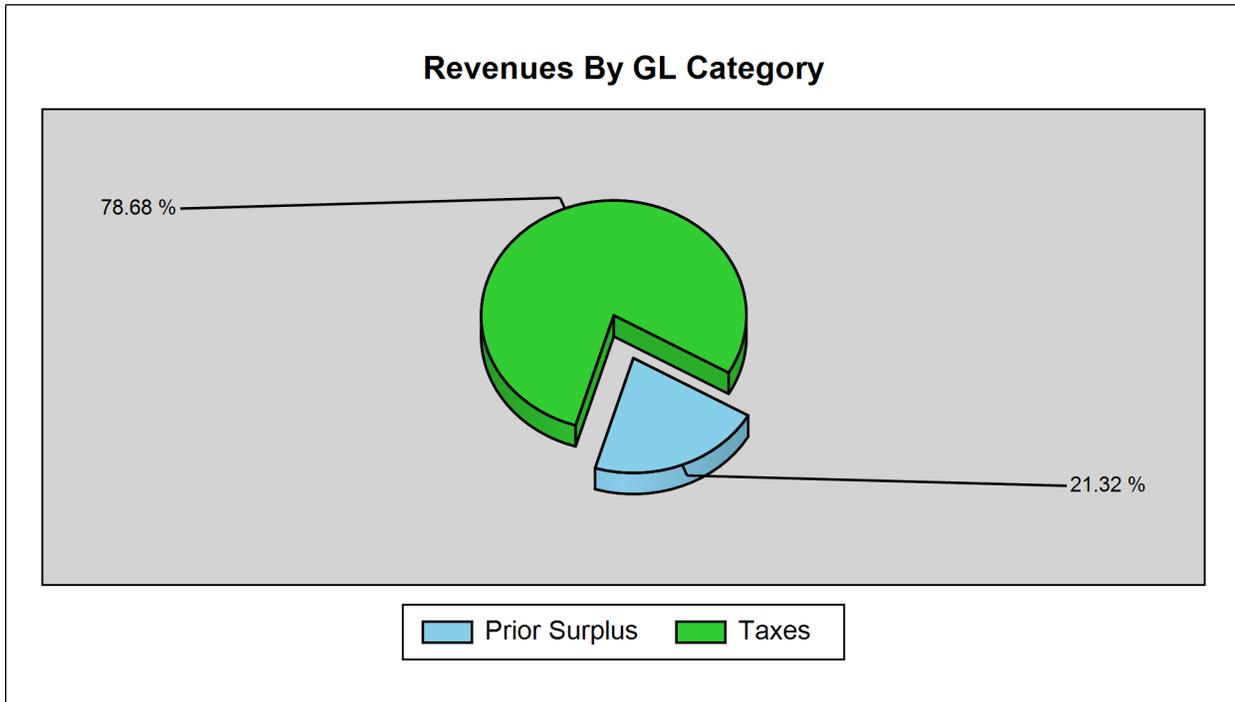
**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

**Service: SCHNEIDER ELECTRICAL  
 Dept Number: 9450  
 Service Participants: Specified Service Area A716 LSA #9**



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	413	0	0	0	0
Taxes	1,000	1,000	1,000	1,000	1,000
<b>Total Revenues:</b>	<b>1,413</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Expenditures</b>					
Transfers	413	0	0	0	0
Utilities	1,000	1,000	1,000	1,000	1,000
<b>Total Expenditures:</b>	<b>1,413</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	500	400	(100)
Taxes	1,351	1,476	125
<b>Total Revenues:</b>	<b>1,851</b>	<b>1,876</b>	<b>25</b>
<b>Expenditures</b>			
Administration	451	451	0
Utilities	1,400	1,425	25
<b>Total Expenditures:</b>	<b>1,851</b>	<b>1,876</b>	<b>25</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

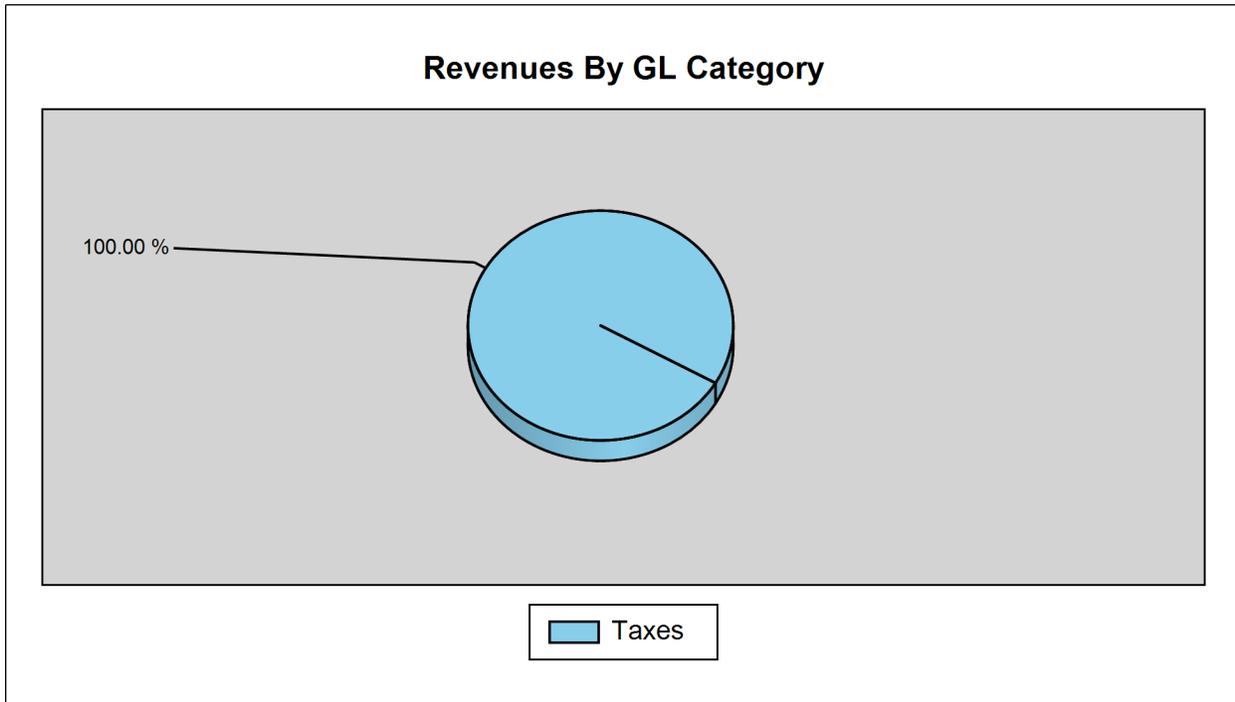
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: STREET LIGHTING AREA G  
 Dept Number: 9500  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	400	0	0	0	0
Taxes	1,476	1,922	1,960	2,000	2,040
<b>Total Revenues:</b>	<b>1,876</b>	<b>1,922</b>	<b>1,960</b>	<b>2,000</b>	<b>2,040</b>
<b>Expenditures</b>					
Administration	451	468	477	487	497
Utilities	1,425	1,454	1,483	1,513	1,543
<b>Total Expenditures:</b>	<b>1,876</b>	<b>1,922</b>	<b>1,960</b>	<b>2,000</b>	<b>2,040</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,113	3,168	55
<b>Total Revenues:</b>	<b>3,113</b>	<b>3,168</b>	<b>55</b>
<b>Expenditures</b>			
Administration	122	125	3
Contracts and Agreements	2,991	3,043	52
<b>Total Expenditures:</b>	<b>3,113</b>	<b>3,168</b>	<b>55</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

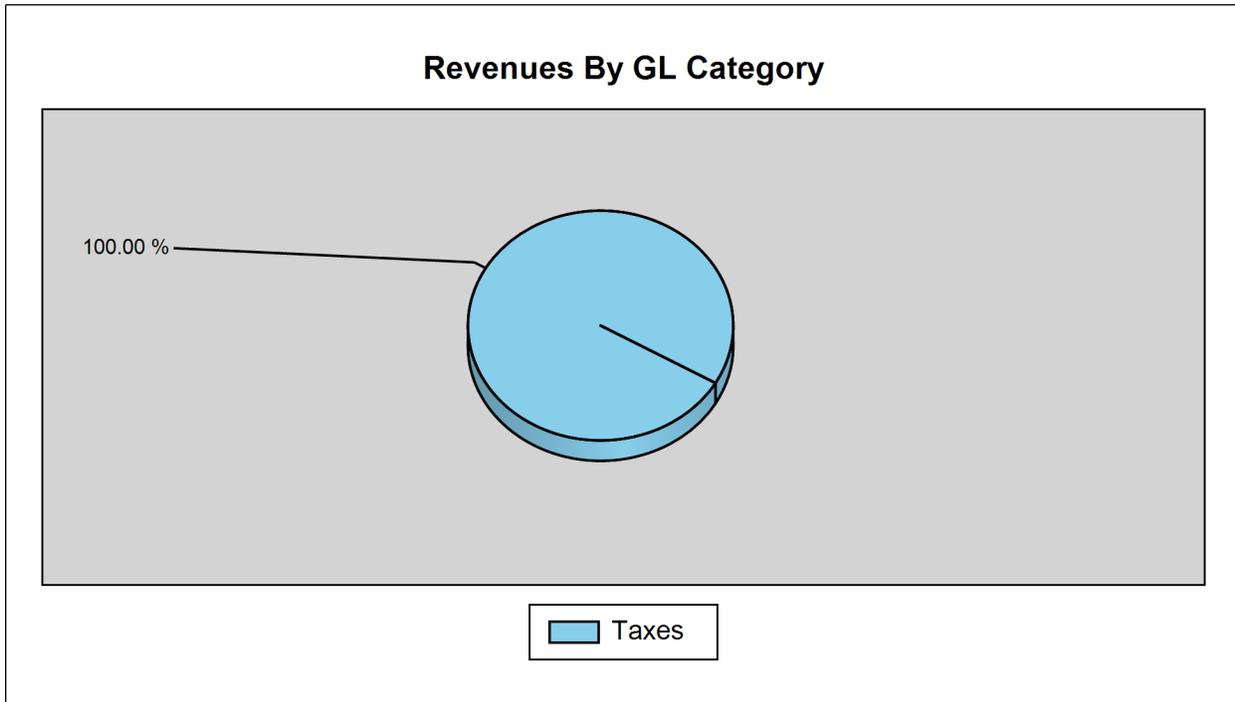
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: TRANSIT AREA G  
 Dept Number: 8350  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	3,168	3,223	3,279	3,328	3,388
<b>Total Revenues:</b>	<b>3,168</b>	<b>3,223</b>	<b>3,279</b>	<b>3,328</b>	<b>3,388</b>
<b>Expenditures</b>					
Administration	125	127	129	131	134
Contracts and Agreements	3,043	3,096	3,150	3,197	3,254
<b>Total Expenditures:</b>	<b>3,168</b>	<b>3,223</b>	<b>3,279</b>	<b>3,328</b>	<b>3,388</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	4,768	4,907	139
<b>Total Revenues:</b>	<b>4,768</b>	<b>4,907</b>	<b>139</b>
<b>Expenditures</b>			
Operations	4,098	4,237	139
Transfers	670	670	0
<b>Total Expenditures:</b>	<b>4,768</b>	<b>4,907</b>	<b>139</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA G  
 Dept Number: 2640  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	4,907	5,198	5,280	5,368	5,463
<b>Total Revenues:</b>	<b>4,907</b>	<b>5,198</b>	<b>5,280</b>	<b>5,368</b>	<b>5,463</b>
<b>Expenditures</b>					
Operations	4,237	4,528	4,610	4,698	4,793
Transfers	670	670	670	670	670
<b>Total Expenditures:</b>	<b>4,907</b>	<b>5,198</b>	<b>5,280</b>	<b>5,368</b>	<b>5,463</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “H”

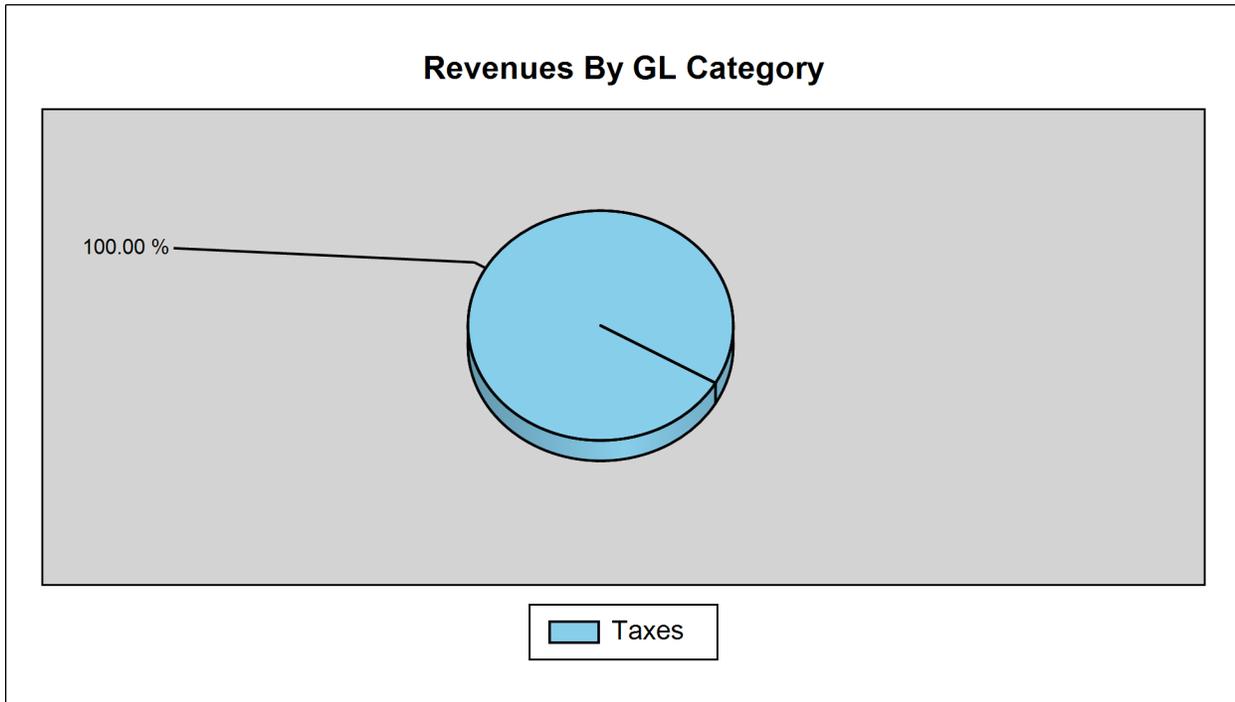
• Area H Requisition		315
• Summary Information		316
• Cemetery Area H	9100	317
• Fire – Coalmont/ Tulameen	1400	319
• Fire – H1	1300	322
• Grant in Aid Area H	7980	324
• Noise Bylaws Area H	2730	326
• Recreation Commission Tulameen	7490	327
• Recreation Area H	7000	329
• Refuse Disposal Area H	3100	331
• Rural Projects Area H	0390	333
• Shinish Creek Diversion	4000	335
• Transit Area H	8400	337
• Unsightly/ Untidy Premises Area H	2650	339

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2018 Budget Comparative Requisition**

<b>ELECTORAL AREA H (PRINCETON RURAL)</b>	<b>2018</b>	<b>2017</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 35,824	\$ 30,402	\$ 5,422	
BUILDING INSPECTION	20,855	40,472	(19,617)	
ELECTORAL AREA ADMINISTRATION	182,779	150,984	31,795	
ELECTORAL AREA PLANNING	132,144	122,673	9,471	
EMERGENCY PLANNING	8,686	6,790	1,896	
GENERAL GOVERNMENT	47,060	47,596	(536)	
HERITAGE (Subregional)	963	703	260	
ILLEGAL DUMPING	1,212	333	879	
NOXIOUS WEEDS	1,783	1,557	226	
NUISANCE CONTROL	970	970	0	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,359	1,359	(0)	
REGIONAL TRAILS	10,110	10,042	68	
SOLID WASTE MANAGEMENT PLAN	5,797	5,666	131	
SUBDIVISION SERVICING	18,412	12,334	6,078	
<b>Subtotal</b>	<b>467,953</b>	<b>431,881</b>	<b>36,072</b>	<b>8.35%</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
HERITAGE CONSERVATION	-	-	-	
RECREATON	226,000	226,000	-	
REFUSE DISPOSAL	196,415	210,824	(14,409)	
TRANSIT	1,293	1,271	22	
<b>Subtotal</b>	<b>423,708</b>	<b>438,095</b>	<b>(14,387)</b>	<b>-3.28%</b>
<b><u>Regional Director determines budget</u></b>				
CEMETERY	3,000	3,000	-	
ECONOMIC DEVELOPMENT - H	-	-	-	
GRANT IN AID	20,000	16,000	4,000	
MOSQUITO CONTROL - Impr. Only	9,723	6,444	3,279	
NOISE BYLAW - AREA H	5,296	7,217	(1,921)	
RURAL PROJECTS	60,708	53,164	7,544	
UNTIDY UNSIGHTLY	6,986	6,915	71	
<b>Subtotal</b>	<b>105,713</b>	<b>92,740</b>	<b>12,973</b>	<b>13.99%</b>
<b>SUBTOTAL</b>	<b>997,374</b>	<b>962,716</b>	<b>34,658</b>	<b>3.60%</b>
<b><u>Service Areas</u></b>				
FIRE PROT-TULAMEEN/COALMONT-C(717)	229,063	107,471	121,592	
TULAMEEN RECREATION COMMISSION	28,694	23,753	4,941	
	<b>257,757</b>	<b>131,224</b>	<b>126,533</b>	<b>96.43%</b>
<b><u>Service Areas</u></b>				
ELEC SYS-MISSEZULA LAKE	-	-	-	
FIRE PROTECTION AREA H	101,479	101,383	96	
OBWB - Defined Area	513	495	18	
SHINISH CREEK DIVERSION-B(717)	10,000	10,000	-	
<b>Subtotal</b>	<b>111,992</b>	<b>111,878</b>	<b>114</b>	<b>0.10%</b>
<b>TOTAL</b>	<b>\$ 1,367,122</b>	<b>\$ 1,205,818</b>	<b>\$ 161,304</b>	<b>13.38%</b>
<b>Average Tax Rate/\$1000</b>	<b>\$ 1.90</b>	<b>\$ 1.68</b>	<b>\$ 0.22</b>	
<b>Average Taxes per Property</b>	<b>\$ 459.71</b>	<b>\$ 406.01</b>	<b>\$ 53.70</b>	<b>315</b>

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN  
TAX REQUISITION CHANGE**

AREA H	2018	2017	CHANGE	EXPLANATION
REGIONAL SERVICES	\$114,276	\$105,913	\$8,363	See Regional Services Summary Changes
RURAL SERVICES	\$363,913	\$332,907	\$31,006	See Rural Services Summary Changes
SHARED SERVICES	\$0	\$0	\$0	See Shared Services Summary Changes
CEMETERY - ELECTORAL AREA H	\$3,000	\$3,000	\$0	
FIRE PROTECTION - COALMONT/TULAMEEN	\$229,063	\$107,471	\$121,592	Fire Services Master Plan
FIRE PROTECTION - H1	\$101,479	\$101,383	\$96	
GRANT-IN AID - AREA H	\$20,000	\$16,000	\$4,000	Decrease in prior year surplus
NOISE BYLAWS AREA H	\$5,296	\$7,217	-\$1,921	decrease in staffing allocation
TULAMEEN RECREATION COMMISSION	\$28,694	\$23,753	\$4,941	additional parks staff allocation
RECREATION - AREA H	\$226,000	\$226,000	\$0	
REFUSE DISPOSAL - H	\$196,415	\$210,824	-\$14,409	Prior year had a deficit
ELECTORAL AREA H - RURAL PROJECTS	\$60,708	\$53,164	\$7,544	additional staffing associated with area projects
SHINISH CREEK DIVERSION	\$10,000	\$10,000	\$0	
TRANSIT - ELECTORAL AREA H	\$1,293	\$1,271	\$22	
UNSIGHTLY/UNTIDY PREMISES - AREA H	\$6,986	\$6,915	\$71	
REC. COMM. DEFINED AREA H	\$0	\$0	\$0	
	\$1,367,122	\$1,205,818	\$161,304	



<b>Budget Comparison</b>	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,000	3,000	0
<b>Total Revenues:</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	3,000	3,000	0
<b>Total Expenditures:</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

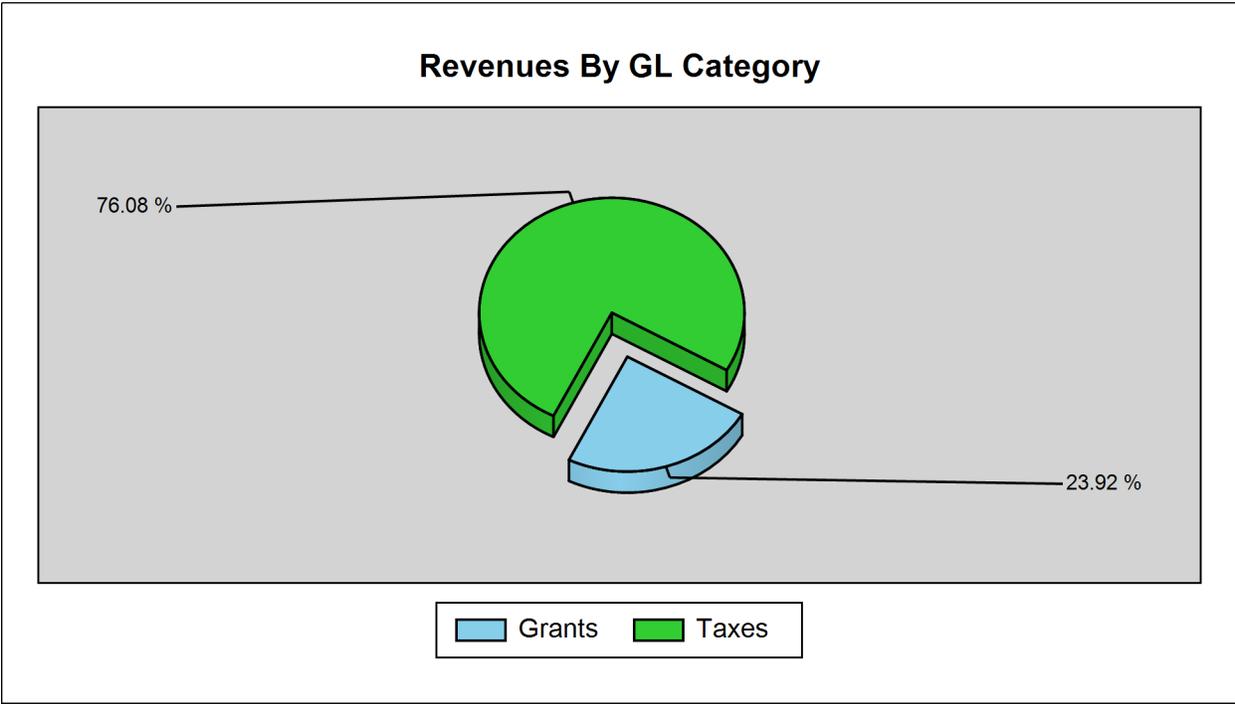
**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

Service: CEMETERY AREA H  
 Dept Number: 9100  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	3,000	3,000	3,000	3,000	3,000
<b>Total Revenues:</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Expenditures</b>					
Administration	0	0	0	0	0
Contracts and Agreements	3,000	3,000	3,000	3,000	3,000
<b>Total Expenditures:</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE COALMONT/TULAMEEN  
 Dept Number: 1400  
 Service Participants: Specified Service Area C717



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds	230,000	0	(230,000)
Grants	8,000	72,000	64,000
Prior Surplus	20,000	0	(20,000)
Taxes	107,471	229,063	121,592
Transfers from Reserve	97,017	0	(97,017)
<b>Total Revenues:</b>	<b>462,488</b>	<b>301,063</b>	<b>(161,425)</b>
<b>Expenditures</b>			
Administration	6,901	4,716	(2,185)
Capital and Equipment	333,029	79,000	(254,029)
Consultants	0	10,000	10,000
Contracts and Agreements	0	5,750	5,750
Financing	5,000	19,611	14,611
Grant Expense	8,000	0	(8,000)
Insurance	9,121	9,112	(9)
Maintenance and Repairs	13,666	17,228	3,562
Operations	3,512	4,028	516
Supplies	3,745	3,804	59
Transfers	9,500	20,000	10,500
Travel	2,025	2,057	32
Utilities	9,446	9,597	151
Wages and benefits	58,543	116,160	57,617
<b>Total Expenditures:</b>	<b>462,488</b>	<b>301,063</b>	<b>(161,425)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

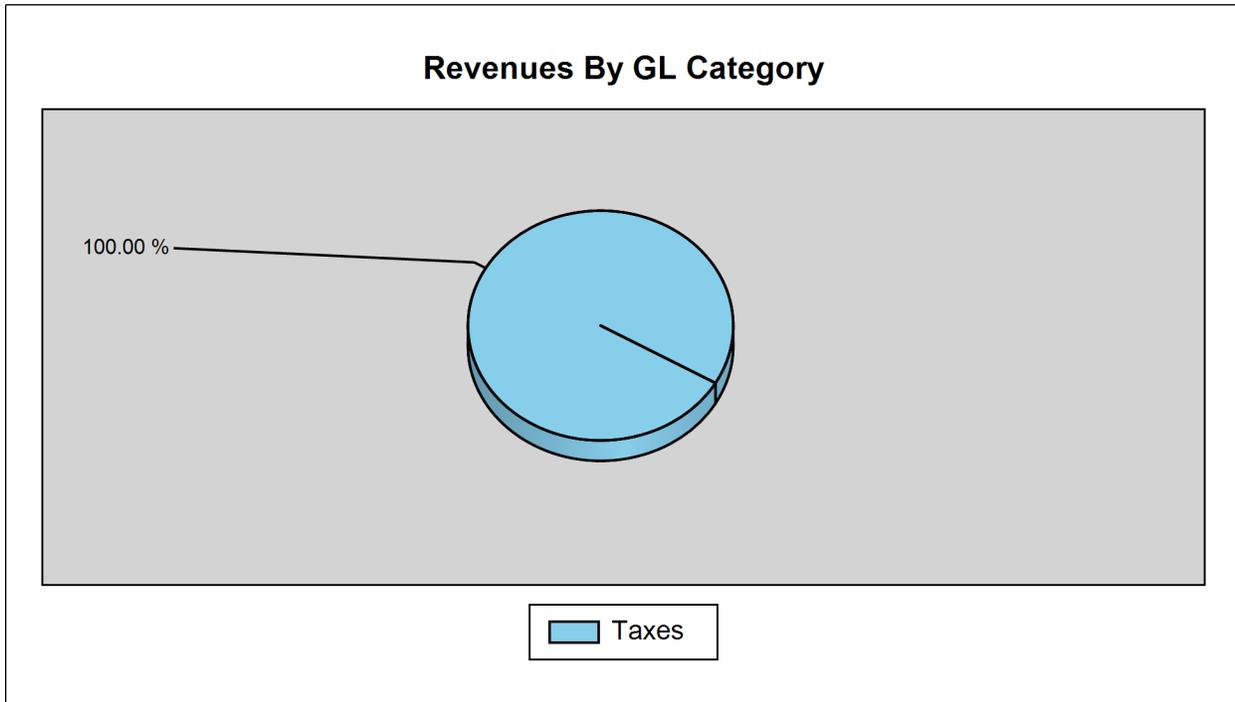
2018 - 2022

Service: FIRE COALMONT/TULAMEEN  
 Dept Number: 1400  
 Service Participants: Specified Service Area C717



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Debt Proceeds	0	0	100,000	100,000	0
Grants	72,000	0	0	0	0
Taxes	229,063	265,324	250,718	246,191	254,141
Transfers from Reserve	0	0	0	0	0
<b>Total Revenues:</b>	<b>301,063</b>	<b>265,324</b>	<b>350,718</b>	<b>346,191</b>	<b>254,141</b>
<b>Expenditures</b>					
Administration	4,716	4,830	4,928	5,056	7,720
Capital and Equipment	79,000	33,000	133,000	133,000	33,660
Consultants	10,000	10,000	0	0	0
Contracts and Agreements	5,750	11,500	5,750	0	0
Financing	19,611	19,611	19,611	19,611	19,611
Insurance	9,112	9,285	9,461	9,640	10,455
Maintenance and Repairs	17,228	17,365	17,532	17,702	18,286
Operations	4,028	4,050	4,071	4,092	4,174
Supplies	3,804	3,875	3,953	4,032	4,113
Transfers	20,000	20,000	20,000	20,000	20,400
Travel	2,057	2,100	2,142	2,185	2,229
Utilities	9,597	9,700	9,894	10,091	10,294
Wages and benefits	116,160	120,008	120,376	120,782	123,199
<b>Total Expenditures:</b>	<b>301,063</b>	<b>265,324</b>	<b>350,718</b>	<b>346,191</b>	<b>254,141</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Service: FIRE H1  
 Dept Number: 1300  
 Service Participants: Specified Service Area A717



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	101,383	101,479	96
<b>Total Revenues:</b>	<b>101,383</b>	<b>101,479</b>	<b>96</b>
<b>Expenditures</b>			
Administration	1,208	1,329	121
Contracts and Agreements	100,000	100,000	0
Insurance	175	150	(25)
<b>Total Expenditures:</b>	<b>101,383</b>	<b>101,479</b>	<b>96</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

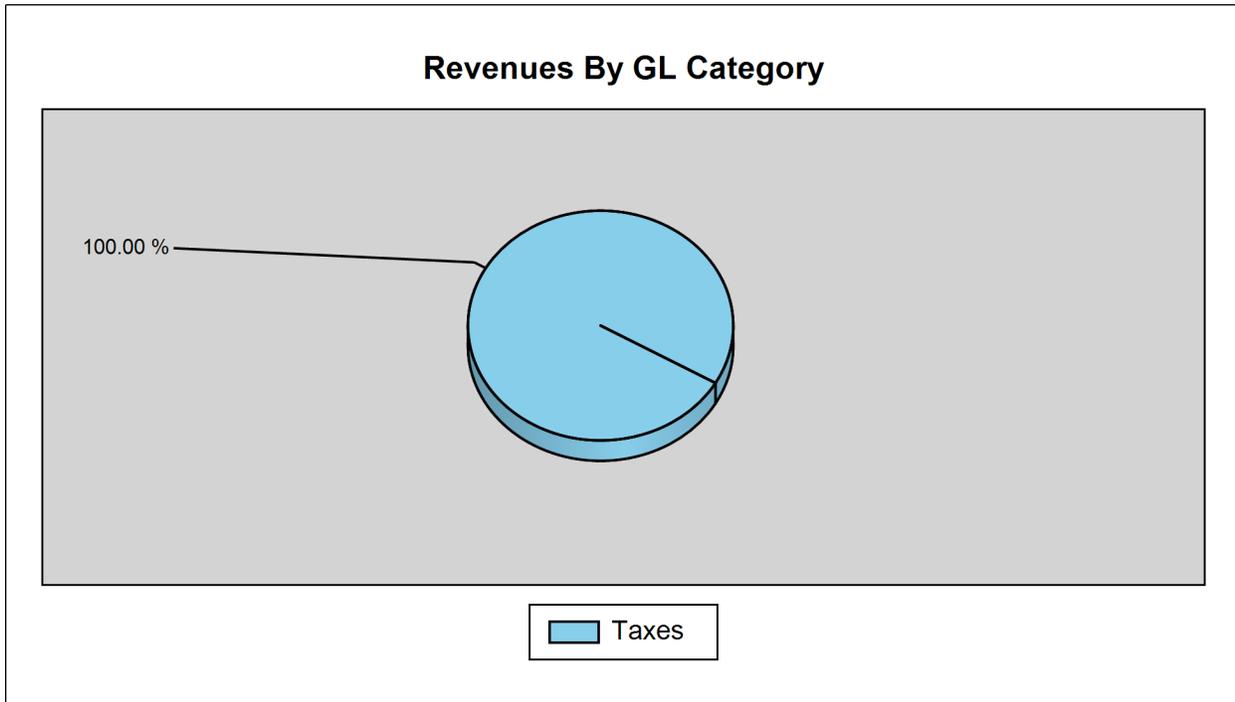
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE H1  
 Dept Number: 1300  
 Service Participants: Specified Service Area A717



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	101,479	101,505	101,532	101,559	101,590
<b>Total Revenues:</b>	<b>101,479</b>	<b>101,505</b>	<b>101,532</b>	<b>101,559</b>	<b>101,590</b>
<b>Expenditures</b>					
Administration	1,329	1,352	1,376	1,400	1,428
Contracts and Agreements	100,000	100,000	100,000	100,000	100,000
Insurance	150	153	156	159	162
<b>Total Expenditures:</b>	<b>101,479</b>	<b>101,505</b>	<b>101,532</b>	<b>101,559</b>	<b>101,590</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	14,000	0	(14,000)
Taxes	16,000	20,000	4,000
<b>Total Revenues:</b>	<b>30,000</b>	<b>20,000</b>	<b>(10,000)</b>
<b>Expenditures</b>			
Grant Expense	5,000	0	(5,000)
Grant in Aid	25,000	20,000	(5,000)
<b>Total Expenditures:</b>	<b>30,000</b>	<b>20,000</b>	<b>(10,000)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

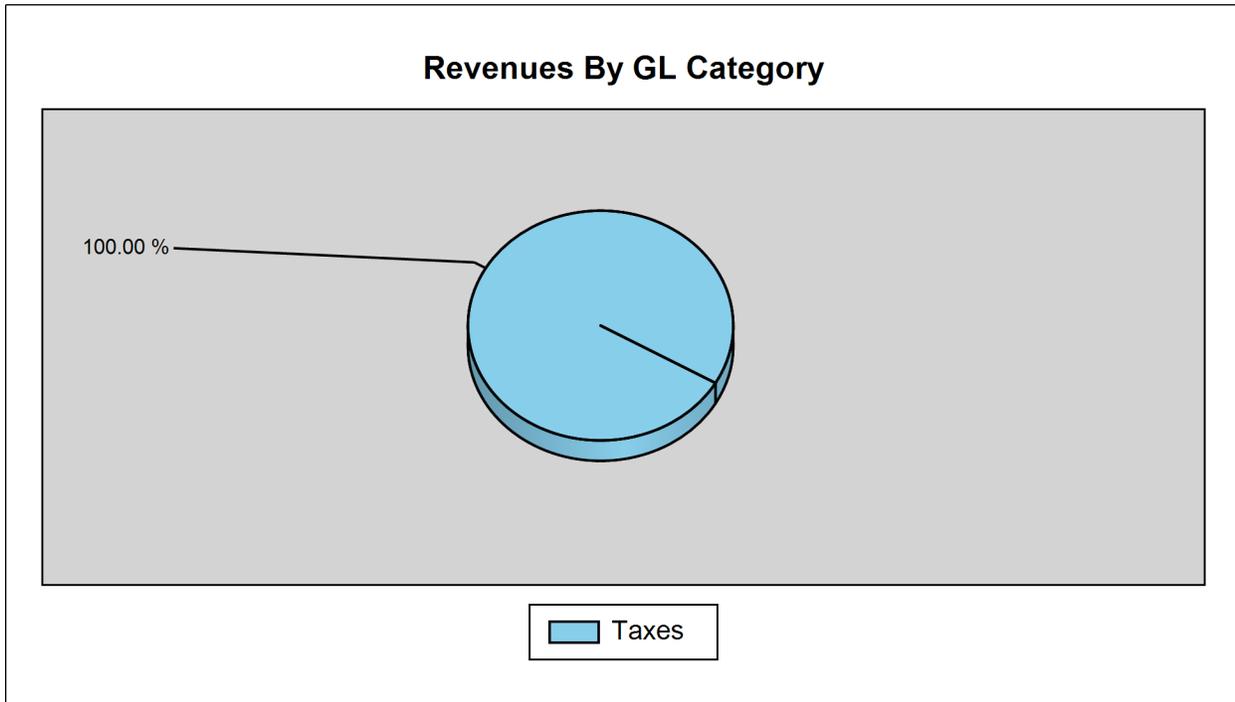
**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

Service: GRANT IN AID AREA H  
 Dept Number: 7980  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	0	0	0	0	0
Taxes	20,000	20,000	20,000	20,000	20,000
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Expenditures</b>					
Grant in Aid	20,000	20,000	20,000	20,000	20,000
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



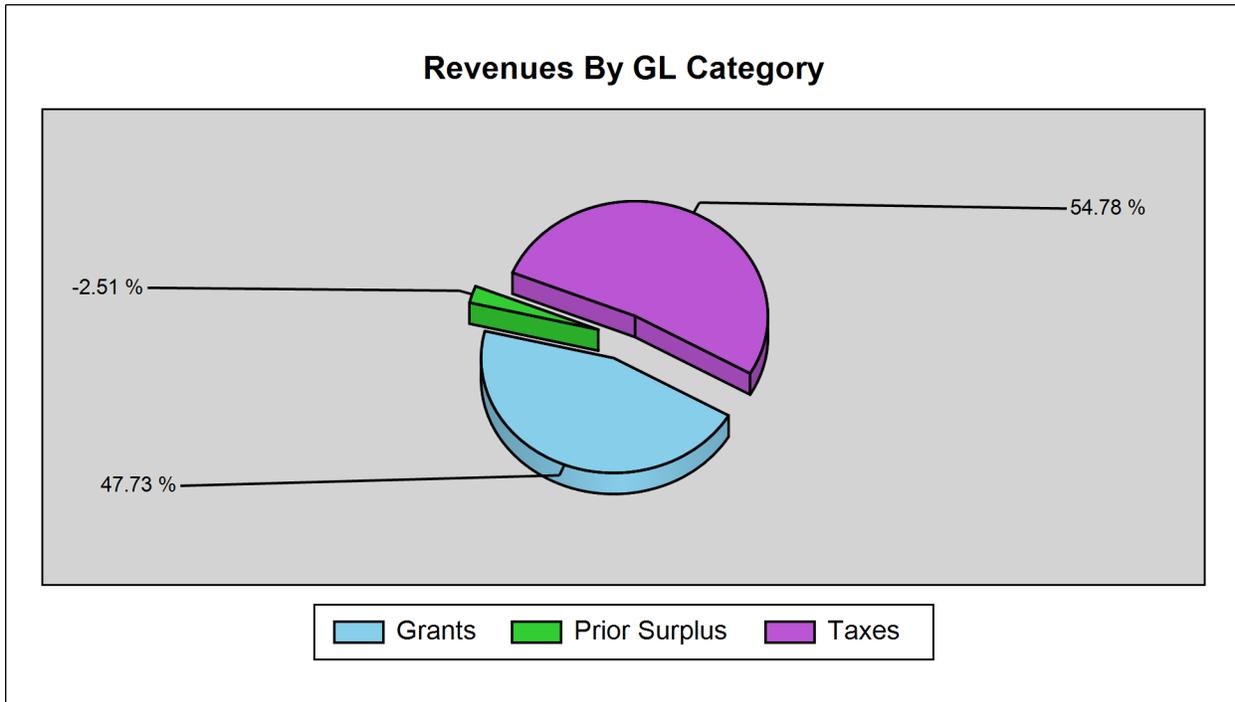
<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	7,217	5,296	(1,921)
<b>Total Revenues:</b>	<b>7,217</b>	<b>5,296</b>	<b>(1,921)</b>
<b>Expenditures</b>			
Operations	7,217	5,296	(1,921)
<b>Total Expenditures:</b>	<b>7,217</b>	<b>5,296</b>	<b>(1,921)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	5,296	5,660	5,763	5,873	5,991
<b>Total Revenues:</b>	<b>5,296</b>	<b>5,660</b>	<b>5,763</b>	<b>5,873</b>	<b>5,991</b>
<b>Expenditures</b>					
Operations	5,296	5,660	5,763	5,873	5,991
<b>Total Expenditures:</b>	<b>5,296</b>	<b>5,660</b>	<b>5,763</b>	<b>5,873</b>	<b>5,991</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION COMMISSION TULAMEEN  
 Dept Number: 7490  
 Service Participants: Specified Service Area F717 - LSA 34



Budget Comparison	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Grants	0	25,000	25,000
Prior Surplus	0	(1,316)	(1,316)
Taxes	23,753	28,694	4,941
<b>Total Revenues:</b>	<b>23,753</b>	<b>52,378</b>	<b>28,625</b>
<b>Expenditures</b>			
Administration	734	771	37
Contracts and Agreements	22,000	22,330	330
Grant Expense	0	25,000	25,000
Insurance	1,019	1,040	21
Wages and benefits	0	3,237	3,237
<b>Total Expenditures:</b>	<b>23,753</b>	<b>52,378</b>	<b>28,625</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

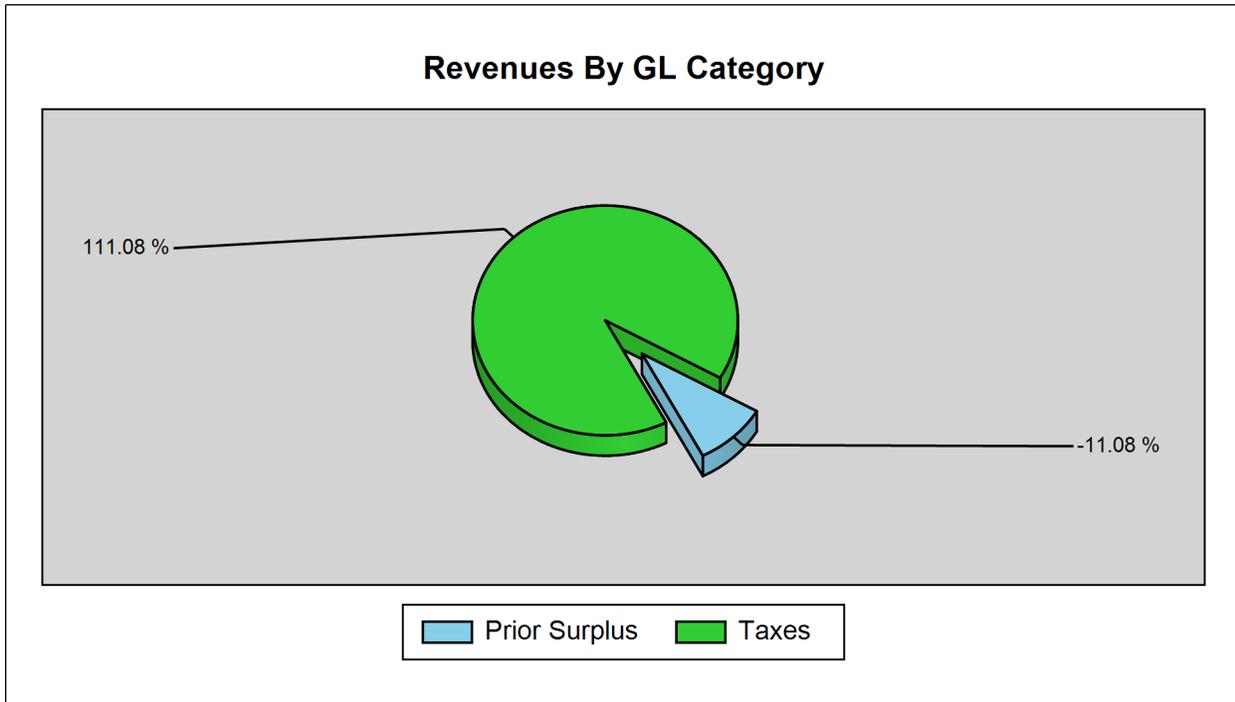
Service: RECREATION COMMISSION TULAMEEN

Dept Number: 7490

Service Participants: Specified Service Area F717 - LSA 34



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants	25,000	0	0	0	0
Prior Surplus	(1,316)	0	0	0	0
Taxes	28,694	27,809	28,248	28,693	28,799
<b>Total Revenues:</b>	<b>52,378</b>	<b>27,809</b>	<b>28,248</b>	<b>28,693</b>	<b>28,799</b>
<b>Expenditures</b>					
Administration	771	784	798	812	828
Contracts and Agreements	22,330	22,665	23,005	23,350	23,350
Grant Expense	25,000	0	0	0	0
Insurance	1,040	1,058	1,077	1,096	1,118
Wages and benefits	3,237	3,302	3,368	3,435	3,503
<b>Total Expenditures:</b>	<b>52,378</b>	<b>27,809</b>	<b>28,248</b>	<b>28,693</b>	<b>28,799</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	(15,000)	(22,541)	(7,541)
Taxes	226,000	226,000	0
<b>Total Revenues:</b>	<b>211,000</b>	<b>203,459</b>	<b>(7,541)</b>
<b>Expenditures</b>			
Administration	550	550	0
Contracts and Agreements	210,450	202,909	(7,541)
<b>Total Expenditures:</b>	<b>211,000</b>	<b>203,459</b>	<b>(7,541)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

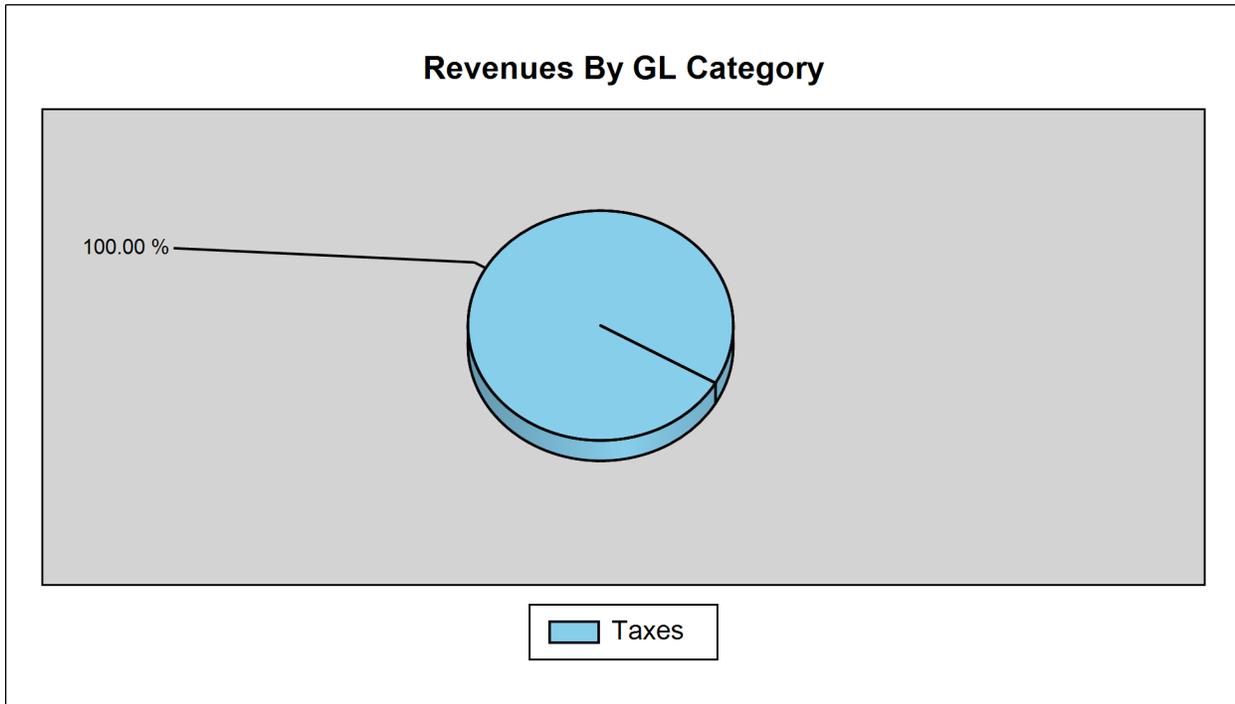
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION SERVICES- AREA H  
 Dept Number: 7000  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	(22,541)	0	0	0	0
Taxes	226,000	226,000	226,000	226,000	226,000
<b>Total Revenues:</b>	<b>203,459</b>	<b>226,000</b>	<b>226,000</b>	<b>226,000</b>	<b>226,000</b>
<b>Expenditures</b>					
Administration	550	560	570	580	592
Contracts and Agreements	202,909	225,440	225,430	225,420	225,408
<b>Total Expenditures:</b>	<b>203,459</b>	<b>226,000</b>	<b>226,000</b>	<b>226,000</b>	<b>226,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	(29,000)	0	29,000
Taxes	210,824	196,415	(14,409)
<b>Total Revenues:</b>	<b>181,824</b>	<b>196,415</b>	<b>14,591</b>
<b>Expenditures</b>			
Administration	1,824	1,915	91
Contracts and Agreements	180,000	194,500	14,500
<b>Total Expenditures:</b>	<b>181,824</b>	<b>196,415</b>	<b>14,591</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

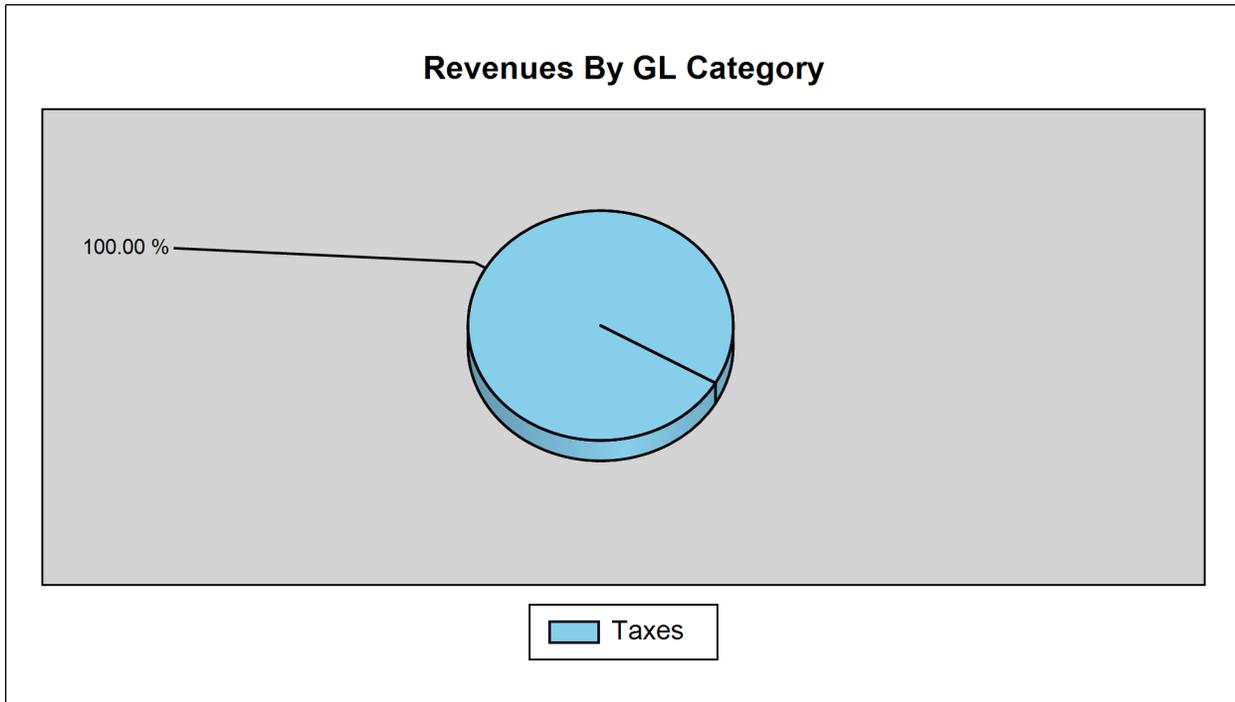
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL AREA H  
 Dept Number: 3100  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	196,415	196,393	196,431	196,470	196,509
<b>Total Revenues:</b>	<b>196,415</b>	<b>196,393</b>	<b>196,431</b>	<b>196,470</b>	<b>196,509</b>
<b>Expenditures</b>					
Administration	1,915	1,893	1,931	1,970	2,009
Contracts and Agreements	194,500	194,500	194,500	194,500	194,500
<b>Total Expenditures:</b>	<b>196,415</b>	<b>196,393</b>	<b>196,431</b>	<b>196,470</b>	<b>196,509</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	(2,500)	0	2,500
Taxes	53,164	60,708	7,544
<b>Total Revenues:</b>	<b>50,664</b>	<b>60,708</b>	<b>10,044</b>
<b>Expenditures</b>			
Administration	2,193	2,027	(166)
Advertising	500	500	0
Contingency	20,000	15,000	(5,000)
Contracts and Agreements	0	2,180	2,180
Travel	6,000	6,000	0
Wages and benefits	21,971	35,001	13,030
<b>Total Expenditures:</b>	<b>50,664</b>	<b>60,708</b>	<b>10,044</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA H  
 Dept Number: 0390  
 Service Participants: Electoral Area H

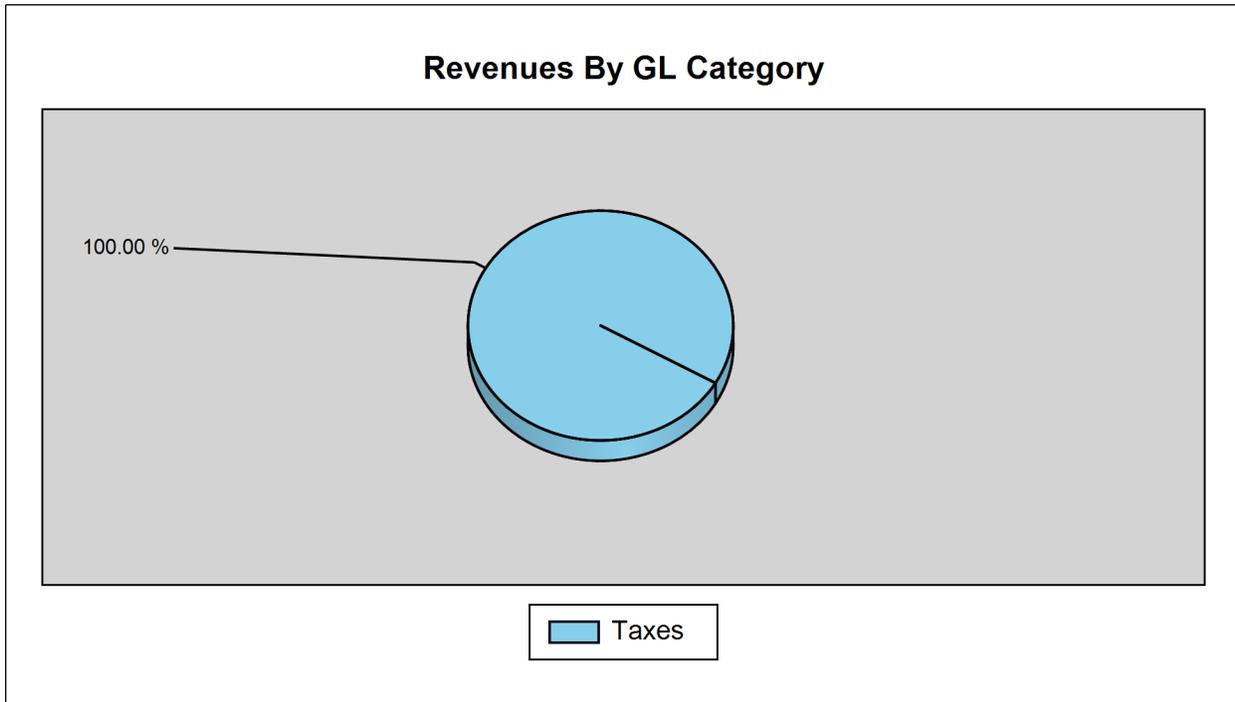


<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Prior Surplus	0	5,000	5,000	5,000	5,000
Taxes	60,708	59,064	59,550	60,063	60,636
<b>Total Revenues:</b>	<b>60,708</b>	<b>64,064</b>	<b>64,550</b>	<b>65,063</b>	<b>65,636</b>
<b>Expenditures</b>					
Administration	2,027	2,062	2,098	2,135	2,178
Advertising	500	500	500	500	500
Contingency	15,000	20,000	20,000	20,000	20,000
Contracts and Agreements	2,180	0	0	0	0
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	35,001	35,502	35,952	36,428	36,958
<b>Total Expenditures:</b>	<b>60,708</b>	<b>64,064</b>	<b>64,550</b>	<b>65,063</b>	<b>65,636</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

Service: SHINISH CREEK DIVERSION  
 Dept Number: 4000  
 Service Participants: Specified Service Area A717



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	10,000	10,000	0
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Expenditures</b>			
Administration	400	400	0
Maintenance and Repairs	2,000	4,000	2,000
Transfers	7,600	4,244	(3,356)
Wages and benefits	0	1,356	1,356
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

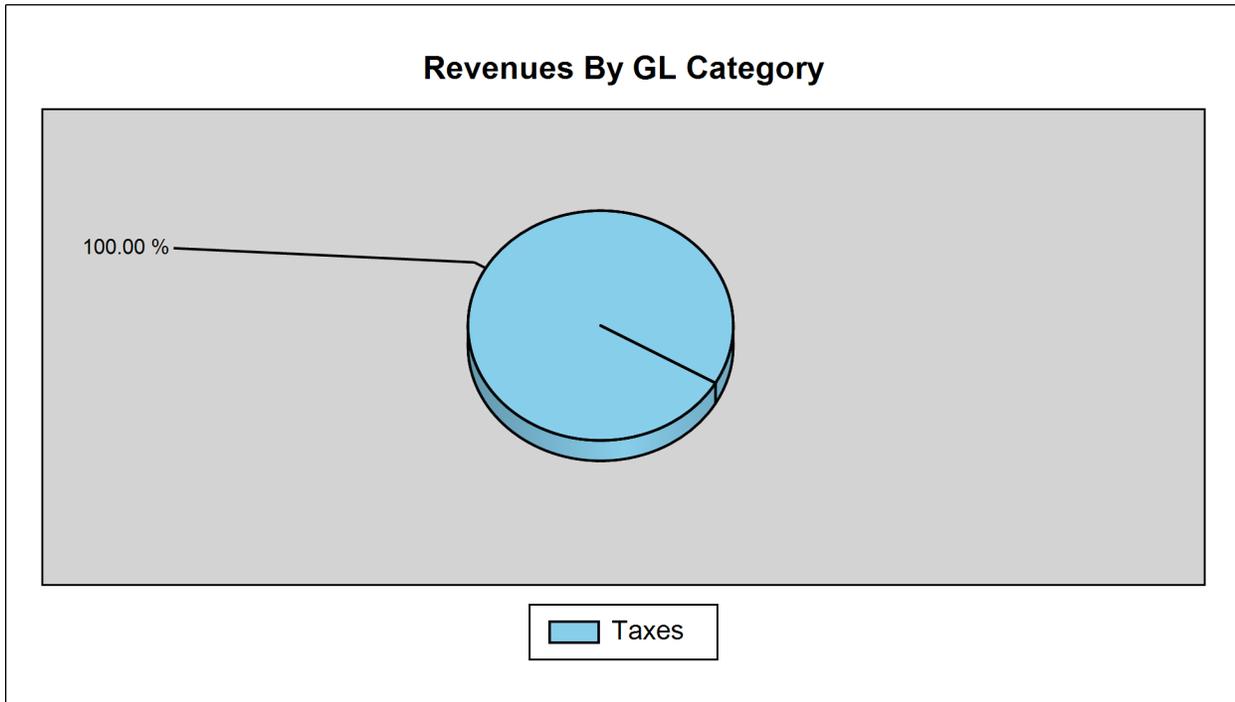
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SHINISH CREEK DIVERSION  
 Dept Number: 4000  
 Service Participants: Specified Service Area A717



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	10,000	10,000	10,000	10,000	10,000
Transfers from Reserve	0	5,100	30,100	100	100
<b>Total Revenues:</b>	<b>10,000</b>	<b>15,100</b>	<b>40,100</b>	<b>10,100</b>	<b>10,100</b>
<b>Expenditures</b>					
Administration	400	415	423	431	440
Maintenance and Repairs	4,000	4,000	4,000	4,000	4,000
Projects	0	5,000	30,000	0	0
Transfers	4,244	4,302	4,270	4,234	4,196
Wages and benefits	1,356	1,383	1,407	1,435	1,464
<b>Total Expenditures:</b>	<b>10,000</b>	<b>15,100</b>	<b>40,100</b>	<b>10,100</b>	<b>10,100</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2017 Amount	2018 Amount	Budget Change
<b>Revenues</b>			
Taxes	1,271	1,293	22
<b>Total Revenues:</b>	<b>1,271</b>	<b>1,293</b>	<b>22</b>
<b>Expenditures</b>			
Administration	50	51	1
Contracts and Agreements	1,221	1,242	21
<b>Total Expenditures:</b>	<b>1,271</b>	<b>1,293</b>	<b>22</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

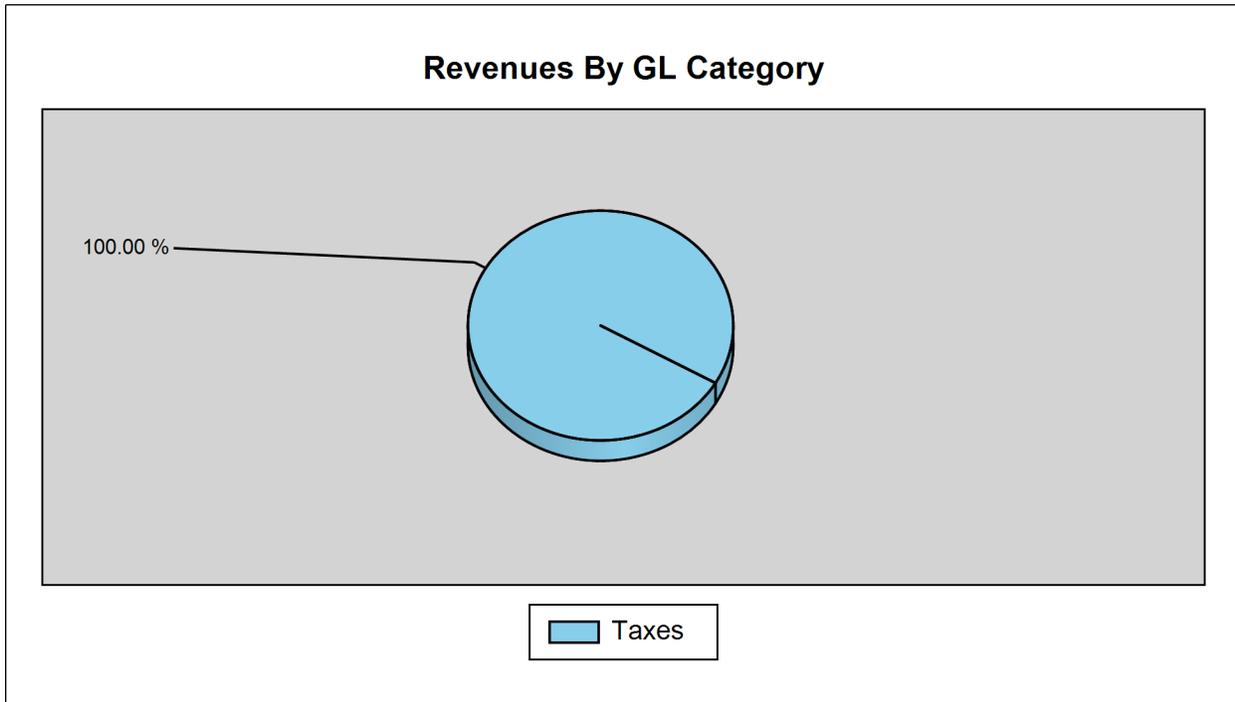
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: TRANSIT AREA H  
 Dept Number: 8400  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	1,293	1,316	1,339	1,359	1,382
<b>Total Revenues:</b>	<b>1,293</b>	<b>1,316</b>	<b>1,339</b>	<b>1,359</b>	<b>1,382</b>
<b>Expenditures</b>					
Administration	51	52	53	54	55
Contracts and Agreements	1,242	1,264	1,286	1,305	1,327
<b>Total Expenditures:</b>	<b>1,293</b>	<b>1,316</b>	<b>1,339</b>	<b>1,359</b>	<b>1,382</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2017 Amount</b>	<b>2018 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	6,915	6,986	71
<b>Total Revenues:</b>	<b>6,915</b>	<b>6,986</b>	<b>71</b>
<b>Expenditures</b>			
Operations	6,285	6,356	71
Transfers	630	630	0
<b>Total Expenditures:</b>	<b>6,915</b>	<b>6,986</b>	<b>71</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

Service: UNSIGHTLY/UNTIDY PREMISES AREA H  
 Dept Number: 2650  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Taxes	6,986	7,422	7,545	7,677	7,819
<b>Total Revenues:</b>	<b>6,986</b>	<b>7,422</b>	<b>7,545</b>	<b>7,677</b>	<b>7,819</b>
<b>Expenditures</b>					
Operations	6,356	6,792	6,915	7,047	7,189
Transfers	630	630	630	630	630
<b>Total Expenditures:</b>	<b>6,986</b>	<b>7,422</b>	<b>7,545</b>	<b>7,677</b>	<b>7,819</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# CAPITAL

• 2018 -2022 Capital Plan		<a href="#">342 - 343</a>
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**Regional District Okanagan Similkameen  
Capital Expenditures**

Department	Mix Grant/Tax/User Fee	Reserves/Grants	Tax/ User Fee	Debt	Mix Reserve/Tax/ User Fee	Mix Debt/Grant	Mix Debt/ Reserve/ Grant/ Tax/ User Fee
	2018	2019	2020	2021	2022	Project Description	
0100 - GENERAL GOVERNMENT	157,080	159,218	146,858	124,351	175,147	Information Services related requirements	
0300 - ELECTORAL AREA ADMINISTRATION	22,000	5,000	5,000	7,500	7,500	New equipment requirement for Board	
0310 - RURAL PROJECTS AREA A	198,210	-	-	-	-	- 2016 carry forward sasquatch pond; Boardwalk at Road 22	
0330 - RURAL PROJECTS AREA C	1,025,996	-	-	-	-	- Gallagher water/sewer; street lights; underpass walkway	
0340 - RURAL PROJECTS AREA D	220,000	-	-	-	-	- Pedestrian Bridge	
0340 - RURAL PROJECTS AREA D	337,500	540,000	8,451,836	580,000	-	Skaha Estates Sewer	
0400 - 9-1-1 EMERGENCY CALL SYSTEM	28,000	-	-	-	-	CF from 2017 - offset by surplus	
0410 - EMERGENCY PLANNING	9,000	9,180	9,364	9,504	9,750	Equipment	
0600 - INFORMATION SERVICES	5,000	5,000	5,000	6,000	6,000	Misc Equipment	
1100 - FIRE B-G KEREMEOS	450,000	1,450,000	-	-	-	- Land, Building, Truck	
1100 - FIRE B-G KEREMEOS	33,150	81,921	83,926	85,901	86,924	Firefighting Equipment	
1200 - FIRE OKANAGAN FALLS	41,896	42,564	43,245	43,941	44,650	Firefighting Equipment	
1400 - FIRE COALMONT/TULAMEEN	79,000	33,000	133,000	133,000	33,320	exhaust extrication system self contained breathing apparatuses funded by VFCC grant	
1500 - FIRE WILLOWBROOK	556,537	16,537	16,537	16,537	16,537	Firefighting Equipment includes \$500k for new fire truck; \$13k Fire Hall Upgrade Lighting	
1600 - FIRE KALEDEN	47,400	47,000	25,000	925,000	925,000	Firefighting Equipment	
1700 - FIRE NARAMATA	131,000	104,813	108,349	113,331	115,538	Firefighting Equipment	
1800 - FIRE ANARCHIST MOUNTAIN	22,100	22,321	22,544	22,771	22,997	Firefighting Equipment	
3000 - REFUSE DISPOSAL OLIVER	10,000	10,000	5,000	5,000	5,000	General items	
3000 - REFUSE DISPOSAL OLIVER	95,000	80,000	-	-	-	Expand roadway and traffic flow in front entryway; new scale house; closure costs; 10K for general items	
3400 - REFUSE DISPOSAL B/G /KEREMEOS	490,000	5,000	5,000	5,000	5,000	General projects; relocate Oliver Scale house to KTS, container for recycling; closure costs	
3500 - REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)	270,000	2,250,000	250,000	-	-	CML - drainage/leachate; construction of leachate treatment system;	
3800 - SEWAGE DISPOSAL OK FALLS	844,646	150,000	-	-	-	- CML Biocover; OKFL Monitoring wells and access - Wetland Project - Construction expenses	

**Regional District Okanagan Similkameen  
Capital Expenditures**

Department	Mix Grant/Tax/User Fee	Reserves/Grants	Tax/ User Fee	Debt	Mix Reserve/Tax/ User Fee	Mix Debt/Grant	Mix Debt/ Reserve/ Grant/ Tax/ User Fee
	2018	2019	2020	2021	2022	Project Description	
3920 - FAULDER WATER	5,000	5,000	30,000	5,000	5,000	2020 - UV system	
3930 - WILLOWBROOK WATER	240,432					Water system upgrade (RSGT funding)	
3940 - NARAMATA WATER	129,202	10,000	10,000	10,000	10,000	purchase of vehicles; Generator	
3960 - OLALLA WATER	135,000						
3970 - WEST BENCH WATER	5,000	5,000	5,000	5,000	5,000		
3980 - WATER SYSTEM - SUN VALLEY	164,217	-	-	-	-	CWWF Grant SCADA project (\$36520 grant & \$44000 total); Water System upgrade (RSGT funding)	
4300 - SOLID WASTE MANAGEMENT	10,000	10,000	10,000	10,000	10,000		
4310 - APEX MOUNTAIN SOLID WASTE TRANSFER STATION	338,700	-	-	-	-	for the construction of the transfer station	
7050 - ARENA OSOYOOS/A (SUNBOWL)	70,000	72,650	74,103	75,585	77,097	Various projects (lighting, refrigeration, flooring)	
7100 - OLIVER PARKS AND RECREATION ARENA	500,000	88,893	90,671	90,671	92,484	Arena Upgrade	
7200 - RECREATION FACILITY KEREMEOS/AREAS B & G	-	26,963	27,502	28,052	28,613		
7300 - OLIVER PARKS AND RECREATION POOL	63,000	31,059	31,680	32,314	32,960		
7310 - POOL KEREMEOS/AREAS B & G	50,000	10,200	10,404	10,612	10,824	Parking lot paving	
7400 - OLIVER PARKS AND RECREATION RECREATION HALL	100,000	70,584	71,996	73,436	74,905		
7490 - RECREATION COMMISSION TULAMEEN	25,000	-	-	-	-	Tulameen Fence Project \$15K; Coalamong Stout Park Proj \$10	
7520 - RECREATION COMMISSION OK FALLS	591,500	123,600	104,600	43,600	50,000	Lamb property Path; Dock Repairs; Park Furniture; Tree replacements; Heritage Hills	
7530 - RECREATION COMMISSION KALEDEN	160,000	26,000	26,000	26,000	26,000	Pioneer Park Improvements - boatlaunch and parking	
7540 - RECREATION COMMISSION NARAMATA	229,000	127,000	47,000	57,000	17,500	Manitou Park path way; Park Improvements; Tree replacement; Small Watercraft Storage; Tennis/Pickleball court; 1st Street Lane closure; Wharf park	
7570 - PARKS COMMISSION AREA F	58,000	20,000	20,000	20,000	20,000	Surfacing and moving of equipment; Playground Surfacing, Tennis courts surfacing, Net, & Basketball	
7580 - COMMUNITY PARKS AREA B	13,100	4,100	4,100	4,300	4,300	irrigation Clock; Irrigation and pump; playground equip; bear bins	
7700 - OLIVER PARKS AND RECREATION PARKS	65,000	41,871	42,708	43,562	44,433		
7720 - REGIONAL TRAILS	16,000	16,000	16,000	16,000	16,000	Repairs and Replacements	
7810 - OLIVER PARKS AND RECREATION PROGRAMS	-	19,227	19,612	19,612	20,004	shared Capital	
7865 - MUSEUM PROPERTY DEBT AREA A	-	-	50,000	50,000	50,000	per MOU - must submit requests and need Town Council approval by resolution before we pay	
7870 - COMMUNITY PARKS AREA A	70,940	2,680	2,720	2,760	2,760	New Washroom project; reflection bear bin and dog bag	
<b>Total</b>	<b>8,112,606</b>	<b>5,722,381</b>	<b>10,004,755</b>	<b>2,701,340</b>	<b>2,051,243</b>		

<b>Regional Services</b>	193,080	178,398	166,222	147,355	198,397
<b>Rural Services</b>					
<b>Sewer</b>	1,193,346	160,000	10,000	10,000	10,000
<b>Water</b>	678,851	20,000	45,000	20,000	20,000
<b>Fire</b>	1,361,083	1,798,156	432,601	1,340,481	1,244,966
<b>Recreation</b>	2,011,540	680,827	639,096	593,504	567,880
<b>Other</b>	2,674,706	2,885,000	8,711,836	590,000	10,000
	<b>8,112,606</b>	<b>5,722,381</b>	<b>10,004,755</b>	<b>2,701,340</b>	<b>2,051,243</b>

Mix Grant/Tax/User Fee	581,540	540,000	8,451,836	580,000	
Reserves/Grants	5,043,203	2,496,000	316,000	66,000	66,000
Tax/ User Fee	392,476	561,200	598,968	500,264	458,961
Debt	788,700	1,450,000			
Mix Reserve/Tax/ User Fee	442,150	675,181	637,951	1,555,076	601,282
Mix Debt/ Reserve/ Grant/ Tax/ User Fee	785,537				925,000
Mix Debt/Grant	79,000				
	<b>8,112,606</b>	<b>5,722,381</b>	<b>10,004,755</b>	<b>2,701,340</b>	<b>2,051,243</b>